Consolidated Statement of Financial Position

| (\$ THOUSANDS) | March 31 2021 | March 31 2020 | | |
|---|------------------|------------------|--|--|
| Assets | | | | |
| Cash and cash equivalents (note 8) | \$ 19,641 | \$ 52,446 | | |
| Accrued interest | 59,943 | 69,214 | | |
| Assets held for sale (note 6) | 58,964 | 216,388 | | |
| Financial investments (note 6) | 20,520,280 | 17,496,899 | | |
| Derivative financial instruments (note 8) | 23,597 | 3,207 | | |
| Premiums and other receivables (note 11) | 1,985,132 | 2,179,582 | | |
| Reinsurance assets (note 11) | 28,441 | 32,149 | | |
| Investment properties (note 6) | 558,333 | 610,082 | | |
| Property and equipment (note 13) | 102,538 | 108,289 | | |
| Intangible assets (note 15) | 292,777 | 268,092 | | |
| Lease assets (note 14) | 64,284 | 61,953 | | |
| Accrued pension benefits (note 19) | 89,511 | 63,455 | | |
| Deferred premium acquisition costs and prepaids (note 21) | 378,359 | 409,884 | | |
| | \$ 24,181,800 | \$ 21,571,640 | | |
| Liabilities and Equity (Deficit) | | | | |
| Liabilities | | | | |
| Cheques outstanding (note 8) | \$ 66,228 | \$ 73,204 | | |
| Accounts payable and accrued charges | 287,109 | 325,880 | | |
| Provision for premium rebates/refunds (note 8) | 1,186,062 | - | | |
| Derivative financial instruments (note 8) | 984 | 35,783 | | |
| Net bond repurchase agreements, investment-related, and other liabilities (note 9) | 2,269,511 | 2,370,141 | | |
| Premiums and fees received in advance | 69,300 | 82,100 | | |
| Unearned premiums (note 17) | 2,396,658 | 2,954,508 | | |
| Lease liabilities (note 10) | 60,502 | 54,417 | | |
| Pension and post-retirement benefits (note 19) | 457,713 | 219,231 | | |
| Provision for unpaid claims (note 16) | 15,520,254 | 16,003,734 | | |
| Equity (Deficit) | 22,314,321 | 22,118,998 | | |
| Retained earnings (Deficit) | 1,130,934 | (396,235) | | |
| Other components of equity | 729,501 | (165,334) | | |
| Equity (Deficit) attributable to owner of the corporation | 1,860,435 | (561,569) | | |
| Non-controlling interest (note 7) | 7,044 | 14,211 | | |
| Non-controlling interest (note 7) | 1,867,479 | (547,358) | | |
| | \$ 24,181,800 | \$ 21,571,640 | | |
| Critical accounting estimates and judgments (note 3) Contingent liabilities and commitments (note 24) Subsequent events (note 27) | | | | |

The accompanying notes are an integral part of these consolidated financial statements.

Approved by the Board

Joy MacPhail

Chair of the Board of Directors

6. Miday

Cathy McLay Director

Consolidated Statement of Comprehensive Income (Loss)

| S THOUSANDS) | For the year ended March 31 2021 | For the year ended March 31 2020 |
|--|--|--|
| o THOUSANDS) | 2021 | 2020 |
| Premiums written | | |
| Premium revenue – vehicle | \$ 6,347,229 | \$ 6,334,80 |
| Premiums ceded to reinsurers – vehicle | (11,550) | (11,30 |
| Net premium revenue – vehicle before premium rebates/refunds (note 17) | 6,335,679 | 6,323,4 |
| Premium revenue – vehicle premium rebates/refunds (note 8) | (1,547,472) | *,, |
| Net premium revenue – vehicle | 4,788,207 | 6,323,4 |
| Premium revenue – driver | 30,933 | 32,5 |
| | | \$ 6,355,9 |
| evenues | | |
| Premiums earned | | |
| Premium revenue – vehicle | \$ 6,305,702 | \$ 6,267,8 |
| Premiums ceded to reinsurers – vehicle | (11,550) | (11,3 |
| Net premium revenue – vehicle before premium rebates/refund | 6,294,152 | 6,256,4 |
| Premium revenue – vehicle premium rebates/refunds (note 8) | (950,000) | |
| Net premium revenue - vehicle | 5,344,152 | 6,256,4 |
| Premium revenue – driver | 32,838 | 29,7 |
| | 5,376,990 | 6,286,2 |
| Service fees and other income | 143,592 | 148,1 |
| tal earned revenues | 5,520,582 | 6,434,3 |
| taricalication | | 0,434,3 |
| aims and operating expenses | | |
| Provision for claims occurring in the current year (note 16) | 3,708,477 | 4,728,2 |
| Change in estimates for losses occurring in prior years (note 16) | (367,272) | 1,179,9 |
| Net claims incurred (note 16) | 3,341,205 | 5,908,1 |
| Claims services (note 20) | 395,092 | 406,4 |
| Road safety and loss management services (note 20) | 50,866 | 58,1 |
| , , | 3,787,163 | 6,372,8 |
| Operating expenses – insurance (note 20) | 283,438 | 303,7 |
| Premium taxes and commissions – insurance (notes 20 and 21) | 787,128 | 740,7 |
| · | 4,857,729 | 7,417,3 |
| | | |
| nderwriting income (loss) | 662,853 | (982,9 |
| Investment income (notes 2 and 12) | 1,017,923 | 1,057,8 |
| come – insurance operations before impairment loss | 1,680,776 | 74,9 |
| on-insurance operations | | |
| Provincial licences and fines revenue (note 22) | 615,661 | 641,4 |
| Licences and fines transferable to the Province of B.C. (note 22) | 615,661 | 641,4 |
| Operating expenses – non-insurance (note 20) | 107,214 | 109,6 |
| Commissions – non-insurance (notes 20 and 21) | 34,306 | 30,8 |
| Other income – non-insurance | (5,314) | (7,0 |
| | 751,867 | 774,9 |
| ss – non-insurance operations | (136,206) | (133,4 |
| t income (loss) before impairment loss | 1,544,570 | (58,5 |
| Impairment loss (notes 2 and 12) | (6,503) | (317,0 |
| t income (loss) | | \$ (375,5 |
| | | (-,-,- |
| her comprehensive income (loss) | | |
| ms that will not be reclassified to net income (loss) | | |
| Pension and post-retirement benefits remeasurements (note 19) | \$ (185,694) | \$ 213,8 |
| ms that will be reclassified to net income (loss) | | |
| Net change in available for sale financial assets | 1,080,529 | (503,4 |
| | 894,835 | (289,6 |
| tal comprehensive income (loss) | \$ 2,432,902 | \$ (665,2 |
| t income (loss) attributable to: | | |
| n-controlling interest (note 7) | \$ 10,898 | \$ 1 |
| mer of the corporation | 1,527,169 | (375,7 |
| ner of the corporation | | \$ (375,5 |
| cal comprehensive income (loss) attributelle to | \$ 1,538,067 | φ (3/3,3 |
| tal comprehensive income (loss) attributable to: | 10.000 | • |
| on-controlling interest (note 7) | \$ 10,898 | |
| wher of the corporation | 2,422,004 | (665,3 |
| | \$ 2,432,902 | \$ (665,2 |

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Changes in Equity

| | For the year ended March 31, 2021 | | | | | | | | |
|---|-----------------------------------|---------------------------------|---|---------------------------|--|---------------------|------------------------|--|--|
| | | Other | r Components of | _ | | | | | |
| | Retained Earnings (Deficit) | available for sale financial | Pension and post- retirement benefits | Total Other Components | Total attributable to owner of the | Non- Controlling | | | |
| (\$ THOUSANDS) | | assets | remeasurements | of Equity | corporation | Interest | (Deficit) | | |
| Balance, beginning of year Contributions | \$ (396,235) | \$ (360,373) | \$ 195,039 | \$ (165,334) | \$ (561,569) | 10 | \$ (547,358) 10 | | |
| Disposition of subsidiary with non-controlling interest (note 7) | | | | | | (18,075) | (18,075) | | |
| Comprehensive income (loss) Net income | 1,527,169 | | | | 1,527,169 | 10,898 | 1,538,067 | | |
| Other comprehensive income (loss) | 1,327,109 | - | - | - | 1,327,109 | 10,696 | 1,556,007 | | |
| Net gains reclassified to investment income Net gains arising on available for sale financial assets in the year | - | (314,561) 1,395,090 | - | (314,561) 1,395,090 | (314,561) 1,395,090 | - | (314,561) 1,395,090 | | |
| Pension and post-retirement benefits remeasurements (note 19) | - | - | (185,694) | (185,694) | (185,694) | - | (185,694) | | |
| Total other comprehensive income (loss) | - | 1,080,529 | (185,694) | 894,835 | 894,835 | - | 894,835 | | |
| Total comprehensive income (loss) | 1,527,169 | 1,080,529 | (185,694) | 894,835 | 2,422,004 | 10,898 | 2,432,902 | | |
| Balance, end of year | \$1,130,934 | \$ 720,156 | \$ 9,345 | \$ 729,501 | \$ 1,860,435 | \$ 7,044 | \$ 1,867,479 | | |

| | For the year ended March 31, 2020 | | | | | | | | |
|--|-----------------------------------|----------------|-------------------|--------------|-----------------|-------------|--------------|--|--|
| | | Othe | r Components of | | | | | | |
| | | Net change in | Pension and post- | | Total | | | | |
| | | available for | retirement | Total Other | attributable to | Non- | | | |
| | (Deficit) | sale financial | benefits | Components | owner of the | Controlling | | | |
| (\$ THOUSANDS) | | assets | remeasurements | of Equity | corporation | Interest | (Deficit) | | |
| Balance, beginning of year | \$ (20,521) | \$ 143,086 | \$ (18,769) | \$ 124,317 | \$ 103,796 | \$ 14,930 | \$ 118,726 | | |
| Contributions | \$ (20,321) | \$ 145,000 | \$ (10,707) | \$ 124,517 | \$ 105,770 | 12 | 12 | | |
| Distributions | | | | | | (852) | (852) | | |
| Distributions | | | | | | (032) | (032) | | |
| Comprehensive (loss) income | | | | | | | | | |
| Net (loss) income | (375,714) | - | - | - | (375,714) | 121 | (375,593) | | |
| Other comprehensive (loss) income | | | | | | | | | |
| Net gains reclassified to investment income | - | (608,777) | - | (608,777) | (608,777) | - | (608,777) | | |
| Net gains arising on available for sale financial assets in the year | - | 105,318 | - | 105,318 | 105,318 | - | 105,318 | | |
| Pension and post-retirement benefits remeasurements (note 19) | | - | 213,808 | 213,808 | 213,808 | - | 213,808 | | |
| Total other comprehensive (loss) income | | (503,459) | 213,808 | (289,651) | (289,651) | - | (289,651) | | |
| Total comprehensive (loss) income | (375,714) | (503,459) | 213,808 | (289,651) | (665,365) | 121 | (665,244) | | |
| Balance, end of year | \$ (396,235) | \$ (360,373) | \$ 195,039 | \$ (165,334) | \$ (561,569) | \$ 14,211 | \$ (547,358) | | |

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Cash Flows

| (\$ THOUSANDS) | For t | the year ended March 31 2021 | For | r the year ended March 31 2020 |
|--|-------|------------------------------------|-----|--------------------------------------|
| Cash flow from (used in) operating activities | | | | |
| Net income (loss) | \$ | 1,538,067 | \$ | (375,593) |
| Items not requiring the use of cash (note 26) | | (196,447) | | (15,683) |
| Changes in non-cash working capital (note 26) | | 370,237 | | 1,616,182 |
| Cash flow from operating activities | | 1,711,857 | | 1,224,906 |
| Cash flow from (used in) investing activities | | | | |
| Purchase of financial investments and investment properties | | (26,262,760) | | (24,935,572) |
| Proceeds from sales of financial investments and investment properties | | 24,556,282 | | 23,589,490 |
| Purchase of property, equipment and intangibles, net | | (76,040) | | (48,218) |
| Cash flow (used in) investing activities | | (1,782,518) | | (1,394,300) |
| Cash flow from (used in) financing activities | | | | |
| Net securities sold under repurchase agreements (note 26) | | 59,022 | | 142,057 |
| Principal payments on lease liabilities (note 26) | | (14,190) | | (11,146) |
| Cash flow from financing activities | | 44,832 | | 130,911 |
| Decrease in cash and cash equivalents during the year | | (25,829) | | (38,483) |
| Cash and cash equivalents, beginning of year | | (20,758) | | 17,725 |
| Cash and cash equivalents, end of year | \$ | (46,587) | \$ | (20,758) |
| Represented by: | | | | |
| Cash and cash equivalents (note 8) | \$ | 19,641 | \$ | 52,446 |
| Cheques outstanding (note 8) | | (66,228) | | (73,204) |
| Cash and cash equivalents, net | \$ | (46,587) | \$ | (20,758) |

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated Financial Statements

For the year ended March 31, 2021

1. Corporate Information

The Insurance Corporation of British Columbia (the Corporation or ICBC) is a wholly-owned Crown corporation of the Province of British Columbia (B.C.), not subject to income taxes under the *Income Tax Act (Canada)*, incorporated in 1973 and continued under the *Insurance Corporation Act* (ICA), R.S.B.C. 1996 Chapter 228. The head office of the Corporation is 151 West Esplanade, North Vancouver, British Columbia. The Corporation operates and administers plans of universal compulsory vehicle insurance (Basic) and optional vehicle insurance (Optional) as set out under the *Insurance (Vehicle) Act*, and is also responsible for non-insurance services under the *Insurance Corporation Act* and the *Motor Vehicle Act*. Non-insurance services include driver licensing, vehicle registration and licensing, violation ticket administration and government fines collection. The Corporation is subject to regulation by the British Columbia Utilities Commission (BCUC) with respect to Basic insurance rates and services (note 25).

Basic insurance includes the following coverages: \$200,000 third party liability protection (higher for some commercial vehicles), access to accident benefits including a maximum of \$300,000 (note 3f) for medical and rehabilitation expenses and up to \$740 per week for wage loss (note 3f), \$1,000,000 underinsured motorist protection, and also protection against uninsured and unidentified motorists within and outside the Province of B.C. The Corporation also offers Optional insurance in a competitive environment, which includes, but is not limited to, the following coverages: extended third party liability, comprehensive, collision, and loss of use. The Corporation's Basic and Optional insurance products are distributed by approximately 900 independent brokers located throughout the Province of B.C. The Corporation has the power and capacity to act as an insurer and reinsurer in all classes of insurance; however, the Corporation currently only acts as a vehicle insurer.

On June 3, 2021, the Corporation's Board of Directors authorized these consolidated financial statements for issue.

2. Summary of Significant Accounting Policies

The significant accounting policies applied in preparation of these consolidated financial statements are set out below. They have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets at fair value.

a) Basis of reporting

The consolidated financial statements of the Corporation have been prepared in accordance with the International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB) and required by the *Budget Transparency and Accountability Act*. The consolidated financial statements include the accounts of the Corporation and its subsidiary

companies. The Corporation's reporting currency and functional currency for all of its operations is the Canadian dollar, unless otherwise stated.

The Corporation reports revenues and expenses attributable to Basic insurance separately from the other operations of the Corporation (note 25). The Corporation presents investment income and investment impairment loss separately from underwriting results as this reflects how the business operations are managed and provides more relevant, reliable, comparable and understandable information of these consolidated financial statements. The Corporation also provides a number of non-insurance services on behalf of the Province of B.C. The costs associated with these non-insurance activities are borne by the Corporation. The amounts collected and remitted as well as the related costs are accounted for and disclosed separately in the consolidated statement of comprehensive income (loss) under non-insurance operations for greater transparency (note 22).

The preparation of consolidated financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Corporation's accounting policies. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are disclosed in note 3.

b) Basis of consolidation

Control

The Corporation consolidates the financial statements of all subsidiary companies over which it has control. Control is achieved when the Corporation is exposed to, or has rights to, variable returns from the entity and has the ability to use its power to affect the amount of the returns. Entities are fully consolidated from the date on which control is transferred to the Corporation. All but one of the Corporation's investment properties (note 6b) are held individually in nominee holding companies. The Corporation also invests in financial investments (note 6a) through a number of fully owned investment entities. The Corporation does not have any active operating subsidiary companies. All inter-company transactions and balances are eliminated.

Non-controlling interest (NCI), presented as part of equity (deficit), represents the portion of an entity's profit or loss and net assets that are not attributable to the Corporation. The Corporation attributes total comprehensive income or loss of entities between the parent and the NCI based on their respective ownership interests. All subsidiaries are wholly-owned, except for the Canadian limited partnerships listed in note 7.

When the Corporation loses control over an entity, it derecognizes the assets and liabilities of the entity, and any related NCI and other components of equity. Any resulting gain or loss is recognized in profit or loss. Any interest retained in the entity is measured at fair value when control is lost.

Significant influence

Associates are entities over which the Corporation has significant influence, which means it has the power to participate in the financial and operating decisions of the investee but does not have control or joint control over the financial or operating policies. Associates generally involve a shareholding of 20% to 50% of the voting rights.

In some cases, voting rights in themselves are not sufficient to assess power or significant influence over the relevant activities of the investee. In such cases, judgment is applied through the analysis of management agreements, the effectiveness of voting rights, the significance of the benefits to which the Corporation is exposed and the degree to which the Corporation can use its power or significant influence to affect its returns from investees. Associates are accounted for using the equity method. The Corporation has determined that it does not have significant influence in an investment in a limited partnership for real estate (note 3d), thus the investment is not classified as an associate.

Joint operation

The Corporation accounts for its interest in joint operations by recognizing its share of assets, liabilities, revenues and expenses in accordance with its contractually conferred rights and obligations. The Corporation owns 50% share of each of its three joint operations, one of which is with a Limited Partner. The nature of all joint operations are investment properties in Canada.

c) Service fees

Service fees on the Corporation's payment plan are recognized monthly over the term of the policy. For six or twelve month term Autoplan policies, the Corporation's payment plan enables customers to make monthly or quarterly payments. The related interest bearing receivables are carried at amortized cost as determined using the effective interest method.

d) Insurance contracts

The Corporation issues insurance contracts, which result in contingent payments of benefits subject to the occurrence of an insured event. The Corporation accounts for insurance contracts as follows:

Premiums earned

The Corporation recognizes vehicle insurance premiums on a straight-line basis over the term of each vehicle policy written. Driver premiums are earned over the term of the policy. Unearned premiums are the portion of premiums relating to the unexpired term, net of any premium refunds.

Deferred premium acquisition costs

To the extent premium acquisition costs such as commissions and premium taxes are recoverable from unearned premiums, they are deferred and amortized to income over the term of the related policies. An actuarial evaluation is performed to determine the amount allowable

for deferral. The method followed in determining the deferred costs limits the amount of the deferral to the amount recoverable from unearned premiums, after giving consideration to the investment income, claims costs, and adjustment expenses expected to be incurred as the premiums are earned. A premium deficiency exists when future claims and related expenses are expected to exceed unearned premiums. When this occurs, the premium deficiency is recognized as a liability and any deferred premium acquisition costs are written down.

Provision for unpaid claims

The provision for unpaid claims represents the estimated amounts required to settle all unpaid claims. It includes amounts for claims that are incurred but not reported (IBNR) plus development on known case reserves and loss adjustment expenses, and is gross of recoveries from reinsurance. The provision for unpaid claims also includes an estimate of direct expenses to be incurred in settling claims net of the expected salvage and subrogation recoveries. The provision for unpaid claims is established according to International Financial Reporting Standards. It is carried on a discounted basis and therefore reflects the time value of money. To recognize the uncertainty in establishing best estimates, the Corporation includes a provision for adverse deviations (PfAD).

Reinsurance

Reinsurance balances are presented separately on the consolidated statement of financial position to indicate the extent of credit risk related to reinsurance and its obligations to policyholders, and on the consolidated statement of comprehensive income (loss) to indicate the results of its retention of premiums written.

Reinsurance assets, including both reinsurance recoverable on unpaid claims and reinsurance receivable on paid claims, are shown on the consolidated statement of financial position. A PfAD is included in the discounted amount recoverable from reinsurers. The PfAD is applied on a consistent basis with the underlying provision for unpaid claims and includes a reinsurance recovery portion that reflects considerations relating to potential collectability issues with reinsurers.

e) Cash and cash equivalents

Cash and cash equivalents are short-term, liquid investments that are subject to insignificant changes in fair value, including cash on hand, deposits with financial institutions that can be withdrawn without prior notice or penalty, and directly held money market securities with a term less than 90 days from the date of acquisition.

f) Assets held for sale

Non-current assets that are expected to be recovered primarily through sale rather than through continuing use, and the sale is considered to be highly probable, are classified as held for sale. Immediately before classification as held for sale, the assets are remeasured at cost less accumulated depreciation and impairment losses. Thereafter, the assets are measured at the lower of their carrying amount and fair value less costs to sell. Impairment losses on initial classification as held for sale, and subsequent gains and losses on remeasurement, are recognized in profit or loss; these gains are not recognized in excess of any cumulative impairment loss. Once classified as held for sale, non-current assets are no longer amortized or depreciated (note 6).

g) Financial assets

The Corporation categorizes its financial instruments as fair value through profit or loss (FVTPL), loans and receivables (Loans) or available for sale (AFS) depending on the purpose for which the financial assets were acquired. Monetary assets are assets that are to be received in a fixed or determinable number of units of currency. Monetary financial assets include fixed-income investments except mortgage funds and non-monetary financial assets include mortgage funds, equities, and other financial investments. The Corporation's financial assets are accounted for based on their classification as follows:

Fair value through profit or loss

A financial asset is 'classified', by default, as FVTPL if it is acquired or originated principally for the purpose of selling in the short-term. A financial asset can be 'designated' in this category if doing so results in more relevant information.

The Corporation's cash and cash equivalents (note 2e) and derivative financial instruments (note 2j) are classified as FVTPL, while one global mezzanine debt pooled fund (note 6a) is designated as FVTPL.

The Corporation's derivative financial instruments are forward contracts, foreign exchange swaps and interest rate swaps that are not in a hedging relationship, and are classified as FVTPL.

FVTPL financial assets are recorded at fair value on initial recognition and for subsequent measurement. Transaction costs and changes in the fair value are recognized in investment income on the consolidated statement of comprehensive income (loss).

Loans and receivables

Loans are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. The Corporation has classified its directly held mortgages, mortgage bond, premiums and other receivables as Loans.

Loans are recorded at fair value on initial recognition and subsequently measured at amortized cost using the effective interest rate method. Transaction costs are included in the initial carrying amount of the assets. Impairment losses on loans are recognized in investment income on the consolidated statement of comprehensive income (loss).

Available for sale

Non-derivative financial assets that are not classified as Loans or FVTPL are accounted for as AFS. The Corporation has classified its bonds portfolio, mortgage fund, other financial investments and equity portfolios as AFS except for the one global mezzanine pooled fund which is designated as FVTPL.

AFS financial assets are recorded at fair value on initial recognition or the trade date and for subsequent measurement. Transaction costs are included in the initial carrying amount of the assets.

Changes in the fair value, other than due to foreign exchange, of an AFS financial asset are recorded in other comprehensive income (OCI), until the financial asset is disposed of or becomes impaired, at which time the gain or loss will be recognized in investment income or impairment loss. Changes in the fair value due to foreign exchange on a non-monetary AFS financial asset are recorded in OCI. Changes in fair value due to foreign exchange on a monetary AFS financial asset are recorded in investment income. Interest calculated using the effective interest method is accrued daily and recognized in investment income. Dividends are recognized in investment income when the right to receive payments is established on the ex-dividend date.

Financial assets are derecognized when the rights to receive cash flows have expired or have been transferred along with substantially all of the risks and rewards of ownership.

h) Translation of foreign currencies

Foreign currency transactions are translated at exchange rates at the date of the sale or purchase. Monetary assets and liabilities denominated in foreign currencies are translated at exchange rates in effect at the year-end date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities at year-end are recognized in investment income.

Translation differences on non-monetary AFS financial assets, such as equity securities and other financial investments, are recognized as part of the change in fair value in OCI until the security is disposed of or impairment is recorded. Translation differences on monetary AFS financial assets and non-monetary financial assets designated as FVTPL are recorded in investment income.

i) Fair value of financial assets

In accordance with IFRS 13 *Fair Value Measurement*, the Corporation defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurement is classified as Level 1, 2 or 3, based on the degree to which fair value is observable:

- Level 1 inputs to the valuation methodology are quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 inputs to the valuation methodology include inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 inputs to the valuation methodology are not based on observable market data.

The three levels are based on the priority of inputs to the respective valuation technique. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). An asset's or liability's classification within the fair value hierarchy is based on the lowest level of significant input to its valuation.

Where an active market does not exist, and quoted prices are unavailable, fair values are determined using valuation techniques that refer to observable market data. Where observable market data is unavailable, the estimated fair value is determined using valuation techniques that refer to non-observable market data.

The estimated fair value for financial assets classified as AFS and FVTPL is based on quoted prices where available, on other observable market information, where available or the use of valuation models and techniques that are based on non-observable market data. The estimated fair value for mortgages classified as Loans is determined by applying the yield curve of Government of Canada bonds to the corresponding maturity dates of the underlying mortgages, plus an estimated risk premium. The risk premium is determined by factors such as the location of the property, tenant profile, and degree of leverage of the property.

These valuations are reviewed at each reporting date by management.

j) Derivative financial instruments

The Corporation uses derivative financial instruments such as foreign currency forward contracts and foreign exchange swaps to manage foreign exchange risks and interest rate swaps to manage interest rate risks (note 8).

Derivative financial instruments that are not designated as hedges are recorded using the FVTPL method of accounting whereby instruments are recorded at fair value as an asset or liability with changes in fair value recognized in investment income in the period of change.

k) Investment properties

Properties held for rental income or capital appreciation that are not occupied by the Corporation are classified as investment properties.

The estimated fair value of the Corporation's investment properties is based on independent appraisals by professionally qualified external valuators made during the year or using the income approach to estimate fair value through the direct capitalization method and/or the discounted cash flow analysis as determined by an external investment manager.

The Corporation has certain properties that serve dual purposes: investment and own-use. If the investment and own-use portions can be sold separately, or leased out separately under a finance lease, the portions are accounted for separately. If the portions cannot be sold separately, the property is accounted for as an investment property only if an insignificant portion is held for own use in the supply of services or for administrative purposes. Where the portion held for own-use is significant, then it would be treated as property and equipment. The Corporation has two properties that serve a dual purpose and are classified as investment properties.

Investment properties are comprised of land and buildings and are initially recognized at the fair value of the purchase consideration plus directly attributable costs. Subsequent to initial recognition, the investment properties are carried at cost, less accumulated depreciation, for the building portion, and impairment, if any.

Depreciation is provided on a straight-line basis at 2.5% to 5.0% of initial carrying value annually over the investment properties' useful life.

1) Investment-related liabilities

Investment-related liabilities include mortgage debt associated with investment properties (note 2k) and are initially recognized at fair value and subsequently measured at amortized cost.

m) Net bond repurchase agreements

The Corporation participates in the sale and repurchase of Government of Canada and Provincial bonds, which are sold and simultaneously agreed to be repurchased at a future date with the market repurchase rate determining the forward contract price. These sale and repurchase arrangements are accounted for as financial liabilities and are initially recognized at fair value and subsequently measured at amortized cost. The repurchase interest rate at the time of the sale is the cost of borrowing the funds and is recognized as interest expense.

The Corporation also participates in the purchase and resale of Government of Canada and Provincial bonds, which are purchased and simultaneously agreed to be resold at a future date. These agreements are initially recognized at fair value and subsequently measured using effective interest method. These reverse repurchase arrangements have an offsetting effect to enhance performance by reducing interest expenses on the repurchase agreements and by hedging the interest rate, counterparty and collateral risks.

Assets transferred under repurchase or reverse repurchase agreements are not derecognized or recognized as substantially all the risks and rewards of ownership are retained by the Corporation or the counterparty in the case of the reverse repurchase agreements. The Corporation records a liability equal to the consideration received in repurchase agreements and offsets the liability equal to the purchase price in reverse repurchase agreements.

n) Accounts payable and accrued charges

Accounts payable and accrued charges are obligations to pay for goods and services that have been acquired in the ordinary course of business from suppliers. Accounts payable and accruals are recognized initially at fair value and subsequently measured at amortized cost.

o) Provisions

Provisions are recognized when the Corporation has a present legal or constructive obligation as a result of past events, and it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. These costs are included in the accounts payable and accrued charges presented on the consolidated statement of financial position. Future operating losses are not recognized.

Where these amounts are due more than 12 months after the reporting date, they are measured at the present value of the expenditures expected to settle the obligation using a discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

p) Pension and post-retirement benefits

The amounts recognized in net income (loss) in respect of defined benefit pension plans and post-retirement benefits are as follows:

- The Corporation's portion of the current service costs;
- Non-investment costs;
- Interest costs;
- Past service costs; and
- Impact of any curtailment or settlements during the year.

The current service cost is equal to the present value of benefits earned by members during the reporting year.

The non-investment costs are equal to expenses paid from the plans in the reporting year relating to the administration of the plans. The interest costs are calculated using the discount rate at the beginning of the reporting year and applied to the net liability at the beginning of the reporting year.

Past service costs arise from plan amendments that increase or decrease the obligation. Past service costs are recognized immediately in net income (loss).

The changes in the defined benefit obligation and the changes in the fair value of plan assets that result from a curtailment or settlement of plan liabilities during the reporting year are recognized in net income (loss).

A plan's surplus is equal to the excess, if any, of the plan's assets over its obligations. For plans in surplus, an asset is recognized on the consolidated statement of financial position to the extent that the Corporation can realize an economic benefit, in the form of a refund or a reduction in future contributions, at some point during the life of the plan or when the plan liabilities are settled. For plans in deficit, the resulting net liability is recognized on the consolidated statement of financial position.

The value recognized on the consolidated statement of financial position for each defined benefit pension plan and for post-retirement benefits is calculated at the end of the reporting year as follows:

- The defined benefit obligation of the plan;
- Less the fair value of the plan assets out of which the obligations are to be settled directly; and
- Adjusted for the net change of any surplus derecognized.

The Corporation recognizes all actuarial remeasurements in the reporting year in which they arise, through OCI on the consolidated statement of comprehensive income (loss).

Certain current and former employees of the Corporation who were formerly employed in the Motor Vehicle Branch are members of a separate plan, the BC Public Service Pension Plan. This is a multi-employer defined benefit plan for which the Corporation applies defined contribution accounting. Since the BC Public Service Pension Plan pools risks amongst the current and former members of many employers, there is no consistent or reliable basis for allocating the Corporation's portion of the obligation, assets, and costs. As a result, the Corporation expenses the contributions made. Contributions are subject to change in the future, depending on the funded status of the plan, and are split equally between all participating employers and all contributing active plan members.

q) Property and equipment

Property and equipment are initially recorded at fair value and subsequently measured at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition or construction of the items, including retirement costs. Subsequent costs, such as betterments, are included in the asset only when it is probable that future economic benefits associated with the item will flow to the Corporation. All other subsequent expenditures are recognized as repairs and maintenance. Capitalized software that is an integral part of the equipment is accounted for as equipment. Property and equipment are depreciated when they are available for use, on a straight-line basis over the estimated useful life of each asset, taking into account the residual value, at the following annual rates:

Buildings 2.5% to 10%
Furniture and equipment 10% to 20%

Leasehold improvements

Term of the lease

The assets' residual values and useful lives are reviewed annually and adjusted, if appropriate, at each reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and recorded in net income (loss).

r) Lease assets and liabilities

At inception of a contract that conveys rights to the Corporation to use an identified asset, the Corporation assesses whether a contract is or contains a lease. This assessment involves exercising judgment to determine whether the Corporation has the right to obtain substantially all the economic benefits from the use of the specified asset, and has the right to direct the use of asset. If the arrangement is, or contains a lease, the Corporation recognizes a lease asset and a lease liability at the commencement of the lease. Lease assets include both tangible and intangible assets.

The lease asset is initially measured based on the present value of future lease payments plus directly attributable cost, less any lease incentive received. Directly attributable costs are incremental costs of obtaining a lease that would not have otherwise been incurred and that are directly attributable to negotiating and securing a lease. The lease asset is amortized on a straightline basis over the lesser of the lease term or the asset's useful life. The lease asset is subject to testing for impairment if there is an indicator for impairment.

Lease liability consists of fixed payments less incentive receivable, variable lease payments that depend on an index or a rate, residual value guarantee, and purchase options price less termination costs. Lease liability is measured at the present value of the remaining lease payments using the incremental borrowing rate implicit in the lease.

When the lease contains an extension or purchase option that the Corporation considers reasonably certain to be exercised, the cost of the option is included in the lease liability.

s) Intangible assets

Capitalized software that is not an integral part of the equipment is accounted for as an intangible asset. Software development costs, which are comprised of labour and material costs for design, construction, testing, and other costs directly attributable to bringing the asset to a condition where it can be applied in its intended use, are capitalized for projects expected to be of continuing benefit to the Corporation, or expensed where the potential future benefits are uncertain or not quantifiable.

Finite life intangible assets are initially recorded at fair value and subsequently carried at cost less accumulated amortization and impairment losses. Intangible assets with finite useful lives are amortized over their estimated useful lives when they are available for use on a straight-line basis at 10% to 20%, taking into account the residual value.

Indefinite life and not available for use intangible assets are not subject to amortization, but are assessed for indicators of impairment at each reporting date.

The assets' residual value and useful lives are reviewed annually and adjusted, if appropriate, at each reporting date.

t) Impairment of assets

Impairment of financial assets

Financial assets not carried at FVTPL are assessed at each reporting date to determine if there is objective evidence of impairment such as deterioration in the financial health of the investee, industry and sector performance, changes in technology, financing and operational cash flows, and the significance of deterioration in the fair value of the asset below cost. In addition, for equity and other financial investments, a prolonged decline is also considered objective evidence of impairment. Where objective evidence of impairment exists, an impairment loss will be recognized as follows:

- For AFS financial assets, the related unrealized loss charged to OCI is reclassified to impairment loss.
- For Loans, the related difference between the amortized cost carrying amount and the fair value, calculated as the present value of the estimated future cash flows, directly from the loan or the sale of collateral, discounted at the asset's original effective interest rate, is recognized in investment income.

If the fair value of a previously impaired debt instrument classified as AFS or a financial asset measured at amortized cost increases, and the increase can be objectively related to an event occurring after the impairment loss was recognized, the impairment loss is reversed in investment income. Impairment losses on equity and other financial investment instruments are not reversed.

Impairment of non-financial assets

The Corporation's non-financial assets consist primarily of investment properties, property and equipment, intangible assets and lease assets. An impairment review is carried out at the end of each reporting year to determine if there are any indicators of impairment. When indicators of impairment exist, the Corporation assesses the asset for impairment. Investment properties are assessed for impairment as separate and identifiable cash-generating units, distinct from the other operations of the Corporation. All other assets are assessed as a group as their cash flows are generated from the operations of the Corporation. If an asset is impaired, the Corporation's carrying amount is written down to its estimated recoverable amount when material. The recoverable amount is the higher of fair value less costs to sell and value in use. Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date. If there is a change in estimate of the recoverable amount, an impairment loss is reversed to net income (loss) on the consolidated statement of comprehensive income (loss) only to the extent that the asset's carrying value does not exceed the carrying value that would have been determined, net of depreciation, if no impairment loss had been recognized.

u) Current and non-current classification of assets and liabilities

Assets are considered current when expected to be realized within one year of the reporting date. Liabilities are considered current when expected to be settled within one year of the reporting date. The Corporation presents the statement of financial position on basis of liquidity. The classification of current and non-current of assets and liabilities is disclosed in the notes to the financial statements.

3. Critical Accounting Estimates and Judgments

In preparation of the consolidated financial statements, the Corporation makes judgments in applying the Corporation's accounting policies. The judgments that have the most significant effect on the amounts recognized in the consolidated financial statements include the assessment of impairment indicators in determining the impairment, if any, in the financial investment portfolio and non-financial investments. In addition, management makes assumptions in developing estimates in preparing the consolidated financial statements. Estimates subject to uncertainty include the provision for unpaid claims, the valuation of Level 3 investments, and the valuation of pension and post-retirement benefit obligations. Management believes its estimates and judgments to be appropriate; however, due to estimation uncertainty the actual results may be materially different. Particular sources of estimation uncertainty include the effects of the COVID- 19 pandemic on the future development of the Corporation's assets and liabilities, and the impacts of product reform and the related savings on the provision for unpaid claims and deferred premium acquisition costs. These areas of judgment and critical accounting estimates are described below.

Significant accounting estimates and judgments include:

Areas of Judgment

a) Impairment of financial assets

Judgment is required to determine if there is objective evidence of impairment of financial assets. The Corporation evaluates, among other factors, the financial health of the investee, industry and sector performance, changes in technology, financing and operational cash flows, and the significance of deterioration in the fair value of the asset below cost. In addition, for equity and other investments, a prolonged decline is considered objective evidence of impairment (note 12).

b) Significant influence

The Corporation owns more than 20% of the nominal voting interests in an investment in a limited partnership for real estate. The factors the Corporation considered in making the determination that the Corporation does not have significant influence include the following:

• The Investment Committee of this investment is responsible for overseeing the investing activities and setting the Statement of Investment Policy. The Corporation does not have any influence over the Investment Committee; and

• Although the Corporation has one of five seats on the Governance Committee, the Governance Committee itself has no power over the Investment Committee. The role of the Governance Committee is to provide protective rights and is to ensure the investments are compliant with the Statement of Investment Policy. Further, the Governance Committee does not have any influence over the investing activities or over the management and operation of the partnership.

Estimates Subject to Uncertainty

c) Provision for unpaid claims

The provision for unpaid claims is established according to accepted actuarial practice in Canada. Methods of estimation have been used which the Corporation believes produce reasonable results given current information (note 16).

The Corporation's provision for unpaid claims is an estimate subject to volatility, which could be material in the near term. The estimation of claims development involves assessing the future behaviour of incurred claims, taking into consideration changes to the insurance product, as well as the closure rates, payment patterns, consistency of the Corporation's claims handling procedures, the amount of information available at the time of the valuation, including the legal representation status of claims, and historical delays in reporting of claims. In general, the more time required for the settlement of a group of claims, the more uncertain the estimates will be. Variability can be caused by receipt of additional information, significant changes in the average cost or complexity of claims over time, significant changes in the Corporation's claims operations, the timing of claims payments, product and legal reforms with limited or no experience, and future rates of investment return.

The ultimate cost of claims that settle over a long period of time is particularly challenging to forecast for several reasons, which include changes in the legal environment, case law or legislative amendments, and periods of time between the occurrence date of a claim and the date it is reported to the Corporation. The Corporation is subject to litigation arising in the normal course of conducting its insurance business, which is taken into account in establishing the provision for unpaid claims and other liabilities. Provisions for such liabilities are established by examining the facts of tendered claims and are adjusted in the aggregate to reflect ultimate loss expectations based upon historical experience patterns, current socio-economic trends and for certain claims, structured settlements that are provided in the form of consistent periodic payments as opposed to lump-sum payments.

To recognize the uncertainty in establishing a best estimate of the provision for unpaid claims, and consistent with the requirements of the Standards of Practice of the Canadian Institute of Actuaries, the Corporation includes a PfAD, consisting of three elements: an interest rate margin, a reinsurance margin, and a claims development margin. The interest rate margin reduces the expected investment rate of return used for discounting to make allowance for i) asset liability mismatch risk, ii) uncertainty in the timing of claims settlement, and iii) credit risk within the investment portfolio. The reinsurance margin makes allowance for the collectability of recoverable amounts from reinsurers and is a reduction in the expected amount of reinsurance recoverable. The claims development margin makes allowance for the various factors that can create greater

uncertainty in the estimates of ultimate claims costs, including i) changes in the Corporation's operations (e.g. claims practices), ii) the underlying data upon which the unpaid claims estimates are based, and iii) the nature of the lines of business written. The claims development margin is a percentage of the unpaid claims, gross of reinsurance, and is larger for injury lines that generally require more time for claims to settle and close.

The Corporation also assesses the adequacy of its insurance liabilities at the end of each reporting period to ensure that they are sufficient to capture expected future cash outflows. All changes to the estimate since the end of the last reporting period are recorded in the current period as a 'Change in estimates for losses occurring in prior years' in the consolidated statement of comprehensive income (loss).

The Corporation has considered the impact of COVID-19 in the estimation of the provision for unpaid claims. The impact of COVID-19 creates additional sources of estimation uncertainty as the estimation of claim frequency and severity may be affected by the reduction of vehicles on the road, changes in the timing of reporting claims, and delays in legal, medical, and vehicle repair services; and as the discount rate may be affected by changes in investment values and cash flows.

d) Pension and post-retirement benefits

The cost of pension and post-retirement benefits earned by employees is actuarially determined using the Projected Unit Credit Method and management's best estimate of future compensation levels and healthcare costs.

The key assumptions used in calculating the cost of pension and post-retirement benefits are the discount rate, rate of compensation increase, inflation rate, life expectancies and extended healthcare cost trends. Together with plan member data, these and other assumptions are used to estimate future benefit eligibility, amount and duration of payments. The rate determined for each of the key assumptions is disclosed in note 19.

The discount rate is used to calculate the present value of the expected future benefit payments and to calculate interest on the net liability. The discount rate is based on high-grade corporate bond yields at the measurement date.

The rate of compensation increase reflects individual job progression, general price level increases, productivity, seniority, promotion, and other factors.

The inflation rate assumption is based on an assessment of historical data, the Bank of Canada target inflation range and the inflation expectations implied by the Government of Canada nominal and real return long-term bond yields.

Life expectancies are based on Canadian mortality tables, and contain a provision for future longevity improvements.

The extended healthcare trend rate is based on an analysis of plan experience, assumptions about the trend in total healthcare costs, and the proportion that will be covered by private plans.

With the exception of the discount rate, which is based on market conditions at the financial statement date, all other assumptions are management's best estimate (note 19).

The long-term impact of COVID-19 on the assumptions listed above is uncertain and introduces additional estimation uncertainty. As a result of the uncertainty, actual results may differ materially from the Corporation's estimates. The valuation of pension assets and the discount rate were determined at the reporting date based upon the best available information. The Corporation has considered if COVID-19 would have an impact on any of the other assumptions and has concluded, based on the information currently available, that the long-term assumptions remain appropriate. As new information emerges, assumptions will be updated as necessary and the consequential impact will be recorded in future reporting periods.

e) COVID-19 Economic Uncertainty

In March 2020, the World Health Organization declared a global pandemic related to COVID-19. The magnitude of the impact of the COVID-19 pandemic on local and global commerce continues to evolve. The pandemic has increased risks to B.C's economic outlook, such as the timing of the global vaccination rollout, extended travel restrictions, a weaker global recovery, and the continued impact of a slower recovery in some sectors of the B.C. economy. Further risks including the ongoing uncertainty regarding global trade policies and lower commodity prices. There continues to be ongoing uncertainty surrounding the extent and duration of the impact that COVID-19 might have on the investment portfolio of the Corporation, claims costs (frequency and severity), premium revenues and receivables, and post-retirement benefit obligations (fair value of investments and the obligation for pension benefits and the related funding requirements).

f) Product reform

Legislation was enacted on May 17, 2018 to reform the Basic insurance product to limit pain and suffering payouts for minor injuries and create an independent dispute resolution process for injury claims effective April 1, 2019 (note 16). The product reform significantly decreased claims costs associated with accidents occurred on or after April 1, 2019. Key factors that contributed to the overall reduction in claims cost pressures include: a) the limit on general damages of \$5,500 apply to minor injuries, b) the enhancements in accident benefits coverage, c) other insurance (collateral benefits) are primary for most medical and wage loss amounts when it is available and, d) bodily injury claims disputes valued up to \$50,000 are resolved by the Civil Resolution Tribunal (CRT) instead of the Supreme Court of B.C. As a result, the premium deficiency from the beginning of fiscal year 2019 was eliminated and deferred premium acquisition costs continue to be recognized and amortized in future years, as outlined in note 21.

The impact of the product reform has been reflected in the estimate of current year claims costs as well as in the prior year claims' adjustment. The impact remains significantly favourable despite the decision of the Chief Justice (note 16) that the jurisdiction of the CRT over tort injury claims is unconstitutional. The favourable impacts of product reform have contributed to improvement in the Corporation's financial stability. Both the estimate of claims costs and the asset associated with the deferred premium acquisition costs are materially affected by the estimated impact of the product reform. Given the limited history of the product reform, there is material estimation uncertainty in the measurement of these costs.

g) Enhanced Care

On May 1, 2021, the Corporation implemented a new care-based insurance model to ensure that any British Columbian injured in a crash has significantly enhanced accident benefits. Enhanced accident benefits include no overall limit to the medical and rehabilitation benefits available, a much higher income replacement benefit for anyone who is unable to work due to injuries sustained in a crash, and a new permanent impairment benefit that will provide a lump sum cash compensation for anyone catastrophically injured in a crash, or who suffers a serious, but noncatastrophic, permanent impairment. The Corporation also implemented a new basic vehicle damage coverage (BVDC) which provides up to \$200,000 coverage for vehicle damage to insured vehicles when it is caused by other vehicles in most situations. Under the new insurance model, coverage for hit and run claims for vehicle damage is no longer being provided under Basic insurance and individuals are generally precluded from suing both with respect to bodily injuries covered by enhanced accident benefits and for vehicle damage in circumstances where BVDC may apply. The new insurance model affects the estimate of claims costs used in determining the asset associated with the deferred premium acquisition. Given the lack of historical experience under this model, there is estimation uncertainty in the measurement of these costs. DPAC would reduce by \$100.0 million if the claims costs of the Enhanced Care coverage insurance model is 45% higher than the current estimate.

h) Fair value of level 3 investments

The fair value of financial instruments where no active market exists or where quoted prices are not otherwise available are determined by using valuation techniques and relying on significant unobservable inputs. In these cases, the fair values are estimated from observable data in respect of similar financial instruments, unobservable data using models or both. Where market observable inputs are not available, they are estimated based on appropriate assumptions. Where valuation techniques (for example, models) are used to determine fair values, they are validated and periodically reviewed by an external qualified personnel independent of those that sourced them.

Inherently there is significant estimation uncertainty arising from the judgments and assumptions in determining fair value of these investments.

4. New Accounting Pronouncements

a) Standards and interpretations effective for the year ended March 31, 2021

The Corporation has adopted the standards and interpretations that are relevant to the operations of the Corporation and effective for the year ended March 31, 2021. There were no material impacts to the Corporation's consolidated financial statements from the adoption of new standards.

b) Standards and interpretations issued but not yet effective and not early adopted

Standards and interpretations issued that are relevant to the operations of the Corporation, but not yet effective include:

- IFRS 9 Financial Instruments. Effective for annual periods beginning on or after January 1, 2018; early adoption is permitted. The Corporation will defer the implementation of IFRS 9 until its fiscal year beginning April 1, 2023, as allowed under the amendments to IFRS 4 Insurance Contracts. IFRS 9 brings together the classification and measurement, impairment and hedge accounting to replace IAS 39 Financial Instruments: Recognition and Measurement. IFRS 9 introduces a principles-based approach to the classification of financial assets based on an entity's business model and the nature of the cash flows of the asset. All financial assets are measured at FVTPL, fair value through OCI or amortized cost. For financial liabilities, IFRS 9 includes the requirements for classification and measurement previously included in IAS 39. IFRS 9 also introduces an expected loss impairment model for all financial assets at amortized costs. The model has three stages: (1) on initial recognition, 12-month expected credit losses are recognized in profit or loss and a loss allowance is established; (2) if credit risk increases significantly and the resulting credit risk is not considered to be low, full lifetime expected credit losses are recognized; and (3) when a financial asset is considered impaired, interest revenue is calculated based on the carrying amount of the asset, net of the loss allowance, rather than its gross carrying amount. Finally, IFRS 9 introduces a new hedge accounting model that aligns the accounting for hedge relationships more closely with an entity's risk management activities, permits hedge accounting to be applied more broadly to a greater variety of hedging instruments and risks and requires additional disclosures. The Corporation is currently evaluating the impact of this standard on its consolidated financial statements.
- IFRS 17 *Insurance Contracts*. Effective for annual periods beginning on or after January 1, 2023. Early adoption is permitted for entities that apply IFRS 9 and IFRS 15 on or before the initial application of IFRS 17. The standard establishes the principles of recognition, measurement, presentation and disclosure of insurance contracts and supersedes IFRS 4. The standard was issued in May 2017 and requires all insurance contracts to be accounted for in a consistent manner, benefiting both investors and insurance companies. Insurance obligations will be accounted for using current values. The information will be updated regularly, providing more useful information to users of financial statements. The standard will be effective for the Corporation on April 1, 2023, and reflected in the Corporation's consolidated financial statements for the year ending March 31, 2024. The Corporation is currently evaluating the impact of this standard on its consolidated financial statements.
- IAS 1 Presentation of Financial Statements, Classification of Liabilities as Current or Non-current. Effective for annual periods beginning on or after January 1, 2023; early adoption is permitted. Amends to clarify that the classification of liabilities as current or non-current should be based on the rights that are in existence at the end of the reporting period, the classification is unaffected by expectations of the entity or events after the reporting date, and the definition of settlement. The standard will be effective for the Corporation on April 1, 2023, and reflected in the Corporation's consolidated financial statements for the year ending March 31, 2024. The adoption of this amendment is not expected to have a material impact to the Corporation's consolidated financial statements.

- IFRS 10 Consolidated Financial Statements and IAS 28 Long term Interests in Associates and Joint Ventures (Amendment). Effective for the annual periods beginning on or after a date to be determined by IASB; early adoption is permitted. Changes to these standards amend the accounting for sales or contribution of assets between an investor and its associate or joint ventures, and accounting guidance for a parent in the loss of control of a subsidiary. The adoption is not expected to have a material impact on the Corporation's consolidated financial statements.
- IAS 16 Property, Plant and Equipment (Amendment). Effective for annual periods beginning on or after January 1, 2022; early adoption is permitted. Amends to prohibit a company from deducting from the cost of property, plant and equipment amounts received from selling items produced while the company is preparing the asset for its intended use. Instead, a company will recognize such sales proceeds and related cost in profit or loss. The standard will be effective for the Corporation on April 1, 2022, and reflected in the Corporation's financial statements for the year ending March 31, 2023. The adoption is not expected to have a material impact on the Corporation's consolidated financial statements.
- IAS 37 Provision, Contingent Liabilities and Contingent Assets. Effective for annual periods beginning on or after January 1, 2022; early adoption is permitted. Amends to specify which costs an entity includes in determining the cost of fulfilling a contract for the purpose of assessing whether the contract is onerous. The standard will be effective for the Corporation on April 1, 2022, and reflected in the Corporation's financial statements for the year ending March 31, 2023. The adoption is not expected to have a material impact on the Corporation's consolidated financial statements.

5. IFRS 9 deferral disclosure

The Corporation has elected to defer implementation of IFRS 9 to the fiscal year commencing April 1, 2023, based on an assessment of the Corporation's consolidated financial statements as at December 31, 2015, as permitted by the amendments to IFRS 4.

The Corporation qualifies for this deferral as IFRS 9 has not previously been applied and the carrying amount of its liabilities arising from insurance contracts was significant (greater than 90%) when compared to the total amount of liabilities of the Corporation as at December 31, 2015. The Corporation's predominant business activity therefore continues to be in connection with insurance contracts and the eligibility to defer IFRS 9 implementation remains.

The following table distinguishes the Corporation's financial assets that give contractual rise to cash flows that are solely payments of principal and interest (SPPI), excluding those held for trading, and all other financial assets. The assets are presented at fair value for the year ended March 31, 2021.

Insurance Corporation of British Columbia

| (\$ THOUSANDS) | | 2021 | 2020 |
|--|----------------------------------|-------------------|------------------|
| | I | air Value | Fair Value |
| Financial assets | | | |
| SPPI (excluding held for trading) | | | |
| Cash and cash equivalents | \$ | 19,641 | \$ 52,446 |
| Accrued interest | | 59,943 | 69,214 |
| Other receivable ¹ | | 484,248 | 380,760 |
| Type 2 structured settlements | | 17,537 | 19,097 |
| Money market securities | | 3,498 | 20,077 |
| Bonds | | 11,145,959 | 9,690,993 |
| Mortgages | | 778,119 | 1,211,414 |
| | \$ | 12,508,945 | \$ 11,444,001 |
| Other financial assets | | | |
| Non-SPPI bonds | | 168,431 | 101,436 |
| Pooled funds classified as debt instruments | | 7,594,180 | 6,229,037 |
| Investments held through fully owned investment entities | | 636,597 | 124,474 |
| Equities | | 208,782 | 121,927 |
| | \$ | 8,607,990 | \$ 6,576,874 |
| | | | |
| Given the short-term nature of other receivable, the carrying amount has been to | ised as a reasonable approximati | on of fair value. | |
| | | | |

Credit risk

IFRS 9 will require the Corporation to recognize a loss allowance for expected credit losses on financial assets that meet the SPPI conditions and are held for the purpose of collecting contractual cash flows. The credit risk rating for money market securities and bonds in the above table that meet these conditions (SPPI, excluding held for trading) can be found in note 11b. Mortgages and other receivables (including type 2 structured settlements) are assessed for significant increases to credit risk based on past due analyses. All directly held mortgages are current as at March 31, 2021. See note 11b for an aging table for other receivables.

6. Investments

a) Financial investments

| (\$ THOUSANDS) | | | Financial | Investments | |
|-----------------------------------|----------------|--------------------------------|------------------------------|--|-----------------------------|
| | Classification | Investments In Pooled Funds | Investments Held Directly | Investments Held Through Fully Owned Investment Entities | Total Carrying Value |
| March 31, 2021 | | | | | |
| Fixed-income investments | | | | | |
| Money market securities | AFS | \$ 582,391 | \$ 3,498 | s - | \$ 585,889 |
| Mortgages | Loans | - | 762,833 | | 762,833 |
| Mortgage funds | AFS | 663,718 | ,02,033 | 111,596 | 775,314 |
| Bonds | AlS | 003,718 | | 111,590 | 773,314 |
| Federal | AFS | | 5,125,599 | | 5,125,599 |
| Provincial | AFS | · | 2,600,545 | · | 2,600,545 |
| | | - | | | |
| Municipal | AFS | • | 106,210 | | 106,210 |
| Corporate | AFS | | 3,482,036 | - | 3,482,036 |
| Total bonds | | - | 11,314,390 | - | 11,314,390 |
| Total fixed-income investments | | 1,246,109 | 12,080,721 | 111,596 | 13,438,426 |
| Equity investments | | | | | |
| Domestic | AFS | 1,630,777 | 208,749 | | 1,839,526 |
| Global | AFS | 3,419,550 | 33 | | 3,419,583 |
| Total equity investments | | 5,050,327 | 208,782 | - | 5,259,109 |
| | | | | | |
| Other financial investments | | | | | |
| Domestic real estate | AFS | 581,023 | - | | 581,023 |
| Global real estate | AFS | 721 | - | 224,718 | 225,439 |
| Global infrastructure | AFS | 35,913 | - | 300,150 | 336,063 |
| Global mezzanine debt | FVTPL | 220,716 | - | - | 220,716 |
| Global mezzanine debt | AFS | 97,464 | - | - | 97,464 |
| Other | AFS | 361,907 | - | 133 | 362,040 |
| Total other financial investments | | 1,297,744 | - | 525,001 | 1,822,745 |
| Total financial investments | | \$ 7,594,180 | \$ 12,289,503 | \$ 636,597 | \$ 20,520,280 |
| March 31, 2020 | | | | | |
| Fixed-income investments | | | | | |
| Money market securities | AFS | \$ 353,505 | \$ 20,077 | s - | \$ 373,582 |
| Mortgages | Loans | - | 1,208,955 | _ | 1,208,955 |
| Mortgage funds | AFS | 664,759 | · · · · · · · · · | _ | 664,759 |
| Bonds | | | | | |
| Federal | AFS | | 3,422,993 | | 3,422,993 |
| Provincial | AFS | | 3,083,936 | | 3,083,936 |
| Municipal | AFS | | 71,751 | | 71,751 |
| Corporate | AFS | | 3,213,749 | | 3,213,749 |
| Total bonds | 711 5 | | 9,792,429 | | 9,792,429 |
| Total fixed-income investments | | 1,018,264 | 11,021,461 | | 12,039,725 |
| | | | | | |
| Equity investments | | | | | |
| Domestic | AFS | 1,116,240 | 121,902 | | 1,238,142 |
| Global | AFS | 2,730,993 | 25 | - | 2,731,018 |
| Total equity investments | | 3,847,233 | 121,927 | - | 3,969,160 |
| Other financial investments | | | | | |
| Domestic real estate | AFS | 407,849 | - | | 407,849 |
| Global real estate | AFS | - | - | 124,474 | 124,474 |
| Global infrastructure | FVTPL | 350,946 | - | | 350,946 |
| Global mezzanine debt | FVTPL | 248,078 | - | | 248,078 |
| Global mezzanine debt | AFS | 94,974 | | | 94,974 |
| Other | AFS | 261,693 | | | 261,693 |
| Total other financial investments | | 1,363,540 | | 124,474 | 1,488,014 |
| Total financial investments | | \$ 6,229,037 | \$ 11,143,388 | | |
| | | 0,227,037 | | 124,474 | , , , , , , , , , , , , , , |

The Corporation's investment in pooled funds are denominated 95.3% (2020 - 89.1%) in Canadian dollars. The above equity and other financial investment disclosure presents the Corporation's interest in pooled funds by looking through the funds, and classifying by the type of the underlying investments.

Money market securities, bonds, mortgage funds, equity and other financial investments are carried at their fair value. The fair value of directly held mortgages is determined to be consistent with Level 3 investments based on the inputs to the valuation technique used (note 2i). Directly held mortgages are measured at amortized cost and have an estimated fair value of 0.78 billion (0.78 billion). The fair value of the directly held mortgages is determined by applying a discount rate ranging from 0.6% to 0.4% (0.020 - 0.1%).

Pooled funds and investments held through fully owned investment entities

The Corporation invests in several pooled funds and investments held through seven fully owned investment entities; the investment strategies of some of these funds and investments include the use of leverage. As at March 31, 2021, the Corporation's interests range from 1.4% to 30.5% (2020 - 1.4% to 29.9%) of the net assets of the respective funds and investments. The funds and investments are managed by external asset managers. The Corporation has a percentage ownership in each of the pooled funds and investments that entitle the holder to a proportional share in the respective fund's net assets. The carrying value of the Corporation's investments in pooled funds (including investments held through fully owned investment entities) as at March 31, 2021 is \$8.23 billion (2020 - \$6.35 billion).

The change in fair value of each AFS pooled fund is included in the OCI section within the consolidated statement of comprehensive income (loss) in 'Net change in available for sale financial assets'. One of the pooled fund investments is designated as FVTPL and as a result, the change in fair value is recorded in investment income on the consolidated statement of comprehensive income (loss).

The Corporation's maximum loss exposure from its interests in the pooled funds is equal to the total fair value of these investments.

Asset-backed securities

The Corporation purchases bonds that are secured by various assets as part of its investment strategy. The majority of the bonds are issued by Canadian corporate entities and are secured by credit card, auto, or equipment receivables. Also, the Corporation invests in AAA rated senior securities issued by securitization trusts that have a first lien on assets. The weighted-average duration of the asset-backed securities in the Corporation's portfolio is 2.3 years (2020 - 2.3 years) and the coupon interest rates range from 2.3% to 2.6% (2020 - 1.7% to 2.7%).

As at March 31, 2021, the carrying value of asset-backed securities included in financial investments in the consolidated statement of financial position is \$23.3 million (2020 – \$123.4 million). This amount also represents the maximum exposure to losses at that date.

The Corporation also has one mortgage backed security with a carrying value of \$17.3 million (2020 – one at \$17.7 million) and an estimated fair value of \$18.5 million (2020 – \$18.6 million).

The mortgage backed security is included in financial investments as a mortgage and is secured by a first priority mortgage charge on a Class A real estate property. The fixed interest rate on the mortgage backed security is 4.9% (2020 - 4.9%) and the mortgage will mature in less than 3 years.

b) Investment properties

The movement in the carrying value of investment properties is as follows:

| (\$ THOUSANDS) | 2021 | 2020 |
|---|------------------|-----------|
| Cost | | |
| Balance, beginning of year | \$ 731,736 \$ | 992,771 |
| Capital improvements | 6,832 | 2,478 |
| Reclassification to assets held for sale | (68,174) | (238,650) |
| Reverted from assets held for sale to investment properties | 30,762 | - |
| Disposals | | (5,824) |
| Impairment loss | (6,139) | (19,039) |
| Balance, end of year | 695,017 | 731,736 |
| | | |
| Accumulated depreciation | | |
| Balance, beginning of year | 121,654 | 121,559 |
| Depreciation | 21,688 | 24,189 |
| Reverted from assets held for sale to investment properties | 2,552 | - |
| Disposals | | (1,832) |
| Reclassification to assets held for sale | (9,210) | (22,262) |
| Balance, end of year | 136,684 | 121,654 |
| Carrying value, end of year | \$ 558,333 \$ | 610,082 |
| | | |

The fair value of investment properties is \$0.76 billion (2020 – \$0.81 billion) and has been categorized as a Level 3 investment based on the inputs to the valuation technique used. As at March 31, 2021 and March 31, 2020, the estimated fair value is based on independent appraisals, by professionally qualified external valuators or using the income approach to estimate fair value through the direct capitalization method and/or the discounted cash flow analysis as determined by an external investment manager. During fiscal year 2021, two (2020 – three) investment properties were reclassified to assets held for sale. As at March 31, 2021, these two investment properties remain in assets held for sale. Subsequent to March 31, 2021, the Corporation has confirmed purchase and sale agreements on both of these properties (note 27).

Two investment properties that were reclassified to assets held for sale as at March 31, 2020 were sold during fiscal 2021 for a net gain of \$97.5 million (2020 – \$52.1 million) (note 12). In addition, one investment property that was reclassified to assets held for sale as at March 31, 2020 was reverted to investment properties during fiscal 2021, as it is currently not actively marketed for sale due to the ongoing challenges of the COVID-19 pandemic.

c) Lease income

The Corporation leases out its investment properties. As of March 31, 2021, the future minimum lease cash receipts under non-cancellable leases over the next five years and beyond is as follows:

| (\$ THOUSANDS) | | 2021 | | | | 2020 | | | | |
|------------------------------------|------|-----------------------------------|----|---------|----|-----------|--------------------|---------|--|--|
| | Leas | Net Present Lease Income Value | | | | se Income | Net Pre me Valu | | | |
| Up to 1 year | \$ | 36,176 | \$ | 35,304 | \$ | 36,277 | \$ | 35,241 | | |
| Greater than 1 year, up to 5 years | | 96,187 | | 88,878 | | 100,988 | | 92,069 | | |
| Greater than 5 years | | 52,510 | | 45,359 | | 55,580 | | 46,711 | | |
| | \$ | 184,873 | \$ | 169,541 | \$ | 192,845 | \$ | 174,021 | | |
| | | | | | | | | | | |

7. Entities with Non-Controlling Interest

The following table presents the summarized financial information for the NCI in the Corporation's Canadian limited partnership subsidiaries. The amounts disclosed are based on those amounts included in the consolidated financial statements before inter-company eliminations.

| | Canadian Limited | Canadian Limited | Canadian Limited | |
|--------------------------------|---------------------|---------------------|---------------------|------------|
| (\$ THOUSANDS) | Partnership I | Partnership II | Partnership III | Total |
| March 31, 2021 | | | | |
| NCI percentage | 10.0% | 10.0% | 10.0% | |
| | | | | |
| Revenue | \$ 53,641 | \$ 18,177 | \$ 58,891 | \$ 130,709 |
| Expenses | 1,627 | 17,157 | 3,154 | 21,938 |
| Net income | \$ 52,014 | \$ 1,020 | \$ 55,737 | \$ 108,771 |
| Net income attributable to NCI | \$ 5,202 | \$ 102 | \$ 5,594 | \$ 10,898 |
| | | | | |
| Current assets | \$ 342 | \$ 10,643 | \$ 882 | \$ 11,867 |
| Non-current assets | - | 154,826 | - | 154,826 |
| Current liabilities | (342) | (4,668) | (619) | (5,629) |
| Non-current liabilities | - | (92,939) | - | (92,939) |
| Net assets | \$ - | \$ 67,862 | \$ 263 | \$ 68,125 |
| Net assets attributable to NCI | \$ - | \$ 6,786 | \$ 258 | \$ 7,044 |
| | | | | |

During fiscal year 2021, properties held by Canadian Limited Partnership I and III were sold for a gain of \$47.2 million and \$50.3 million, respectively.

Canadian Limited Partnership III and the Corporation have agreed to financing on the mortgage payments of this property, therefore the net income and net assets attributable to NCI will not equal the NCI percentage.

| (\$ THOUSANDS) | Canadian Limited Partnership I | | Canadian Limited Partnership II | | Canadian Limited Partnership III | | Total |
|---------------------------------------|--------------------------------------|----------|---------------------------------------|----------|--|----------|---------------|
| March 31, 2020 | | | | | | | |
| NCI percentage | | 10.0% | | 10.0% | | 10.0% | |
| | | | | | | | |
| Revenue | \$ | 8,699 | \$ | 18,978 | \$ | 9,263 | \$ 36,940 |
| Expenses | | 7,626 | | 19,817 | | 7,219 | 34,662 |
| Net income (loss) | \$ | 1,073 | \$ | (839) | \$ | 2,044 | \$ 2,278 |
| Net income (loss) attributable to NCI | \$ | 107 | \$ | (84) | \$ | 98 | \$ 121 |
| | | | | | | | |
| Current assets | \$ | 1,491 | \$ | 6,625 | \$ | 1,930 | \$ 10,046 |
| Non-current assets | | 102,428 | | 160,392 | | 85,751 | 348,571 |
| Current liabilities | | (1,801) | | (5,961) | | (1,696) | (9,458) |
| Non-current liabilities | | (52,671) | | (91,594) | | (39,669) | (183,934) |
| Net assets | \$ | 49,447 | \$ | 69,462 | \$ | 46,316 | \$ 165,225 |
| Net assets attributable to NCI | \$ | 4,945 | \$ | 6,946 | \$ | 2,320 | \$ 14,211 |
| | | | | 7,5 | | | |

8. Financial Assets and Liabilities

a) Fair value hierarchy

The following table presents the fair value hierarchy for financial assets and liabilities measured at fair value in the consolidated statement of financial position. During fiscal years 2021 and 2020, there were no transfers between Level 1, Level 2 and Level 3. The Corporation's policy is to recognize transfers into and out of fair value hierarchy levels as of the date of the event or change in circumstances that caused the transfer.

| (\$ THOUSANDS) | Fair Value Measurements at Reporting Date | | | | | | | | |
|---|---|------------|----|---|---|------------|----|--|--|
| | Fair Value | | | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | | | Significant Unobservable Inputs (Level 3) | |
| March 31, 2021 | | | | | | | | | |
| Cash | \$ | 19,641 | \$ | - | \$ | 19,641 | \$ | - | |
| Fixed-income investments, excluding directly held mortgages | | 12,675,593 | | - | | 11,900,279 | | 775,314 | |
| Equity investments | | 5,259,109 | | 208,782 | | 5,050,327 | | - | |
| Other financial investments | | 1,822,745 | | - | | - | | 1,822,745 | |
| Total financial assets | \$ | 19,777,088 | \$ | 208,782 | \$ | 16,970,247 | \$ | 2,598,059 | |
| March 31, 2020 | | | | | | | | | |
| Cash | \$ | 52,446 | \$ | - | \$ | 52,446 | \$ | - | |
| Fixed-income investments, excluding directly held mortgages | | 10,830,770 | | - | | 10,166,011 | | 664,759 | |
| Equity investments | | 3,969,160 | | 121,927 | | 3,847,233 | | - | |
| Other financial investments | | 1,488,014 | | - | | - | | 1,488,014 | |
| Total financial assets | \$ | 16,340,390 | \$ | 121,927 | \$ | 14,065,690 | \$ | 2,152,773 | |
| | | | | | | | | | |

Cash (Level 2) is valued using the end of day exchange rates. Level 2 money market securities within fixed-income investments and equity investments (pooled funds) are valued using net asset value or pricing matrices derived from yield quotations, or if one does not exist, cost plus accrued interest. Bonds and money market pooled fund within Level 2 fixed-income investments are valued using the quoted market price or dealer quotes for similar instruments exchanged in active markets.

The table below shows the movement of financial assets where fair value has been determined based upon significant unobservable inputs (Level 3). Level 3 investments consist of all the pooled funds and investments held through fully owned entities or collectively, the other financial investments and the mortgage funds.

The fair values of the real estate pooled investments are provided by the investment managers and are based on the appraised or calculated market value plus the net assets and liabilities combined with any cash flows. The global mezzanine debt funds valuations are provided by the investment managers and are based on the discounted cash flow method using yields of assets with similar characteristics combined with cash flows. The global infrastructure valuations are provided by the investment manager and are based on various methods such as the discounted cash flows, appraisals and audited financial statements. The private fixed-income funds and private equity funds valuations are provided by the investment manager and are based on the observed external price, if one exists, or if one does not exist, discounted cash flows using the yields of externally priced comparable private or public fixed-income assets. The consolidated mortgage fund's value is provided by the investment manager and is based on a discounted cash flow that uses a risk-free rate of return and a mortgage credit spread for fixed term mortgages, for variable mortgages valuations are based on the principal balance plus accrued interest and for other mortgage investments, valuations may be based on audited financial statements and discounted cash flows.

| (\$ THOUSANDS) | Fair Value Measurements using Level 3 Inputs | | | |
|----------------------------|---|---------------------------------|--|--|
| | - | nd Other Financial vestments | | |
| March 31, 2021 | | | | |
| Balance, beginning of year | \$ | 2,152,773 | | |
| Additions | | 2,338,423 | | |
| Disposals | | (1,805,246) | | |
| Market value adjustment | | (87,891) | | |
| Balance, end of year | \$ | 2,598,059 | | |
| March 21, 2020 | | | | |
| March 31, 2020 | Ф | 665.421 | | |
| Balance, beginning of year | \$ | 665,431 | | |
| Additions | | 1,443,696 | | |
| Disposals | | (24,762) | | |
| Market value adjustment | | 68,408 | | |
| Balance, end of year | \$ | 2,152,773 | | |

The fair value of derivative instruments not designated as accounting hedges is as follows:

| (\$ THOUSANDS) | 2021 | | | | 2020 | | | |
|--|------|-----------------|----|--------------------|----------------|---------|------------|-------------------|
| | | Notional Fair V | | Fair Value | Value Notional | | Fair Value | |
| | | Amount | As | sets (Liabilities) | | Amount | Ass | ets (Liabilities) |
| Non-designated derivative instruments | | | | | | | | |
| Assets | | | | | | | | |
| Interest rate swap - repo | \$ | - | \$ | - | \$ | 720,000 | \$ | 1,807 |
| Forward contracts | | 548,143 | | 8,082 | | - | | - |
| Foreign exchange swaps | | 805,921 | | 15,515 | | 89,315 | | 1,400 |
| | \$ | 1,354,064 | \$ | 23,597 | \$ | 809,315 | \$ | 3,207 |
| Liabilities | | | | | | | | |
| Forward contracts | \$ | - | \$ | - | \$ | 499,875 | \$ | (34,365) |
| Interest rate swap - investment properties | | 91,850 | | (984) | | 91,850 | | (1,418) |
| | \$ | 91,850 | \$ | (984) | \$ | 591,725 | \$ | (35,783) |

The Corporation uses foreign exchange forward contracts and swaps to hedge the foreign exchange risks associated with its foreign currency financial investments. The Corporation also uses an interest rate swap to hedge the interest rate of one of the investment properties' mortgages. Other than the interest rate swap associated with one of the investment properties' mortgages, all forward contracts and swaps have settlement dates within one year.

The non-designated derivative financial instruments are classified as Level 2. Forward contracts are valued based on the difference between the forward rate at the contract initiation date and the remaining forward term rate on the reporting date. Swap contracts are valued at the present value of their expected cash flows on the reporting date.

b) Other financial assets

Other financial assets include accrued interest, premiums and other receivables, and reinsurance assets. The fair values of the majority of other financial assets approximate their carrying values due to their short-term nature. The non-current portion of these other financial assets is \$47.1 million (2020 – \$54.5 million).

c) Financial liabilities

Financial liabilities include cheques outstanding, accounts payable and accrued charges, provision for premium rebates/refunds, net bond repurchase agreements, lease liabilities, and investment-related and other liabilities. All financial liabilities are carried at cost or amortized cost. Except for lease liabilities, investment-related and other liabilities, the fair values of financial liabilities approximate their carrying values due to their short-term nature. The assumptions used in estimating the fair value of investment-related and other liabilities are discussed in note 9.

As at March 31, 2021, the general ledger bank balances representing cash inflows were \$160.8 million (2020 - \$163.8 million) and the general ledger bank balances representing cash outflows were \$227.0 million (2020 - \$237.0 million), netting to a cheques outstanding balance of \$66.2 million (2020 - \$73.2 million) on the consolidated statement of financial position.

During fiscal year 2021, the Corporation approved the issuing of two COVID-19 rebates totalling \$950.0 million to policyholders as a result of claims costs savings net of lower premiums from customers cancelling and reducing coverage related to the pandemic. Costs savings experienced were due to lockdown restrictions that reduced driving activity resulting in fewer crashes. The first rebate of \$600.0 million will be paid to eligible customers who had an active policy from April 1, 2020 to September 30, 2020. The second approved COVID-19 rebate of \$350.0 million will be paid to eligible customers who had an active policy from to October 1, 2020 to March 31, 2021.

In addition, the Enhanced Care Coverage insurance model became effective on May 1, 2021 and the Corporation will be providing refunds to customers for the difference between their existing Autoplan coverage and the new, lower-cost Enhanced Care coverage, for the portion of their existing policy that goes past May 1, 2021. As at March 31, 2021, the Corporation is obligated to provide the Enhanced Care refund to the customers given the legislative approval of the Enhanced Care Coverage Bill in August 2020. The total amount of Enhanced Care refund is estimated to be \$597.5 million (of which \$251.8 million is payable to non-payment plan customers and \$345.7 million is a reduction to payment plan receivable for payment plan customers).

As at March 31, 2021, the Corporation had paid a total of \$15.7 million of the COVID-19 rebate and none of the Enhanced Care coverage refund. The remaining amount of the COVID-19 rebate and the Enhanced Care refund payable is presented as a provision for premium rebates/refunds in the consolidated statement of financial position.

9. Net Bond Repurchase Agreements, Investment Related and Other Liabilities

| (\$ THOUSANDS) | 2021 | | | 2020 | | |
|---|----------------|-----------|----|----------------|--|--|
| | Carrying Value | | | Carrying Value | | |
| Net bond repurchase agreements | \$ | 2,097,612 | \$ | 1,834,901 | | |
| Investment-related liabilities | | 164,730 | | 238,189 | | |
| Other liabilities | | 7,169 | | 297,051 | | |
| Total net bond repurchase agreements, investment-related, and other liabilities | \$ | 2,269,511 | \$ | 2,370,141 | | |
| Non-current portion | \$ | 48,295 | \$ | 236,205 | | |

Investment-related liabilities are comprised of mortgages payable of \$143.8 million (2020 - \$238.2 million) with repayment terms ranging from one to nine years and interest rates ranging from 2.8% to 5.4% (2020 - 2.6% to 5.4%). The fair value of investment-related liabilities approximates carrying value. Other liabilities consist of accrued interest payable and unsettled trades. All of these liabilities are classified as Level 3 under the fair value hierarchy.

Estimated principal repayments for investment-related and other liabilities are as follows:

| (\$ THOUSANDS) | 2021 | 2020 | | |
|------------------------------------|---------------|------------|--|--|
| Up to 1 year | \$ 123,604 | \$ 299,035 | | |
| Greater than 1 year, up to 5 years | 15,697 | 121,621 | | |
| Greater than 5 years | 32,598 | 114,584 | | |
| | \$ 171,899 | \$ 535,240 | | |
| | | | | |

10. Lease Liabilities

Lease liabilities are as follows:

| (\$ THOUSANDS) | 2021 | 2020 |
|---|--------------|--------------|
| Up to 1 year | \$ 13,642 | \$ 11,536 |
| Greater than 1 year, up to 5 years | 37,575 | 37,542 |
| Greater than 5 years | 16,194 | 12,134 |
| Total undiscounted lease liabilities balance, end of year | \$ 67,411 | \$ 61,212 |
| Total discounted lease liabilities balance, end of year | \$ 60,502 | \$ 54,417 |
| Current | \$ 13,106 | \$ 10,941 |
| Non-current | \$ 47,396 | \$ 43,476 |
| | | |

As at March 31, 2021, the Corporation did not have any leases committed to but not yet commenced. As at March 31, 2021, the Corporation had committed to facilities-related expenses associated with leased properties, over the next five years and beyond, at a net present value of \$31.1 million (2020 - 35.4 million).

11. Management of Insurance and Financial Risk

As a provider of vehicle insurance products, effective risk management is fundamental in protecting earnings, cash flow, and ultimately the financial stability of the Corporation. The Corporation is exposed to various types of insurance and financial risks.

The World Health Organization's declaration of the COVID-19 virus as a pandemic on March 11, 2020 and the subsequent declaration of a state of emergency by the Government of British Columbia on March 17, 2020 disrupted the Corporation's business activities. Some of the major disruptions to the Corporation included lower premium revenue as a result of customers cancelling policies and changing rate classes, a decline in claims cost as a result of fewer drivers on the road due to stay at home orders, and volatile investment income given the downturn in equity markets and the lack of availability of certain market data used to determine fair value of financial investments, in particular Level 3 investments.

For fiscal 2021, the restrictions were loosened in the summer and the investment markets rebounded. The Corporation continues to experience a decline in claims cost as a result of less driving due to the pandemic as well as a downward frequency trend observed prior to the pandemic. The investment markets have stabilized and the fair value of financial investments are less volatile. Until the pandemic has passed and economies fully reopen, it is difficult to predict the ultimate impact on the Corporation's business.

a) Insurance risk

The principal risk that the Corporation faces under its insurance contracts is that the actual claims and benefit payments exceed the carrying amount of the insurance liabilities. This could occur when the frequency or severity of claims and benefits are greater than estimated. Insurance events have an element of randomness and the actual number and amount of claims and benefits will vary each year from the level established using statistical techniques. The resolution of the legal challenge to the minor injury cap (notes 3f and 16) represents a meaningful risk to the severity of claims incurred since April 1, 2019.

The COVID-19 pandemic has increased uncertainty around insurance risk as a result of changes in claims costs and driver behaviour as discussed above. The Corporation has incorporated the impact of the pandemic in the determination of the provision for unpaid claims based on information available. The estimation uncertainty of the impact is discussed in note 3c.

Frequency and severity of claims

Frequency is the average number of claims per policy, calculated by dividing the total number of claims by the total number of policies. Severity is the average cost of a claim calculated by dividing the total cost of claims by the total number of claims. There are a number of factors that influence the frequency and severity of claims.

Some factors are affected by the actions of the Corporation and a number of strategies are used to try and reduce cost pressures created by these factors, including claims operational changes, road safety programs, programs to influence driver behaviour such as impaired driving and distracted driving programs, public awareness campaigns, auto crime reduction initiatives, and fraud detection and investigation.

There are other factors that the Corporation has little or no control over, including weather, demographics, court issued settlement awards, plaintiff legal fees, pandemic events, and economic changes, including vehicle parts/repair inflation and medical expense inflation that influence the cost of claims.

Sources of uncertainty in the estimation of the provision for unpaid claims

To manage the uncertainty associated with estimating the provision for unpaid claims, the Corporation's Chief Actuary employs standard actuarial methods. The estimation of the provision for unpaid claims is determined in accordance with accepted actuarial practice in Canada and is based on reasonable assumptions and appropriate methods that are consistently applied (note 3c), giving appropriate consideration to relevant changes in circumstances such as the COVID-19 pandemic (note 3e) and product reform (note 3f).

There is an inherent uncertainty regarding the assumptions to estimate the amount and timing of future claims payments that make up the provision for unpaid claims. The Corporation is liable for all insured events that occurred during the term of the insurance contract, even if the loss is reported after the end of the contract term. In addition, injury claims may take a long period of time to settle.

Injury claims include bodily injury, accident benefits, and death benefits, which account for approximately 60% (2020-64%) of total claims costs. The timing of payments of injury claims can be extended due to delayed reporting, and the timing and amount of injury payments can exhibit considerable uncertainty because of the complex bodily injury claims environment, the subjective nature of pain and suffering damages, internal claims operational changes, the judicial environment, and settlement awards.

The Corporation's provision for unpaid claims can be affected by the frequency and severity of claims, the discount rate, and actuarial methods and assumptions. The frequency and severity of claims are discussed above, while the discount rate and the actuarial methods and assumptions are discussed in notes 3 and 16.

Concentration of insurance risk

The Corporation has a diverse customer base as the sole provider of Basic insurance to all drivers in British Columbia. The Corporation operates in one provincial jurisdiction and provides vehicle insurance only, so there is a concentration of insurance risk with respect to geography, jurisdiction, and product type.

The impact of the concentration of insurance risk is quantified through Catastrophe modeling that the Corporation's reinsurance broker updates annually. This testing allows the Corporation to assess, monitor and manage these risks effectively. The concentration of insurance risk is also managed through an Automobile property damage catastrophe reinsurance treaty, a casualty catastrophe reinsurance treaty, and road safety programs such as road improvement strategies, the graduated licensing program, and the distracted driving campaign. As the sole provider of Basic insurance, the Corporation invests in and benefits the most from these programs.

Premium pricing risk

The Corporation is the sole provider of Basic insurance and is not subject to competitive risk for its Basic insurance product. Basic insurance rates are set to cover costs after considering investment returns. Because the insurance rates are determined based on forward looking estimates of costs, the unfavourable variance in costs, in particular claims costs, may result in Basic insurance premiums not being sufficient to cover costs.

The Corporation is subject to legislative requirements with respect to Basic insurance and applies to the BCUC for approval to change its Basic insurance rate. The Corporation is required to make Basic insurance rate applications and the BCUC is required to approve rates set according to accepted actuarial practice. These legislated requirements mitigate the underwriting risk associated with pricing for the Basic insurance product. For the 2020 policy year, the Province of B.C. exempted the Corporation from filing the revenue requirement application (note 25) and accordingly the BCUC approved a 0% rate change in February 2020. The Province of B.C. has further exempted the Corporation from filing a revenue requirement application in 2021, as the rates for the 2021 policy year will remain in effect through March 31, 2023.

Regulations establish the rate smoothing framework for Basic insurance rates that allows for the use of capital to reduce volatility. As a result, Basic rates may be set below those required to cover costs, as constrained by the ceiling of the rate smoothing band. Product reform, implemented as part of Rate Affordability Action Plan and effective April 1, 2019, reduced claims costs. In fiscal year 2020, the Basic rate was established below the floor of the rate smoothing band as no rate change was made for policy year 2020, while BCUC had approved a 6.3% increase in Basic insurance rate for policy year 2019. In fiscal year 2021, the BCUC has approved, on an interim basis, a 15.0% decrease to Basic insurance rates. The Basic rate application includes a government-directed capital build provision, of 11.5 percentage points, which is expected to allow the Corporation to rebuild its depleted capital over the 23-month term of policy year 2021. To allow for a rate decrease, the rate smoothing framework is suspended for policy year 2021 (note 25).

The Corporation's Optional insurance products compete with other insurers and are subject to underwriting risk and competitive risk.

In the past, the Province of B.C. had directed income transfers from Optional insurance to Basic insurance in order to keep Basic rates as low as possible. In addition, the Province of B.C. had directed capital transfers from Optional insurance to bolster Basic insurance capital. In fiscal 2021, the Province of B.C. passed legislation to remove the ability of the government to direct the Corporation to transfer capital to government from the Corporation's excess Optional insurance capital.

b) Financial risk

Concentration of financial risk

The Corporation establishes investment portfolio level targets and limits with the objective of ensuring that portfolios are diversified across asset classes and individual investment risks. The Corporation reviews investment positions and risk exposures for concentration risk.

As at March 31, 2021, the equity and other financial investments portfolios were 21.6% (2020-14.1%) invested in the financial sector, 19.3% (2020-19.6%) in the real estate sector, and 12.4% (2020-11.3%) in the information technology sector. The bond portfolio was 69.2% (2020-66.4%) invested in the government sector and 14.2% (2020-16.9%) invested in the financial sector. See credit risk for a discussion of the government bonds.

Concentration of geographical risk

Geographical concentration risks arises when the investments are located in the same geographical region. The Corporation reduces geographical concentration risk by dispersing the investments in more than one geographical region. The Corporation has contracted external investment managers to manage its foreign investments in diversified global pooled funds. As at March 31, 2021, the investment portfolio was 76.6% (2020 - 79.1%) invested in Canada, 16.9% (2020 - 14.7%) invested in the United States, and 6.5% (2020 - 6.2%) was invested elsewhere around the world.

Price risk

General economic conditions, political conditions, and other factors affect the equity markets, thereby also affecting the fair value of the equity securities, fixed income funds, and other financial investments (including all pooled funds) held by the Corporation. Fluctuations in the value of these securities impact the recognition of both unrealized and realized gains and losses on equity securities and on the units of funds held. As at March 31, 2021, the impact of a 10% change in prices, with all other variables held constant, would result in an estimated corresponding change to OCI for AFS equities, fixed income funds and other financial investments of approximately \$821.9 million (2020 – \$587.6 million) and to profit or loss for FVTPL equities of approximately \$22.1 million (2020 – \$59.9 million). The equity markets have stabilized since the start of the COVID-19 pandemic and financial investments were less volatile during fiscal 2021. However, until the COVID-19 pandemic is over and economy fully normalizes, there is still uncertainty, which increases the exposure to price risk.

The Corporation holds a widely diversified portfolio, diversified geographically, by sector, and by company, and has policies in place to limit and monitor total equity exposure and individual issuer exposure.

Interest rate risk

When interest rates increase or decrease, the market value of fixed-income securities will decrease or increase respectively with a larger market value impact on instruments with a long duration

compared to instruments with a short duration. Fluctuations in interest rates have a direct impact on the market valuation of the Corporation's directly held fixed-income portfolio. The Corporation is also indirectly exposed to interest rate risk through its investments in fixed-income pooled funds and fixed-income investments held through investment entities. A natural hedge exists between the Corporation's fixed-income portfolio and the provision for unpaid claims, as the Corporation's investment yields are used to derive the discount rate for the provision for unpaid claims (note 11a).

The Corporation has policies in place to limit and monitor its exposure to interest rate risk in relation to the duration of its claims liabilities. The impact of COVID-19 has not significantly changed the policies in place as at March 31, 2021.

The carrying values reported in the consolidated statement of financial position for cash and cash equivalents, premiums and other receivables, accounts payable and accrued charges, and provision for premium rebates/refunds approximate their fair values and are not significantly impacted by fluctuations in interest rates.

In fiscal years 2021 and 2020, the Corporation did not use material derivative financial instruments to hedge interest rate risk on its investment portfolio.

| | 202 | 1 | 202 | 0 |
|---------------------------|----------------------|---------------------|----------------------|---------------------|
| | Average Yield (%) | Duration (Years) | Average Yield (%) | Duration (Years) |
| Bonds | | | | |
| Canadian | | | | |
| Federal | 0.7 | 3.8 | 0.8 | 4.2 |
| Provincial | 1.3 | 4.8 | 1.4 | 4.6 |
| Municipal | 1.8 | 7.0 | 0.9 | 1.5 |
| Corporate | 1.4 | 4.4 | 2.6 | 3.6 |
| Total bonds | 1.1 | 4.2 | 1.6 | 4.1 |
| Mortgages | 3.8 | 1.4 | 3.7 | 1.8 |
| Total bonds and mortgages | 1.3 | 4.1 | 1.8 | 3.8 |

As at March 31, 2021, a 100 basis point change in interest rates would result in a change of approximately \$478.8 million (2020 – \$400.5 million) in fair value of the Corporation's bond portfolio and a corresponding impact of approximately \$478.8 million (2020 – \$400.5 million) to OCI. A 100 basis point change in interest rates would result in a change of approximately \$10.4 million (2020 – \$22.1 million) in fair value of the Corporation's directly owned mortgages, however there would be no impact to OCI as the mortgage portfolio is measured at amortized cost. Interest rate changes would also result in an inverse change to the provision for unpaid claims and the corresponding claims costs (note 11a). With the increase in uncertainty given the current economic environment, there may be volatility in investment yields in the future, and any interest rate changes may have an impact on discount rates used by the Corporation.

Credit risk

Credit risk is the potential for financial loss to the Corporation if the counterparty in a transaction fails to meet its obligations. Financial instruments that potentially give rise to concentrations of credit risk include cash and cash equivalents, fixed-income securities, accounts receivable, reinsurance receivables and recoverables, and structured settlements. The Corporation is also indirectly exposed to credit risk through its investments in fixed-income pooled funds and fixed-income investments held through investment entities. The COVID-19 pandemic did not have a significant impact on these assets as the financial investments are investment grade quality. The total direct credit risk exposure is \$8.95 billion (2020 – \$9.84 billion).

Fixed-income securities

Fixed-income securities are comprised of Canadian investment grade bonds and mortgages, which are directly held, or in pooled funds. The Corporation mitigates its overall exposure to credit risk in its fixed-income securities by holding the majority of its fixed-income portfolio in investment grade bonds, and by limiting mortgages to a maximum of 14.5% (2020 – 14.5%) of total investment assets. Credit risk in mortgages is mitigated by the security of the underlying mortgaged property. Risk is also mitigated through investing in mortgages with conservative loan to value ratios and requiring additional collateral and guarantees from borrowers.

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external credit ratings, where available, or to historical information about counterparty default rates.

The maximum credit risk exposure for fixed-income securities pertain to all bond investments and to directly held mortgage investments; however, the Corporation considers Canadian government bonds to be risk-free. Therefore, the total carrying amount is 6.95 billion (2020 - 7.58) billion). There is minimal credit risk exposure to cash.

The counterparty risk associated with repurchase agreements for 2021 and 2020 is not material.

The Corporation's money market securities and bonds by credit quality according to Standard and Poor's are as follows:

| (\$ THOUSANDS) | 2021 | 2020 |
|-------------------------|------------------|-----------------|
| Money market securities | | |
| AAA | \$ 3,498 | \$ 20,077 |
| Bonds | | |
| AAA | \$ 5,369,042 | \$ 3,695,348 |
| AA | 1,421,292 | 1,701,369 |
| A | 3,062,363 | 3,390,492 |
| BBB | 1,461,693 | 1,005,220 |
| | \$ 11,314,390 | \$ 9,792,429 |
| | | |

Premiums and other receivables

The Corporation has a diverse customer base as it is the sole provider of Basic insurance to all drivers in British Columbia. While there is no significant individual concentration of credit risk, the Corporation's premiums and other receivables are comprised of customers with varying financial conditions.

The credit risk for premiums receivables is mitigated as a customer's policy may be cancelled if the customer is in default of a payment. The maximum credit risk for all other receivables equals their carrying amount. As at March 31, 2021, the Corporation considered \$108.8 million (2020 – \$93.7 million) of its premiums and other receivables to be uncollectible and has provided for them. The allowance was determined by applying a percentage derived from six years of collection experience by receivable type to the total of current and prior periods' customer billings. The impact of the COVID-19 pandemic was considered in determining the allowance and there was no significant impact as at March 31, 2021.

The following table outlines the aging of premiums and other receivables as at March 31, 2021 and at March 31, 2020:

| | | Current | _ | Past Due – 30 days | _ | Past Due – 60 days | Over 60 days | Total |
|--------------------------------------|----|-----------|----|-----------------------|----|-----------------------|-----------------|-----------------|
| March 31, 2021 | _ | | | | | | | |
| Premiums and other receivables | \$ | 1,930,017 | \$ | 4,749 | \$ | 4,768 | \$ 154,395 | \$ 2,093,929 |
| Provision | | (2,782) | | (2,551) | | (2,585) | (100,879) | (108,797) |
| Total premiums and other receivables | \$ | 1,927,235 | \$ | 2,198 | \$ | 2,183 | \$ 53,516 | \$ 1,985,132 |
| March 31, 2020 | | | | | | | | |
| Premiums and other receivables | \$ | 2,127,001 | \$ | 5,539 | \$ | 5,406 | \$ 135,337 | \$ 2,273,283 |
| Provision | | (2,600) | | (2,422) | | (2,587) | (86,092) | (93,701) |
| Total premiums and other receivables | \$ | 2,124,401 | \$ | 3,117 | \$ | 2,819 | \$ 49,245 | \$ 2,179,582 |

The movements in the provision for premiums and other receivables are as follows:

| (\$ THOUSANDS) | 2021 | 2020 |
|----------------------------|--------------------|----------|
| Balance, beginning of year | \$ (93,701) \$ | (79,899) |
| Charges for the year | (35,975) | (32,737) |
| Recoveries | 7,008 | 5,573 |
| Amounts written off | 13,871 | 13,362 |
| Balance, end of year | \$ (108,797) \$ | (93,701) |
| | | |

Reinsurance assets

Failure of reinsurers to honour their obligations could result in losses to the Corporation. The maximum credit risk exposure equals the carrying amount of \$28.4 million (2020 – \$32.1 million). The Corporation has policies that require reinsurers to have a minimum credit rating of A-. No single reinsurer represents more than 25% of the total reinsurers' share of the provision for unpaid claims and adjusting expenses in a contract year. Both these items mitigate the Corporation's exposure to credit risk. No amount owing from the reinsurers was considered impaired as at March 31, 2021 or March 31, 2020.

| (\$ THOUSANDS) | 2021 | 2020 |
|-----------------------------------|--------------|-----------|
| Reinsurance recoverable (note 16) | \$ 25,963 | \$ 28,142 |
| Reinsurance receivable | 2,478 | 4,007 |
| Reinsurance assets | \$ 28,441 | \$ 32,149 |
| | | |

Liquidity risk

A significant business risk of the insurance industry is the uncertain ability to match the cash inflows from premiums and the investment portfolio with the cash requirements of the policy liabilities and operating expenses. The timing of most policy liability payments is not known, may take considerable time to determine precisely, and may be paid in partial payments. The COVID-19 pandemic impacted the Corporation's cash flows in the first half of fiscal 2021, in particular as a result of the Corporation implementing customer relief measures that allowed customers the opportunity to defer monthly premium payments for 90 days and extended payment plans for customers who need to extend at the end of their deferral period. For the directly owned mortgage portfolio, some borrowers were given payment deferrals and loan extensions. Rent subsidies and payment deferrals were given to some of the tenants in the investment properties. As the lock-down restrictions have eased in the second half of fiscal 2021, the Corporation's cash flows have returned to normal.

Liquidity risk is the risk that the Corporation is unable to meet its financial obligations as they fall due. Cash resources are managed on a daily basis based on anticipated cash flows. The majority of financial liabilities, except for the provision for unpaid claims, pension and post-retirement benefits, lease liabilities, and investment-related, are due within one year. The Corporation generally maintains positive overall cash flows through cash generated from operations as well as cash generated from its investing activities. Where overall cash flows are negative, the Corporation maintains sufficient liquid assets (money market securities) to cover any shortfall from operations. In addition, the Corporation has a netting arrangement with its banks that permits positive bank balances to be offset against negative bank balances.

Liquidity risk is primarily controlled by holding government bonds and other highly liquid investments, which can be readily sold. In addition, the Corporation takes into account the overall historical liability settlement pattern and the historical cash in-flows as a basis to broadly define diversification and duration characteristics of the investment portfolio. The following table

summarizes the maturity profile of the Corporation's fixed-income investments by contractual maturity or expected cash flow dates:

| (\$ THOUSANDS) | | | | | | | | | | | | |
|----------------|----|--------------------|----|-----------|-----------------|------------------|--|--|--|--|---------------------|-------|
| | | Within One Year | | | | | | | | | After Five Years | Total |
| March 31, 2021 | | | | | | | | | | | | |
| Bonds | | | | | | | | | | | | |
| Canadian | | | | | | | | | | | | |
| Federal | \$ | 100,318 | \$ | 3,683,456 | \$ 1,341,825 | \$ 5,125,599 | | | | | | |
| Provincial | | - | | 1,152,985 | 1,447,560 | 2,600,545 | | | | | | |
| Municipal | | - | | 23,266 | 82,944 | 106,210 | | | | | | |
| Corporate | | 114,425 | | 2,095,748 | 1,271,863 | 3,482,036 | | | | | | |
| Total bonds | | 214,743 | | 6,955,455 | 4,144,192 | 11,314,390 | | | | | | |
| Mortgages | | 349,473 | | 409,070 | 4,290 | 762,833 | | | | | | |
| | \$ | 564,216 | \$ | 7,364,525 | \$ 4,148,482 | \$ 12,077,223 | | | | | | |
| March 31, 2020 | | | | | | | | | | | | |
| Bonds | | | | | | | | | | | | |
| Canadian | | | | | | | | | | | | |
| Federal | \$ | 105,401 | \$ | 2,226,448 | \$ 1,091,144 | \$ 3,422,993 | | | | | | |
| Provincial | | - | | 1,437,487 | 1,646,449 | 3,083,936 | | | | | | |
| Municipal | | - | | 71,751 | - | 71,751 | | | | | | |
| Corporate | | 371,919 | | 2,025,533 | 816,297 | 3,213,749 | | | | | | |
| Total bonds | | 477,320 | | 5,761,219 | 3,553,890 | 9,792,429 | | | | | | |
| Mortgages | | 330,519 | | 866,896 | 11,540 | 1,208,955 | | | | | | |
| | \$ | 807,839 | \$ | 6,628,115 | \$ 3,565,430 | \$ 11,001,384 | | | | | | |
| | | | | | | | | | | | | |

Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Corporation has direct foreign exchange risk on its US pooled fund investments. A 10% change in the US exchange rate as at March 31, 2021 would change the fair value of the US pooled fund investments and result in a change to OCI of approximately \$14.0 million (2020 – \$9.5 million) and to profit or loss of \$22.1 million (2020 – \$59.9 million). However, this is mitigated by the use of forward contracts and swaps (note 8a). The Corporation does not have direct foreign exchange risk on its global equity portfolio, however the Corporation is exposed to indirect foreign exchange risk.

The Corporation has policies in place to limit and monitor its exposure to currency risks.

12. Investment Income and Impairment Loss

| Interest Fixed-income investments Equity investments | \$ 24 | | |
|---|------------------|-----------|-----------|
| | \$ 24 | | |
| Equity investments | * | 14,545 \$ | 300,445 |
| | | 6,612 | 11,851 |
| | 25 | 51,157 | 312,296 |
| Gains on investments | | | |
| Fixed-income investments | 20 | 09,412 | 119,653 |
| Equity investments | 10 | 04,260 | 497,289 |
| Other financial investments | 3 | 36,698 | (8,165) |
| Net unrealized fair value changes ¹ | (1 | 12,696) | 19,980 |
| | 33 | 37,674 | 628,757 |
| Dividends, distributions and other income | | | |
| Equity investments | 31 | 12,423 | 70,809 |
| Other financial investments | 5 | 50,614 | 2,883 |
| Income from investment properties | 1 | 17,099 | 19,395 |
| Investment management fees ² | (2 | 29,435) | (12,600) |
| Other | | 78,391 | 36,302 |
| | 42 | 29,092 | 116,789 |
| Total investment income | \$ 1,01 | 17,923 \$ | 1,057,842 |
| ¹ Includes changes in unrealized foreign exchange gains and losses on monetary A | AFS/FVTPL assets | | |

² Includes internal and external fees

| (\$ THOUSANDS) | | 2021 | 2020 |
|--|--------------------|--------------------------|---------------------|
| Amounts recognized in investment income for investment properties | . | | |
| Rental income | \$ | 73,549 | \$ 90,991 |
| Direct operating expenses that generated rental income | | (53,608) | (67,907) |
| Direct operating expenses that did not generate rental income | | (2,842) | (3,689) |
| Income from investment properties | | 17,099 | 19,395 |
| Gain on sale of investment properties ¹ | | 97,518 | 58,822 |
| Total amount recognized in investment income | \$ | 114,617 | \$ 78,217 |
| ¹ 2021 balance includes a net gain of \$97,518 (2020 - \$51,956) for investment | ent properties tha | t were reclassified to a | ssets held for sale |

| (\$ THOUSANDS) | | 2021 | 2020 |
|--|----------|---------|-----------------------------|
| Impairment loss - equity investments | \$ | (364) | |
| Impairment loss - investment properties Total impairment loss | | (6,139) | \$ (19,039) \$ (317,012) |
| lotal impairment loss | <u> </u> | (6,503) | \$ (317,01 |

As at March 31, 2021, the 'Net change in available for sale financial assets' portion of other components of equity (OCE) is comprised of \$860.6 million (2020 - \$305.2 million) in unrealized gains and \$140.4 million (2020 - \$665.6 million) in unrealized losses.

13. Property and Equipment

| (\$ THOUSANDS) | Land | Buildings | Furniture & Equipment | I | Leasehold Improvements | Total |
|----------------------------------|--------------|---------------|-----------------------|----|---------------------------|----------|
| March 31, 2021 | Zunu | - Durings | ząurpinene | | p. 0 ve es | 101111 |
| Cost | | | | | | |
| Balance, beginning of year | \$ 30,699 | \$ 179,411 | \$ 125,008 | \$ | 25,404 \$ | 360,522 |
| Additions | _ | 2,203 | 5,934 | | 2,661 | 10,798 |
| Disposals | _ | - | (11,756) | | (387) | (12,143) |
| Balance, end of year | 30,699 | 181,614 | 119,186 | | 27,678 | 359,177 |
| Accumulated depreciation | | | | | | |
| Balance, beginning of year | - | 150,785 | 90,002 | | 11,446 | 252,233 |
| Disposals | - | - | (11,756) | | (86) | (11,842) |
| Depreciation charge for the year | - | 2,729 | 11,061 | | 2,458 | 16,248 |
| Balance, end of year | - | 153,514 | 89,307 | | 13,818 | 256,639 |
| Net book value, end of year | \$ 30,699 | \$ 28,100 | \$ 29,879 | \$ | 13,860 \$ | 102,538 |
| March 31, 2020 | | | | | | |
| Cost | | | | | | |
| Balance, beginning of year | \$ 30,699 | \$ 176,609 | \$ 118,073 | \$ | 24,274 \$ | 349,655 |
| Additions | - | 2,985 | 10,355 | | 4,798 | 18,138 |
| Disposals | - | (183) | (3,420) | | (3,668) | (7,271) |
| Balance, end of year | 30,699 | 179,411 | 125,008 | | 25,404 | 360,522 |
| Accumulated depreciation | | | | | | |
| Balance, beginning of year | - | 147,864 | 83,232 | | 9,255 | 240,351 |
| Disposals | - | - | (3,420) | | - | (3,420) |
| Depreciation charge for the year | - | 2,921 | 10,190 | | 2,191 | 15,302 |
| Balance, end of year | - | 150,785 | 90,002 | | 11,446 | 252,233 |
| Net book value, end of year | \$ 30,699 | \$ 28,626 | \$ 35,006 | \$ | 13,958 \$ | 108,289 |
| | | | | | | |

The balances in property and equipment include 4.0 million (2020 - 2.6 million) in assets under development.

14. Lease Assets

| (\$ THOUSANDS) | | Leased Facilities | | Leased Equipment | | Leased Computer Hardware | Co | Leased omputer Software Intangibles | Total |
|----------------------------------|----|----------------------|----|---------------------|----|--------------------------------|----|---|--------------|
| March 31, 2021 | | | | 1 1 | | | | | |
| Cost | | | | | | | | | |
| Balance, beginning of year | \$ | 50,543 | \$ | 2,745 | \$ | 1.127 | s | 23,243 | \$ 77,658 |
| Additions | · | 10,118 | · | 60 | Ť | 52 | · | 4,933 | 15,163 |
| Disposals | | (268) | | - | | _ | | - | (268) |
| Balance, end of year | | 60,393 | | 2,805 | | 1,179 | | 28,176 | 92,553 |
| Accumulated depreciation | _ | | | | | | | | |
| Balance, beginning of year | | 7,993 | | 2,108 | | 300 | | 5,304 | 15,705 |
| Disposals | | (268) | | - | | - | | | (268) |
| Depreciation charge for the year | | 8,097 | | 561 | | 314 | | 3,860 | 12,832 |
| Balance, end of year | | 15,822 | | 2,669 | | 614 | | 9,164 | 28,269 |
| Net book value, end of year | \$ | 44,571 | \$ | 136 | \$ | 565 | \$ | 19,012 | \$ 64,284 |
| March 31, 2020 | | | | | | | | | |
| Cost | | | | | | | | | |
| Balance, beginning of year | \$ | | \$ | 2,677 | \$ | - | \$ | 19,288 | \$ 21,965 |
| Additions | | 50,882 | | 68 | | 1,127 | | 3,955 | 56,032 |
| Disposals | | (339) | | - | | - | | - | (339) |
| Balance, end of year | | 50,543 | | 2,745 | | 1,127 | | 23,243 | 77,658 |
| Accumulated depreciation | | | | | | | | | |
| Balance, beginning of year | | - | | 1,561 | | - | | 2,656 | 4,217 |
| Disposals | | (46) | | - | | - | | - | (46) |
| Depreciation charge for the year | | 8,039 | | 547 | | 300 | | 2,648 | 11,534 |
| Balance, end of year | | 7,993 | | 2,108 | | 300 | | 5,304 | 15,705 |
| Net book value, end of year | \$ | 42,550 | \$ | 637 | \$ | 827 | \$ | 17,939 | \$ 61,953 |

15. Intangible Assets

| (\$ THOUSANDS) | 2021 | 2020 |
|----------------------------------|------------------|----------|
| Cost | | |
| Balance, beginning of year | \$ 501,629 \$ | 475,314 |
| Additions | 73,869 | 38,803 |
| Disposals | (27,220) | (12,488) |
| Balance, end of year | 548,278 | 501,629 |
| Accumulated amortization | | |
| Balance, beginning of year | 233,537 | 191,535 |
| Disposals | (27,220) | (4,346) |
| Amortization charge for the year | 49,184 | 46,348 |
| Balance, end of year | 255,501 | 233,537 |
| Net book value, end of year | \$ 292,777 \$ | 268,092 |
| | | |

The Corporation's intangible assets consist of externally purchased software and any directly attributable costs required to bring the software to a condition where it is available for use.

The balance of intangible assets includes \$79.3 million (2020 - \$23.3 million) in assets under development.

There were no indefinite life intangible assets as at March 31, 2021 and March 31, 2020.

16. Provision for Unpaid Claims

a) Actuarial methods and assumptions

The Corporation typically employs three standard actuarial methods to analyze the ultimate claims costs, augmented by more in-depth analyses as needed:

- The incurred development method;
- The paid development method; and
- The Bornhuetter-Ferguson method.

The standard methods call for a review of historical loss and count development patterns. As part of this review, the Corporation calculates loss and count development factors, which represent the period-to-period changes in a given loss year's incurred loss amount. Based on an examination of the loss development factors, the Corporation's Chief Actuary selects a best estimate of development factors that forecast future loss development.

A key assumption that the loss and count development factors rely on is a selected baseline. The baseline for the majority of the coverages is the average of the most recent four loss years. The use of a baseline helps maintain consistency in the loss and count development factors from one reserve review to another. Circumstances may arise when the standard methods are no longer appropriate to use. In these cases, and in accordance with accepted actuarial practice, modifications to the methods are made or alternative methods are employed that are specific and appropriate to the circumstances. Circumstances may include a change in the insurance product or claims settlement environment, a change in the handling or reserving of claims, or an emerging trend in the statistical data used in the analysis.

An additional method is employed to address the particularly complex injury claims environment, which includes shifts in the legal representation rate, the frequency mix of claims by severity of injury, and the settlement rate of claims. This additional method uses legal status and claim severity to separate bodily injury claims data into segments of similar complexity and is based on the Adler-Kline claim closure model. It has allowed the Corporation's Chief Actuary to capture changes in the claim settlement rates within each segment, and changes in the mix of claims by segment, which impacts the bodily injury severity trend rate. The Adler-Kline claim closure model is also applied to medical payments on accident benefits claims to capture changes in the pending claims including a shift to longer term payouts. The cost of injury claims associated with accidents occurring on or after April 1, 2019 are estimated from the methods described above. This represents a change from fiscal 2020, where frequency and severity estimates for these injury claims relied on an additional method that used assumptions consistent with the pricing model used to establish the premium rate for policies in effect at the time.

The timing of when the unpaid ultimate claims costs will be paid depends on the line of business. Bodily injury claims generally take longer to settle than material damage claims and exhibit greater variability as to the timing and amount ultimately paid to settle a claim. Historical patterns of claims payment data are used to estimate the future claims payment pattern. Expected future paid amounts are then discounted, using the discounted cash flow method, to determine a present value as of the reporting date. The discount rate is based upon the expected return on the Corporation's current investment portfolio, the expected asset default risk of its investment portfolio, and assumptions for interest rates relating to reinvestment of maturing investments. These estimates are based on current market returns as well as expectations about future economic and financial developments.

A PfAD is then added to the estimate to recognize sources of uncertainty in the assumptions behind the provision for unpaid claims (note 3c). The PfAD is calculated according to accepted actuarial practice in Canada.

Changes in Assumptions

Discount rate

The Corporation discounts its provision for unpaid claims using a discount rate of 2.5% (2020 - 2.9%). As a result of the decrease in the discount rate, there was an unfavourable adjustment to both current and prior years' unpaid claims provision of \$218.8 million (2020 - unfavourable adjustment of \$305.3 million).

Change in loss development assumptions

Actuarial assumptions pertaining to loss and count development for all coverages were reviewed and revised in light of an additional year of actual experience. There were several material changes in development assumptions.

The Corporation continued to observe substantial reductions in reported claims throughout the fiscal year compared to expected. A significant factor was the public health emergency declared by the Province of B.C. on March 17, 2020 related to the COVID-19 pandemic. This pandemic resulted in a significant reduction in activities around the province, including vehicle repairs, and a decrease in vehicle related accidents, with varying levels of impact throughout the fiscal year, with the result that the seasonal pattern of claims intake was substantially disrupted. In response to the changes seen in the claims intake data, two assumptions changes were made in fiscal 2021 in order to determine best estimates consistent with accepted actuarial practice. First, an upward adjustment was made to the number of unpaid vehicle damage claims for the fiscal loss year 2020, of which a lower proportion have been repaired than is typical of historical years. This adjustment has an unfavourable impact to the provision for unpaid claims from fiscal 2020 of approximately \$33.0 million, holding all other assumptions constant. Second, a modification was made to the determination of development factors for all crash related coverages. The development factors for fiscal loss year 2021 were revised to assume higher development for the upcoming fiscal year (by use of the maximum of the most recent years' observed factors), which reflects that relatively more claims remain to be reported in the future, relative to fiscal 2020. The change in assumptions from baseline averages to a maximum development factor has an unfavourable impact to the provision for unpaid claims from fiscal 2021 of approximately \$63.2 million, holding all other assumptions constant.

Development assumptions pertaining to bodily injury were adjusted to reflect the B.C. Supreme Court decision related to the CRT. The Chief Justice delivered his reasons in March of 2021 and held that the legislation granting the CRT the enhanced jurisdiction to: (1) determine whether an injury was a "minor injury" and (2) hear claims for liability and personal injury and property damage up to \$50,000, was unconstitutional. The change in assumptions for bodily injury claims to reflect this decision has increased the provision for unpaid claims by \$297.1 million. This increase also accounts for higher claims service expenses that will be required to service the outstanding claims, due to assuming more of them will become represented and litigated. Although this court decision is being appealed by the Province of B.C. and the named defendants, and a partial stay was granted on April 8, 2021, which will allow an injured claimant to choose which forum to proceed in, creating a temporary regime of concurrency until the outcome of the appeal, the Corporation's unpaid claims are based on an assumption that the current legislative environment, including this ruling, will remain in place.

On February 6, 2020, the Government of British Columbia announced the introduction of Bill 9 - *Evidence Act Amendments* which limits the reimbursement of expert report and plaintiff disbursements. The bill was passed into legislation in 2020, with regulations being enacted February 12, 2021. The Corporation has included savings of \$261.4 million in the provision for unpaid claims on account of these amendments, which will reduce the future cost of bodily injury claims.

As described above, the Adler-Kline closure model was applied to medical payments on accident benefits claims to account for changes in the pending claims including a shift to longer term payouts. This change has an unfavourable impact on the provision for unpaid claims of \$178.9 million, holding all other assumptions constant.

As described above, the cost of injury claims associated with accidents occurring on or after April 1, 2019 no longer rely on an additional method that used assumptions from the pricing model. The removal of this additional method has a favourable impact on the provision for unpaid claims of \$257.5 million, holding all other assumptions constant.

Certain development assumptions pertaining to the number and cost of large bodily injury claims within the injury segmented analysis were also changed. The segmented analysis includes assumptions about the future emergence of large bodily injury claims (those costing in excess of \$200,000). Two modifications were made to the large bodily injury development assumptions in 2021, in order to determine best estimates consistent with accepted actuarial practice.

The number of large bodily injury claims emerging in fiscal year 2021 was significantly low relative to prior fiscal years. Certain count development assumptions were revised to moderate the impact of the fiscal year 2021 emergence (by use of a higher prior expected ratio of large to total claims) and provide greater stability in the provision for unpaid claims. These revisions have an unfavourable impact on the provision for unpaid claims of \$371.9 million, holding all other assumptions constant.

The severity of large bodily injury claims paid in fiscal year 2021 was also low relative to prior fiscal years. The severity trend assumption used to forecast future paid severity for this segment of claims was revised upward to moderate the impact of the fiscal year 2021 emergence and provide greater stability in the provision for unpaid claims. This revision has an unfavourable impact on the provision for unpaid claims of \$216.0 million, holding all other assumptions constant.

b) Sensitivity Analysis

The sensitivity to certain key assumptions is outlined below. The analysis is performed for possible changes in the assumptions with all other assumptions held constant, showing the impact on the provision for unpaid claims and net income (loss) in the table below. Movements in these assumptions may be non-linear and may be correlated with one another.

| (\$ THOUSANDS) | | 2021 | 2020 |
|--|---------------------|-----------------|-----------------|
| Assumption | Sensitivity | | |
| Discount rate | + 1ppt ¹ | \$ (387,100) | \$ (399,100) |
| Discount rate | - 1ppt | \$ 409,400 | \$ 421,400 |
| Severity of unpaid bodily injury claims | + 1% | \$ 137,400 | \$ 143,500 |
| Future emergence of large bodily injury claims | + 1% | \$ 50,900 | \$ 50,000 |
| ¹ ppt = percentage point | | | |

c) Provision for Unpaid Claims

The movements in the provision for unpaid claims and reinsurance recoveries and their impact on claims incurred for the year are as follows:

| (\$ THOUSANDS) | | | 2 | 021 | | | | 2020 | |
|---|----|-------------|----|--------------------|-------------|----|-------------|-----------------------|-------------|
| | | Gross | | surance verable | Net | | Gross | nsurance coverable | Net |
| Notified claims | \$ | 9,518,745 | \$ | (28,142) \$ | 9,490,603 | \$ | 9,378,198 | \$ (22,078) \$ | 9,356,120 |
| Incurred but not reported | | 6,484,989 | | - | 6,484,989 | | 4,909,712 | - | 4,909,712 |
| Balance, beginning of year | | 16,003,734 | | (28,142) | 15,975,592 | | 14,287,910 | (22,078) | 14,265,832 |
| Change in liabilities (assets): | | | | | | | | | |
| Provision for claims occurring in the current year | | 3,708,477 | | - | 3,708,477 | | 4,731,749 | (3,488) | 4,728,261 |
| Change in estimates for losses occurring in prior years: | | | | | | | | | |
| Prior years' claims adjustments | | (472,629) | | (1,062) | (473,691) | | 910,870 | (7,928) | 902,942 |
| Prior years' changes in discounting provision | | 106,723 | | (304) | 106,419 | | 277,557 | (595) | 276,962 |
| | | (365,906) | | (1,366) | (367,272) | | 1,188,427 | (8,523) | 1,179,904 |
| statement of comprehensive income (loss) | _ | 3,342,571 | | (1,366) | 3,341,205 | _ | 5,920,176 | (12,011) | 5,908,165 |
| Cash (paid) recovered for claims settled in the year for: | | | | | | | | | |
| Claims incurred in current year | | (1,296,116) | | - | (1,296,116) | | (1,542,156) | - | (1,542,156) |
| Recoveries received on current year | | | | | | | | | |
| claims | | 107,660 | | - | 107,660 | | 100,279 | - | 100,279 |
| | | (1,188,456) | | - | (1,188,456) | | (1,441,877) | - | (1,441,877) |
| Claims incurred in prior years | | (2,690,575) | | - | (2,690,575) | | (2,836,854) | - | (2,836,854) |
| Recoveries received on prior years' claims | | 52,980 | | 3,545 | 56,525 | | 74,379 | 5,947 | 80,326 |
| Ciamis | _ | (2,637,595) | | 3,545 | (2,634,050) | _ | (2,762,475) | 5,947 | (2,756,528) |
| Total net payments | _ | (3,826,051) | | 3,545 | (3,822,506) | | (4,204,352) | 5,947 | (4,198,405) |
| Balance, end of year | \$ | 15,520,254 | \$ | (25,963) \$ | 15,494,291 | \$ | 16,003,734 | \$ (28,142) \$ | 15,975,592 |
| Notified claims | \$ | 9,138,114 | S | (25,963) \$ | 9,112,151 | \$ | 9,518,745 | \$ (28,142) \$ | 9,490,603 |
| Incurred but not reported | | 6,382,140 | | - | 6,382,140 | | 6,484,989 | - | 6,484,989 |
| Balance, end of year | \$ | 15,520,254 | \$ | (25,963) \$ | 15,494,291 | \$ | 16,003,734 | \$ (28,142) \$ | 15,975,592 |

The following table shows the effect of discounting and PfADs on the provision for unpaid claims:

| | | | | Effect of | | |
|------------------------------------|----|-------------|----|--------------|-----------------|------------------|
| (\$ THOUSANDS) | Uı | ndiscounted | P | resent Value | PfADs | Discounted |
| | | | | | | |
| March 31, 2021 | | | | | | |
| Provision for unpaid claims, net | \$ | 14,613,297 | \$ | (914,020) | \$ 1,795,014 | \$ 15,494,291 |
| Reinsurance recoverable | | 23,942 | | (1,402) | 3,423 | 25,963 |
| Provision for unpaid claims, gross | \$ | 14,637,239 | \$ | (915,422) | \$ 1,798,437 | \$ 15,520,254 |
| | | | | | | |
| March 31, 2020 | | | | | | |
| Provision for unpaid claims, net | \$ | 15,307,662 | \$ | (1,128,516) | \$ 1,796,446 | \$ 15,975,592 |
| Reinsurance recoverable | | 26,425 | | (1,969) | 3,686 | 28,142 |
| Provision for unpaid claims, gross | \$ | 15,334,087 | \$ | (1,130,485) | \$ 1,800,132 | \$ 16,003,734 |
| | | | | | | _ |

d) Claims development table

The top half of the table illustrates how the Corporation's estimate of total undiscounted claims costs for each loss year has changed at successive year-ends. The bottom half of the table reconciles the cumulative claims to the amount appearing in the consolidated statement of financial position.

As a result of the change in year-end in fiscal 2017, there are two claims development tables: one as at March 31, 2021 and one as at December 31, 2015. The Corporation changed from a December 31 to a March 31 year end in fiscal 2017, and therefore there are five years of historical data in the first table as at March 31, 2021.

Claims development table as at March 31, 2021:

| (\$ THOUSANDS) | | | | | | | | | | | | | | | | | | | |
|---|--------|---------------|-------|---------------|-------|-------------|----|-------------|----|-------------|----|-------------|----|--------------|------------|----|--------------|-------------|---------------|
| Fiscal Loss Year* | | 2012 | | 2013 | | 2014 | | 2015 | | 2016 | | 2017 | | 2018 | 2019 | | 2020 | 2021 | Total |
| Estimate of undiscounted | | | | | | | | | | | | | | | | | | | |
| ultimate claims costs: | | | | | | | | | | | | | | | | | | | |
| - At end of fiscal loss year | | | | | | | | | | | \$ | 4,372,966 | \$ | 4,968,820 \$ | 5,208,101 | \$ | 4,524,433 \$ | 3,376,605 | |
| - One year later | | | | | | | | | \$ | 4,037,775 | | 4,529,126 | | 5,229,618 | 5,312,311 | | 4,155,162 | | |
| - Two years later | | | | | | | \$ | 3,695,574 | | 4,184,489 | | 4,762,695 | | 5,490,881 | 5,326,839 | | | | |
| - Three years later | | | | | \$ | 3,313,949 | | 3,757,390 | | 4,450,883 | | 5,015,000 | | 5,483,201 | | | | | |
| - Four years later | | | \$ | 3,042,291 | | 3,432,710 | | 3,960,331 | | 4,595,394 | | 4,948,037 | | | | | | | |
| - Five years later | \$ | 2,837,869 | | 3,111,271 | | 3,591,481 | | 4,072,014 | | 4,581,417 | | | | | | | | | |
| - Six years later | | 2,888,556 | | 3,194,200 | | 3,633,106 | | 4,047,419 | | | | | | | | | | | |
| - Seven years later | | 2,930,418 | | 3,198,016 | | 3,625,490 | | | | | | | | | | | | | |
| - Eight years later | | 2,927,467 | | 3,207,061 | | | | | | | | | | | | | | | |
| - Nine years later | | 2,930,158 | | | | | | | | | | | | | | | | | |
| Current estimate | | | | | | | | | | | | | | | | | | | |
| of cumulative claims | | 2,930,158 | | 3,207,061 | | 3,625,490 | | 4,047,419 | | 4,581,417 | | 4,948,037 | | 5,483,201 | 5,326,839 | | 4,155,162 | 3,376,605 | 41,681,389 |
| Cumulative | | | | | | | | | | | | | | | | | | | |
| payments to date | | (2,871,394) | | (3,116,623) | | (3,436,786) | | (3,543,645) | | (3,627,658) | | (3,282,110) | | (2,821,330) | (2,329,678 |) | (1,962,165) | (1,188,456) | (28,179,845) |
| Undiscounted provision for unpaid claims | s | 58,764 | e | 90,438 | ¢ | 188,704 | • | 503,774 | • | 953,759 | s | 1,665,927 | s | 2,661,871 \$ | 2,997,161 | s | 2.192.997 \$ | 2,188,149 | \$ 13,501,544 |
| unpaid ciains | ٥ | 36,704 | Ф | 90,436 | Φ | 100,704 | Φ | 303,774 | Ф | 933,739 | ٩ | 1,005,927 | ٩ | 2,001,071 \$ | 2,997,101 | Ф | 2,192,997 \$ | 2,100,149 | 3 13,301,344 |
| Undiscounted provision for ur | nnaid | claims in re- | snec | t of 2011 and | l pri | or years | | | | | | | | | | | | | s 175,971 |
| Undiscounted unallocated loss | • | | • | | |) | | | | | | | | | | | | | 959,724 |
| Total undiscounted provisio | | | | -cocre | | | | | | | | | | | | | | | \$ 14,637,239 |
| Total unuiscounted provisio | 11 101 | ипрани ста | 1113 | | | | | | | | | | | | | | | | 9 17,037,237 |
| Discounting and PfAD adjustr | ment | | | | | | | | | | | | | | | | | | 883,015 |
| Total discounted provision f | | anaid alaim | o (m | | | | | | | | | | | | | | | | \$ 15,520,254 |
| Total discounted provision i | or u | ipaiu ciaim | s (gi | .055) | | | | | | | | | | | | | | | 3 15,520,254 |
| *Fiscal Loss Year refers to the | y ear | ended Marc | ch 31 | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |

The table above reflects the total discounted provision for unpaid claims of \$15.52 billion (2020 - \$16.00 billion) before the amount for reinsurance recoverable. The total discounted provision for unpaid claims after the amount for reinsurance recoverable of \$0.03 billion (2020 - \$0.03 billion) would be \$15.49 billion (2020 - \$15.98 billion). The cumulative payments of fiscal loss year 2021 for the year ended March 31, 2021 are \$1.19 billion (2020 - \$1.44 billion).

The history for five prior periods ending December 31 is shown in the below claims development table as at December 31, 2015 due to the Corporation's change in year end in fiscal 2017:

| (\$ THOUSANDS) | | | | | |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|
| Accident Year | 2011 | 2012 | 2013 | 2014 | 2015 |
| Estimate of undiscounted ultimate claims costs: | | | | | |
| - At end of accident year | \$ 2,866,833 | \$ 3,030,779 | \$ 3,146,388 | \$ 3,372,304 | \$ 3,765,040 |
| - One year later | 2,863,942 | 3,065,562 | 3,194,080 | 3,518,858 | |
| - Two years later | 2,830,063 | 2,985,690 | 3,200,324 | | |
| - Three years later | 2,815,440 | 3,024,045 | | | |
| - Four years later | 2,841,115 | | | | |

The expected maturity of the provision for unpaid claims is analyzed below (undiscounted and gross of reinsurance):

| (\$ THOUSANDS) | | | | | | | |
|----------------|-----------------------|---------------------|-----------------------|------------------------|-----------------------|--------------------|---------------|
| | Less than One Year | One to Two Years | Two to Three Years | Three to Four Years | Four to Five Years | Over Five Years | Total |
| March 31, 2021 | \$ 3,824,991 | \$ 3,079,536 | \$ 2,587,983 | \$ 1,915,443 | \$ 1,263,540 | \$ 1,965,746 | \$ 14,637,239 |
| March 31, 2020 | \$ 3,842,611 | \$ 3,177,610 | \$ 2,752,403 | \$ 2,162,555 | \$ 1,391,922 | \$ 2,006,986 | \$ 15,334,087 |
| | | | | | | | |

The unpaid claims for future payment years except for the current year is \$10.81 billion (2020 - \$11.49 billion).

The weighted-average term to settlement of the discounted provision for unpaid claims as at March 31, 2021 is 2.6 years (2020 - 2.6 years).

17. Unearned Premiums

All unearned premiums are earned within 12 months of the reporting date. The movements in unearned premiums net of reinsurance and the impact on premiums earned for the year are as follows:

| (\$ THOUSANDS) | 2021 | 2020 |
|---|-----------------|-----------------|
| Balance, beginning of year | \$ 2,954,508 | \$ 2,884,776 |
| Premiums written net of premium rebates/refunds during the year | 4,819,140 | 6,355,952 |
| Premiums earned net of premium rebates/refunds during the year | (5,376,990) | (6,286,220) |
| Balance, end of year | \$ 2,396,658 | \$ 2,954,508 |
| | | |

Net premium written before rebates/refunds (note 8) includes \$14.0 million (2020 - \$15.5 million) of temporary operation permit policy, \$41.1 million (2020 - \$42.8 million) of garage policy and \$634.1 million (2020 - \$668.6 million) of fleet policy.

18. Reinsurance

The Corporation maintains casualty and catastrophe reinsurance to protect against significant losses.

The Corporation entered into 12-month casualty reinsurance contract beginning January 1, 2020, which was extended for 4 months effective December 31, 2020. This casualty reinsurance contract was renewed on May 1, 2021 for a 12-month term. The Corporation also entered into a 12-month catastrophe reinsurance contract beginning January 1, 2021 as follows:

a) For catastrophic occurrences, portions of losses up to \$250.0 million (2020 – \$225.0 million) in excess of \$25.0 million (2020 – \$25.0 million); and

b) For individual casualty loss occurrences, portions of losses up to \$44.0 million (2020 - \$44.0 million) in excess of \$6.0 million (2020 - \$6.0 million).

These reinsurance arrangements do not discharge the Corporation's obligation as primary insurer. The Corporation evaluates the financial condition of its reinsurers to minimize the exposure to significant loss from reinsurer insolvency.

19. Pension and Post-Retirement Benefits

Plan information

The Corporation sponsors a defined benefit registered pension plan for its current and former management and confidential employees (the Management and Confidential Plan). Subject to the terms of the plan, the Management and Confidential Plan provides benefits to members based on their length of service and eligible earnings in the best five years of plan membership. Employees are required to contribute to the Management and Confidential Plan. Effective January 1, 2019, all Management and Confidential employees contribute 50% of the current cost benefits.

In addition, the Corporation sponsors two supplemental pension plans for certain employees. The Corporation is the legal administrator of the Management and Confidential Plan and the two supplemental pension plans. Subject to the terms of the plans, pensions are indexed in line with increases in the Consumer Price Index (CPI) up to fixed or sustainable maximums for certain periods of service.

The Corporation also contributes to two other defined benefit pension plans for which it is not the sole sponsor. Current and former employees of the Corporation who are or were members of the Movement of United Professionals are members of the MoveUP/Insurance Corporation of British Columbia Pension Plan (MoveUP Plan). Half of the Trustees of the MoveUP Plan are appointed by the Corporation and the other half by MoveUP. The Board of Trustees of the MoveUP Plan is the legal plan administrator. The MoveUP Plan provides benefits to members based on their length of service and eligible earnings in the best five years of plan membership. MoveUP employees are required to contribute 50% of the cost of benefits to the MoveUP Plan. Subject to the terms of the plan, pensions are indexed in line with increases in the CPI. The Corporation's former Motor Vehicle Branch employees participate in the BC Public Service Pension Plan. The Corporation has no fiduciary responsibility for, or role in the governance of, the MoveUP Plan or the BC Public Service Pension Plan.

The Management and Confidential Plan, MoveUP Plan, and the BC Public Service Pension Plan are subject to the statutory requirements (including minimum funding requirements) of the British Columbia *Pension Benefits Standards Act* (PBSA) and the *Income Tax Act* (Canada). Each plan's pace of funding is set out in their respective funding policies.

The Corporation pays life insurance premiums, extended healthcare, and dental costs as post-retirement benefits for its qualifying retirees. The benefits are not prefunded. Benefit entitlements differ for management and confidential and bargaining unit employees, as stated within the terms of the plans.

The Corporation measures its defined benefit obligations and the fair value of plan assets for accounting purposes at the end of the Corporation's fiscal year. Defined benefit obligations are extrapolated from the most recent actuarial valuation date for each of the plans. The Management and Confidential Plan and the MoveUP Plan actuarial valuations are as at December 31, 2019 and the post-retirement benefits actuarial valuation is as at December 31, 2018. Updated actuarial valuations for the Management and Confidential Plan and the MoveUP Plan are expected to be no later than December 31, 2022. These results will be reflected in the financial statements in the year immediately following their preparation.

On its consolidated statement of financial position, the Corporation does not recognize its portion of any surplus assets held by the MoveUP Plan because it cannot realize a future economic benefit in respect of those assets.

An additional liability may be recognized in some instances if minimum future funding requirements are expected to generate a future surplus. These instances are ones where the Corporation would not be able to access or realize a future economic benefit from the future surplus. The Corporation has determined that no additional liability is required to be recognized in respect of solvency funding payments made to the Management and Confidential Plan. This is because the British Columbia PBSA permits the Corporation to secure these payments with a letter of credit in lieu of cash solvency payments or to deposit them in the Plan's Solvency Reserve Account (SRA), for which any surpluses in this account would ultimately be refundable to the Corporation.

The weighted-average durations of the pension plans and post-retirement benefits are shown below, along with the approximate proportions of the defined benefit obligation by membership category:

| | Pension F | Plans | Post-Retiremen | t Benefits |
|--|-----------|----------|----------------|------------|
| | 2021 2020 | | 2021 | 2020 |
| Weighted-average duration Proportion of obligation in respect of: | 21 years | 20 years | 17 years | 16 years |
| - Active members | 50.2% | 51.2% | 50.1% | 48.9% |
| - Deferred members | 7.6% | 6.6% | 0.0% | 0.0% |
| - Retired members | 42.2% | 42.2% | 49.9% | 51.1% |

Since pensions are adjusted to changes in the CPI, the pension plans are exposed to changes in levels and volatility in Canada's inflation rate.

In addition, the plans' obligations are exposed to interest rate risk and changes in the life expectancy for pensioners. As the plan assets include significant investments in quoted equity shares, the Corporation is also exposed to equity market risk.

Contributions to all pension and post-retirement benefit plans

Total contributions for employee future benefits for 2021, consisting of cash contributed by the Corporation to all of the funded pension plans and in respect of benefits paid from its unfunded pension and post-retirement benefits, were \$41.6 million (2020 - \$41.3 million). Estimated employer contributions for the year ending March 31, 2022 are \$46.2 million (2020 - \$44.2 million). The estimate is based on the plans' most recent actuarial funding valuations.

As at March 31, 2021, the Corporation secured certain solvency funding requirements through payments made into the SRA totalling \$0.7 million (2020 – \$1.6 million). The SRA is a separate account, established to hold solvency deficiency payments made under a defined benefit component of a pension plan. The only funds that may be deposited to the SRA are payments made in respect of a solvency deficiency. On May 2, 2020, the Corporation secured a letter of credit for the Management and Confidential Plan for \$31.4 million (2020 – \$17.5 million) with step increases to \$36.6 million by September 30, 2020 instead of making monthly payments into the SRA. As at October 1, 2020, the Management and Confidential Plan no longer required a letter of credit given the Plan does not require any solvency funding following the filing of the December 31, 2019 valuation report on August 26, 2020. The letter of credit was allowed to expire effective September 30, 2020.

Financial information

These consolidated financial statements include the asset and liabilities of all plans, excluding the BC Public Service Pension Plan, sponsored by the Corporation. The amounts recorded on the statement of financial position are as follows:

| (\$ THOUSANDS) | Pension | Pla | ins | Post-Retiremen | t Benefits | Total | |
|--------------------------------------|-----------------|-----|-----------|----------------|--------------|--------------|-----------|
| | 2021 | | 2020 | 2021 | 2020 | 2021 | 2020 |
| Assets | | | | | | | |
| Accrued pension benefits | \$ 89,511 | \$ | 63,455 \$ | - \$ | - \$ | 89,511 \$ | 63,455 |
| Liabilities | | | | | | | |
| Pension and post-retirement benefits | (275,101) | | (58,021) | (182,612) | (161,210) | (457,713) | (219,231) |
| Net total liability | \$ (185,590) | \$ | 5,434 \$ | (182,612) \$ | (161,210) \$ | (368,202) \$ | (155,776) |
| | | | | | | | |

One of the pension plans is in a net asset position and, as a result, that plan is required to be reported as an asset on the consolidated statement of financial position. The net total liability for all of the Corporation's pension plans and post-retirement benefits as at March 31, 2021 is \$368.2 million (2020 – \$155.8 million), which is reflected in the consolidated statement of financial position as a \$89.5 million asset and a \$457.7 million liability as illustrated in the table above.

Insurance Corporation of British Columbia

Information regarding the pension plans and post-retirement benefits is as follows:

| (\$ THOUSANDS) | Pension 1 | Plans | Post-Retirement | Benefits |
|---|-----------------|-----------------|-----------------|-----------|
| | 2021 | 2020 | 2021 | 2020 |
| Plan assets | | | | |
| Fair value, beginning of year | \$ 2,432,395 | \$ 2,446,047 \$ | - \$ | - |
| Interest on plan assets | 94,569 | 80,718 | - | - |
| Actuarial gain (loss) on assets | 224,298 | (74,304) | - | - |
| Employer contributions | 36,627 | 36,369 | 4,959 | 4,507 |
| Employee contributions | 35,011 | 33,422 | - | - |
| Benefits paid | (85,196) | (89,257) | (4,959) | (4,507) |
| Non-investment expenses | (900) | (600) | - | - |
| Fair value, end of year | 2,736,804 | 2,432,395 | - | - |
| Defined benefit obligation | | | | |
| Balance, beginning of year | 2,426,961 | 2,560,256 | 161,210 | 204,145 |
| Current service cost | 89,069 | 105,736 | 5,078 | 6,209 |
| Interest cost | 96,462 | 86,866 | 6,389 | 6,835 |
| Remeasurements on obligation | | | | |
| - due to changes in financial assumptions | 336,155 | (270,952) | 14,894 | (14,660) |
| - due to changes in demographic assumptions | 15,157 | 3,285 | - | (21,823) |
| - due to participant experience | 43,786 | 31,027 | - | (14,989) |
| Benefits paid | (85,196) | (89,257) | (4,959) | (4,507) |
| Balance, end of year | 2,922,394 | 2,426,961 | 182,612 | 161,210 |
| Funded status – plans in deficit | (275,101) | (58,021) | (182,612) | (161,210) |
| Funded status – plan in surplus | 89,511 | 63,455 | - | - |
| Net total liability | \$ (185,590) | \$ 5,434 \$ | (182,612) \$ | (161,210) |

The net total expense for the pension plans and post-retirement benefits is \$68.3 million (2020 - \$92.1 million). In addition, the Corporation contributed \$0.4 million in 2021 (2020 - \$0.4 million) to the BC Public Service Pension Plan.

Assets

The pension plans' assets consist of:

| | Percentage o | f Plan Assets |
|--|--------------|---------------|
| | 2021 | 2020 |
| Cash, cash equivalent and accrued interest | 1.5% | 0.9% |
| Equities | | |
| Canadian | 25.4% | 22.7% |
| United States | 18.8% | 23.6% |
| Global | 23.1% | 22.1% |
| Fixed income | | |
| Government | 19.1% | 22.9% |
| Corporate | 12.1% | 7.8% |
| | 100.0% | 100.0% |

All bonds have quoted prices in active markets and all bonds are rated from BBB to AAA, based on rating agency ratings. All equity securities other than infrastructure, real estate and mezzanine debt funds have quoted prices in active markets.

Pension plan assets generated a return of 13.1% (2020 - 0.3%) for the year ended March 31, 2021.

For the Management and Confidential Plan, the administrator compares the investment performance of the fund against the median investment performance of a peer group of comparable pension funds at least quarterly. In addition, there are monthly and quarterly asset allocation reviews performed to ensure compliance with investment policies. For the MoveUP Plan, the long-term objective is to obtain an investment return that will exceed the investment return assumption used in the actuarial valuation and to provide positive real growth. The Trustees have outsourced the Chief Investment Officer (OCIO) who reviews the fund managers' performance on a quarterly basis. The OCIO invests funds based on the Trustees' approved Statement of Investment Policy.

As at March 31, 2021 and March 31, 2020, the Corporation's pension plans did not hold any of the Corporation's securities or assets nor were any of the plans' assets used by the Corporation during these years.

Assumptions

The significant actuarial assumptions adopted in measuring the Corporation's defined benefit obligation are as follows (weighted-average assumptions):

| | Pension | n Plans | Post-Retiren | nent Benefits |
|-------------------------------|---------|---------|--------------|---------------|
| | 2021 | 2020 | 2021 | 2020 |
| Discount rate | 3.30% | 3.90% | 3.30% | 3.90% |
| Rate of compensation increase | 2.77% | 2.63% | n/a | n/a |
| Pension inflation rate | 1.75% | 1.75% | n/a | n/a |
| | | | | |

Insurance Corporation of British Columbia

Mortality assumptions are significant in measuring the obligations under the defined benefit plans. Future longevity improvements have been considered and included where appropriate. The following table summarizes the life expectancy for members, in years, based on the mortality assumption used:

| 20 | 21 | 2020 | | | | | |
|-------------------------|-----------------------|-------------------------|-----------------------|--|--|--|--|
| Life expectancy at 65 f | or a member currently | Life expectancy at 65 f | or a member currently | | | | |
| Age 65 | Age 45 | Age 65 | Age 45 | | | | |
| 23.9 | 25.3 | 23.8 | 25.2 | | | | |
| | | | | | | | |

As at March 31, 2021, the extended healthcare trend rate is assumed to be six and a quarter per cent per annum for the first year, decreasing linearly over seven years to four and a half per cent per annum thereafter. As at March 31, 2020, the extended healthcare trend rate is assumed to be six and a half per cent per annum for the first year, decreasing linearly over eight years to four and a half per cent per annum thereafter.

The Plans' sensitivity to significant assumptions is shown below:

| (\$ THOUSANDS) | Pension Plans | | | | | Post-Retirement Benefits | | | |
|--|---------------|-----------|----|---------|----|--------------------------|------|--------|--|
| | | 2021 2020 | | 2021 | | | 2020 | | |
| Estimated increase in defined benefit obligation - end of year due to: | | | | | | | | | |
| 1ppt ¹ decrease in discount rate | \$ | 608,710 | \$ | 482,495 | \$ | 31,274 | \$ | 26,381 | |
| 1ppt increase in salary increase rate | \$ | 103,769 | \$ | 76,880 | | n/a | | n/a | |
| 1ppt increase in pension inflation rate | \$ | 458,770 | \$ | 356,006 | | n/a | | n/a | |
| 1ppt increase in healthcare trend rate | | n/a | | n/a | \$ | 10,235 | \$ | 9,218 | |
| 1 year increase in life expectancy | \$ | 92,528 | \$ | 72,501 | \$ | 3,913 | \$ | 3,263 | |
| ¹ ppt = percentage point | | | | | | | | | |

The sensitivity to the significant assumptions has been determined assuming all other assumptions remain unchanged. If multiple assumptions were to change at the same time, there may be correlations between assumptions that could result in different impacts than simply adding the individual sensitivities above.

20. Operating Expenses by Nature

| (\$ THOUSANDS) | | 2021 | 2020 | |
|--|-----------------|-----------|---------|--------|
| Operating expenses – by nature | | | | |
| Premium taxes and commission expense (note 21) | \$ | 821,434 | \$ 80 | 5,332 |
| Deferred premium acquisition costs adjustment (note 21) | | - | (3 | 3,700) |
| Employee benefit expense: | | | | |
| Compensation and other employee benefits | | 456,324 | 46 | 50,100 |
| Pension and post-retirement benefits (notes 19 and 26) | | 68,673 | 9 | 2,527 |
| Professional and other services | | 48,929 | 5 | 52,392 |
| Road improvements and other traffic safety programs | | 31,359 | 3 | 32,811 |
| Building operating expenses | | 21,637 | 2 | 2,995 |
| Merchant and bank fees | | 46,423 | 4 | 5,360 |
| Office supplies and postage | | 20,353 | 2 | 23,353 |
| Computer costs | | 31,674 | 3 | 31,303 |
| Depreciation and amortization (notes 13 and 15) | | 65,432 | 6 | 61,650 |
| Depreciation for leased assets (note 14) | | 12,832 | 1 | 1,534 |
| Interest expense on lease liabilities | | 2,000 | | 2,023 |
| Other | | 30,974 | 4 | 2,002 |
| | \$ | 1,658,044 | \$ 1,64 | 19,682 |
| Operating expenses – consolidated statement of comprehensive | e income (loss) | | | |
| Premium taxes and commissions – insurance | \$ | 787,128 | \$ 74 | 10,768 |
| Claims services | | 395,092 | 40 | 06,473 |
| Operating expenses – insurance | | 283,438 | 30 | 3,721 |
| Operating expenses – non-insurance | | 107,214 | 10 | 9,675 |
| Road safety and loss management services | | 50,866 | 5 | 8,181 |
| Commissions – non-insurance | | 34,306 | 3 | 0,864 |
| | \$ | 1,658,044 | \$ 1,64 | 19,682 |

21. Deferred Premium Acquisition Costs and Prepaids

| (\$ THOUSANDS) | 2021 | 2020 |
|---|---------------|---------------|
| Deferred premium acquisition costs, beginning of year | \$ 364,009 | \$ 307,624 |
| Acquisition costs related to future years | 340,542 | 364,009 |
| Amortization of prior year acquisition costs | (364,009) | (307,624) |
| Deferred premium acquisition costs, end of year | \$ 340,542 | \$ 364,009 |
| | | |
| Deferred premium acquisition costs | \$ 340,542 | \$ 364,009 |
| Prepaid expenses | 37,817 | 45,875 |
| Deferred premium acquisition costs and prepaids | \$ 378,359 | \$ 409,884 |
| | | |

The premium tax and commission expenses reflected in the consolidated statement of comprehensive income (loss) are as follows:

| (\$ THOUSANDS) | Commissions | | Pre | mium Taxes | Total |
|---|-------------|-----------|-----|------------|---------------|
| March 31, 2021 | | | | | |
| Amount payable | \$ | 580,538 | \$ | 217,429 | \$ 797,967 |
| Amortization of prior year deferred premium acquisition costs | | 234,011 | | 129,998 | 364,009 |
| Deferred premium acquisition costs | | (235,089) | | (105,453) | (340,542) |
| Premium taxes and commission expenses | \$ | 579,460 | \$ | 241,974 | \$ 821,434 |
| Represented as: | | | | | |
| Insurance | \$ | 545,154 | \$ | 241,974 | \$ 787,128 |
| Non-insurance | | 34,306 | | - | 34,306 |
| | \$ | 579,460 | \$ | 241,974 | \$ 821,434 |
| March 31, 2020 | | | | | |
| Amount payable | \$ | 542,664 | \$ | 285,353 | \$ 828,017 |
| Amortization of prior year deferred premium acquisition costs | | 201,868 | | 105,756 | 307,624 |
| Deferred premium acquisition costs | | (234,011) | | (129,998) | (364,009) |
| Premium taxes and commission expenses | \$ | 510,521 | \$ | 261,111 | \$ 771,632 |
| Represented as: | | | | | |
| Insurance | \$ | 479,657 | \$ | 261,111 | \$ 740,768 |
| Non-insurance | | 30,864 | | - | 30,864 |
| | \$ | 510,521 | \$ | 261,111 | \$ 771,632 |
| | | | | | |

22. Related Party Transactions

ICBC is a wholly-owned Crown corporation of the Province of B.C.

All transactions with the Province of B.C.'s ministries, agencies, and Crown corporations occurred in the normal course of providing insurance, registration, and licensing for motor vehicles, which is representative of fair value unless otherwise disclosed in these notes. The Corporation has

elected to apply the exemption for government-related entities under IAS 24 *Related Party Disclosures*.

All transactions with the Corporation's subsidiary companies occurred in the normal course of investing in investment properties (note 2k) and pooled funds (note 6a).

The Corporation acts as an agent for the Ministry of Finance regarding the collection of provincial taxes on imported and privately sold used vehicles and motor vehicle-related debts. The Corporation is the sole provider of Basic insurance (note 1) in the Province of B.C. and, therefore, insures, at market rates, vehicles owned or leased by the Province of B.C. and its controlled entities. As a consequence of these relationships, the Corporation has, at any time, amounts owing to or from various government departments or ministries in the ordinary course of business.

The Corporation is also responsible for collecting and remitting in full to the Province of B.C. all driver license fees as well as vehicle-related fees for acquiring and distributing licence plates and decals including permits and other fees and fines. These collections are not revenue to the Corporation. The costs associated with the licensing and compliance activities conducted on behalf of the Province of B.C. are borne by the Corporation. These collections on behalf of and payments to the Province of B.C. are disclosed in the consolidated statement of comprehensive income (loss) under non-insurance operations.

The Corporation has defined key management as members of the Board of Directors and management employees at the Senior Director and equivalent level and above. The compensation for key management is shown below:

| (\$ THOUSANDS) | 2021 | | 2020 |
|--|------|-------|-------------|
| Key management compensation | | | |
| Compensation and other employee benefits | \$ | 5,579 | \$ 4,912 |
| Pension and post-retirement benefits | | 572 | 574 |
| | \$ | 6,151 | \$ 5,486 |
| | | | |

As at March 31, 2021, \$0.7 million (2020 – \$0.3 million) was payable to key management.

The Corporation contributes to several defined benefit pension and post-retirement plans. Transactions with these entities are disclosed in note 19. During the year ended March 31, 2021, the Corporation incurred \$4.6 million (2020 – \$7.3 million) in administrative expenses and investment management fees on behalf of these plans interest-free. In addition, the Corporation provides certain administrative, investment management, and office services to the plans at no charge. Effective August 1, 2020, investment management fees are paid by the Management & Confidential Plan and other administrative and governance costs are paid by the Corporation and recorded as incurred. As at March 31, 2021, \$1.0 million (2020 – \$0.8 million) was payable to these plans for employer contributions.

23. Capital Management

The Corporation's capital is comprised of retained earnings (deficit) and other components of equity. The Corporation's objectives for managing capital are to maintain financial strength, including the management of ongoing business risks and protection of its ability to meet the obligations to policyholders and others.

The Corporation operates two lines of insurance business, Basic and Optional. As prescribed in *Special Direction IC2 to the British Columbia Utilities Commission* (IC2) for Basic insurance and the *Insurance Corporation Act* (ICA) for Optional insurance, the Corporation has established capital targets based upon the capital management framework of the Office of the Superintendent of Financial Institutions Canada (OSFI), and OSFI's Guideline for the minimum capital test (MCT). The MCT is a ratio of capital available to capital required, and utilizes a risk-based formula to assess the capital adequacy, including financial risk and long-term financial stability, of an insurance company.

For the Basic insurance business, IC2 requires the Corporation to determine capital targets in accordance with a capital management plan approved by the BCUC (note 25) and to set Basic insurance rates in order to maintain an MCT ratio of at least 100%. If the Basic insurance capital is projected to fall below that minimum, a capital restoration plan must be filed with the BCUC. On February 26, 2018, the Province of B.C. amended IC2 to suspend the requirement for BCUC to fix rates to allow the Corporation to maintain at least 100% Basic MCT up to and including fiscal year 2022 (or policy year 2021). During this suspended requirement period, the Corporation has committed to provide the BCUC with any material changes to the policy and any related management practices for the Basic MCT. In December 2020, the Province of B.C. amended IC2 to suspend the rate smoothing framework to allow a rate decrease and enabled a capital build provision for policy year 2021. Since the amendment, the Corporation filed a revenue requirement application and received approval from BCUC on an interim basis to rebuild its depleted capital over the 23-month term of policy year 2021 while still providing a significant rate decrease for Basic insurance policyholders (note 25).

For the Optional insurance business, the ICA required the Corporation to determine a capital management target that either is calculated by the Corporation based on the MCT guideline and the Guideline on Stress Testing issued by OSFI, or as directed by the Province of B.C. In prior years, when Optional capital was in excess of the management target, that amount, less any Treasury Board approved deduction, was to be transferred to the Province of B.C. by July 1 of the following year (note 25). In fiscal years 2020 and 2019, there were no excess capital amounts to be transferred. The government passed the legislation on August 14, 2020 to remove these requirements. As a result, going forward, the Corporation's Optional capital cannot be transferred to the Province.

The Corporation's capital has been under pressure due to worsening claims trends and Basic insurance rate increases that were insufficient to cover costs in prior years. The Corporation has implemented steps to reduce claims cost pressures (note 3f). This fiscal year the Corporation has experienced favourable claims trends that include the continuation of a general downward trend in crash frequency, and a lower frequency of injury claims than expected under the April 1, 2019 product reforms that were implemented.

The Corporation also experienced favourable lower claims costs due to reduced cash frequency as a result of the COVID-19 pandemic. The Corporation will continue to monitor the overall impact of the COVID-19 pandemic on its financial results, which also affects its capital.

24. Contingent Liabilities and Commitments

a) Structured settlements

Certain injury claims are settled through the use of various structured settlements which require the Corporation to provide the claimant with periodic payments.

The Corporation purchases an annuity from an approved life insurance company to make these payments. In the event the life insurance company fails in its obligation, the risk to the Corporation is mitigated as the claimant will continue to receive payments, up to certain limits, from a not-forprofit organization that is funded by the insurance industry and endorsed by the Federal Government. The Corporation is only responsible for making payments for the excess, if any, between the claimant's annuity payments and the payment from the not-for-profit organization. At present, three federally licensed life insurance companies are approved for use by the Corporation. An insurance company is approved based on an ongoing analysis of total assets, credit rating analysis, and past service history. The present value of these structured settlements as at March 31, 2021 is approximately \$1.14 billion (2020 - \$1.26 billion), which are not recorded in the consolidated financial statements of the Corporation. Management does not believe any provision for credit risk is required in relation to these annuities as at March 31, 2021, as all approved life insurance companies are rated investment-grade and outstanding balances are backed by the notfor-profit organization. The not-for-profit organization provides guarantees of up to \$2,000 a month or 85% of the promised monthly income benefit, whichever is higher. The Corporation's exposure to credit risk beyond the guarantee is insignificant. To date, the Corporation has not experienced any losses resulting from these arrangements.

b) Other

As at March 31, 2021, the Corporation is committed to one (2020 - five) mortgage funding agreement totalling \$6.6 million (2020 - \$39.8 million).

In 2020, the Corporation invested into a mortgage fund in which a commitment amount of \$608.8 million was made. In 2021, the investment in the mortgage fund was sold and the funds were deployed to a Mortgage program in which a commitment amount of \$1.18 billion was made. As at March 31, 2021, \$773.7 million (2020 – nil) of the commitment was funded.

In 2020, the Corporation invested into a global real estate pooled fund in which a commitment of \$211.1 million was made. In 2021, an additional commitment of \$235.3 million was made for a total commitment amount of \$446.4 million. As at March 31, 2021, \$232.7 million (2020 – \$104.7 million) of the commitment was funded.

In 2019, the Corporation invested into two USD denominated infrastructure funds in which a commitment of \$250.0 million USD was made. The two USD dominated infrastructure funds were sold on December 31, 2020.

In 2021, the Corporation invested into a renewable resources and infrastructure program in which a commitment of \$373.1 million was made. As at March 31, 2021, \$347.0 million (2020 – nil) of the commitment was funded.

In 2021, the Corporation invested into a private debt pooled fund in which a commitment of \$48.1 million was made. At March 31, 2021, \$35.6 million (2020 – nil) of the commitment was funded.

In 2021, the Corporation invested into a private equities program in which a commitment of \$60.4 million was made. As at March 31, 2021, \$0.1 million (2020 – nil) of the commitment was funded.

In 2019, the Corporation committed to a five year software services agreement totalling \$16.0 million. As at March 31, 2021, \$9.4 million (2020 – \$6.1 million) of the commitment was funded.

In 2017, the Corporation made a commitment to invest \$150.0 million USD in a limited partnership for mezzanine debt. As of March 31, 2021, \$82.6 million USD (2020 – \$71.6 million USD) of the commitment was funded.

In 2015, the Corporation entered into an annually managed mainframe hosting services contract until 2022, with a total contract value of \$34.5 million.

c) Pending Litigations

A civil claim was filed in April 2019 against the Province of B.C. regarding legislation amendments over the Corporation's Basic insurance product that became effective on April 1, 2019 (note 3e). The plaintiffs were successful in bifurcating the hearing of the s.96 challenge of the CRT from the balance of the claims. The hearing for the CRT concluded and the Chief Justice delivered his reasons in March 2021 and held that the legislation granting the CRT the enhanced jurisdiction to: (1) determine whether an injury was a "minor injury" and (2) hear claims for liability and personal injury and property damage up to \$50,000, was unconstitutional (note 16). With respect to the challenge to the minor injury cap, this remains outstanding with the plaintiffs taking no further steps to date to advance the claim. Should the plaintiffs proceed with the claim and be successful, this would likely have a material financial impact on the Corporation.

A notice of civil claim was filed in March 2020 against the Corporation and Her Majesty the Queen in Right of the Province of B.C. The proposed class action lawsuit alleges the Corporation has been making payments to the provincial Medical Services Plan contrary to law. It is further alleged that the payments have cost ratepayers hundreds of millions of dollars, driving up insurance costs and have also caused accident victims to receive fewer benefits that they would have received had the Corporation acted lawfully. A certification hearing proceeded on April 26 to 28, 2021 and is scheduled to continue from June 28 to 30, 2021. At this stage of the proceedings, the probability of success on these claims cannot be determined and the financial effect can vary depending on the outcome.

25. Regulation over Basic Insurance

As discussed in note 1, the Corporation is subject to regulation by the BCUC. The BCUC has jurisdiction over the Corporation's rates and services for Basic insurance, and responsibility for ensuring that the Basic insurance business does not subsidize the Corporation's Optional insurance business.

For the regulation of the Corporation's Basic insurance rates, the BCUC is required to ensure that the rates are just, reasonable, not unduly discriminatory, and not unduly preferential. The BCUC is required to approve rates set on the basis of accepted actuarial practice allowing the Corporation to collect sufficient revenue, to pay for costs allocated to the Basic insurance line of business using the BCUC approved financial allocation methodology, ensure the Corporation maintains and/or builds the required Basic insurance capital, ensure rates are not based on age, gender or marital status, and to ensure increases or decreases in rates are phased in, in a stable and predictable manner.

The BCUC initiates regulatory processes upon application by the Corporation but may also do so on its own initiative. It uses oral and written hearings, or negotiated settlement processes to review applications and subsequently issues legally binding decisions. The Corporation is required to reimburse a portion of the BCUC's general operating expenses as well as its costs associated with each proceeding. The BCUC can also order the Corporation to reimburse other proceeding participants for specified costs such as legal and expert witness fees.

As required by the regulatory framework, the Corporation maintains a Basic insurance capital management plan that is reviewed and approved by the BCUC. The rate smoothing framework limits Basic insurance rate increases to a range of allowable rate changes, and uses Basic insurance capital to smooth the volatility in Basic insurance rates (note 11a).

If circumstances should arise where, despite the capital management plan, Basic insurance capital is projected to fall below the regulatory minimum of 100% MCT, the Corporation is directed to file a plan with the BCUC to address Basic insurance capital levels. Amendments to IC2 in calendar year 2016 suspended the capital build and release provisions of the existing capital management plan and kept the capital maintenance provision stable with no impact on the Basic insurance rate change.

On February 26, 2018, the Province of B.C. amended IC2 to suspend the requirement for the BCUC to fix rates necessitating the Corporation to maintain at least 100% Basic MCT for years up to and including fiscal year 2022. As directed by the Province of B.C. and as required by BCUC, the Corporation filed as a plan with the BCUC a letter indicating it will work with Government to implement possible legislative changes as a way to restore Basic insurance capital levels. In December 2020, the Province of B.C. defined the period of time spanned by the 2021 policy year as 23 months instead of the regular 12 months period. This effectively suspends the requirement for the Corporation to maintain at least 100% Basic MCT for years up to and including fiscal year 2023.

Amendments to IC2 in December 2020 also suspended the rate smoothing framework to allow a rate decrease and enabled a capital build provision for policy year 2021. On December 15, 2020,

the Corporation filed a revenue requirements application with BCUC requesting a 15% decrease in Basic insurance rate for the policy year 2021 (commencing May 1, 2021 for 23 months ending March 31, 2023), which is the net result of a larger decrease in costs which includes a 11.5 percentage points provision to rebuild Basic capital levels. This application was approved by BCUC on interim basis on January 15, 2021.

Allocation of Basic and Optional amounts

The Corporation operates its business using an integrated business model. The majority of premium revenues and costs are specifically identifiable as Basic or Optional (see note 1).

The Corporation also delivers non-insurance services on behalf of the Province of B.C. Non-insurance activities include driver licensing, vehicle registration and licensing, violation ticket administration and government fines collection all of which are reported as Basic costs.

BCUC requires the Corporation to follow an approved financial allocation methodology with respect to allocating costs between the Basic insurance business, the Optional insurance business, and non-insurance services. For those revenues and costs that are not specifically identified, a prorata method is used to allocate to each line of business based on the drivers of those revenues and costs, the degree of causality, and any BCUC directives. BCUC directives have been applied on a prospective basis.

Insurance Corporation of British Columbia

| (\$ THOUSANDS) | | Basic Coverag | e | Optional Cover | age | Total | |
|---|----|---------------|--------------|----------------|--------------|--------------|----------|
| | | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 |
| Net premiums written | \$ | 2,735,426 \$ | 3,578,821 \$ | 2,083,714 \$ | 2,777,131 \$ | 4,819,140 \$ | 6,355,95 |
| Revenues | | | | | | | |
| Net premiums earned | \$ | 2,945,115 \$ | 3,564,581 \$ | 2,431,875 \$ | 2,721,639 \$ | 5,376,990 \$ | 6,286,22 |
| Service fees and other income | | 82,569 | 86,580 | 61,023 | 61,581 | 143,592 | 148,16 |
| Total earned revenues | _ | 3,027,684 | 3,651,161 | 2,492,898 | 2,783,220 | 5,520,582 | 6,434,38 |
| Claims and operating expenses | | | | | | | |
| Provision for claims occurring in the current year (note 16) | | 2,172,175 | 2,899,671 | 1,536,302 | 1,828,590 | 3,708,477 | 4,728,26 |
| Change in estimates for losses occurring in prior years (note 16) | | (126,787) | 757,219 | (240,485) | 422,685 | (367,272) | 1,179,90 |
| Claim services, road safety and loss management services | | 298,926 | 313,705 | 147,032 | 150,949 | 445,958 | 464,65 |
| | | 2,344,314 | 3,970,595 | 1,442,849 | 2,402,224 | 3,787,163 | 6,372,81 |
| Operating expenses – insurance (note 20) | | 123,038 | 132,083 | 160,400 | 171,638 | 283,438 | 303,72 |
| Premium taxes and commissions - insurance (notes 20 and 21) | | 194,106 | 192,495 | 593,022 | 548,273 | 787,128 | 740,76 |
| | | 2,661,458 | 4,295,173 | 2,196,271 | 3,122,135 | 4,857,729 | 7,417,30 |
| Underwriting income (loss) | | 366,226 | (644,012) | 296,627 | (338,915) | 662,853 | (982,92 |
| Investment income (notes 2 and 12) | | 700,820 | 734,142 | 317,103 | 323,700 | 1,017,923 | 1,057,84 |
| Income (loss) – insurance operations before impairment loss | | 1,067,046 | 90,130 | 613,730 | (15,215) | 1,680,776 | 74,91 |
| Loss – non-insurance operations | | (136,206) | (133,496) | - | - | (136,206) | (133,49 |
| Net income (loss) for the year before impairment loss | | 930,840 | (43,366) | 613,730 | (15,215) | 1,544,570 | (58,58 |
| Impairment loss (notes 2 and 12) | | (4,477) | (220,006) | (2,026) | (97,006) | (6,503) | (317,01 |
| Net income (loss) for the year | \$ | 926,363 \$ | (263,372) \$ | 611,704 \$ | (112,221) \$ | 1,538,067 \$ | (375,59 |
| Net income (loss) attributable to: | | | | | | | |
| Non-controlling interest | \$ | 7,503 \$ | 84 \$ | 3,395 \$ | 37 \$ | 10,898 \$ | 12 |
| Owner of the corporation | | 918,860 | (263,456) | 608,309 | (112,258) | 1,527,169 | (375,71 |
| | \$ | 926,363 \$ | (263,372) \$ | 611,704 \$ | (112,221) \$ | 1,538,067 \$ | (375,59 |
| Equity (Deficit) | | | | | | | |
| Retained earnings (deficit), beginning of year | \$ | (198,515) \$ | 64,941 \$ | (197,720) \$ | (85,462) \$ | (396,235) \$ | (20,52 |
| Net income (loss) for the year, owner of the corporation | | 918,860 | (263,456) | 608,309 | (112,258) | 1,527,169 | (375,71 |
| Retained earnings (Deficit) , end of year | | 720,345 | (198,515) | 410,589 | (197,720) | 1,130,934 | (396,23 |
| Other components of equity, beginning of year | | (112,145) | 91,653 | (53,189) | 32,664 | (165,334) | 124,31 |
| Net change in available for sale assets | | 743,922 | (349,401) | 336,607 | (154,058) | 1,080,529 | (503,45 |
| Pension and post-retirement benefits remeasurements (note 19) | | (128,315) | 145,603 | (57,379) | 68,205 | (185,694) | 213,80 |
| Other components of equity, end of year | | 503,462 | (112,145) | 226,039 | (53,189) | 729,501 | (165,33 |
| Total equity (deficit) attributable to owner of the corporation | | 1,223,807 | (310,660) | 636,628 | (250,909) | 1,860,435 | (561,56 |
| Non-controlling interest, beginning of year | | 9,436 | 9,953 | 4,775 | 4,977 | 14,211 | 14,93 |
| Change in net assets for the year, non-controlling interest | | (12,489) | (601) | (5,576) | (239) | (18,065) | (84 |
| Net income for the year, non-controlling interest (note 7) | | 7,503 | 84 | 3,395 | 37 | 10,898 | 12 |
| Total equity attributable to non-controlling interest, end of year (note 7) | | 4,450 | 9,436 | 2,594 | 4,775 | 7,044 | 14,21 |
| Total Equity (Deficit) | S | 1,228,257 \$ | (301,224) \$ | 639,222 \$ | (246,134) \$ | 1,867,479 \$ | (547,35 |

| (| \$ THOUSANDS) | Basic Coverage | | | Optional Coverage | | | | Total | | | |
|---|---------------------------------------|----------------|------------|----|-------------------|-----------------|---|-----------|-------|---------------|---|------------|
| ı | | | 2021 | | 2020 | 2021 | | 2020 | | 2021 | | 2020 |
| 1 | Liabilities | | | | | | | | | | | |
| | Unearned premiums (note 17) | \$ | 1,440,851 | \$ | 1,650,541 | \$ 955,807 | S | 1,303,967 | s | 2,396,658 | ŝ | 2,954,508 |
| | Provision for unpaid claims (note 16) | \$ | 10,801,962 | \$ | 11,318,107 | \$ 4,718,292 | S | 4,685,627 | S | 15,520,254 \$ | ŝ | 16,003,734 |

26. Indirect Method Cash Flow Details

The following table illustrates the details of the consolidated statement of cash flows:

| (\$ THOUSANDS) | March 31 2021 | March 31 2020 |
|---|------------------|------------------|
| a) Items not requiring the use of cash | | |
| Bad debt expense | \$ 9,182 | \$ 9,362 |
| Pension and post-retirement benefits (notes 19 and 20) | 68,673 | 92,527 |
| Amortization and depreciation of: | | |
| Investment properties (note 6) | 21,688 | 24,189 |
| Property, equipment and intangibles (notes 13 and 15) | 65,432 | 61,650 |
| Lease assets (note 14) | 12,832 | 11,534 |
| Retirement of property, equipment and intangibles | (67) | 11,993 |
| Impairment loss on equity investments (note 6 and 12) | 364 | 297,973 |
| Impairment loss on investment properties (notes 6 and 12) | 6,139 | 19,039 |
| Interest on lease liabilities | 2,000 | 2,023 |
| Interest on mortgages payable | 324 | 454 |
| Unrealized (gain) loss on foreign currency investments | (56,561) | 31,443 |
| Gain on sale of investment properties (note 12) | (97,518) | (58,822) |
| Gain on investments | (228,935) | (519,048) |
| | \$ (196,447) | \$ (15,683) |
| b) Changes in non-cash working capital | | |
| Accrued interest | \$ 9,271 | \$ (2,339) |
| Derivative financial instrument asset | 1,807 | (511) |
| Derivative financial instrument liability | (434) | 1,419 |
| Premium and other receivables | 287,235 | (34,800) |
| Reinsurance assets | 3,708 | (3,395) |
| Accrued pension benefits | (12,836) | (14,130) |
| Deferred premium acquisition costs and prepaids | 31,525 | (64,965) |
| Accounts payable and accrued charges | (43,662) | (16,648) |
| Net bond repurchase agreements and other liabilities | (9,195) | (5,303) |
| Premiums and fees received in advance | (12,801) | (1,535) |
| Unearned premiums | (557,850) | 69,732 |
| Pension and post-retirement benefits | (29,113) | (27,167) |
| Provision for unpaid claims | (483,480) | 1,715,824 |
| Provision for premium rebates/refunds | 1,186,062 | - |
| | \$ 370,237 | \$ 1,616,182 |
| c) Supplemental information | | |
| Interest and dividends received | \$ 370,120 | \$ 314,213 |

The table below details the changes in the Corporation's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing are those for which cash flows were, or future cash flows will be, classified in the Corporation's consolidated statement of cash flows as cash flows from financing activities.

| | | Financing cash | Non-cash | |
|---|--------------|-----------------|-----------|----------------|
| (\$ THOUSANDS) | March 31, 20 | 20 flows | changes | March 31, 2021 |
| Net bond repurchase agreements (note 9) | \$ 1,834 | ,901 \$ 254,481 | \$ 8,230 | \$ 2,097,612 |
| Lease liabilities (note 10) | 54 | ,417 (14,190) | 20,275 | 60,502 |
| | \$ 1,889 | ,318 \$ 240,291 | \$ 28,505 | \$ 2,158,114 |
| | | | | |

| (\$ THOUSANDS) | Marc | h 31, 2019 | Financing cash flows | Non-cash changes | March 31, 2020 |
|---|------|------------|----------------------|---------------------|----------------|
| Net bond repurchase agreements (note 9) | \$ | 1,449,455 | \$ 393,687 | \$ (8,241) | \$ 1,834,901 |
| Lease liabilities (note 10) | | 11,939 | (11,146) | 53,624 | 54,417 |
| | \$ | 1,461,394 | \$ 382,541 | \$ 45,383 | \$ 1,889,318 |
| | | | | | |

27. Subsequent Events

In April 2021, the Corporation entered into a sale agreement for the two investment properties which were classified to assets held for sale this fiscal year 2021 for a sale price of \$61.5 million (note 6). This will result in a gain of approximately \$2.8 million. The sale is expected to complete by June 2021.

On May 1, 2021, legislative changes took effect for the Enhanced Care product (note 3g).