Insurance Corporation of British Columbia

Statements and Schedules of Financial Information

Year Ended March 31, 2026



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Statement of Financial Information Approval

The undersigned represents the Board of Directors of the Insurance Corporation of British Columbia and approves the information contained in the Statements and Schedules of Financial Information prepared in accordance with the Financial Information Act and including voluntary disclosure of other financial information.



Catherine Holt

Chair of the Board of Directors

September 21, 2026

Management's Responsibility for the Consolidated Financial Statements

Scope of Responsibility

Management prepares the accompanying consolidated financial statements and related information and is responsible for their integrity and objectivity. The statements are prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Boards (IFRS Accounting Standards). These consolidated financial statements include amounts that are based on management's estimates and judgments, particularly our insurance contract liabilities. We believe that these statements present fairly ICBC's financial position, results of operations and cash flows, and that the other information contained in the annual report is consistent with the consolidated financial statements.

Internal Controls

We maintain and rely on a system of internal accounting controls designed to provide reasonable assurance that assets are safeguarded and transactions are properly authorized and recorded. The system includes written policies and procedures, an organizational structure that segregates duties, and a comprehensive program of periodic audits by the internal auditors, who independently review and evaluate these controls. There is a quarterly risk assessment process, the results of which influence the development of the internal audit program. We continually monitor these internal accounting controls, modifying and improving them as business conditions and operations change. Policies that require employees to maintain the highest ethical standards have also been instituted. We recognize the inherent limitations in all control systems and believe our systems provide an appropriate balance between costs and benefits desired. We believe our systems of internal accounting controls provide reasonable assurance that errors or irregularities that would be material to the consolidated financial statements are prevented or detected in the normal course of business.

Board of Directors and Audit Committee

The Audit Committee, composed of members of the Board of Directors, oversees management's discharge of its financial reporting responsibilities. The Audit Committee recommends for approval to the Board of Directors the appointment of the external auditor and the appointed actuary. The Audit Committee meets no less than quarterly with management, our internal auditors and representatives of our external auditor to discuss auditing, financial reporting and internal control matters. The Audit Committee receives regular reports on the internal audit results and evaluation of internal control systems and it reviews and approves major accounting policies including alternatives and potential key management estimates or judgments. Both internal and external auditors and the appointed actuary have access to the Audit Committee without management's presence. The Audit Committee has reviewed these consolidated financial statements prior to recommending approval by the Board of Directors. The Board of Directors has reviewed and approved the consolidated financial statements.

Independent Auditor and Actuary

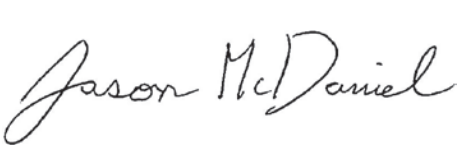
Our independent auditor, PricewaterhouseCoopers LLP, has audited the consolidated financial statements. Their audit was conducted in accordance with Canadian generally accepted auditing standards, which includes the consideration of our internal controls to the extent necessary to form an independent opinion on the consolidated financial statements prepared by management.

Nathalie Bégin of Towers Watson Canada Inc. is engaged as the appointed actuary and is responsible for carrying out an annual valuation of ICBC's policy liabilities and to provide an opinion regarding their appropriateness at the consolidated statement of financial position date. The factors and techniques used in the valuation are in accordance with accepted actuarial practice, applicable legislation, and associated regulations. The scope of the valuation encompasses the policy liabilities as well as any other matter specified in any direction that may be made by the regulator. Policy liabilities in an insurer's statement of financial position are the liabilities at the date of the statement of financial position on account of the insurer's policies, including commitments, that are in force at that date or that were in force before that date. The policy liabilities measured under IFRS 17 (i.e., insurance contract liabilities in regulated insurance entities), consist of a provision for unpaid claims and adjustment expenses on the expired portion of policies and of future obligations on the unexpired portion of policies. In performing the valuation of the liabilities for these contingent future events, which are by their very nature inherently variable, the actuary makes assumptions as to future loss ratios, trends, reinsurance recoveries, expenses and other contingencies, taking into consideration the circumstances of the Corporation and the nature of the insurance policies.

The valuation is based on projections of future claims and claim adjustment expenses. It is certain that actual future claims and claim adjustment expenses will not develop exactly as projected and may, in fact, vary significantly from the projections. Further, the projections make no provision for new classes of claims or claims categories not sufficiently recognized in the claims database.

The actuary relies on data and related information prepared by the Corporation and makes use of the work of the auditor with respect to the verification of the underlying data used in the valuation for accuracy and completeness. The actuary may use and take responsibility for any accounting policies or methods or assumptions set by others, in accordance with Canadian Actuarial Standards of Practice.

Ms. Bégin will meet every year with PricewaterhouseCoopers' valuation actuaries and ICBC's management to discuss business developments, changes in claims processing and claims trends. These discussions assist the independent parties in developing expectations around and assessing management's estimate of the claims provision.



Jason McDaniel
Interim President and Chief Executive Officer

June 15, 2026



Philip Leong
Vice President, Finance & Chief Financial Officer

June 15, 2026

Independent auditor's report

To the Minister Responsible for Insurance Corporation of British Columbia and the Board of Directors of Insurance Corporation of British Columbia

Our opinion

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Insurance Corporation of British Columbia and its subsidiaries (together, the Corporation) as at March 31, 2026 and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards).

What we have audited

The Corporation's consolidated financial statements comprise:

- the consolidated statement of financial position as at March 31, 2026;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, comprising material accounting policy information and other explanatory information.

PricewaterhouseCoopers LLP
PwC Place, 250 Howe Street, Suite 1400
Vancouver, British Columbia, Canada V6C 3S7
T.: +1 604 806 7000, F.: +1 604 806 7806
Fax to mail: ca_vancouver_main_fax@pwc.com

"PwC" refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Other information

Management is responsible for the other information. The other information comprises the information, other than the consolidated financial statements and our auditor's report thereon, included in the annual report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Corporation as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

PricewaterhouseCoopers LLP

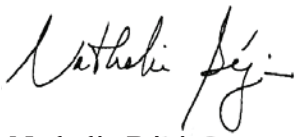
Chartered Professional Accountants
Vancouver, British Columbia
June 15, 2026

Actuary's Report

I have valued the policy liabilities of the Insurance Corporation of British Columbia for its consolidated financial statements prepared in accordance with International Financial Reporting Standards for the year ended March 31, 2026.

In my opinion:

- The amount of policy liabilities is appropriate for this purpose.
- The valuation conforms to accepted actuarial practice in Canada and the consolidated financial statements fairly presents the results of the valuation.



Nathalie Bégin, FCIA, FCAS

Fellow, Canadian Institute of Actuaries
Towers Watson Canada Inc.

Vancouver, British Columbia
June 15, 2026

Consolidated Statement of Financial Position

($ THOUSANDS)	March 31 2026	March 31 2025
Assets		
Cash and cash equivalents (note 5)	$ 24,633	$ 17,911
Accrued interest (note 5)	4	20,511
Prepaids and other receivables (note 5)	230,512	366,991
Assets held for sale	5,280	17,676
Financial investments (note 6)	18,252,873	18,052,048
Derivative financial instruments (note 6)	189	-
Reinsurance contract assets (note 13)	42,713	39,356
Investment properties (note 6)	121,621	179,421
Property and equipment (note 7)	98,007	98,318
Intangible assets (note 8)	82,298	149,210
Lease assets (note 9)	156,171	48,961
Accrued pension benefits (note 14)	235,752	300,042
	$ 19,250,053	$ 19,290,445
Liabilities and Equity		
Liabilities		
Cheques outstanding (note 5)	$ 266,351	$ 313,154
Accounts payable and accrued charges (note 5)	173,327	157,239
Derivative financial instruments (note 6)	40,962	93,568
Investment-related and other liabilities (note 10)	199,396	302,384
Premiums and fees received in advance	84,174	77,322
Insurance contract liabilities (note 12)	9,411,283	10,891,754
Lease liabilities (note 9)	158,367	49,491
Pension and post-retirement benefits (note 14)	180,278	209,010
	10,514,138	12,093,922
Equity		
Retained earnings	8,120,669	6,600,329
Other components of equity	615,200	592,940
Equity attributable to owner of the corporation	8,735,869	7,193,269
Non-controlling interest	46	3,254
	8,735,915	7,196,523
	$ 19,250,053	$ 19,290,445

The accompanying notes are an integral part of these consolidated financial statements.

Approved by the Board



Catherine Holt
Chair of the Board of Directors



Nelson Chan
Director

Consolidated Statement of Comprehensive Income

($ THOUSANDS)	For the year ended March 31 2026	For the year ended March 31 2025
Insurance revenues (note 12)	$ 6,675,121	$ 5,987,523
Insurance service expenses (note 12)	(5,580,618)	(4,832,965)
Net expenses from reinsurance contracts (note 13)	(3,836)	(10,323)
Insurance service result	1,090,667	1,144,235
Net investment income (note 15)	962,818	1,410,807
Finance expenses from insurance contracts	(183,507)	(578,172)
Finance income from reinsurance contracts	584	1,839
Net insurance finance expenses (note 15)	(182,923)	(576,333)
Net insurance and investment result	1,870,562	1,978,709
Other operating income	26,627	29,461
Other operating expenses (note 16)	(182,281)	(174,314)
Income - insurance operations	1,714,908	1,833,856
Non-insurance operations		
Provincial licences and fines revenue (note 17)	694,103	683,017
Licences and fines transferable to the Province of B.C. (note 17)	(694,103)	(683,017)
Operating expenses (note 16)	(165,268)	(152,707)
Commissions (note 16)	(42,512)	(41,325)
Other income	9,703	11,387
Cost of non-insurance operations	(198,077)	(182,645)
Net income	$ 1,516,831	$ 1,651,211
Other comprehensive income		
Items that will not be reclassified to net income		
Pension and post-retirement benefits remeasurements (note 14)	$ 22,260	$ 37,421
Total comprehensive income	$ 1,539,091	$ 1,688,632
Net income attributable to:		
Non-controlling interest	$ (3,509)	$ (1,385)
Owner of the corporation	1,520,340	1,652,596
	$ 1,516,831	$ 1,651,211
Total comprehensive income attributable to:		
Non-controlling interest	$ (3,509)	$ (1,385)
Owner of the corporation	1,542,600	1,690,017
	$ 1,539,091	$ 1,688,632

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Changes in Equity

($ THOUSANDS)	For the year ended March 31, 2026				
	Retained Earnings	Other Components of Equity: Pension and post-retirement benefits remeasurements	Total attributable to owner of the corporation	Non-Controlling Interest	Total Equity
Balance, beginning of year	$ 6,600,329	$ 592,940	$ 7,193,269	$ 3,254	$ 7,196,523
Contributions				301	301
Comprehensive income					
Net income	1,520,340	-	1,520,340	(3,509)	1,516,831
Other comprehensive income					
Pension and post-retirement benefits remeasurements (note 14)	-	22,260	22,260	-	22,260
Total other comprehensive income	-	22,260	22,260	-	22,260
Total comprehensive income	1,520,340	22,260	1,542,600	(3,509)	1,539,091
Balance, end of year	$ 8,120,669	$ 615,200	$ 8,735,869	$ 46	$ 8,735,915

($ THOUSANDS)	For the year ended March 31, 2025				
	Retained Earnings	Other Components of Equity: Pension and post-retirement benefits remeasurements	Total attributable to owner of the corporation	Non-Controlling Interest	Total Equity
Balance, beginning of year	$ 4,947,733	$ 555,519	$ 5,503,252	$ 5,011	$ 5,508,263
Distributions				(372)	(372)
Comprehensive income					
Net income	1,652,596	-	1,652,596	(1,385)	1,651,211
Other comprehensive income					
Pension and post-retirement benefits remeasurements (note 14)	-	37,421	37,421	-	37,421
Total other comprehensive income	-	37,421	37,421	-	37,421
Total comprehensive income	1,652,596	37,421	1,690,017	(1,385)	1,688,632
Balance, end of year	$ 6,600,329	$ 592,940	$ 7,193,269	$ 3,254	$ 7,196,523

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Cash Flows

($ THOUSANDS)	For the year ended March 31 2026	For the year ended March 31 2025
Cash flow from (used in) operating activities		
Net income	$ 1,516,831	$ 1,651,211
Items not requiring the use of cash (note 21)	119,261	(401,433)
Changes in non-cash working capital (note 21)	(1,484,585)	(1,833,725)
Cash from (used in) operating activities	151,507	(583,947)
Cash flow from (used in) investing activities		
Purchase of financial investments and investment properties	(27,189,071)	(26,125,419)
Proceeds from sales of financial investments and investment properties	27,108,346	26,595,031
Purchase of property, equipment and intangibles, net	(22,752)	(27,878)
Cash flow (used in) from investing activities	(103,477)	441,734
Cash flow from (used in) financing activities		
Proceeds from investment liabilities	19,034	59,910
Principal payments on lease liabilities (note 21)	(13,539)	(13,369)
Cash flow from financing activities	5,495	46,541
Increase (decrease) in cash and cash equivalents during the year	53,525	(95,672)
Cash and cash equivalents, beginning of year	(295,243)	(199,571)
Cash and cash equivalents, end of year	$ (241,718)	$ (295,243)
Represented by:		
Cash and cash equivalents (note 5)	$ 24,633	$ 17,911
Cheques outstanding (note 5)	(266,351)	(313,154)
Cash and cash equivalents, net, end of year	$ (241,718)	$ (295,243)
Supplemental information		
Interest received	$ 346,848	$ 427,952
Dividends received	$ 674,360	$ 637,634

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated Financial Statements

For the year ended March 31, 2026

1. Corporate Information

The Insurance Corporation of British Columbia (the Corporation or ICBC) is a wholly-owned Crown corporation of the Province of British Columbia (B.C.), not subject to income taxes under the *Income Tax Act (Canada)*, incorporated in 1973 and continued under the *Insurance Corporation Act* (ICA), R.S.B.C. 1996 Chapter 228. The head office of the Corporation is 151 West Esplanade, North Vancouver, British Columbia. The Corporation operates and administers plans of universal compulsory vehicle insurance (Basic) and optional vehicle insurance (Optional) as set out under the *Insurance (Vehicle) Act*, and is also responsible for non-insurance services under the *Insurance Corporation Act* and the *Motor Vehicle Act*. Non-insurance services include driver licensing, vehicle registration and licensing, violation ticket administration and government fines collection. The Corporation is subject to regulation by the British Columbia Utilities Commission (BCUC) with respect to Basic insurance rates and services (note 20).

Basic insurance includes the following coverages: access to enhanced accident benefits providing care and recovery benefits with no overall limit, up to $200,000 of basic vehicle damage coverage, $200,000 in third party liability protection (higher for some commercial vehicles), inverse liability protection, and $1,000,000 underinsured motorist protection.

The Corporation also offers Optional insurance in a competitive environment, which includes, but is not limited to, the following coverages: extended third party liability, comprehensive, collision, loss of use, hit and run, and income top-up.

The Corporation's Basic and Optional insurance products are distributed by approximately 900 independent brokers located throughout the Province of B.C. The Corporation has the power and capacity to act as an insurer and reinsurer in all classes of insurance; however, the Corporation currently only acts as a vehicle insurer.

On June 11, 2026, the Corporation's Board of Directors authorized these consolidated financial statements for issue.

2. Summary of Material Accounting Policies

The material accounting policies adopted in preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

a) Basis of reporting

The consolidated financial statements of the Corporation have been prepared in accordance with the International Financial Reporting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards) and required by the *Budget Transparency and*

Accountability Act. The consolidated financial statements include the accounts of the Corporation and its subsidiary companies. The Corporation's reporting currency and functional currency for all of its operations is the Canadian dollar, unless otherwise stated.

The Corporation provides a number of non-insurance services on behalf of the Province of B.C. The costs associated with these non-insurance activities are borne by the Corporation. The amounts collected and remitted as well as the related costs are accounted for and presented separately in the consolidated statement of comprehensive income under non-insurance operations for greater transparency (note 17).

The preparation of consolidated financial statements in conformity with IFRS Accounting Standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Corporation's accounting policies. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are disclosed in note 3.

b) Basis of consolidation

Control

The Corporation consolidates the financial statements of all subsidiary companies. Control is achieved when the Corporation is exposed to, or has rights to, variable returns from the entity and has the ability to use its power to affect the amount of the returns. Entities are fully consolidated from the date on which control is transferred to the Corporation. All but one of the Corporation's investment properties (note 6c) are held individually in consolidated nominee holding companies. The Corporation also invests in financial investments (note 6a) through a number of structured entities, some of which are wholly-owned and therefore consolidated. A structured entity is an entity that has been designed so that voting or similar rights are not the dominant factor in deciding who controls the entity, such as when any voting rights relate to administrative tasks only and the relevant activities are directed by means of contractual arrangements. The Corporation does not have any active operating subsidiary companies. All inter-company transactions and balances are eliminated.

Non-controlling interest (NCI), presented as part of equity, represents the portion of a subsidiary's profit or loss and net assets that are not attributable to the Corporation. The Corporation attributes total comprehensive income or loss of entities between the parent and the NCI based on their respective ownership interests.

When the Corporation loses control over an entity, it derecognizes the assets and liabilities of the entity, and any related NCI and other components of equity. Any resulting gain or loss is recognized in profit or loss. Any interest retained in the entity is measured at fair value when control is lost.

Significant influence

Associates are entities over which the Corporation has significant influence, which means it has the power to participate in the financial and operating decisions of the investee but does

not have control or joint control over the financial or operating policies. Associates generally involve a shareholding of 20% to 50% of the voting rights.

In some cases, voting rights in themselves are not sufficient to assess power or significant influence over the relevant activities of the investee. In such cases, judgment is applied through the analysis of management agreements, the effectiveness of voting rights, the significance of the benefits to which the Corporation is exposed and the degree to which the Corporation can use its power or significant influence to affect its returns from investees.

Associates are accounted for using the equity method. The Corporation has determined that it does not have significant influence in any investments in which the Corporation has 20% or more holdings (note 3c) and accounts for these investments as fair value through profit and loss.

Joint operation

The Corporation classifies joint arrangement investments based on the Corporation's contractual rights and obligations, rather than the legal structure of the joint arrangement. The Corporation owns one joint operation with a Limited Partner, and is an investment property in Canada.

The Corporation recognises its direct right to the assets, liabilities, revenues and expenses of the joint operations and its share of assets, liabilities, revenues and expenses.

c) Cash and cash equivalents

Cash and cash equivalents include cash on hand, short-term liquid investments with original maturity term of three months or less that are subject to insignificant changes in fair value, as well as deposits with financial institutions that can be withdrawn without prior notice or penalty.

d) Insurance contracts and reinsurance contracts held

Insurance contracts held

The following summarizes the Corporation's material accounting policies on insurance contracts held:

Level of aggregation

IFRS 17 *Insurance Contracts* requires insurance contracts to be aggregated into portfolios of contracts that are managed together and share similar risks. The Corporation includes both the Basic only and Basic and Optional contracts in one portfolio, as these contracts share similar risks and are managed together. The Basic coverage only or Basic and Optional coverage contracts cannot be further broken down due to interdependency of risk between Basic and Optional coverage as well as the fact that Optional coverage cannot be sold independently.

Contracts are then further disaggregated based on profitability, and each group does not include contracts issued more than one year apart. The Corporation groups contracts together in annual

cohorts aligning with the Corporation's fiscal period and assumes that no contracts in the portfolio are potentially onerous at initial recognition.

Recognition and derecognition

The Corporation recognizes a group of insurance contracts issued from the earliest of the following:

- the beginning of the coverage period of the group of contracts;
- the date when the first payment from a policyholder in the group becomes due or when the first payment is received from the policyholder if there is no due date; or
- the date when facts and circumstances indicate the group of insurance contract is onerous.

Subsequently, all new contracts are added to the group when they are issued or initiated, provided that all contracts in the group are issued or initiated in the same year.

The Corporation derecognizes insurance contracts when rights and obligations relating to the contract are extinguished or when the contract is modified in a way that would have significantly changed the accounting for the contract had the new terms always existed, in which case a new contract based on the modified term is recognized.

Contract boundaries

The measurement of a group of contracts includes all of the future cash flows within the boundary of each contract in the group. Cash flows are within the boundary of a contract if they arise from substantive rights and obligations that exist during the reporting period under which the Corporation can compel the policyholder to pay premiums or has a substantive obligation to provide services.

A substantive obligation to provide services ends when the Corporation has practical ability to reassess risks and can set a price or level of benefits that fully reflect those reassessed risks.

For all insurance contracts issued by the Corporation, the contract boundary aligns with the policy term of each contract and is always one year or less.

For all reinsurance contracts held by the Corporation, the contract boundary aligns with the reinsurance contracts coverage term of 12 months.

Premium allocation approach

Insurance contracts contain two liability components – liability for remaining coverage (LRC) and liability for incurred claims (LIC). IFRS 17 provides an option for entities issuing or holding insurance contracts to measure the LRC under the General Measurement Model (GMM) or the Premium Allocation Approach (PAA). LIC must be measured under GMM as cash outflow is expected to be beyond one year.

For LRC, the Corporation elected to apply the PAA to all groups of insurance and reinsurance contracts based on the coverage period being one year or less. For all insurance contracts issued by the Corporation, the contract boundary aligns with the policy term of each contract and is always one year or less.

Liability for remaining coverage

On initial recognition of a group of contracts, the carrying amount of the LRC is measured at the premium received to date and any amounts arising from the insurance acquisition cash flow. The Corporation chooses to recognize insurance acquisition cash flow as an expense when incurred.

Subsequently, the carrying amount of LRC is increased by any further premium received and decreased by the amount recognized as insurance revenue for insurance services provided.

Since the time between providing each part of the coverage and related premium due date is no more than a year, the Corporation is not adjusting the LRC to reflect the time value money and the effect of financial risk.

Under PAA, a group of contracts is considered not onerous unless, at any time during the coverage period, facts and circumstances indicate otherwise. When facts and circumstances indicate that a group of contracts may be onerous, the entity is required to assess profitability of the potentially onerous group of contracts. A group of insurance contracts is onerous if the fulfillment cash flows allocated to the group and any cash flows arising from the group in total are a net outflow. If a group of contracts is onerous, the entity will recognize a loss in profit or loss and increase LRC to the extent that the current estimates of the fulfillment cash flow that relate to remaining coverage exceed the carrying amount of the LRC.

The Corporation’s policy is to assess the profitability of its portfolios using critical elements, which includes losses in historical years, risk adjustment margin, insurance service revenues and discount rates. If the portfolio is determined to be onerous, the Corporation will increase the portfolio liability by recognizing a loss component determined based on fulfillment cashflows. If the portfolio has proven to be profitable, the Corporation will continue further monitoring on a quarterly basis.

Liability for incurred claims

Liability for incurred claims (LIC) of a group of contracts are recognized at the amount of the fulfillment cash flow related to incurred claims. The fulfillment cash flows comprise:

- probability-weighted estimates of future cash flows;
- an adjustment to reflect the time value of money and the financial risks associated with those future cash flows; and
- a risk adjustment for non-financial risk.

The future cash flows within LIC are discounted since the insurance contracts issued by the Corporation typically have a settlement period of over one year.

To reflect the time value of money and financial risk associated with those future cash flows, the Corporation has established discount yield curves using a bottom-up approach to reflect the characteristics of insurance contract liabilities. The bottom-up approach adds an illiquidity premium to the risk-free rate and uses a reference portfolio to derive an illiquidity premium curve.

The effect of the discounting is recognized as finance expenses from insurance contracts through the net (loss) income on the consolidated statement of comprehensive income.

The Corporation does not disaggregate changes in the risk adjustment for non-financial risk between the insurance service result and insurance finance income and expenses. All changes in the risk adjustment for non-financial risk are included in the insurance service result.

Insurance revenues

The Corporation recognizes insurance revenue on a straight-line basis, based on the passage of time over the term of the insurance contract issued.

Service fees on the Corporation's payment plan are recognized monthly over the term of the insurance contract. For six or twelve month term insurance contracts, the Corporation's payment plan enables customers to make monthly or quarterly payments.

Insurance service expenses

Insurance service expenses include incurred claims, changes relate to the liability for incurred claims, other attributable insurance service expenses and acquisition costs, which comprise both direct costs and an allocation of indirect costs, as well as losses and reversals on onerous contracts, if any.

Net insurance finance income and expenses

Net insurance finance income and expenses comprise the change in the carrying amount of insurance and reinsurance contract arising from the discount unwinding and changes in discount rates.

The Corporation has elected to record changes in discount rates in net income in the line net insurance finance expense.

Reinsurance contracts held

The Corporation has elected to apply PAA to all groups of reinsurance contracts held on the basis of the coverage period beginning one year or less. The contract boundary aligns with the reinsurance contract coverage term of 12 months.

The Corporation combines the two reinsurance contracts held in a single portfolio, as they contain similar risks and are managed together. Both reinsurance contracts held are considered one group since they are in a net cost position with no significant possibility of a net gain arising subsequently.

On the initial recognition, the Corporation measures the remaining coverage at the amount of ceding premium paid. The carrying amount of a group of reinsurance contracts held at the end of the reporting period, presented as reinsurance assets on the consolidated statement of financial position, is the sum of the asset for remaining coverage and the incurred claims recoverable.

At subsequent reporting dates, the asset for remaining coverage is increased for ceding premium paid in the period and decreased for the amount of ceding premiums recognized as reinsurance expense for the services received in the period.

e) Financial instruments

The following summarizes the Corporation's material accounting policies on financial instruments:

Recognition and classification

The Corporation recognizes a financial asset or a financial liability when it becomes party to the contractual provision of the instrument. Purchases and sales of financial assets are recognized on trade date, which is the date on which the Corporation commits to purchase or sell the asset. Financial assets are derecognized when the rights to receive cash flows from the financial assets have expired or have been transferred along with substantially all the risks and rewards of ownership.

On initial recognition, financial assets are measured at fair value plus or minus transaction costs that are directly attributable to the acquisition or issuance of the financial assets. The Corporation classifies these financial assets as subsequently measured at amortized cost, fair value through other comprehensive income (FVOCI) or fair value through profit or loss (FVTPL).

Financial assets are not classified subsequent to their initial recognition unless the entity changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in business model.

A financial asset that is a debt instrument is measured at amortized cost if it meets both the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flow; and
- its contractual terms give rise on specified dates to cash flows that are sole payments of principal and interest (SPPI).

A financial asset that is a debt instrument is measured at FVOCI if it meets both the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are SPPI.

All debt instruments not classified as measured at amortized cost or FVOCI as described above are measured at FVTPL. In addition, on initial recognition, an entity may irrevocably designate financial assets that other wise meets the requirements to be measured at amortized cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

A financial asset that is an equity instrument is measured at FVOCI if it is not held for sale and the entity elects to apply the FVOCI option.

Except for other receivables, the Corporation elected to designate all debt instruments as FVTPL. These are debt instruments that otherwise meet the criteria to be measured as amortized cost or FVOCI based on the Corporation's business model objective of managing these debt instruments and the characteristics of their cash flows. However, the irrevocable election to designate these debt instruments as FVTPL was made to eliminate or significantly reduce an accounting mismatch that would otherwise arise from measuring assets and insurance liabilities on different basis.

Other receivables are measured at amortized cost since it is held to collect cash flow and cash flows are SPPI.

The Corporation also classifies all other financial investments as FVTPL as they do not meet the criteria to be measured at amortized cost or FVOCI based on the characteristics of their cash flows.

All fair value changes of financial investments measured in FVTPL are recorded in investment income on the consolidated statement of comprehensive income. Transaction costs for financial assets recorded as FVTPL are expensed.

For all financial liabilities, the Corporation records them at FVTPL on initial recognition. The financial liabilities are subsequently measured at amortized cost (note 2k and 2l), except for the derivatives that are measured at FVTPL (note 2i).

Business model assessment

The Corporation assesses the objective of the business model in which a financial asset is held for each portfolio of financial assets because this best reflects the way that business is managed and information is provided to management. The information considered includes:

- how the performance of the business model and the debt instruments held within that business model is evaluated and reported to the Corporation's key management personnel;
- the risks that affect the performance of the business model and the debt instruments held within that business model and how those risks are managed; and
- how managers of the business are compensated.

In addition, the Corporation considers the frequency, volume and timing of sales in prior periods, the reasons for such sales and its expectations about future sale activity. Information about sales activity is not considered in isolation, but as part of a holistic assessment of how the entity's stated objective for managing the debt instrument is achieved and how cash flows are realized.

SPPI assessment

Debt instruments held within a business model whose objective is to hold assets to collect contractual cash flow, or to both collect the contractual cash flows and sell the financial assets, are assessed to evaluate if their contractual cash flows are comprised of SPPI.

Contractual cash flows meet the SPPI criteria if such cash flow is consistent with a basic lending arrangement in which consideration for the time value of money and credit risk are the most significant elements of interest.

Where contractual features that introduce exposure to risks or volatility in the contractual cash flow unrelated to a basic lending agreement do not meet SPPI criteria, the related debt instrument is measured at FVTPL.

Impairment of financial assets

The Corporation is required to apply the expected credit losses (ECL) impairment model to recognize a loss allowance up-front for either expected 12-month credit losses or expected lifetime credit losses for all instruments carried at amortized cost and FVOCI.

The model follows a general approach to calculate a financial instrument's impairment loss based on change in credit quality since initial recognition, delineated into three stages depending on significance of the change. Low credit risk simplification can be used if financial assets have low credit risk at the reporting date and the credit risks have not increased significantly since initial recognition. This simplification allows financial assets to recognize the 12-month ECLs only.

Financial assets measured at amortized cost and FVOCI are subject to the impairment assessment using the ECL model. None of the Corporation's financial investments, except for other receivables, is subjected to the ECL model since they are measured at FVTPL.

Other receivables comprise mostly of investment related receivables, broker receivables, and receivables collected on behalf of the Province of B.C. The Corporation applies low credit risk simplification since they are short-term in nature and probability of default of these receivables is low.

f) Assets held for sale

Non-current assets that are expected to be recovered primarily through sale rather than through continuing use, and the sale is considered to be highly probable, are classified as held for sale. The Corporation classifies an asset as held for sale when the following conditions are met:

- Management is committed to a plan to sell;
- The asset is available for immediate sale;
- An active programme to locate a buyer is initiated;
- The sale is highly probable, within 12 months of classification for sale;
- The asset is being actively marketed for sale at a reasonable purchase price; and
- Actions required to complete the plan indicate that it is unlikely the plan will significantly change or be withdrawn.

Immediately before classification as held for sale, the assets are remeasured at cost less accumulated depreciation and impairment losses. Thereafter, the assets are measured at the lower of their carrying amount and fair value less costs to sell. Impairment losses on initial classification as held for sale, and subsequent gains and losses on remeasurement, are recognized in profit or loss; these gains are not recognized in excess of any cumulative impairment loss. Once classified as held for sale, non-current assets are no longer amortized or depreciated.

g) Translation of foreign currencies

Foreign currency transactions are translated at exchange rates at the date of the sale or purchase. Monetary assets and liabilities denominated in foreign currencies are translated at exchange rates in effect at the year-end date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities at year-end are recognized in investment income. Translation differences on financial investments are also recorded in investment income.

h) Fair value of financial assets

In accordance with IFRS 13 *Fair Value Measurement*, the Corporation defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurement is classified as Level 1, 2 or 3, based on the degree to which inputs to the fair value measurement are observable:

- Level 1 inputs to the valuation methodology are quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 inputs to the valuation methodology include inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 inputs to the valuation methodology are not based on observable market data.

An asset's or liability's classification within the fair value hierarchy is based on the lowest level of significant input to its valuation. Specific valuation techniques used to determine the fair value of financial instruments are discussed in note 6.

i) Derivative financial instruments

The Corporation uses derivative financial instruments such as foreign currency forward contracts and foreign exchange swaps to manage foreign exchange risks and interest rate swaps to manage interest rate risks (note 5).

Derivative financial instruments are measured on the consolidated statement of financial position at fair value and are accounted for at FVTPL with all changes in fair value recorded in investment income on the consolidated statement of comprehensive income. The Corporation does not apply hedge accounting.

j) Investment properties

Properties held for rental income or capital appreciation that are not occupied by the Corporation are classified as investment properties.

The estimated fair value of the Corporation's investment properties is based on independent appraisals by professionally qualified external valuators made during the year or using the income approach to estimate fair value through the direct capitalization method and/or the discounted cash flow analysis as determined by an external investment manager.

The Corporation has one property that serves dual purposes: investment and own-use. If the investment and own-use portions can be sold separately, or leased out separately under a finance lease, the portions are accounted for separately. If the portions cannot be sold separately, the property is accounted for as an investment property only if an insignificant portion is held for own use in the supply of services or for administrative purposes. Where the portion held for own-use is significant, then the property is treated as property and equipment. The Corporation's dual purpose property is classified as investment property.

Investment properties are initially recognized at the fair value of the purchase consideration plus directly attributable costs. Subsequent to initial recognition, the investment properties are carried at cost, less accumulated depreciation, for the building portion, and impairment, if any.

Depreciation is provided on a straight-line basis at 2.5% to 5.0% of initial carrying value annually over the investment properties' useful life.

k) Investment-related liabilities

Investment-related liabilities include mortgage debt associated with investment properties (note 2j) and are initially recognized at fair value, net of transaction costs incurred, and subsequently measured at amortized cost.

l) Accounts payable and accrued charges

Accounts payable and accrued charges are obligations to pay for goods and services that have been acquired in the ordinary course of business from suppliers. Accounts payable and accruals are measured at amortized cost.

m) Provisions

Provisions are recognized when the Corporation has a present legal or constructive obligation as a result of past events, and it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. These provisions are included in the accounts payable and accrued charges and insurance contract liabilities, as presented on the consolidated statement of financial position. Future operating losses are not recognized.

Where the provision amounts are due more than 12 months after the reporting date, they are measured at the present value of the expenditures expected to settle the obligation using a discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

n) Pension and post-retirement benefits

The amounts recognized in net income in respect of defined benefit pension plans and post-retirement benefits are as follows:

- The Corporation's portion of the current service costs;
- Non-investment costs;
- Interest costs;
- Past service costs; and
- Impact of any curtailment or settlements during the year.

The current service cost is equal to the present value of benefits earned by members during the reporting year.

The non-investment costs are equal to expenses paid from the plans in the reporting year relating to the administration of the plans.

The interest costs are calculated using the discount rate at the beginning of the reporting year and applied to the net liability at the beginning of the reporting year.

Past service costs arise from plan amendments that increase or decrease the obligation. Past service costs are recognized immediately in net income.

The changes in the defined benefit obligation and the changes in the fair value of plan assets that result from a curtailment or settlement of plan liabilities during the reporting year are recognized in net income.

A plan's surplus is equal to the excess, if any, of the plan's assets over its obligations. For plans in a surplus, an asset is recognized on the consolidated statement of financial position to the extent that the Corporation can realize an economic benefit, in the form of a refund or a reduction in future contributions, at some point during the life of the plan or when the plan's liabilities are settled. Any excess surplus that is not accessible is derecognized.

For plans in a deficit, the resulting net liability is recognized on the consolidated statement of financial position.

The value recognized on the consolidated statement of financial position for each defined benefit pension plan and for post-retirement benefits is calculated at the end of the reporting year as follows:

- The defined benefit obligation of the plan;
- Less the fair value of the plan's assets out of which the obligations are to be settled directly; and
- Adjusted for the net change of any surplus derecognized.

The Corporation recognizes all actuarial remeasurements (i.e., gains or losses) in the reporting year in which they arise, through OCI on the consolidated statement of comprehensive income, and will not be subsequently reclassified to net income.

Certain current and former employees of the Corporation who were formerly employed in the Motor Vehicle Branch are members of a separate plan, the BC Public Service Pension Plan. This is a multi-employer defined benefit plan for which the Corporation applies defined contribution accounting. Since the BC Public Service Pension Plan pools risks amongst the current and former members of many employers, there is no consistent or reliable basis for allocating the Corporation's portion of the obligation, assets, and costs. As a result, the Corporation expenses the contributions made. Contributions are subject to change in the future, depending on the funded status of the plan, and are split equally between all participating employers and all contributing active plan members.

o) Property and equipment

Property and equipment are initially recorded at fair value and subsequently measured at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition or construction of the items, including retirement costs, if any. Subsequent costs, such as betterments, are included in the asset only when it is probable that future economic benefits associated with the item will flow to the Corporation. All other subsequent expenditures are recognized as repairs and maintenance. Capitalized software that is an integral part of the equipment is accounted for as equipment. Property and equipment are depreciated when they are available for use, on a straight-line basis over the estimated useful life of each asset, taking into account the residual value, at the following annual rates:

- Buildings 2.5% to 10%
- Furniture and equipment 10% to 33%
- Leasehold improvements Term of the lease

The assets' residual values and useful lives are reviewed annually and adjusted, if appropriate, at each reporting date. Land is not depreciated, as it is deemed to have an indefinite life.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and recorded in net income.

p) Lease assets and liabilities

At inception of a contract that conveys rights to the Corporation to use an identified asset, the Corporation assesses whether the contract is or contains a lease. This assessment involves exercising judgment to determine whether the Corporation has the right to control the use of an identified asset for a period of time in exchange for considerations. If the arrangement is, or contains a lease, the Corporation recognizes a lease asset and a lease liability at the commencement of the lease. Lease assets include both tangible and intangible assets.

The lease asset is initially measured based on the present value of future lease payments plus directly attributable cost, less any lease incentive received. Directly attributable costs are incremental costs of obtaining a lease that would not have otherwise been incurred and that are directly attributable to negotiating and securing a lease. The lease asset is amortized on a straight-line basis over the lesser of the lease term or the asset's useful life. The lease asset is subject to testing for impairment if there is an indicator for impairment.

Lease liability consists of fixed payments less incentive receivable, variable lease payments that depend on an index or a rate, residual value guarantee, and purchase options price less termination costs. Lease liability is measured at the present value of the remaining lease payments using the implicit rate or the incremental borrowing rate implicit in the lease.

When the lease contains an extension or purchase option that the Corporation considers reasonably certain to be exercised, the exercise price of the option is included in the lease liability.

q) Intangible assets

Capitalized software that is not an integral part of the equipment is accounted for as an intangible asset. Software development costs, which are comprised of labour and material costs for design, construction, testing, and other costs directly attributable to bringing the asset to a condition where it can be applied in its intended use, are capitalized for projects expected to be of continuing benefit to the Corporation, or expensed where the potential future benefits are uncertain or not quantifiable. Where software in development is not available for its intended use, the software development costs are classified as an asset under construction. Once the asset is available for intended use, it will be classified as an intangible asset.

Finite life intangible assets are initially recorded at fair value and subsequently carried at cost less accumulated amortization and impairment losses. Intangible assets with finite useful lives are amortized over their estimated useful lives when they are available for use on a straight-line basis at 10% to 20%, taking into account the residual value.

The assets' residual value and useful lives are reviewed annually and adjusted, if appropriate, at each reporting date.

r) Impairment of non-financial assets

The Corporation's non-financial assets consist primarily of investment properties, property and equipment, intangible assets and lease assets. An impairment review is carried out at the end of each reporting year to determine if there are any indicators of impairment. When indicators of impairment exist, the Corporation assesses the asset for impairment. Investment properties are assessed for impairment as separate and identifiable cash-generating units, distinct from the other operations of the Corporation. All other assets are assessed as a group as their cash flows are generated from the operations of the Corporation. If an asset is impaired, the Corporation's carrying amount is written down to its estimated recoverable amount. The recoverable amount is the higher of fair value less costs to sell and value in use.

Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date. If there is a change in estimate of the recoverable amount, an impairment loss is reversed to net income on the consolidated statement of comprehensive income only to the extent that the asset's carrying value does not exceed the carrying value that would have been determined, net of depreciation, if no impairment loss had been recognized.

s) Current and non-current classification of assets and liabilities

Assets are considered current when expected to be realized within one year of the reporting date. Liabilities are considered current when expected to be settled within one year of the reporting date. The Corporation presents the statement of financial position on basis of liquidity.

The classification of current and non-current assets and liabilities is disclosed in the notes to the consolidated financial statements.

Current assets include cash and cash equivalents, accrued interest, prepaids and other receivables, assets held for sale, financial investments, and derivative financial instruments. Non-current portion of the accrued interest, prepaids and other receivables is disclosed in note 5a.

Current liabilities include cheques outstanding, accounts payable and accrued charges, derivative financial instruments, and investment related and other liabilities. Non-current portion of the investment related and other liabilities is disclosed in note 10.

3. Critical Accounting Estimates and Judgments

In preparation of the consolidated financial statements, the Corporation makes judgments in applying the Corporation's accounting policies. The judgments that have the most significant effect on the amounts recognized in the consolidated financial statements include the measurement of insurance contract liabilities, classification of financial instruments, and the assessment of significant influence. In addition, management makes assumptions in developing estimates in preparing the consolidated financial statements. Estimates subject to uncertainty include the LIC, the valuation of Level 3 investments, and the valuation of pension and post-retirement benefit

obligations. Management believes its estimates and judgments to be appropriate; however, due to estimation uncertainty the actual results may be materially different. Particular sources of estimation uncertainty include the impacts of product reform and Enhanced Care and the related costs and savings on the LIC. Other sources of economic uncertainty include the effects of market economic conditions from the impacts of multiple conflicts internationally, the current and possible future Canadian and US tariffs, inflation, and material damage supply chain and labour shortage issues. These areas of judgment and critical accounting estimates are described below.

Significant accounting estimates and judgments include:

Areas of judgment

a) Measurement of insurance contract liabilities

The Corporation applies significant judgement when selecting the actuarial assumptions and methods used to determine the best estimate of future cash flows, including cash flows over which the entity has discretion, in measuring insurance contract liabilities related to its insurance contracts issued (note 12).

The Corporation also applies significant judgment when selecting the appropriate confidence level for risk adjustment used to calculate LIC. The risk adjustment is the compensation that the Corporation requires for bearing the uncertainty about the amount and timing of the cash flows of groups of insurance contracts. The method used to measure the risk adjustment is disclosed in note 3d. Judgment is also involved in selecting the illiquidity premium in the discount yield curve used in discounting expected future cash flows.

b) Classification of financial instruments

Judgement is required to apply the business model criteria to investment portfolio of debt instruments. The Corporation also applied judgement to assess the relationships between its financial assets and related liabilities and to determine whether designating debt instruments at FVTPL significantly reduces an accounting mismatch.

c) Significant influence

The Corporation owns more than 20% of various investment entities. However, the Corporation does not have significant influence in any of these entities. In determining whether the Corporation has significant influence over an entity, judgment is applied considering all the facts such as whether or not it has the power or only protective rights to exert influence over investment activities.

Estimates subject to uncertainty

d) Liability for incurred claims

Estimate of undiscounted future cash flows

The Corporation establishes claims liabilities to cover estimated future cash flows associated with incurred losses as at the consolidated statement of financial position date, including claims

not yet reported (IBNR) and loss adjustment expenses incurred with respect to insurance contracts underwritten and reinsurance contracts placed by the Corporation. The ultimate cost of claims liabilities is estimated by using standard actuarial methods.

The estimation of claims development involves assessing the future behaviour of incurred claims, taking into consideration changes to the insurance product, as well as the closure rates, payment patterns, consistency of the Corporation's claims handling procedures, historical delays in reporting of claims, and the historical and forecasted levels of inflation. In general, the more time required for the settlement of a group of claims, the more uncertain the estimates will be. Variability can be caused by receipt of additional information, significant changes in the average cost or complexity of claims over time, significant changes in the Corporation's claims operations, the timing of claims payments, product and legal reforms with limited experience, and future rates of investment return and inflation. The ultimate cost of claims that settle over a long period of time is particularly challenging to forecast for several reasons, which include changes in the legal environment, case law or legislative amendments, and periods of time between the occurrence date of a claim, the date it is reported to the Corporation, and the date it is fully resolved. The Corporation is subject to litigation arising in the normal course of conducting its insurance business, which is taken into account in establishing the LIC. Such liabilities are established by examining the facts of tendered claims and are adjusted in the aggregate to reflect ultimate loss expectations based upon historical experience patterns and current socio-economic trends.

The Corporation has considered the impacts of tort reform and the new Enhanced Care insurance model in the estimation of the LIC. The impact of these changes creates additional source of estimation uncertainty, as there is limited historical experience under the tort reform and the Enhanced Care insurance model.

The Corporation has considered the impacts of current tariffs between Canada and US in the estimation of the LIC. These tariffs will impact the cost of parts and vehicle prices as well as future inflation rate affecting the costs to settle both injury and material damage claims. The potential changes to the tariffs and broader economic impacts create uncertainties in the estimates.

Discount rate

The liability for incurred claims is calculated by discounting expected future cash flows using a discount yield curve. The Corporation uses the bottom-up approach to derive the discount rate for future cash flows. Under this approach, the discount rate is determined as the risk-free yield curve plus an illiquidity premium. The risk-free yield curve is based on bond yields from Government of Canada bonds (risk-free rates). The illiquidity premium is determined by reference to observable market rates of investment grade bonds adjusted with a liquidity constant reflecting the liquidity characteristic of insurance contracts.

Risk adjustment for non-financial risk

The risk adjustment is the compensation that the Corporation requires for bearing the uncertainty about the amount and timing of the cash flows of groups of insurance contracts. It reflects an amount the Corporation would rationally pay to remove the uncertainty that future cash flows will exceed the expected value amount.

The Corporation has estimated the risk adjustment for LIC based on a quantile approach which determines the risk adjustment for non-financial risks by analyzing the distribution of the losses and selecting a quantile that reflects the Corporation's risk appetite. The risk adjustment for non-financial risk is calculated as the excess of the value at risk at the 90^{th} percentile (2025 – 90^{th} percentile) over the expected present value of the future cash flows.

e) Valuation of pension and post-retirement benefits

The cost of pension and post-retirement benefits earned by employees is actuarially determined using the Projected Unit Credit Method and management's best estimate of future compensation levels and healthcare costs.

The key assumptions used in calculating the cost of pension and post-retirement benefits are the discount rate, rate of compensation increase, inflation rate, life expectancies and extended healthcare cost trends. Together with plan member data, these and other assumptions are used to estimate future benefit eligibility, amount and duration of payments. The rate determined for each of the key assumptions is disclosed in note 14.

The discount rate is used to calculate the present value of the expected future benefit payments and to calculate interest on the net liability. The discount rate is based on high-grade corporate bond yields at the measurement date.

The rate of compensation increase reflects individual job progression, general price level increases, productivity, seniority, promotion, and other factors.

The inflation rate assumption is based on an assessment of historical data, the Bank of Canada target inflation range and the inflation expectations implied by the Government of Canada nominal and real return long-term bond yields.

Life expectancies are based on Canadian mortality tables and contain a provision for future longevity improvements.

The extended healthcare trend rate is based on an analysis of plan experience, assumptions about the trend in total healthcare costs, and the proportion that will be covered by private plans.

With the exception of the discount rate, which is based on market conditions at the financial statement date, all other assumptions are management's best estimate (note 14).

f) Geopolitical risk

The current economic environment remains a source of uncertainty, notably due to heightened geopolitical tensions, ongoing tariff negotiations, unpredictability of financial markets and interest rates that continue to disrupt global economic activity. Management will continue to monitor the impact of geopolitical risk on its use of judgements, estimates and assumptions.

g) 2019 Legal-based product reform

Legislation was enacted on May 17, 2018 to reform the Basic insurance product to limit pain and suffering payouts for minor injuries and create an independent dispute resolution process for injury claims effective April 1, 2019 (note 19). The product reform significantly decreased claims costs associated with accidents occurring on or after April 1, 2019. Key factors that contributed to the overall reduction in claims cost pressures include: a) the limit on general damages of $5,500 apply to minor injuries, b) the enhancements in accident benefits coverage, c) other insurance (collateral benefits) are primary for most medical and wage loss amounts when it is available and, d) bodily injury claims disputes valued up to $50,000 are resolved by the Civil Resolution Tribunal (CRT) instead of the Supreme Court of B.C.

The impact of the product reform has been favourable and contributed to improvement in the Corporation's financial stability. Given the limited history of the product reform, there is material estimation uncertainty in the measurement of these costs. Any recognition of additional impact has been reflected in the change in estimates for losses occurring in prior years.

h) Enhanced care

On May 1, 2021, the Corporation implemented a new care-based insurance model (note 1). The impact of the new insurance model has been reflected in the estimate of current year and prior year claims costs. Given the limited historical experience under this model, there is estimation uncertainty in the measurement of these costs.

i) Material damage supply chain and labour shortage

The automotive supply chain continues to be subject to disturbance from various factors which can affect vehicle parts availability and cost, such as increased shipping costs, labour disruptions, and auto industry's response to the North America and global trade landscape. The impact of a weakened supply chain is exacerbated by the shortage of skilled labour in the car repair industry in British Columbia, where some stabilization has been observed but challenges remain. These supply chain and labour market pressures create estimation uncertainty in the measurement of costs associated with vehicle damage claims.

j) Valuation of level 3 investments

The fair value of financial instruments where no active market exists or where quoted prices are not otherwise available are determined by using valuation techniques and relying on significant unobservable inputs. In these cases, the fair values are estimated from observable data in respect of similar financial instruments, unobservable data using models or both. Where market observable

inputs are not available, they are estimated based on appropriate assumptions. Where valuation techniques (for example, models) are used to determine fair values, they are validated and periodically reviewed by external qualified personnel independent of those that sourced them (note 2h).

Inherently there is significant estimation uncertainty arising from the judgments and assumptions in determining fair value of these investments.

4. New Accounting Pronouncements

a) Standards and interpretations effective for the year ended March 31, 2026

There were no new or amended IFRS Accounting Standards that became effective for the year ended March 31, 2026 that had a significant impact on the Corporation's consolidated financial statements.

b) Standards and interpretations issued but not yet effective and not early adopted

Standards and interpretations issued that are relevant to the operations of the Corporation, but not yet effective include:

- *IFRS 18 Presentation and Disclosure in Financial Statements.* Effective for the annual periods beginning on or after January 1, 2027, and replaces *IAS 1 Presentation of Financial Statements.* The objective of IFRS 18 is to set out requirements for the presentation and disclosure of information in financial statements to help ensure they provide relevant information that faithfully represents an entity's assets, liabilities, equity, income and expenses. The Corporation is currently assessing the impact of this new standard on the presentation and disclosure of its consolidated financial statements.
- *Amendments to IFRS 9 Financial Instruments and IFRS 7 Financial Instruments: Disclosures.* Effective for the annual periods beginning on or after January 1, 2026; early adoption is permitted. Following a 2022 post-implementation review of IFRS 9, the objective of the amendments are to clarify and improve the classification and measurement of certain financial assets as well as the derecognition of a financial liability and introduce an accounting policy option for the derecognition of financial liabilities settled through electronic payment systems if certain conditions are met. The Company will elect to apply these amendments to all payments, excluding contracts in the scope of *IFRS 17 – Insurance contracts.* The adoption is not expected to have a material impact on the Corporation's consolidated financial statements.

5. Financial Assets and Liabilities

a) Financial assets

Financial assets include cash and cash equivalents, accrued interest, other receivables, financial investments (note 6), and derivative financial instruments (note 6). The lease assets (note 9) and prepaids of $48.0 million (2025 - $49.0 million) are non-financial assets.

Cash and cash equivalents and accrued interest are considered current due to their short-term nature, and their fair values approximate their carrying values.

The fair values of other receivables approximate their carrying values due to their short-term nature, except for the fair value of the structured settlements, which is based on the present value of future cash flows. As at March 31, 2026, $10.6 million (2025 – $11.7 million) of other receivables are non-current.

The fair values of financial investments, derivative financial instruments, and lease assets are discussed in their respective notes.

b) Financial liabilities

Financial liabilities include cheques outstanding, accounts payable and accrued charges, investment-related and other liabilities (note 10), and lease liabilities (note 9). Accounts payable and accrued charges include payroll related liabilities of $99.5 million (2025 – $81.7 million), as well as other payables and accruals of $73.8 million (2025 – $75.5 million)

All financial liabilities are carried at cost or amortized cost. Cheques outstanding, accounts payable and accrued charges are expected to mature under one year and their fair values approximate their carrying values due to their short-term nature. The maturity profile and estimation of fair value of investment-related and other liabilities and lease liabilities are discussed in their respective notes, as referenced above.

As at March 31, 2026, the general ledger bank balances representing deposits in transit were $169.4 million (2025 – $143.0 million) and the general ledger bank balances representing outstanding cheques were $435.8 million (2025 – $456.2 million), netting to a cheques outstanding balance of $266.4 million (2025 – $313.2 million) on the consolidated statement of financial position.

6. Investments

a) Financial investments

($ THOUSANDS)		Financial Investments [1]	
	Measurement category	**March 31, 2026**	**March 31, 2025**
Fixed-income investments			
Money market pooled funds	FVTPL	$ 345,678	$ 762,316
Mortgages	FVTPL (Designated)	-	3,987
Mortgage pooled funds	FVTPL	1,029,678	991,478
Bond pooled funds	FVTPL	6,248,644	4,190,967
Bonds			
Federal	FVTPL (Designated)	-	1,109,750
Provincial	FVTPL (Designated)	-	448,716
Municipal	FVTPL (Designated)	-	80,515
Corporate	FVTPL (Designated)	-	1,175,163
Total bonds		-	2,814,144
Total fixed-income investments		7,624,000	8,762,892
Equity investments			
Global equity pooled funds	FVTPL	2,710,925	2,758,864
Total equity investments		2,710,925	2,758,864
Other financial investments			
Domestic real estate pooled funds	FVTPL	1,078,311	1,001,613
Global real estate pooled funds	FVTPL	842,763	793,553
Global infrastructure pooled funds	FVTPL	2,352,297	1,731,139
Global mezzanine debt pooled funds	FVTPL	67,594	107,191
Private assets pooled funds	FVTPL	3,576,983	2,896,796
Total other financial investments		7,917,948	6,530,292
Total financial investments		$ 18,252,873	$ 18,052,048

[1] Pooled funds may include pooled funds or other pooled investment vehicles

Pooled funds are structured entities (note 2b). The Corporation's maximum exposure to loss from its interest in these structured entities is equal to the total fair value of its investments held by such entities. The Corporation does not have any rights that will give it the ability to direct the relevant activities of these entities.

b) Fair value hierarchy

The following table presents the fair value hierarchy for financial assets measured at fair value in the consolidated statement of financial position. During fiscal years 2026 and 2025, there were no transfers between Level 1, Level 2 and Level 3. The Corporation's policy is to recognize transfers into and out of fair value hierarchy levels as of the date of the event or change in circumstances that caused the transfer. The Corporation does not have any investments with quoted prices in active markets for identical assets (Level 1).

($ THOUSANDS)	Fair Value Measurements at Reporting Date		
	Fair Value	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
March 31, 2026			
Cash and cash equivalents	$ 24,633	$ 24,633	$ -
Fixed-income investments	7,624,000	6,594,322	1,029,678
Equity investments	2,710,925	1,900,531	810,394
Other financial investments	7,917,948	-	7,917,948
Total financial assets	$ 18,277,506	$ 8,519,486	$ 9,758,020
March 31, 2025			
Cash and cash equivalents	$ 17,911	$ 17,911	$ -
Fixed-income investments	8,762,892	7,767,427	995,465
Equity investments	2,758,864	1,763,255	995,609
Other financial investments	6,530,292	-	6,530,292
Total financial assets	$ 18,069,959	$ 9,548,593	$ 8,521,366

Cash and cash equivalents (Level 2) is valued using the end of day exchange rates. Level 2 equity investments are valued using net asset value or pricing matrices derived from yield quotations. Bonds and money market pooled funds within Level 2 fixed-income investments are valued using the quoted market price or dealer quotes for similar instruments exchanged in active markets.

The fair values of the Level 3 investments are based on various valuation methodologies as described below, plus the net asset value of the fund. The real estate pooled investments valuations are based on the appraised or calculated market value. The global mezzanine debt and global infrastructure funds' valuations are based on various methods, including discounted cash flows, appraisals and audited financial statements. The private pooled investments' valuations are based on the observed external price, if one exists, or if one does not exist, discounted cash flows using the yields of externally priced comparable private or public fixed-income assets. The mortgage fund's value is based on a discounted cash flow that uses a risk-free rate of return and a mortgage credit spread for the underlying fixed term mortgages. For its underlying variable mortgages, valuations are based on the principal balance plus accrued interest and for other mortgage investments, valuations may be based on audited financial statements and discounted cash flows. All valuations are provided by the investment managers. The Corporation does not

have sufficient information to conduct sensitivity analysis on the fair values of the investments using unobservable inputs.

The table below shows the movement of financial assets where fair value has been determined based upon significant unobservable inputs (Level 3).

($ THOUSANDS)	Recurring Fair Value Measurements using Level 3 Inputs			
	Fixed-Income Investments	Equity Investments	Other Financial Investments	Total
March 31, 2026				
Balance, beginning of year	$ 995,465	$ 995,609	$ 6,530,292	$ 8,521,366
Additions	347,774	113,658	1,907,017	2,368,449
Disposals	(313,499)	(397,178)	(467,479)	(1,178,156)
Realized gains	1,789	73,228	15,302	90,319
Unrealized gains (losses)	(1,851)	25,077	(67,184)	(43,958)
Balance, end of year	$ 1,029,678	$ 810,394	$ 7,917,948	$ 9,758,020
March 31, 2025				
Balance, beginning of year	$ 901,302	$ 795,666	$ 4,900,116	$ 6,597,084
Additions	365,039	361,352	2,687,210	3,413,601
Disposals	(323,999)	(161,764)	(1,122,128)	(1,607,891)
Realized gains	1,580	26,691	3,848	32,119
Unrealized gains (losses)	51,543	(26,336)	61,246	86,453
Balance, end of year	$ 995,465	$ 995,609	$ 6,530,292	$ 8,521,366

The fair value of derivative instruments not designated as accounting hedges is as follows:

($ THOUSANDS)	2026		2025	
	Notional Amount	Fair Value	Notional Amount	Fair Value
Non-designated derivative instruments				
Assets				
Interest rate swap - investment properties	$ 90,223	$ 189	$ -	$ -
	$ 90,223	$ 189	$ -	$ -
Liabilities				
Forward contracts	$ 3,427,762	$ 40,962	$ 2,785,328	$ 92,262
Interest rate swap - investment properties	-	-	91,321	1,306
	$ 3,427,762	$ 40,962	$ 2,876,649	$ 93,568

The Corporation uses foreign exchange forward contracts to hedge the foreign exchange risks associated with its foreign currency financial investments. The Corporation entered into interest rate swaps to naturally hedge the interest rate of one of the investment properties' mortgages (note 10). Other than the interest rate swap associated with one of the investment properties' mortgages, all forward contracts and swaps have settlement dates within one year.

The non-designated derivative financial instruments are classified as Level 2. Forward contracts are valued based on the difference between the forward rate at the contract initiation date and the remaining forward term rate on the reporting date. Swap contracts are valued at the present value of their expected cash flows on the reporting date.

c) Investment properties

The movement in the carrying value of investment properties is as follows:

($ THOUSANDS)	2026	2025
Cost		
Balance, beginning of year	$ 240,729	$ 316,266
Capital improvements	6,610	9,679
Reclassification to assets held for sale	-	(31,982)
Disposals	(41,195)	(46,587)
Impairment loss	(30,151)	(6,647)
Balance, end of year	175,993	240,729
Accumulated depreciation		
Balance, beginning of year	61,308	81,982
Depreciation	8,049	11,594
Disposals	(14,985)	(12,682)
Reclassification to assets held for sale	-	(19,586)
Balance, end of year	54,372	61,308
Carrying value, end of year	$ 121,621	$ 179,421

The fair value of investment properties is $195.4 million (2025 – $253.2 million) and based on the inputs to the valuation technique used, the valuation of these investment properties is Level 3. As at March 31, 2026 and March 31, 2025, the estimated fair value is based on independent appraisals, by professionally qualified external valuators or using the income approach to estimate fair value through the direct capitalization method and/or the discounted cash flow analysis as determined by an external investment manager.

7. Property and Equipment

($ THOUSANDS)	Land	Buildings	Furniture & Equipment	Leasehold Improvements	Total
March 31, 2026					
Cost					
Balance, beginning of year	$ 25,062	$ 185,738	$ 118,123	$ 32,319	$ 361,242
Additions	-	8,695	8,001	2,277	18,973
Disposals	-	(902)	(14,643)	(59)	(15,604)
Balance, end of year	25,062	193,531	111,481	34,537	364,611
Accumulated depreciation					
Balance, beginning of year	-	157,914	80,860	24,150	262,924
Disposals	-	(4)	(14,643)	(59)	(14,706)
Depreciation charge for the year	-	2,596	12,400	3,390	18,386
Balance, end of year	-	160,506	78,617	27,481	266,604
Net book value, end of year	$ 25,062	$ 33,025	$ 32,864	$ 7,056	$ 98,007
March 31, 2025					
Cost					
Balance, beginning of year	$ 25,062	$ 180,872	$ 126,635	$ 32,791	$ 365,360
Additions	-	4,866	9,299	699	14,864
Disposals	-	-	(17,811)	(1,171)	(18,982)
Balance, end of year	25,062	185,738	118,123	32,319	361,242
Accumulated depreciation					
Balance, beginning of year	-	155,532	87,496	21,607	264,635
Disposals	-	-	(17,811)	(1,169)	(18,980)
Depreciation charge for the year	-	2,382	11,175	3,712	17,269
Balance, end of year	-	157,914	80,860	24,150	262,924
Net book value, end of year	$ 25,062	$ 27,824	$ 37,263	$ 8,169	$ 98,318

8. Intangible Assets

($ THOUSANDS)	2026	2025
Cost		
Balance, beginning of year	$ 560,798	$ 541,202
Additions	11,520	23,207
Disposals	(154,311)	(3,611)
Balance, end of year	418,007	560,798
Accumulated amortization		
Balance, beginning of year	411,588	365,332
Disposals	(153,397)	(3,611)
Amortization charge for the year	77,518	49,867
Balance, end of year	335,709	411,588
Net book value, end of year	$ 82,298	$ 149,210

The Corporation's intangible assets consist of externally purchased software and any directly attributable costs required to bring the software to a condition where it is available for use.

The balance of intangible assets includes $4.8 million (2025 – $30.2 million) in assets under development.

Management conducted an assessment and concluded no significant impairment indicators.

There were no indefinite life intangible assets as at March 31, 2026 and March 31, 2025.

9. Lease Assets and Lease Liabilities

Lease assets are as follows:

($ THOUSANDS)	Leased Facilities	Leased Equipment	Leased Computer Hardware	Leased Computer Software Intangibles	Total
March 31, 2026					
Cost					
Balance, beginning of year	$ 83,150	$ 4,660	$ 5,956	$ 37,175	$ 130,941
Additions	115,686	444	1,981	3,452	121,563
Disposals	(2,352)	(126)	-	(5,058)	(7,536)
Balance, end of year	196,484	4,978	7,937	35,569	244,968
Accumulated depreciation					
Balance, beginning of year	44,332	3,050	4,232	30,366	81,980
Disposals	(2,282)	(104)	-	(5,058)	(7,444)
Depreciation charge for the year	7,691	309	1,204	5,057	14,261
Balance, end of year	49,741	3,255	5,436	30,365	88,797
Net book value, end of year	$ 146,743	$ 1,723	$ 2,501	$ 5,204	$ 156,171
March 31, 2025					
Cost					
Balance, beginning of year	$ 80,755	$ 2,862	$ 5,875	$ 38,046	$ 127,538
Additions	2,932	1,798	81	269	5,080
Disposals	(537)	-	-	(1,140)	(1,677)
Balance, end of year	83,150	4,660	5,956	37,175	130,941
Accumulated depreciation					
Balance, beginning of year	37,186	2,756	3,164	25,971	69,077
Disposals	(438)	-	-	(1,140)	(1,578)
Depreciation charge for the year	7,584	294	1,068	5,535	14,481
Balance, end of year	44,332	3,050	4,232	30,366	81,980
Net book value, end of year	$ 38,818	$ 1,610	$ 1,724	$ 6,809	$ 48,961

Lease liabilities are as follows:

($ THOUSANDS)	2026	2025
Up to 1 year	$ 10,507	$ 13,084
Greater than 1 year, up to 5 years	58,353	27,627
Greater than 5 years	242,797	16,554
Total undiscounted lease liabilities balance, end of year	$ 311,657	$ 57,265
Total discounted lease liabilities balance, end of year	$ 158,367	$ 49,491
Current	$ 10,258	$ 12,801
Non-current	$ 148,109	$ 36,690

As at March 31, 2025, the Corporation was committed to a lease with $256.1 million of undiscounted lease payments over the lease term, inclusive of renewal options. This lease commenced during this fiscal year and reflected in the lease assets and lease liabilities balances as at March 31, 2026. As at March 31, 2026, the Corporation did not have any leases committed to but not yet commenced.

As at March 31, 2026, the Corporation had committed to facilities-related expenses associated with leased properties, over the next five years and beyond, at a net present value of $75.4 million (2025 – $23.8 million).

10. Investment Related and Other Liabilities

($ THOUSANDS)	2026	2025
	Carrying Value	Carrying Value
Investment-related liabilities	$ 175,992	$ 156,957
Other liabilities	23,404	145,427
Total investment-related and other liabilities	$ 199,396	$ 302,384
Non-current portion	$ 91,853	$ 90,183

Investment-related liabilities are comprised of mortgages payable of $93.9 million (2025 – $91.9 million) and a promissory note of $82.1 million (2025 – $65.0 million), payable upon demand. The repayment terms are within one to four years (2025 – two to five years) and interest rates ranging from 3.0% to 4.5% (2025 – 3.7% to 5.0%). Other liabilities consist of accrued interest payable and unsettled trades. The fair value of investment-related and other liabilities approximates carrying value. All of these liabilities are classified as Level 3 under the fair value hierarchy.

Estimated principal repayments for investment-related and other liabilities are as follows:

($ THOUSANDS)	2026	2025
Up to 1 year	$ 107,543	$ 212,201
Greater than 1 year, up to 5 years	91,853	90,183
	$ 199,396	$ 302,384

11. Management of Insurance and Financial Risk

As a provider of vehicle insurance products, effective risk management is fundamental in protecting earnings, cash flow, and ultimately the financial stability of the Corporation. The Corporation is exposed to various types of insurance and financial risks including risks of uncertainty resulting from the international conflicts and other economic uncertainties (note 3).

a) Insurance risk

The principal risk that the Corporation faces under its insurance contracts is that the actual claims and benefit payments exceed the carrying amount of the insurance liabilities. This could occur when the frequency or severity of claims and benefits are greater than estimated. Insurance events have an element of randomness and the actual number and amount of claims and benefits will vary each year from the level established using statistical techniques.

The introduction of the new care-based insurance model has increased the insurance risk as the insurance liabilities for new injury claims under the care model must be established with only limited direct historical experience. The Corporation has considered relevant experience from other jurisdictions with similar products in determining the appropriate amount of the insurance liabilities. Actual results may be materially different and take many years to emerge.

Frequency is the average number of claims per policy, calculated by dividing the total number of claims by the total number of policies. Severity is the average cost of a claim calculated by dividing the total cost of claims by the total number of claims. There are a number of factors that influence the frequency and severity of claims.

Some factors are affected by the actions of the Corporation and a number of strategies are used to try and reduce cost pressures created by these factors, including claims operational changes, road safety programs, programs to influence driver behaviour such as impaired driving and distracted driving programs, public awareness campaigns, auto crime reduction initiatives, and fraud detection and investigation.

There are other factors that the Corporation has little or no control over, including weather, demographics, court issued settlement awards, plaintiff legal fees, pandemic events, impacts of multiple conflicts internationally, current trade tariffs between Canada and US, vehicle parts/repair inflation, supply chain issues and medical expense inflation that influence the cost of claims.

Sources of uncertainty in the estimation of the liability for incurred claims

To manage the uncertainty associated with estimating the LIC, the Corporation's Chief Actuary employs standard actuarial methods. The estimation of the LIC is determined in accordance with accepted actuarial practice in Canada and is based on reasonable assumptions and appropriate methods that are consistently applied (note 3d), giving appropriate consideration to relevant changes in circumstances such as the 2019 legal-based product reform (note 3g), the new care-based insurance model (note 3h), and material damage supply chain issues and labour shortage (note 3i).

There is an inherent uncertainty regarding the assumptions to estimate the amount and timing of future claims payments that make up the liabilities for incurred claims. The Corporation is liable for all insured events that occurred during the term of the insurance contract, even if the loss is reported after the end of the contract term. In addition, injury claims may take a long period of time to settle.

Injury claims include bodily injury, accident benefits, and enhanced accident benefits, which account for approximately 36% (2025 – 36%) of current year claims costs, and 88% (2025 – 89%) of the LIC. The timing of payments of injury claims can be extended due to delayed reporting, as well as extended recovery time required for severe injuries, and the timing and amount of injury payments can exhibit considerable uncertainty because of the complex bodily injury claims environment, including the legal environment.

The Corporation's LIC can be affected by the frequency and severity of claims, the discount rate, and actuarial methods and assumptions. The frequency and severity of claims are discussed above, while the discount rate and the actuarial methods and assumptions are discussed in notes 3 and 12.

Concentration of insurance risk

The Corporation has a diverse customer base as the sole provider of Basic insurance to all drivers in British Columbia. The Corporation operates in one provincial jurisdiction and provides vehicle insurance only, so there is a concentration of insurance risk with respect to geography, jurisdiction, and product type.

The impact of the concentration of insurance risk is quantified through Catastrophe modeling that the Corporation's reinsurance broker updates annually. This testing allows the Corporation to assess, monitor and manage these risks effectively. The concentration of insurance risk is also managed through an Automobile property damage catastrophe reinsurance treaty, a casualty catastrophe reinsurance treaty, and road safety programs such as road improvement strategies, the graduated licensing program, and the distracted driving campaign. As the sole provider of Basic insurance, the Corporation invests in and benefits the most from these programs.

Premium pricing risk

The Corporation is the sole provider of Basic insurance and is not subject to competitive risk for its Basic insurance products. Basic insurance rates are set to cover costs after considering investment returns. Because the insurance rates are determined based on forward-looking estimates of costs, the unfavourable variance in costs, in particular claims costs, may result in Basic insurance premiums not being sufficient to cover costs.

The Corporation is subject to legislative requirements, including that Basic insurance is regulated by the BCUC. The Corporation applies to the BCUC for approval to change its Basic insurance rates (note 18). The BCUC is required to approve rates set according to accepted actuarial practice. These legislated requirements mitigate the underwriting risk associated with pricing for the Basic insurance product.

The Corporation's Optional insurance products compete with other insurers and are subject to underwriting risk and competitive risk.

b) Financial risk

Price risk

General economic conditions, political conditions, and other factors affect the equity markets, thereby also affecting the fair value of the equity investments, fixed-income funds, and other financial investments held by the Corporation. Fluctuations in the value of these investments impact the recognition of both unrealized and realized gains and losses on units of funds held. As at March 31, 2026, the impact of a 10% change in prices, with all other variables held constant, would result in an estimated corresponding change to profit or loss for equity investments, fixed-income funds, and other financial investments of approximately $1.83 billion (2025 – $1.52 billion).

The Corporation holds a widely diversified portfolio, diversified geographically, by sector, and by company, and has policies in place to limit and monitor total equity exposure and individual issuer exposure.

Interest rate risk

When interest rates increase or decrease, the market value of fixed-income investments will decrease or increase respectively with a larger market value impact on instruments with a long duration compared to instruments with a short duration. Fluctuations in interest rates can have a direct impact on the market valuation of directly held fixed-income investments. As of March 31, 2026, the Corporation no longer holds any directly held fixed-income investments, and therefore does not have direct exposure to interest rate risk. However, the Corporation is indirectly exposed to interest rate risk through its investments in fixed-income pooled funds.

Fluctuation in interest rates also have an impact on the measurement of the discounted LIC. When interest rates increase or decrease, discounted LIC will decrease or increase respectively with a larger impact on claims with a longer expected payout term compared to claims with a shorter expected payout term.

The Corporation has policies in place to limit and monitor its exposure to interest rate risk in relation to the duration of its insurance contract liabilities.

The carrying values reported in the consolidated statement of financial position for cash and cash equivalents, other receivables, accounts payable and accrued charges, approximate their fair values and are not significantly impacted by fluctuations in interest rates.

In fiscal years 2026 and 2025, the Corporation did not use material derivative financial instruments to hedge interest rate risk on its investment portfolio.

The following table outlines the impacts on the Corporation's net income resulting from specific changes in interest rates as at March 31, 2026 and 2025:

As at March 31, 2026	Net income	
	100 bps Increase	100 bps Decrease
Liabilities for incurred claims	$ 307,936	$ (354,757)
Total	$ 307,936	$ (354,757)

As at March 31, 2025	Net income	
	100 bps Increase	100 bps Decrease
Liabilities for incurred claims	$ 300,404	$ (340,375)
Financial investments[1]	(82,755)	82,755
Total	$ 217,649	$ (257,620)

[1] Bonds and directly owned mortgage investments, which have direct exposure to interest rate risk.

Credit risk

Credit risk is the potential for financial loss to the Corporation if the counterparty in a transaction fails to meet its obligations. Financial instruments that potentially give rise to concentrations of credit risk include cash and cash equivalents, fixed-income investments, other receivables, and structured settlements. The Corporation has credit risk arising from the premium to be received included in the insurance contract and reinsurance contract assets. As of March 31, 2026, the Corporation no longer holds any directly held bond and mortgage investments, and therefore does not have direct exposure to credit risk. However, the Corporation is indirectly exposed to credit risk through its investments in fixed-income pooled funds. The total direct credit risk exposure is $2.08 billion (2025– $3.47 billion).

Fixed-income investments

The Corporation mitigates its overall exposure to credit risk in its fixed-income investments by holding the majority of its fixed-income portfolio through a pooled fund structure, and by limiting fixed-income credit investments to a maximum of 27.0% (2025 – 26.0%) of total investment assets. This approach provides diversification across a broad range of issuers and reduces exposure to individual credit events. There is minimal credit risk exposure to cash.

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external credit ratings, where available, or to historical information about counterparty default rates.

As of March 31, 2026, the Corporation no longer holds any directly held bond investments and therefore does not have direct exposure to credit risk. As at March 31, 2025, the Corporation’s directly held bond investments by credit quality according to Standard and Poor’s are AAA - $1.21 billion, AA - $0.47 billion, A - $0.59 billion, and BBB - $0.54 billion.

The maximum credit risk exposure for fixed-income investments pertains to directly held bond investments and to directly held mortgage investments; however, the Corporation considers Canadian government bonds to be risk-free. Therefore, the maximum credit risk exposure is equal to the total fair value of all other directly held bond and mortgage investments. Since the

Corporation no longer has directly held fixed-income investments, the maximum credit risk exposure is nil (2025 – $1.71 billion).

Directly held bond and mortgage investments are designated as FVTPL. The change in fair value attributable to the change in credit risk of these assets is generally insignificant in the absence of significant credit events occurring on specific assets. During the fiscal years ended March 31, 2026 and 2025, there is no fair value loss reflected in changes in fair value on financial investments related to significant credit events occurring on assets designated as FVTPL.

Premium to be received and other receivables

The Corporation has a diverse customer base as it is the sole provider of Basic insurance to all drivers in British Columbia. While there is no significant individual concentration of credit risk, the Corporation's premiums to be received are comprised of customers with varying financial conditions. The credit risk for premium to be received is mitigated as a customer's policy may be cancelled if the customer is in default of a payment.

Other receivables, comprise mostly of broker receivables, investments related receivables and receivables collected on behalf of the Province of BC, are considered short term in nature and low probability of default. The maximum credit risk for all other receivables equals their carrying amount.

The collectability of premium to be received is considered within the cash flows in the measurement of LRC. As at March 31, 2026, the Corporation considered $198.4 million (2025 – $174.3 million) of its premium to be received to be uncollectible.

Reinsurance contract assets

Failure of reinsurers to honour their obligations could result in losses to the Corporation. The maximum credit risk exposure equals the carrying amount of $42.7 million (2025 – $39.4 million). The Corporation has policies to monitor credit rating of reinsurers. All reinsurers have a minimum credit rating of A. No single reinsurer represents more than 25% of the total reinsurance placement in a contract year. Both items mitigate the Corporation's exposure to credit risk. No amount owing from the reinsurers was considered impaired as at March 31, 2026 or March 31, 2025.

Liquidity risk

A significant business risk of the insurance industry is the uncertain ability to match the cash inflows from premiums and the investment portfolio with the cash requirements of the policy liabilities and operating expenses. The timing of most policy liability payments is not known, may take considerable time to determine precisely, and may be paid in partial payments.

Liquidity risk is the risk that the Corporation is unable to meet its financial obligations as they fall due. Cash resources are managed on a daily basis based on anticipated cash flows. The majority of financial liabilities, except for the LIC, pension and post-retirement benefits, lease liabilities, and investment-related liabilities, are due within one year. The Corporation generally

maintains positive overall cash flows through cash generated from operations as well as cash generated from its investing activities. Where overall cash flows are negative, the Corporation maintains sufficient liquid assets to cover any shortfall from operations. These liquid assets include money market pooled funds, and level 2 fixed-income and global equity pooled funds (Note 6). In addition, the Corporation has a netting arrangement with its banks that permits positive bank balances to be offset against negative bank balances.

Liquidity risk is primarily controlled by holding highly liquid investments which can be readily sold. In addition, the Corporation takes into account the overall historical liability settlement pattern and the historical cash in-flows as a basis to broadly define diversification and duration characteristics of the investment portfolio.

As of March 31, 2026, the Corporation no longer holds any directly held bond and mortgage investments, and therefore does not have direct exposure to liquidity risk. As at March 31, 2025, the maturity profile of the Corporation's fixed-income investments by contractual maturity or expected cash flow dates was $0.18 billion within one year, $2.28 billion from one to five years, and $0.36 billion after five years.

Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Corporation is primarily exposed to currency risk through its direct investments in funds denominated in foreign currencies, as well as indirectly through investments in funds that hold assets denominated in foreign currencies. The table below summarizes the Corporation's exposure to currency risks after the impact of currency hedging strategies:

($ THOUSANDS)	2026	2025
Direct currency risk exposure - USD	$ 225,917	$ 269,492
Indirect currency risk exposure - USD	8,962,187	8,762,669
Indirect currency risk exposure - other foreign currencies	3,533,696	3,092,249
	$ 12,721,800	$ 12,124,410

The Corporation has policies in place to limit and monitor its exposure to currency risks. In addition, the Corporation uses currency hedging strategies, where deemed appropriate, by entering into foreign exchange forwards (note 6b). A 10 percent appreciation in the Canadian dollar on foreign currency-based financial investments, net of the offsetting impact from the Corporation's currency hedging strategies, would change the fair value of the financial investments and result in a change to profit or loss of $929.4 million (2025 – $933.9 million). The Corporation also leverages the investment manager's currency hedging strategies within the pooled funds to minimize the indirect currency risk exposure.

12. Insurance Contract Liabilities

Liability for incurred claims – estimate of future cash flows to fulfill insurance contracts

Actuarial methods and assumptions for incurred claims

The Corporation employs standard actuarial methods to analyze the ultimate claims costs, augmented by more in-depth analyses as needed.

Standard methods

Three standard methods are used regularly to analyze claims costs of most coverages:

- The incurred development method;
- The paid development method; and
- The Bornhuetter-Ferguson method.

The standard methods call for a review of historical loss and count development patterns. As part of this review, the Corporation calculates loss and count development factors, which represent the period-to-period changes in a given loss year's incurred loss amount. Based on an examination of the loss development factors, the Corporation's Chief Actuary selects a best estimate of development factors that forecast future loss development.

A key assumption that the loss and count development factors rely on is a selected baseline. The baseline for the majority of the coverages is the average of the most recent four loss years. The use of a baseline helps maintain consistency in the loss and count development factors from one reserve review to another. Circumstances may arise when the standard methods are no longer appropriate to use. In these cases, and in accordance with accepted actuarial practice, modifications to the methods are made or alternative methods are employed that are specific and appropriate to the circumstances. Circumstances may include a change in the insurance product or claims settlement environment, a change in the handling or reserving of claims, or an emerging trend in the statistical data used in the analysis.

Because of the change in insurance coverages provided following the introduction of Enhanced Care on May 1, 2021, there is limited direct historical information available for some of the coverages currently provided. Where possible, appropriate historical claims data has been selected to supplement the data for each coverage, for example by separating claims that occurred within and outside of British Columbia, and accounting for hit-and-run and non-vehicle damage liability claims. The adjusted data allows the Corporation to use the standard methods on these new coverages with limited historical information.

Additional method for legal-based injury claims

An additional method is employed to address the particularly complex legal-based injury claims environment, which includes shifts in the frequency mix of claims by claim size and complexity, and the settlement rate of claims. This additional method uses claim size to separate bodily injury claims data into segments of similar complexity and is based on the Adler-Kline claim closure model. It has allowed the Corporation's Chief Actuary to capture changes in the claim settlement

rates within each segment, and changes in the mix of claims by segment, which impacts the bodily injury severity trend rate. Within this segmented analysis, the number of large bodily injury claims is estimated with reference to the number of large bodily injury claims that will emerge as a proportion of the pending legal-based claims at each age in addition to using a standard count development method.

The Adler-Kline claim closure model is also applied to medical and rehabilitation costs on accident benefits claims to capture changes in the level, trend, and limit associated with these costs following changes to the accident benefit product that were effective in 2018 and 2019. These changes included an increase in the regulated rates for several medical treatment fees, the introduction of indexing for the regulated rates for medical treatment fees based on the increase in the BC consumer price index, and a doubling of the medical rehabilitation limit to $300,000.

Additional method for enhanced accident benefits claims

Additional methods are used to estimate the severity of enhanced accident benefits claims, associated with accidents occurring on or after May 1, 2021. These claims fall under a new insurance model (note 3h), and are therefore expected to follow different patterns from the historical loss and count development patterns on which the three standard methods rely. The Corporation continues to gain experience on enhanced accident benefits claims and to assess to what extent British Columbia claims data may be appropriately used in the estimation of ultimate claims costs.

The first additional method uses assumptions for the severity of these claims that are consistent with the pricing model used to establish the premium rate for policies effective May 1, 2021, with additional relevant information regarding inflation expectations, claim severity, and mortality and termination rates from other jurisdictions with similar products. The pricing model references to the claims experience of another jurisdiction assuming both product features and claims experience to be similar between the two products, and making adjustments for key differences from other jurisdictions.

A second additional method is used to estimate the cost of Permanent Impairment benefits within the enhanced accident benefits claims. The amount of these benefits are defined in regulations and relate to the extent of the injuries. This method considers the range of benefits that could apply based on injury classifications associated with enhanced accident benefits claims to establish an additional estimate for the cost of Permanent Impairment benefits.

A third additional method has been introduced to estimate the cost of Enhanced Disability claims. This method is based on an individual claim survival model that predicts the expected time remaining for each claim. The time estimate is combined with the eligible benefit amount to estimate a total cost for each claim. The sum of individual claim costs is combined with a separate estimate for the cost of unreported claims to establish an additional estimate for the cost of Enhanced Disability claims.

Change in methodology

The Corporation refined its methodology for estimating the number of large bodily injury claims by incorporating a count development approach that projects ultimate large claim counts based on observed historical development patterns. This approach is combined with the previous method that estimates large claim emergence as a proportion of pending legal-based claims, with the final estimate based on an average of the two methods.

The change affects the determination of large claim counts, while the methodology for estimating claim severity remains unchanged. As a result, the liability for incurred claims increased by $192.3 million, holding all other assumptions constant.

Discounting LIC

The timing of when the unpaid ultimate claims costs will be paid depends on the line of business. Injury claims generally take longer to settle than material damage claims and exhibit greater variability as to the timing and amount ultimately paid to settle a claim. Historical patterns of claims payment data are used to estimate the future claims payment pattern.

Discount rate and risk adjustment for non-financial risk used to determine LIC are disclosed in note 3d.

Discount rate

The Corporation discounts its LIC using a discount yield curve which comprises a risk-free yield curve plus an illiquidity premium. As a result of the change in the discount yield curve, there was a favourable adjustment to LIC of $133.0 million (2025 – unfavourable adjustment of $237.5 million).

Yield curves used to discount cash flow for insurance and reinsurance contracts are as follows:

	One Year	Five Years	Ten Years	Twenty Years	Thirty Years
March 31, 2026	3.60%	4.31%	4.93%	5.52%	5.53%
March 31, 2025	3.44%	3.96%	4.59%	5.06%	4.91%

*Annual Effective Spot Rate as at Fiscal Year End of Term (Years)

Sensitivity analysis

The sensitivity to significant assumptions is outlined below. The analysis is performed for possible changes in the assumptions with all other assumptions held constant, showing the impact on the LIC in the table below and it is the same as impact on net income and Equity. Movements in these assumptions may be non-linear and may be correlated with one another.

($ THOUSANDS)		2026	2025
Assumption	**Sensitivity**		
Discount rate	+ 1ppt[1]	$ (307,900)	$ (300,400)
Discount rate	- 1ppt	$ 354,800	$ 340,400
Future emergence of large bodily injury claims	+ 10%	$ 130,100	$ 173,000
Severity of unpaid bodily injury claims	+ 10%	$ 393,700	$ 529,700
Severity of unpaid Enhanced Accident Benefit claims	+ 10%	$ 255,000	$ 232,000
Severity of unpaid Material Damages claims	+ 10%	$ 88,800	$ 90,700

[1] ppt = percentage point

Reconciliation of the liability for remaining coverage and liability for incurred claims

($ THOUSANDS)	2026				2025			
	Liabilities for remaining coverage	Liabilities for incurred claims		Total	Liabilities for remaining	Liabilities for incurred claims		Total
		Estimates of present value of future cash flows	Risk Adjustment			Estimates of present value of future cash flows	Risk Adjustment	
Insurance contract liabilities, beginning of year	$ 1,632,303	$ 8,448,169	$ 811,282	$ 10,891,754	$ 1,648,343	$ 9,987,138	$ 971,958	$ 12,607,439
Insurance revenue	(6,675,121)	-	-	(6,675,121)	(5,987,523)	-	-	(5,987,523)
Insurance service expenses								
Incurred claims	-	3,907,605	212,026	4,119,631	-	3,810,548	226,274	4,036,822
Directly attributable expenses	-	703,404	-	703,404	-	638,128	-	638,128
Insurance acquisition expenses	-	902,151	-	902,151	-	843,053	-	843,053
Changes that relate to past service - adjustments to the LIC	-	144,135	(288,703)	(144,568)	-	(298,088)	(386,950)	(685,038)
	-	5,657,295	(76,677)	5,580,618	-	4,993,641	(160,676)	4,832,965
Insurance service result	(6,675,121)	5,657,295	(76,677)	(1,094,503)	(5,987,523)	4,993,641	(160,676)	(1,154,558)
Insurance finance expenses	-	183,507	-	183,507	-	578,172	-	578,172
Total changes in statement of comprehensive income	(6,675,121)	5,840,802	(76,677)	(910,996)	(5,987,523)	5,571,813	(160,676)	(576,386)
Cash flows								
Premiums received	6,406,677	-	-	6,406,677	5,971,483	-	-	5,971,483
Claims and other expenses paid	-	(6,096,510)	-	(6,096,510)	-	(6,274,646)	-	(6,274,646)
Insurance acquisition cash flows	-	(879,642)	-	(879,642)	-	(836,136)	-	(836,136)
Total cash flows	6,406,677	(6,976,152)	-	(569,475)	5,971,483	(7,110,782)	-	(1,139,299)
Insurance contract liabilities, end of year	$ 1,363,859	$ 7,312,819	$ 734,605	$ 9,411,283	$ 1,632,303	$ 8,448,169	$ 811,282	$ 10,891,754

The Corporation has assessed and identified no onerous insurance contracts for the fiscal years ended March 31, 2026 and March 31, 2025.

Claims development table

The top half of the table illustrates how the Corporation's estimate of total gross undiscounted claims costs for each loss year has changed at successive year-ends. The bottom half of the table reconciles the cumulative claims to the amount appearing in the consolidated statement of financial position.

Claims development table as at March 31, 2026:

($ THOUSANDS)

Fiscal Loss Year*	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
Estimate of ultimate claims costs (gross of reinsurance, undiscounted):											
- At end of fiscal loss year	$ 4,372,966	$ 4,968,820	$ 5,208,101	$ 4,524,433	$ 3,376,605	$ 3,382,219	$ 3,865,616	$ 4,233,213	$ 4,130,087	$ 4,335,647	
- One year later	4,529,126	5,229,618	5,312,311	4,155,162	3,169,382	3,298,887	3,735,449	3,830,389	4,050,342	-	
- Two years later	4,762,695	5,490,881	5,326,839	4,118,627	2,895,013	3,255,603	3,507,979	3,806,577	-	-	
- Three years later	5,015,000	5,483,201	5,410,875	3,864,190	2,934,926	3,160,434	3,517,003	-	-	-	
- Four years later	4,948,037	5,516,400	5,771,575	3,955,376	3,059,459	3,212,685	-	-	-	-	
- Five years later	4,964,606	5,905,928	5,808,253	4,136,696	3,314,404	-	-	-	-	-	
- Six years later	5,213,142	5,908,891	6,016,184	4,280,903	-	-	-	-	-	-	
- Seven years later	5,237,148	6,026,542	6,150,800	-	-	-	-	-	-	-	
- Eight years later	5,262,160	6,070,185	-	-	-	-	-	-	-	-	
- Nine years later	5,283,153	-	-	-	-	-	-	-	-	-	
Current estimate of cumulative claims (gross)	5,283,153	6,070,185	6,150,800	4,280,903	3,314,404	3,212,685	3,517,003	3,806,577	4,050,342	4,335,647	44,021,699
Cumulative payment of claims (gross)	(5,012,843)	(5,551,049)	(5,378,533)	(3,494,917)	(2,544,176)	(2,467,147)	(2,741,687)	(2,907,887)	(2,930,778)	(2,245,606)	(35,274,623)
Cumulative claims liabilities (gross)	$ 270,310	$ 519,136	$ 772,267	$ 785,986	$ 770,228	$ 745,538	$ 775,316	$ 898,690	$ 1,119,564	$ 2,090,041	$ 8,747,076
Cumulative claims liabilities (gross) - prior years											486,893
Undiscounted unallocated loss adjustment expense reserve											337,970
Effect of discounting											(2,451,243)
Effect of the risk adjustment margin for non-financial risk											734,605
Other directly attributable expenses expected to be paid within one year											192,123
Total Liability for incurred claims (gross)											**$ 8,047,424**

*Fiscal Loss Year refers to the year ended March 31

The table above reflects the total LIC of $8.05 billion before amounts recoverable on incurred claims for the reinsurance contract assets held. The total LIC after amounts of reinsurance recoverable on incurred claims of $0.04 billion would be $8.01 billion.

The expected maturity of the claims liabilities is analyzed below (undiscounted and gross of reinsurance):

($ THOUSANDS)

	Less than One Year	One to Two Years	Two to Three Years	Three to Four Years	Four to Five Years	Over Five Years	Total
March 31, 2026	$ 2,648,699	$ 1,287,094	$ 845,614	$ 584,675	$ 411,527	$ 3,794,330	$ 9,571,939
March 31, 2025	$ 3,182,473	$ 1,663,232	$ 1,085,309	$ 706,986	$ 484,593	$ 3,080,196	$ 10,202,789

The claims liabilities for future payment beyond one year is $6.92 billion (2025 – $7.02 billion). There are no amounts payable on demand in 2026 and 2025.

The weighted-average term to settlement of the discounted claims liabilities as at March 31, 2026 is 4.3 years (2025 – 3.6 years).

13. Reinsurance contract assets

The Corporation maintains casualty and catastrophe reinsurance to protect against significant losses.

The Corporation entered into one year casualty and catastrophe reinsurance contracts beginning January 1, 2026 and 2025 as follows:

a) For individual catastrophic occurrences, portions of losses up to $300.0 million (2025 – $300.0 million) in excess of $50.0 million (2025 – $50.0 million); and
b) For individual casualty loss occurrences, portions of losses up to $43.0 million (2025 – $43.0 million) in excess of $7.0 million (2025 – $7.0 million).

These reinsurance arrangements do not discharge the Corporation's obligation as primary insurer. The Corporation evaluates the financial condition of its reinsurers to minimize the exposure to significant loss from reinsurer insolvency.

Reconciliation of the remaining coverage and incurred claims components

($ THOUSANDS)	2026				2025			
	Assets for Remaining Coverage	Amounts Recoverable on Incurred Claims		Total	Assets for Remaining Coverage	Amounts Recoverable on Incurred Claims		Total
		Estimates of present value of future cash flows	Risk Adjustment			Estimates of present value of future cash flows	Risk Adjustment	
Net reinsurance contract assets, beginning of year	$ 4,933	$ 32,005	$ 2,418	$ 39,356	$ 33	$ 32,416	$ 2,959	$ 35,408
Allocation of reinsurance premiums	(17,472)	-	-	(17,472)	(16,432)	-	-	(16,432)
Amounts recoverable for incurred claims and other expenses	-	12,666	970	13,636	-	6,650	(541)	6,109
Net income (expense) from reinsurance contracts held	(17,472)	12,666	970	(3,836)	(16,432)	6,650	(541)	(10,323)
Reinsurance finance income	-	584	-	584	-	1,839	-	1,839
Total changes in comprehensive income	(17,472)	13,250	970	(3,252)	(16,432)	8,489	(541)	(8,484)
Cash flows								
Premiums paid	17,420	-	-	17,420	21,332	-	-	21,332
Amounts received	-	(10,811)	-	(10,811)	-	(8,900)	-	(8,900)
Total cash flows	17,420	(10,811)	-	6,609	21,332	(8,900)	-	12,432
Net reinsurance contract assets, end of year	$ 4,881	$ 34,444	$ 3,388	$ 42,713	$ 4,933	$ 32,005	$ 2,418	$ 39,356

14. Pension and Post-Retirement Benefits

Plan information

The Corporation sponsors a defined benefit registered pension plan for its current and former management and confidential employees (the Management and Confidential Plan). Subject to the terms of the plan, the Management and Confidential Plan provides benefits to members based on their length of service and eligible earnings in the best five years of plan membership. Employees are required to contribute to the Management and Confidential Plan. Effective January 1, 2019, all Management and Confidential employees contribute 50% of the current cost benefits.

In addition, the Corporation sponsors two supplemental pension plans for certain employees. The Corporation is the legal administrator of the Management and Confidential Plan and the two

supplemental pension plans. Subject to the terms of the plans, pensions are indexed in line with increases in the Consumer Price Index (CPI) up to fixed or sustainable maximums for certain periods of service.

The Corporation also contributes to two other defined benefit pension plans for which it is not the sole sponsor. Current and former employees of the Corporation who are or were members of the Movement of United Professionals are members of the MoveUP/Insurance Corporation of British Columbia Pension Plan (MoveUP Plan). Half of the Trustees of the MoveUP Plan are appointed by the Corporation and the other half by MoveUP. The Board of Trustees of the MoveUP Plan is the legal plan administrator. The MoveUP Plan provides benefits to members based on their length of service and eligible earnings in the best five years of plan membership. MoveUP employees are required to contribute 50% of the cost of benefits to the MoveUP Plan. Subject to the terms of the plan, pensions are indexed in line with increases in the CPI. The Corporation's former Motor Vehicle Branch employees participate in the BC Public Service Pension Plan. The Corporation has no fiduciary responsibility for, or role in the governance of, the MoveUP Plan or the BC Public Service Pension Plan.

The Management and Confidential Plan, MoveUP Plan, and the BC Public Service Pension Plan are subject to the statutory requirements (including minimum funding requirements) of the British Columbia *Pension Benefits Standards Act* (PBSA) and the *Income Tax Act* (Canada). Each plan's pace of funding is set out in their respective funding policies.

The Corporation pays certain costs as post-retirement benefits for its qualifying retirees. The benefits are not prefunded. Benefit entitlements differ for management and confidential and bargaining unit employees, as stated within the terms of the plans.

The Corporation measures its defined benefit obligations and the fair value of plan assets for accounting purposes at the end of the Corporation's fiscal year. Defined benefit obligations are extrapolated from the most recent actuarial valuation date for each of the plans. The Management and Confidential Plan actuarial valuation is as at December 31, 2024, the MoveUP Plan actuarial valuation is as at December 31, 2023 and the post-retirement benefits actuarial valuation is as at January 1, 2025. Updated actuarial valuations for the Management and Confidential Plan and the MoveUP Plan are expected to be no later than December 31, 2027 and December 31, 2026, respectively. These results will be reflected in the consolidated financial statements in the year immediately following their preparation.

On its consolidated statement of financial position, the Corporation does not recognize its portion of any surplus assets held by the MoveUP Plan because it cannot realize a future economic benefit in respect of those assets.

An additional liability may be recognized in some instances if minimum future funding requirements are expected to generate a future surplus. These instances are ones where the Corporation would not be able to access or realize a future economic benefit from the future surplus. The Corporation has determined that no additional liability is required to be recognized in respect of solvency funding payments made to the Management and Confidential Plan. This is because the British Columbia PBSA permits the Corporation to secure these payments with a letter of credit in lieu of cash solvency payments or to deposit them in the plan's Solvency Reserve

Account (SRA), for which any surpluses in this account would ultimately be refundable to the Corporation. Furthermore, the Corporation may realize an economic benefit related to future current service cost, in respect of the Corporation, exceeding minimum funding requirements.

The weighted-average durations of the pension plans and post-retirement benefits are shown below, along with the approximate proportions of the defined benefit obligation by membership category:

	Pension Plans		Post-Retirement Benefits	
	2026	2025	2026	2025
Weighted-average duration	18 years	19 years	13 years	13 years
Proportion of obligation in respect of:				
- Active members	43.2%	45.1%	38.3%	41.3%
- Deferred members	6.5%	6.8%	0.0%	0.0%
- Retired members	50.3%	48.1%	61.7%	58.7%

Since pensions are adjusted to changes in the CPI, the pension plans are exposed to changes in levels and volatility in Canada's inflation rate.

In addition, the plans' obligations are exposed to interest rate risk and changes in the life expectancy for pensioners. As the plan assets include significant investments in quoted equity shares, the Corporation is also exposed to equity market risk.

Contributions to all pension and post-retirement benefit plans

Total contributions for employee future benefits for 2026, consisting of cash contributed by the Corporation to all of the funded pension plans and in respect of benefits paid from its unfunded pension and post-retirement benefits, were $7.4 million, net of a refund from the SRA (2025 – $18.6 million). Estimated employer contributions for the year ending March 31, 2027 are $56.3 million, excluding any refund from the SRA. The estimate is based on the plans' most recent actuarial funding valuations.

The SRA is a separate account, established to hold solvency and transfer deficiency payments made under a defined benefit component of a pension plan. The only funds that may be deposited to the SRA are payments made in respect of a solvency deficiency. Because the Management and Confidential Plan was certified to have a solvency ratio greater than 100% as of December 31, 2023 and December 31, 2024, no solvency and transfer deficiency payments are currently required. Furthermore, the Corporation received Superintendent consent to receive a refund of a portion of the plan's accessible solvency excess from the SRA. Consequently, on November 20, 2025, the Corporation received $44.1 million (September 27, 2024 – $33.0 million) as a refund.

Financial information

These consolidated financial statements include the assets and liabilities of all plans, excluding the BC Public Service Pension Plan, sponsored by the Corporation.

The amounts recorded on the consolidated statement of financial position are as follows:

($ THOUSANDS)	Pension Plans		Post-Retirement Benefits		Total	
	2026	2025	2026	2025	2026	2025
Assets						
Accrued pension benefits	$ 235,752	$ 300,042	$ -	$ -	$ 235,752	$ 300,042
Liabilities						
Pension and post-retirement benefits	(28,614)	(51,137)	(151,664)	(157,873)	(180,278)	(209,010)
Net total asset (liability)	$ 207,138	$ 248,905	$ (151,664)	$ (157,873)	$ 55,474	$ 91,032

One of the pension plans is in a net asset position and, as a result, that plan is required to be reported as an asset on the consolidated statement of financial position.

Information regarding the pension plans and post-retirement benefits is as follows:

($ THOUSANDS)	Pension Plans		Post-Retirement Benefits	
	2026	2025	2026	2025
Plan assets				
Fair value, beginning of year	$ 3,321,844	$ 3,090,367	$ -	$ -
Interest on plan assets	153,466	152,993	-	-
Actuarial gain on assets	91,835	135,479	-	-
Employer contributions	44,989	44,362	6,524	7,224
Employee contributions	43,544	42,950	-	-
Benefits paid	(117,032)	(110,447)	(6,524)	(7,224)
Solvency reserve account refund	(44,097)	(32,960)	-	-
Non-investment expenses	(1,000)	(900)	-	-
Fair value, end of year	3,493,549	3,321,844	-	-
Defined benefit obligation				
Balance, beginning of year	3,072,939	2,732,672	157,873	145,263
Current service cost	102,386	93,500	6,854	6,140
Interest cost	144,687	137,744	7,317	7,286
Remeasurements on obligation				
- due to changes in financial assumptions	(221,149)	159,072	(7,972)	6,408
- due to participant experience	17,341	60,398	(5,884)	-
Benefits paid	(117,032)	(110,447)	(6,524)	(7,224)
Balance, end of year	2,999,172	3,072,939	151,664	157,873
Funded status – plans in deficit	(28,614)	(51,137)	(151,664)	(157,873)
Funded status – plans in surplus	522,991	300,042	-	-
Funding surplus (deficit)	494,377	248,905	(151,664)	(157,873)
Impact of surplus derecognition	(287,239)	-	-	-
Net total asset (liability)	$ 207,138	$ 248,905	$ (151,664)	$ (157,873)

The net total expense for the pension plans and post-retirement benefits is $65.2 million (2025 – $55.7 million). In addition, the Corporation contributed $0.2 million in 2026 (2025 – $0.3 million) to the BC Public Service Pension Plan.

Assets

The pension plans' assets consist of:

	Percentage of Plan Assets	
	2026	**2025**
Cash, cash equivalent and accrued interest	1.7%	1.3%
Fixed-income investments		
Money market funds	0.6%	0.8%
Bond funds	9.3%	8.5%
Government bonds	10.2%	12.7%
Corporate bonds	7.6%	5.7%
Mortgage funds	1.7%	2.0%
Mortgages	0.5%	0.0%
Equity investments		
Domestic	3.4%	3.3%
Global	32.2%	35.3%
Other financial investments		
Domestic real estate	4.9%	5.9%
Global real estate	5.5%	5.5%
Global infrastructure	5.5%	5.1%
Global mezzanine debt	0.3%	0.6%
Private assets	16.6%	13.3%
	100.0%	100.0%

Fixed-income investments, except for mortgage funds, and equity investments are valued using published quotations sourced from an independent data provider. Mortgage funds and other financial investments valuations are based on various methods such as the discounted cash flows, appraisals and audited financial statements.

Pension plan assets generated a return of 7.5% (2025 – 9.4%) for the year ended March 31, 2026.

For the Management and Confidential Plan, the administrator compares the investment performance of the fund against the median investment performance of a peer group of comparable pension funds at least quarterly. In addition, there are monthly and quarterly asset allocation reviews performed to ensure compliance with investment policies. For the MoveUP Plan, the long-term objective is to obtain an investment return that will exceed the investment return assumption used in the actuarial valuation and to provide positive real growth. The Trustees have outsourced the Chief Investment Officer (CIO) who reviews the fund managers' performance on a quarterly basis. The outsourced CIO invests funds based on the Trustees' approved Statement of Investment Policy.

As at March 31, 2026 and March 31, 2025, the Corporation's pension plans did not hold any of the Corporation's securities or assets nor were any of the plans' assets used by the Corporation during these years.

Assumptions

The significant actuarial assumptions adopted in measuring the Corporation's defined benefit obligation are as follows (weighted-average assumptions):

	Pension Plans		Post-Retirement Benefits	
	2026	2025	2026	2025
Discount rate	5.09%	4.63%	5.00%	4.55%
Rate of compensation increase	3.02%	3.01%	n/a	n/a
Pension inflation rate	2.00%	2.00%	n/a	n/a

Mortality assumptions are significant in measuring the obligations under the defined benefit plans. Future longevity improvements have been considered and included where appropriate. The following table summarizes the life expectancy for members, in years, based on the mortality assumption used:

2026		2025	
Life expectancy at 65 for a member currently		Life expectancy at 65 for a member currently	
Age 65	Age 45	Age 65	Age 45
24.2	25.5	24.1	25.5

As at March 31, 2026, the extended healthcare trend rate is assumed to be 5.3% per annum, changing over fourteen years to 4.1% per annum thereafter. As at March 31, 2025, the extended healthcare trend rate is assumed to be 5.1% per annum, changing over fifteen years to 4.1% per annum thereafter.

The plans' sensitivity to significant assumptions is shown below:

($ THOUSANDS)	Pension Plans		Post-Retirement Benefits	
	2026	2025	2026	2025
Estimated increase in defined benefit obligation - end of year due to:				
1ppt[1] decrease in discount rate	$ 524,400	$ 573,776	$ 19,293	$ 20,992
1ppt increase in salary increase rate	$ 84,068	$ 92,817	n/a	n/a
1ppt increase in pension inflation rate	$ 391,231	$ 432,393	n/a	n/a
1ppt increase in healthcare trend rate	n/a	n/a	$ 8,214	$ 8,339
1 year increase in life expectancy	$ 80,949	$ 86,163	$ 2,783	$ 2,715

[1] *ppt = percentage point*

The sensitivity to the significant assumptions has been determined assuming all other assumptions remain unchanged. If multiple assumptions were to change at the same time, there may be correlations between assumptions that could result in different impacts than simply adding the individual sensitivities above.

15. Investment Income and Net Insurance Finance Expenses

($ THOUSANDS)	2026	2025
Interest income		
Fixed-income investments	$ 360,276	$ 453,483
Other financial investments	1,308	6,174
	361,584	459,657
Dividends, distributions, and other income (expenses)		
Equity investments	258,669	367,427
Other financial investments	422,964	375,965
Loss from investment properties	(54)	(891)
(Loss) gain on sale of investment properties	(2,258)	20,635
Impairment loss - investment properties	(30,151)	(6,647)
Investment management fees	(41,871)	(34,918)
Other	(56,790)	(75,623)
	550,509	645,948
Gains (losses) on investments and derivatives		
Fixed-income investments	352	82,653
Equity investments	245,555	427,934
Other financial investments and derivatives	(29,254)	(66,282)
	216,653	444,305
Unrealized (losses) gains from fair value changes		
Financial investments	(217,229)	(55,788)
Derivative financial instruments	51,301	(83,315)
	(165,928)	(139,103)
Total investment income	$ 962,818	$ 1,410,807

($ THOUSANDS)	2026	2025
Amounts recognized in investment income (loss) for investment properties		
Rental income	$ 27,476	$ 36,242
Direct operating expenses that generated rental income	(27,180)	(37,331)
Direct operating expenses that did not generate rental income	(350)	198
Total loss from investment properties	(54)	(891)

($ THOUSANDS)	2026	2025
Insurance finance (expense) income		
Insurance contracts - Interest accreted	$ (272,201)	$ (406,289)
Insurance contracts - Effect of changes in interest rates and other financial assumptions	88,694	(171,883)
Reinsurance contracts - Interest accreted	794	1,263
Reinsurance contracts - Effect of changes in interest rates and other financial assumptions	(210)	576
Net insurance finance expenses	$ (182,923)	$ (576,333)

During fiscal year 2026, net investment income from financial investments designated as FVTPL is $63.5 million (2025 – $248.2 million).

16. Expenses by Nature

($ THOUSANDS)	2026	2025
Expenses – by nature		
Premium taxes	$ 298,175	$ 270,918
Commissions	600,665	569,216
Employee benefit expense:		
Compensation and other employee benefits	609,160	584,602
Pension and post-retirement benefits (note 14)	65,448	55,938
Professional and other services	56,460	43,442
Road improvements and other traffic safety programs	39,181	36,045
Building operating expenses	28,788	29,093
Merchant and bank fees	58,227	52,259
Office supplies and postage	23,376	20,886
Computer costs	57,017	46,619
Depreciation and amortization (notes 7 and 8)	95,904	67,136
Depreciation for lease assets (note 9)	14,261	14,481
Interest expense on lease liabilities	2,609	2,429
Other	46,345	56,463
	$ 1,995,616	$ 1,849,527
Expenses by operation		
Insurance operations		
Premium taxes, commissions and other acquisition costs[1]	$ 902,151	$ 843,053
Claims services[1]	504,225	462,150
Directly attributable operating expenses[1]	142,306	122,904
Road safety and loss management services[1]	56,873	53,074
Other operating expenses	182,281	174,314
Non-insurance operations		
Operating expenses	165,268	152,707
Commissions	42,512	41,325
	$ 1,995,616	$ 1,849,527

[1] Expenses attributed to insurance acquisition cash flows and other directly attributable expenses comprise expenses incurred in the reporting period that relate directly to the fulfilment of insurance contracts issued within IFRS 17's scope. Refer to note 12 Insurance contract liabilities - Reconciliation of the liability for remaining coverage and liability for incurred claims

17. Related Party Transactions

ICBC is a wholly-owned Crown corporation of the Province of B.C.

All transactions with the Province of B.C.'s ministries, agencies, and Crown corporations occurred in the normal course of providing insurance, registration, and licensing for motor vehicles, which is representative of fair value unless otherwise disclosed in these notes. The Corporation has elected to apply the exemption for government-related entities under IAS 24 *Related Party Disclosures*.

During the year, the Corporation finalized a commitment with another Province of B.C.'s Crown Corporation to sell the Corporation's current head office for a sale price of $53.7 million, which is representative of fair value. The sale is expected to complete within the fiscal year ending March 31, 2028.

All transactions with the Corporation's subsidiary companies occurred in the normal course of investing in investment properties (note 2j), and financial investments (note 6).

The Corporation acts as an agent for the Ministry of Finance regarding the collection of provincial taxes on imported and privately sold used vehicles and motor vehicle-related debts. The Corporation is the sole provider of Basic insurance (note 1) in the Province of B.C. and, therefore, insures, at market rates, vehicles owned or leased by the Province of B.C. and its controlled entities. As a consequence of these relationships, the Corporation has, at any time, amounts owing to or from various government departments or ministries in the ordinary course of business.

The Corporation is also responsible for collecting and remitting in full to the Province of B.C. all driver license fees as well as vehicle-related fees for acquiring and distributing licence plates including permits and other fees and fines. These collections are not revenue to the Corporation. The costs associated with the licensing and compliance activities conducted on behalf of the Province of B.C. are borne by the Corporation. These collections on behalf of and payments to the Province of B.C. are disclosed in the consolidated statement of comprehensive income under non-insurance operations.

The Corporation has defined key management as members of the Board of Directors and management employees at the Senior Director and equivalent level and above. The compensation for key management is shown below:

($ THOUSANDS)	2026	2025
Key management compensation		
Compensation and other employee benefits	$ 4,697	$ 4,994
Pension and post-retirement benefits	448	523
	$ 5,145	$ 5,517

As at March 31, 2026, $0.7 million (2025 – $0.8 million) was payable to key management.

The Corporation contributes to several defined benefit pension and post-retirement plans. Transactions with these entities are disclosed in note 14. As at March 31, 2026, $2.1 million (2025

– $1.7 million) was payable to these plans for employer contributions. In addition, the Corporation provides certain administrative and office services to the plans at no charge. During the year ended March 31, 2026, the Corporation incurred $2.7 million (2025 – $2.2 million) in administrative expenses and investment governance fees on behalf of these plans.

18. Capital Management

The Corporation's capital is comprised of retained earnings and other components of equity. The Corporation's objectives for managing capital are to maintain financial strength, to manage ongoing business risks and to protect its ability to meet the obligations to policyholders and others.

The Corporation operates two lines of insurance business, Basic and Optional. As prescribed in *Special Direction IC2 to the British Columbia Utilities Commission* (*Special Direction IC2*) for Basic insurance, and in line with federally regulated insurers competing for Optional insurance, the Corporation has established capital targets based upon the capital management framework of the Office of the Superintendent of Financial Institutions Canada (OSFI) and OSFI's Guideline for the minimum capital test (MCT). The MCT is a ratio of capital available to capital required, and utilizes a risk-based formula to assess the capital adequacy, including financial risk and long-term financial stability, of an insurance company.

For the Basic insurance business, *Special Direction IC2* requires that the Corporation's capital targets be in accordance with a capital management plan approved by the BCUC (note 20). The Corporation builds Basic capital over time through the capital provision included in Basic rates.

- On December 12, 2022, *Special Direction IC2* was amended. These amendments introduced a capital provision requirement equal to 7.0% of required premium, suspended the requirement to maintain a Basic MCT ratio of at least 100%, suspended the customer renewal credit, repealed the rate smoothing framework except for the requirement for the BCUC to fix rates in a manner that does not decrease existing rates, and defined policy year 2023 as the 24-month period from April 1, 2023 to March 31, 2025.
- On October 11, 2023, the BCUC approved the Corporation's revenue requirement application for a 0.0% Basic rate change for policy year 2023.
- On May 8, 2024, *Special Direction IC2* was amended to extend policy year 2023 by one year to end on March 31, 2026. On May 23, 2024, the BCUC approved the one-year extension of policy year 2023, consequently keeping the basic rate change of 0% in effect up to March 31, 2026.
- On October 28, 2025, *Special Direction IC2* was amended to further extend policy year 2023 to end on March 31, 2027. On November 5, 2025, the BCUC approved the further extension of policy year 2023, consequently keeping the basic rate change of 0% in effect up to March 31, 2027.

For the Optional insurance business, the Corporation follows a capital management plan, which is approved by the Corporation's Board of Directors and reviewed at least every three years. The Optional insurance capital target level is calculated based on the MCT guideline and is assessed by considering various factors that reflect the Corporation's risk profile, risk appetite, and risk tolerance. At year end, when Optional capital is in excess of the management target, that amount

is to be transferred to the Basic capital. On March 31, 2026, $86.6 million was transferred from Optional to Basic capital.

The Corporation continues to benefit from product reforms (note 3g and 3h) that contribute to the financial stability of the insurance system. In fiscal year 2025, the Corporation provided a premium rebate (note 12) to policyholders while continuing to grow capital.

19. Contingencies and Commitments

a) Structured settlements

Certain injury claims are settled through the use of various structured settlements which require the Corporation to provide the claimant with periodic payments.

The Corporation purchases an annuity from an approved life insurance company to make these payments. In the event the life insurance company fails in its obligation, the risk to the Corporation is mitigated as the claimant will continue to receive payments, up to certain limits, from a not-for-profit organization that is funded by the insurance industry and designated by the Federal Government under the *Insurance Companies Act (Canada)*. The Corporation is only responsible for making payments for the excess, if any, between the claimant's annuity payments and the payment from the not-for-profit organization. At present, three federally licensed life insurance companies are used by the Corporation. The present value of these structured settlements as at March 31, 2026 is approximately $0.86 billion (2025 – $0.89 billion), which are not recorded in the consolidated financial statements of the Corporation. Management does not believe any provision for credit risk is required in relation to these annuities as at March 31, 2026, as all utilized life insurance companies are rated investment-grade and outstanding balances are backed by the not-for-profit organization. The not-for-profit organization provides guarantees of up to $2,000 a month or 85% of the promised monthly income benefit, whichever is higher. The Corporation's exposure to credit risk beyond the guarantee is insignificant. To date, the Corporation has not experienced any losses resulting from these arrangements.

b) Other

The Corporation has committed to participating in the future funding of multiple investment programs. Unfunded commitments, excluding mezzanine debt, as at March 31, 2026 were $2.57 billion (2025 – $2.37 billion). The timing of the funding and related acquisition of investments is uncertain, as it is dependent on appropriate investing opportunities identified by the investment manager.

In 2017, the Corporation committed to invest in a limited partnership for mezzanine debt over a period of 10 years. As at March 31, 2026, unfunded commitment was $46.7 million USD (2025 – $47.3 million USD).

In fiscal year 2025, the Corporation committed to a seven-year software services agreement. As at March 31, 2026, $108.4 million (2025 - $120.5 million) was outstanding.

In fiscal year 2026, the Corporation committed to a five-year software services agreement. As at March 31, 2026, $50.5 million was outstanding.

c) Pending litigation

On July 4, 2022, a claim was filed against the Attorney General of B.C. challenging Enhanced Care. The claimants argue that the Enhanced Care legislation is a violation of equality rights under s. 15 of the *Canadian Charter of Rights and Freedoms* and grants the CRT power that violates the jurisdiction of the B.C. Supreme Court and as a result is unconstitutional. The claimants have not moved the claim forward since July 2022. At this stage of the proceeding, the probability of success cannot be determined.

On October 21, 2024, a notice of civil claim was filed against the Corporation. The proposed class action alleges that the Corporation advised the Claimant that the Corporation's Authorization to Provide Medical Information was legally required to be signed during the claim process following injuries from a collision, and that the Corporation subsequently used the form to obtain personal and private medical history of the Claimant that was not relevant and without informing the Claimant. The class action lawsuit is framed as a breach of privacy claim coupled with bad faith. At this early stage of the proceedings, the probability of success cannot be determined, nor can the financial impact on the Corporation.

In March 2024, a claim was filed against the Attorney General of B.C. and ICBC challenging the November 2023 amendments to the *Disbursement and Expert Evidence Regulation* under the *Evidence Act*. The claimants allege that the legislation is an unauthorized exercise of the government's authority and that it infringes on the *Canadian Charter of Rights and Freedoms* and the *Constitution Act*. On September 15, 2025, the B.C. Supreme Court dismissed the claimants' challenge. The Claimants did not appeal the decision.

20. Regulation over Basic Insurance

As discussed in note 1, the Corporation is subject to regulation by the BCUC. The BCUC has jurisdiction over the Corporation's rates and services for Basic insurance, and the responsibility for ensuring that the Basic insurance business does not subsidize the Corporation's Optional insurance business.

The BCUC is required to ensure that the Corporation's Basic insurance rates are not unjust, unreasonable, unduly discriminatory nor unduly preferential, and to ensure that rates are not based on age, gender or marital status.

The BCUC is required to approve Basic insurance rates set on the basis of accepted actuarial practice, in a manner that allows the Corporation to collect sufficient revenue to pay for costs, allocated to the Basic insurance and Non-insurance lines of business, including a capital provision, and to ensure that increases or decreases in rates are phased in, in a relatively stable and predictable manner.

As required by the regulatory framework, the Corporation maintains a Basic insurance capital management plan which is reviewed and approved by the BCUC. The BCUC is also required to

ensure that the Corporation has sufficient Basic insurance capital, in accordance with the approved capital management plan (note 18).

The BCUC initiates regulatory processes upon application by the Corporation but may also do so on its own initiative. It may make use of regulatory processes such as written proceedings, oral hearings, or negotiated settlement processes to review applications and subsequently issue legally binding decisions. The Corporation is required to reimburse a portion of the BCUC's general operating expenses, as well as costs associated with each proceeding. The BCUC can also order the Corporation to reimburse other proceeding participants for specified costs such as legal and expert witness fees.

21. Indirect Method Cash Flow Details

The following table illustrates the details of the consolidated statement of cash flows:

($ THOUSANDS)	March 31 2026	March 31 2025
a) Items not requiring the use of cash		
Bad debt expense	$ 17,241	$ 15,457
Pension and post-retirement benefits (notes 14 and 16)	65,448	55,938
Amortization and depreciation of:		
Investment properties (note 6)	8,049	11,594
Property, equipment and intangibles (notes 7 and 8)	95,904	67,136
Lease assets (note 9)	14,261	14,481
Retirement of property, equipment and intangibles	86	(1,491)
Impairment loss on investment properties (notes 6 and 15)	30,151	6,647
Interest on lease liabilities	2,609	2,429
Interest on mortgages payable	783	(718)
Unrealized loss on financial investments (note 15)	217,229	55,788
Unrealized (gain) loss on derivative financial instruments (note 15)	(51,301)	83,315
Loss (gain) on sale of investment properties (note 15)	2,258	(20,635)
Gain on financial investments	(283,457)	(691,374)
	$ 119,261	$ (401,433)
b) Changes in non-cash working capital		
Accrued interest	$ 20,506	$ 7,986
Derivative financial instruments	(1,494)	2,110
Reinsurance assets	(3,357)	(3,948)
Accrued pension benefits	29,012	18,249
Prepaids and other receivables	(8,910)	(17,642)
Accounts payable and accrued charges	10,072	(18,089)
Other liabilities	(20,153)	(77,773)
Premiums and fees received in advance	6,852	8,207
Insurance contract liabilities	(1,480,471)	(1,715,685)
Pension and post-retirement benefits	(36,642)	(37,140)
	$ (1,484,585)	$ (1,833,725)

The table below details the changes in the Corporation's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing are those for which cash flows were, or future cash flows will be, classified in the Corporation's consolidated statement of cash flows as cash flows from financing activities.

($ THOUSANDS)	March 31, 2025	Financing cash flows	Non-cash changes	March 31, 2026
Investment-related liabilities (note 10)	$ 156,957	$ 19,035	$ -	$ 175,992
Lease liabilities (note 9)	49,491	(13,539)	122,415	158,367
	$ 206,448	$ 5,496	$ 122,415	$ 334,359

($ THOUSANDS)	March 31, 2024	Financing cash flows	Non-cash changes	March 31, 2025
Investment-related liabilities (note 10)	$ 97,047	$ 59,910	$ -	$ 156,957
Lease liabilities (note 9)	57,125	(13,369)	5,735	49,491
	$ 154,172	$ 46,541	$ 5,735	$ 206,448

Supplemental Information (unaudited)

Allocation of Basic and Optional amounts

The Corporation operates as an integrated entity in its provision of Basic insurance, Optional insurance and Non-insurance products and services. In order to allocate its revenues and costs among the Basic insurance, Optional insurance and Non-insurance lines of business, the Corporation follows a BCUC-approved financial allocation methodology. This methodology is summarized below.

The majority of the Corporation's insurance revenues and costs associated with Basic insurance and Optional insurance can be directly attributed and do not require further process of allocation. Non-insurance revenues and costs are fully allocated to Basic insurance in accordance with *Special Direction IC2*. A pro-rata approach is used to allocate revenues and costs that are not directly attributable to the Basic, Optional or Non-insurance businesses. This approach is based on the drivers of those revenues and costs, the degree of causality, and any BCUC directives.

($ THOUSANDS)	Basic Coverage		Optional Coverage		Total	
	2026	2025	2026	2025	2026	2025
Insurance revenues	$ 3,457,211	$ 3,015,293	$ 3,217,910	$ 2,972,230	$ 6,675,121	$ 5,987,523
Insurance service expenses	(2,694,519)	(2,438,090)	(2,886,099)	(2,394,875)	(5,580,618)	(4,832,965)
Net expenses from reinsurance contracts	9,053	(730)	(12,889)	(9,593)	(3,836)	(10,323)
Insurance service result	771,745	576,473	318,922	567,762	1,090,667	1,144,235
Net investment income	655,645	979,490	307,173	431,317	962,818	1,410,807
Net insurance finance expenses	(122,932)	(414,886)	(59,991)	(161,447)	(182,923)	(576,333)
Net insurnace and investment result	1,304,458	1,141,077	566,104	837,632	1,870,562	1,978,709
Other operating expenses	(82,414)	(78,973)	(73,240)	(65,880)	(155,654)	(144,853)
Income - insurance operations	1,222,044	1,062,104	492,864	771,752	1,714,908	1,833,856
Cost of non-insurance operations	(198,077)	(182,645)	-	-	(198,077)	(182,645)
Net income for the year	$ 1,023,967	$ 879,459	$ 492,864	$ 771,752	$ 1,516,831	$ 1,651,211
Net income attributable to:						
Non-controlling interest	$ (2,390)	$ (962)	$ (1,119)	$ (423)	$ (3,509)	$ (1,385)
Owner of the corporation	1,026,357	880,421	493,983	772,175	1,520,340	1,652,596
	$ 1,023,967	$ 879,459	$ 492,864	$ 771,752	$ 1,516,831	$ 1,651,211
Equity						
Retained earnings, beginning of year	$ 4,568,772	$ 3,688,351	$ 2,031,557	$ 1,259,382	$ 6,600,329	$ 4,947,733
Net income for the year, owner of the corporation	1,026,357	880,421	493,983	772,175	1,520,340	1,652,596
Optional capital transfer to Basic business (note 18)	86,630	-	(86,630)	-	-	-
Retained earnings, end of year	5,681,759	4,568,772	2,438,910	2,031,557	8,120,669	6,600,329
Other components of equity, beginning of year	413,448	387,590	179,492	167,929	592,940	555,519
Pension and post-retirement benefits remeasurements	15,270	25,858	6,990	11,563	22,260	37,421
Other components of equity, end of year	428,718	413,448	186,482	179,492	615,200	592,940
Total equity attributable to owner of the corporation	6,110,477	4,982,220	2,625,392	2,211,049	8,735,869	7,193,269
Non-controlling interest, beginning of year	1,684	2,909	1,570	2,102	3,254	5,011
Change in net assets for the year, non-controlling interest	210	(263)	91	(109)	301	(372)
Net income for the year, non-controlling interest	(2,390)	(962)	(1,119)	(423)	(3,509)	(1,385)
Total equity attributable to non-controlling interest, end of year	(496)	1,684	542	1,570	46	3,254
Total Equity	$ 6,109,981	$ 4,983,904	$ 2,625,934	$ 2,212,619	$ 8,735,915	$ 7,196,523

Schedule of Guarantee and Indemnity Agreements

As at March 31, 2026

There were no guarantee or indemnity agreements provided by the Corporation during the fiscal year ended March 31, 2026.

Schedule of Debts

As at March 31, 2026

There were no long-term debts secured by the Corporation as at March 31, 2026.

Financial Information Reconciliation

For the year ended March 31, 2026

($ THOUSANDS)

Amounts paid per Financial Information Schedules		
Total Remuneration – Board of Directors	$	433
Total Remuneration – Employees		562,591
Total Remuneration Paid		563,024
Reconciling items:		
Amounts paid to Board of Directors	$	(433)
Amounts capitalized or recovered		(20,392)
Severance		7,042
Benefits paid on behalf of employees		48,159
Timing and other differences		11,760
		46,136
Total Compensation and Other Employee Benefits per Note 16 (page 59)	$	609,160

Note: A reconciliation of amounts reported in the Financial Information Act Return and the audited consolidated financial statements has not been prepared for amounts paid to suppliers for goods and services due to the significant volume and complexity of reporting for supplier payments. ICBC prepares its financial statements on an accrual basis while amounts reported in the Financial Information Act Return are based on cash payments in the year. This results in timing differences between amounts recorded in the financial statements and amounts paid in the year. In addition to timing differences, the operating expenses in the financial statements differ from the amounts paid to suppliers for goods and services due to non-operating and capital payments, and amounts paid to claims suppliers for goods and services.

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
ABBOTT F.	90,874	94
ABBOTT M.	104,242	7,454
ABDIRAHMAN A.	77,242	5,712
ABDUL QADER A.	97,998	185
ABDULLA A.	80,807	0
ABID R.	112,296	210
ABI-SAAD M.	137,494	321
ABOGADO J.	76,261	0
ABOLHASSANI A.	82,499	0
ABOOD H.	103,105	36
ABRAHAM N.	89,033	25
ACEVEZ Y NUNEZ M.	75,677	202
ACKER N.	186,175	10,402
ACKERMANN D.	128,409	1,971
ADAM S.	86,612	0
ADAMICK E.	167,295	3,182
ADAMS C.	104,076	0
ADAMS L.	114,831	1,338
ADAMS R.	134,268	1,153
ADAMS S.	121,781	2,934
ADDISON D.	163,818	4,215
ADDISON T.	88,638	0
ADDISON Y.	94,091	15
ADLEM B.	175,554	3,341
AFZAL S.	80,050	1,779
AGA S.	108,031	245
AGGARWAL G.	82,658	0
AGGARWAL S.	97,802	202
AGUILAR I.	95,202	0
AHIRA D.	115,044	942
AHMED A.	143,397	0
AHUJA G.	82,853	0
AHUJA S.	83,025	99
AIELLO C.	127,942	192
AIELLO I.	79,798	0
AIMERS K.	328,912	16,968
AINDLA R.	121,257	168
AKANDA S.	76,417	170
AKELLA L.	89,645	0
AKIZUKI M.	107,985	106
AKSEHIRLI Y.	97,779	4,038
AKTAS N.	87,184	0
AL MAGEDI M.	97,957	0
ALAMAR C.	106,185	0
ALASHI S.	85,068	0
AL-ATTAR Z.	76,793	0
ALBAN E.	112,385	0
ALBAN M.	127,329	0
ALBANESE V.	407,225	0
ALCOS C.	82,475	0
ALDAMMAN R.	87,053	525
ALEXANDER K.	76,083	90
ALEXANDER K.	83,532	1,352
ALI A.	78,069	250
ALI R.	112,740	0
ALIKPALA E.	85,307	12
ALLISTON S.	79,182	0
ALMEIDA A.	89,324	0
ALSOP S.	75,089	227
ALVAREZ D.	85,307	0
AMABA C.	93,805	55
AMADO PEREZ H.	82,249	0
AMAZA P.	133,543	502
AMBARUKHANA Y.	114,435	0
AMBROSIO R.	109,264	937
AMEZCUA ESPARZA G.	83,876	0
AMINI P.	110,810	0
AN H.	102,019	0
ANAM M.	104,659	0
ANDERSEN C.	115,104	3,747
ANDERSEN C.	97,839	448
ANDERSON B.	118,895	0
ANDERSON C.	136,289	0
ANDERSON C.	168,157	10,502
ANDERSON G.	85,375	63
ANDERSON J.	77,111	0
ANDERSON J.	78,586	200
ANDERSON J.	114,585	0
ANDERSON J.	108,416	0
ANDERSON K.	102,173	263
ANDERSON K.	79,504	65
ANDERSON L.	136,638	10
ANDERSON R.	101,472	300
ANDREWS L.	126,967	8,119
ANDREWS N.	105,065	171
ANG S.	107,499	25
ANG T.	106,316	347
ANGUS A.	85,023	70
ANIL THOMAS A.	98,006	0
ANISHA A.	82,556	0
ANNESS G.	138,255	7,049
ANTHONY D.	102,992	0
ANTILLE K.	112,392	0
ANTOSIK D.	75,543	0
ANU ANTHONY A.	75,403	0
ANWAR A.	112,936	472
ANYON M.	80,464	0
AQUINO C.	110,101	0
ARAI B.	119,130	0
ARAKI K.	86,468	265
ARARSO T.	115,256	0
ARAUJO L.	112,504	0
ARAVIND A.	85,907	0
ARCHER L.	120,420	0

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
ARCHER R.	78,960	31,740
ARCHIBALD J.	161,306	2,428
ARCHIBALD M.	102,530	3,079
ARDANAZ T.	109,697	167
ARDEN R.	87,852	0
ARMITAGE S.	93,581	0
ARMSTRONG C.	142,937	1,227
ARNDT E.	148,002	3,182
ARNDT J.	125,971	0
ARNETT W.	119,716	0
ARORA N.	83,578	0
ARORA R.	77,205	0
ARORA V.	76,709	0
ARORA V.	109,966	1,249
ARROWSMITH E.	84,366	213
ARSENEAULT C.	77,385	0
ARTEMENKO R.	124,711	525
ARZADON M.	75,621	0
ASHLEY A.	99,793	260
ASTLES L.	128,817	4,302
ASTORGA G.	163,347	93
ATHWAL H.	83,177	5,107
ATKER J.	103,051	0
ATKINS L.	86,034	0
ATTWELL D.	87,536	0
ATWAL A.	124,596	217
ATWAL A.	108,987	0
ATWAL A.	80,070	0
ATWAL H.	82,456	22
ATWAL H.	122,088	0
ATWAL J.	86,369	20
ATWAL M.	86,256	205
ATWAL S.	101,358	210
AU A.	93,169	0
AU E.	105,788	0
AUGUSTINE B.	117,959	0
AUNG M.	80,913	0
AURINI J.	160,383	3,803
AUSTAD O.	81,893	239
AU-YEUNG K.	85,792	0
AU-YEUNG S.	99,480	1,431
AVEY A.	85,518	38
AWAN A.	110,930	366
AWAN S.	102,444	692
AY C.	79,296	0
AZIZ H.	103,036	342
BAANGA D.	86,360	1,429
BABIN M.	82,135	15,149
BABYUK A.	97,874	0
BACCHUS J.	112,854	210
BADANIC D.	119,989	77
BADESHA S.	78,776	0
BADGER M.	86,003	0
BADIEZADEGAN S.	110,356	0
BAE J.	113,601	0
BAGGA T.	80,707	0
BAGHERI P.	104,235	1,723
BAGRAN O.	86,982	0
BAHI J.	107,483	587
BAILEY J.	80,735	320
BAILEY J.	137,739	1,108
BAINS A.	78,606	0
BAINS B.	119,345	3,416
BAINS N.	78,861	0
BAINS S.	266,814	6,929
BAJWA A.	80,177	0
BAJWA P.	101,250	285
BAJWA W.	108,835	0
BAKARE Z.	90,837	519
BAKER R.	89,628	1,513
BAKSHI A.	121,061	0
BALASUBRAMANIAN C.	106,648	0
BALASUBRAMANIAN H.	150,680	0
BALDWIN A.	107,967	210
BALITAAN V.	120,959	0
BALLA T.	141,818	0
BALLANCE S.	126,490	0
BALLANTYNE G.	86,050	0
BALLARIN C.	86,003	0
BALMER C.	93,445	770
BALY M.	82,351	0
BANCOSTA F.	120,296	148
BANG S.	83,247	0
BANMEN D.	78,046	0
BANSAL P.	86,960	0
BARDUA B.	126,802	98
BARICHELLO A.	91,853	31
BARJESTEH V.	106,638	219
BARKER D.	85,655	0
BARLOW J.	109,781	667
BARNAMEH N.	122,793	692
BARNES C.	114,322	0
BARNES J.	165,778	2,428
BARNES J.	134,754	656
BARNETT C.	86,793	0
BARNSLEY C.	98,035	5,062
BARR J.	86,605	410
BARRATO E.	89,241	22
BARRETT W.	82,914	0
BARRIENTOS M.	81,012	0
BARROETAVENA A.	108,006	535
BARRON K.	90,360	195
BARROW J.	160,395	1,145
BARUAH U.	112,598	0

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
BARUFFA A.	127,708	619
BARYSHEVA A.	112,900	0
BASRA A.	81,917	1,468
BASRAN B.	113,934	203
BASRAN R.	83,665	0
BASSI G.	132,734	3,182
BASSI H.	84,654	51
BASTILLO G.	88,864	0
BASTILLO G.	93,224	0
BATAGHVA SHAHBAZ M.	135,735	0
BATCHELOR D.	129,754	6,293
BATH A.	76,782	0
BATISTINI P.	85,800	30
BATRA N.	104,454	367
BATTAGLIA F.	110,596	239
BATTISTA S.	87,916	0
BATTISTA T.	80,522	1,543
BATTISTON A.	119,812	2,880
BATTY R.	77,133	0
BAUER T.	98,943	263
BAUGH N.	133,955	1,955
BAXTER T.	85,491	0
BEACH R.	93,500	0
BEASLEY V.	106,007	40
BEATON J.	114,059	5,441
BEATON K.	118,488	0
BEAULIEU Z.	115,218	0
BEAUREGARD G.	197,057	3,875
BECHTEL C.	109,602	730
BECKER B.	114,433	0
BECKER C.	107,967	61
BECKER D.	80,593	40
BEESLEY J.	227,822	7,438
BEG F.	120,642	1,284
BEG M.	120,864	1,278
BEHIS-YAMAMOTO J.	75,805	0
BEJA T.	119,725	24
BELANGER K.	75,213	538
BELCHAM M.	86,171	181
BELCOURT K.	78,677	0
BELL K.	84,777	0
BELL K.	106,047	227
BELL K.	78,183	84
BELL M.	85,500	0
BELL S.	105,516	1,325
BELL S.	126,758	154
BELL T.	99,046	0
BERETANOS M.	79,326	0
BERETTA A.	101,346	0
BERGLIND T.	111,097	10
BERGLUND A.	83,778	99
BERNAL HERNANDEZ A.	75,640	14
BERRETTA L.	105,563	91
BERRY D.	116,891	506
BERRY G.	119,763	2,689
BESANGER M.	81,561	0
BEST L.	197,367	7,419
BETKER J.	120,696	3,415
BETTLES E.	123,242	0
BEVAN A.	163,529	3,122
BEWCYK M.	81,452	0
BHAGAT M.	100,177	525
BHANDARI A.	128,637	3,309
BHANGU H.	104,703	174
BHARDWAJ D.	111,089	0
BHARGAVA S.	94,493	853
BHATIA G.	80,458	0
BHATIA R.	99,065	0
BHATT T.	110,218	1,703
BHINDER J.	101,292	73
BHINDER K.	94,792	0
BHOGAL S.	76,839	250
BHOIL S.	95,150	0
BHULLAR A.	97,770	0
BIEBER B.	94,188	0
BIEBER T.	106,639	5,665
BIERD M.	78,844	0
BILLIE B.	91,947	0
BINNING D.	75,594	0
BIRK P.	82,600	0
BISDORF B.	85,307	0
BISHOP C.	129,752	242
BLABER J.	81,965	0
BLACK C.	82,622	0
BLACK M.	114,238	0
BLACK M.	82,181	0
BLACKLOCK J.	164,067	6,266
BLACKMORE R.	82,759	0
BLAIR C.	112,214	273
BLAIR E.	101,347	24
BLANCO D.	86,057	0
BLANCO K.	84,968	0
BLODGETT G.	130,926	2,422
BLONDE S.	84,559	897
BLOOMFIELD K.	105,857	2,454
BLOOMQUIST T.	97,943	245
BLOSSOM B.	94,438	0
BLUNDELL C.	111,629	969
BOAL J.	118,236	1,966
BOAL M.	125,821	0
BOAL N.	79,074	0
BOAL S.	85,770	280
BOAN D.	178,919	2,428
BOATENG J.	105,165	295

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
BOBROWSKI F.	103,829	165
BOGDANOVIC S.	112,978	0
BOGLARI S.	224,994	1,540
BOGNAR C.	157,943	5,480
BOLA R.	91,744	0
BOLOGNESE B.	81,109	0
BOM C.	97,749	170
BOMBHI D.	92,614	842
BONG E.	87,009	0
BONIS C.	78,960	0
BOOTH B.	106,125	85
BOOTH C.	83,071	24
BOOTH D.	105,741	35
BOOTH K.	96,569	262
BOOTY J.	105,007	5,195
BOPARAI G.	79,101	0
BOPARAI S.	113,418	1,020
BORELLI N.	105,085	3,483
BORGES P.	86,282	0
BOTT M.	90,619	449
BOTTYAN B.	76,611	0
BOUBILA J.	127,094	0
BOUCHARD E.	159,982	8,465
BOUFEAS R.	80,852	0
BOUILLON K.	114,873	1,747
BOURDIN E.	220,553	656
BOURDON J.	118,375	241
BOUSTANI N.	85,307	0
BOW A.	84,818	0
BOWAL A.	81,481	0
BOWCOTT B.	139,187	10,004
BOWE M.	82,119	0
BOWE R.	87,766	0
BOWERBANK M.	96,665	1,275
BOWKETT H.	75,469	2,288
BOWYER C.	93,581	0
BOYAL M.	111,273	0
BOYCE S.	116,526	7,092
BOYD K.	109,735	4,598
BOYLE K.	83,352	0
BRADBURN G.	81,227	630
BRADBURN N.	79,492	150
BRADE S.	83,316	0
BRADFORD D.	110,881	1,733
BRADFORD S.	108,785	1,875
BRADLEY A.	83,692	0
BRADLEY G.	87,166	100
BRADLEY S.	93,217	962
BRADSHAW L.	94,294	1,138
BRAICH S.	93,581	677
BRAKOP I.	110,292	15,836
BRAR N.	84,535	50
BRAR N.	105,485	0
BRAR N.	90,276	0
BRAR P.	81,471	110
BRAR S.	78,118	0
BRAY A.	103,518	2,255
BREARLEY A.	149,445	955
BREGEDA K.	151,288	7,502
BREITSCHMID M.	87,233	0
BRENNAN E.	106,280	761
BRES A.	121,247	4,661
BREWSTER C.	137,034	4,408
BREWSTER D.	111,065	31
BRIDEN M.	76,150	1,008
BRIERLEY A.	121,318	0
BRIGGS B.	101,244	0
BRIGGS S.	89,681	0
BRINDAMOUR M.	81,342	0
BRINO-TARASOFF J.	89,002	3,560
BRIZ D.	79,444	0
BROCKMAN J.	168,304	1,049
BRODZIAK S.	128,402	2,052
BROMMELAND S.	105,033	4,366
BROOKE A.	189,723	35,793
BROWN J.	102,814	0
BROWN L.	81,037	0
BROWN T.	80,554	0
BROWNE M.	136,917	0
BROWN-MACKAY T.	75,440	40
BROZIC B.	95,976	0
BRUCE K.	86,824	488
BRULE N.	85,015	0
BRYAN M.	215,256	10,831
BRYANT J.	86,570	210
BRYANT J.	85,307	221
BUCHANAN D.	102,946	150
BUCKLAND J.	102,803	1,140
BUCKMAN P.	99,794	65
BUI D.	111,291	91
BUI T.	98,713	925
BULHOES G.	93,103	0
BULJUBASIC M.	109,764	0
BUNGAG S.	83,658	0
BUNTING B.	106,234	0
BUNTING M.	77,377	0
BURGESS S.	108,363	0
BURNETT A.	176,446	3,182
BURNETT P.	79,895	0
BURRILL S.	115,556	32
BUSSANICH L.	89,582	0
BUSTAMANTE M.	119,545	0
BUTER B.	106,566	0
BUTLER G.	94,961	67

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
BUTTAR R.	84,897	0
BYCHKOV B.	136,645	911
CABALFIN G.	101,554	0
CABIGAS R.	85,620	0
CABRERA I.	107,463	0
CACATIAN L.	105,831	76
CADER S.	120,928	0
CADMAN D.	84,915	163
CAFFERKEY K.	76,622	0
CAI S.	97,869	1,035
CAINE N.	107,760	234
CAIRE ROJAS M.	159,756	608
CALBICK L.	135,692	0
CALIMAN A.	89,760	10,098
CALLANDER S.	110,782	0
CALLISON C.	115,111	210
CAMACHO CRUZ C.	104,445	158
CAMPBELL E.	85,225	56
CAMPBELL K.	120,946	1,442
CAMPBELL S.	167,154	843
CAMPBELL S.	104,566	100
CAMPBELL T.	155,826	2,090
CAMPO K.	78,466	0
CANETE E.	139,565	1,470
CANIC C.	95,271	0
CANNATA G.	90,236	0
CANNATA M.	84,779	0
CANNON N.	78,642	0
CANNON R.	151,080	1,310
CANOSA M.	85,195	198
CARINO M.	105,610	47
CARLOS R.	98,571	728
CARMONT T.	108,064	45
CARPENETTI A.	110,437	0
CARRAS S.	79,333	0
CARRILLO E.	85,222	0
CARTER E.	103,210	42
CARTER S.	86,898	1,085
CARTIER A.	111,480	0
CARTIER M.	115,384	90
CARTWRIGHT K.	117,882	0
CARUSI A.	105,009	0
CARVER M.	79,611	0
CASIO E.	98,479	497
CASSAP L.	90,358	4,787
CASTEL S.	113,660	210
CASTELLAN A.	112,844	559
CASUGA P.	91,377	0
CAUSTON C.	108,845	770
CENTRONE J.	85,307	0
CERALDE N.	84,713	0
CESARONE T.	81,783	0

EMPLOYEE NAME	REMUNERATION	EXPENSES
CETINER T.	77,508	0
CHAFE C.	109,926	0
CHAGGER G.	103,806	210
CHAGLANI A.	108,845	0
CHAHAL K.	98,085	0
CHAHAL T.	90,736	0
CHAMBA S.	136,240	2,524
CHAMBERS C.	105,016	0
CHAMBERS J.	95,847	342
CHAN A.	118,750	525
CHAN A.	81,267	112
CHAN A.	86,472	0
CHAN A.	167,523	7,135
CHAN A.	126,633	316
CHAN A.	78,878	405
CHAN B.	107,760	0
CHAN B.	104,780	1,457
CHAN C.	107,778	56
CHAN C.	82,590	0
CHAN C.	104,928	751
CHAN D.	84,925	16
CHAN D.	110,881	559
CHAN D.	75,164	0
CHAN F.	107,002	105
CHAN G.	117,092	3,261
CHAN G.	90,959	105
CHAN G.	105,819	49
CHAN H.	109,228	0
CHAN H.	100,388	10
CHAN J.	83,684	109
CHAN J.	77,554	284
CHAN J.	100,746	84
CHAN K.	103,442	0
CHAN K.	90,554	53
CHAN K.	130,831	383
CHAN K.	84,156	0
CHAN L.	123,890	587
CHAN M.	160,567	331
CHAN M.	102,742	46
CHAN M.	81,165	0
CHAN O.	103,653	0
CHAN S.	140,515	2,277
CHAN S.	93,593	955
CHAN T.	214,495	1,209
CHAN V.	161,868	3,695
CHAN W.	131,476	2,195
CHAN W.	76,464	0
CHAN Y.	106,578	1,086
CHAN Y.	105,089	263
CHANANA N.	87,164	0
CHAND A.	107,927	0
CHAND A.	78,214	0

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
CHAND H.	104,270	210
CHAND N.	98,796	171
CHANDOLA H.	115,974	0
CHANDOLA N.	93,611	0
CHANDRA C.	75,649	110
CHANDRA J.	102,212	1,490
CHANDRA J.	86,750	0
CHANDRA L.	94,417	210
CHANDRA R.	108,040	96
CHANDRA S.	190,063	3,230
CHANDRA V.	91,034	0
CHANDRASEKARAN V.	107,876	0
CHANG A.	112,215	0
CHANG A.	76,439	0
CHANG A.	107,960	0
CHANG C.	81,045	280
CHANG H.	226,686	1,567
CHANG J.	85,524	272
CHANG R.	140,565	0
CHANG Z.	117,309	0
CHANNELL S.	103,749	330
CHAO OU R.	142,142	983
CHAPMAN S.	113,333	0
CHARLES D.	86,011	0
CHARLTON R.	83,205	0
CHARPENTIER J.	93,959	92
CHARTIER D.	86,711	17
CHASE K.	80,472	0
CHAU C.	86,714	0
CHAU V.	133,821	955
CHAUDHARY A.	77,270	372
CHAUDHARY A.	79,997	4,237
CHAUDHARY M.	90,264	2,625
CHAUDHARY S.	84,849	0
CHAUDHARY T.	90,035	0
CHAWLA T.	147,368	1,140
CHEANG F.	76,876	13
CHEEMA P.	120,720	1,557
CHEEMA S.	97,410	163
CHELA S.	144,711	1,134
CHEN A.	85,823	210
CHEN H.	93,741	0
CHEN H.	126,603	475
CHEN J.	79,457	0
CHEN M.	93,843	422
CHEN S.	92,126	0
CHEN X.	110,651	0
CHENG B.	88,635	0
CHENG C.	106,195	168
CHENG S.	146,819	2,439
CHENG T.	112,855	724
CHENG W.	134,442	1,971
CHENG W.	86,296	0
CHERRILLE J.	105,336	380
CHEUNG A.	161,606	351
CHEUNG C.	92,330	74
CHEUNG C.	81,577	35
CHEUNG D.	106,706	1,201
CHEUNG D.	180,277	0
CHEUNG E.	108,036	0
CHEUNG H.	125,927	990
CHEUNG J.	103,001	240
CHEUNG K.	105,217	0
CHEUNG K.	84,566	0
CHEUNG N.	151,471	1,535
CHEUNG P.	126,668	37
CHEUNG R.	145,981	721
CHEUNG W.	117,031	35
CHEUNG Y.	104,104	955
CHIA A.	86,777	0
CHIA N.	86,937	0
CHIANG C.	116,001	0
CHIANG D.	95,576	0
CHIN R.	118,167	79
CHIN S.	90,638	210
CHING J.	110,108	0
CHIN-SHUE N.	104,147	2,176
CHIU A.	87,116	42
CHIU A.	109,363	0
CHIU C.	158,300	539
CHIU G.	102,725	0
CHIU L.	80,550	348
CHIVU M.	95,551	0
CHOI G.	114,589	275
CHOI H.	84,706	0
CHOI J.	84,142	0
CHOI N.	87,388	0
CHOI Y.	79,461	0
CHOKSHI J.	114,100	0
CHORNEY L.	168,564	12,550
CHORNEY T.	121,847	2,958
CHOU J.	92,048	147
CHOU LAU S.	76,810	0
CHOW J.	115,116	63
CHOW K.	90,381	0
CHOW L.	84,091	10
CHOW M.	130,547	1,350
CHOW S.	111,999	0
CHOW W.	106,269	52
CHOW W.	118,648	0
CHOW W.	91,929	0
CHRISTENSEN M.	106,312	119
CHRISTENSEN M.	107,750	98
CHRISTMAS A.	114,767	4,910

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
CHRISTOFFERSON G.	127,131	1,160
CHU B.	121,042	1,140
CHU H.	109,716	0
CHU P.	80,407	296
CHU R.	122,286	90
CHU S.	102,687	0
CHU T.	105,842	399
CHU V.	85,847	0
CHUKA K.	112,973	0
CHUNG D.	110,412	0
CHUNG E.	85,014	0
CHUNG J.	77,038	0
CHUNG R.	78,341	576
CHUO C.	80,784	179
CHURCHILL A.	108,922	9,080
CHURCHILL-BROWNE R.	118,903	0
CHUTE L.	85,084	0
CIAMPELLETTI J.	139,010	1,122
CIBERE D.	81,910	185
CICCOZZI S.	131,928	487
CIENCIALA J.	84,705	0
CIOLFITTO T.	116,730	2,387
CLARK C.	84,237	0
CLARK T.	115,468	0
CLARK T.	75,918	0
CLARKE C.	118,852	0
CLARKE D.	104,981	0
CLARKE L.	79,482	0
CLIPSHAM A.	112,213	1,293
CLOUGH R.	106,309	0
CLUNK L.	85,382	0
CO E.	109,181	0
COATES H.	112,753	23,525
COBURN B.	84,518	1,927
COGHILL R.	84,951	7,457
COLE K.	79,429	0
COLENBRANDER G.	159,869	1,327
COLL J.	78,960	0
COLLETT E.	80,715	0
COLLINGS N.	99,440	0
COLLINS J.	96,262	1,710
COLLINS K.	133,965	0
COLLINS N.	103,779	365
COLLINSON D.	82,004	0
COLSON N.	85,166	0
COMEAU D.	75,911	0
COMEAU S.	127,080	208
COMMINS B.	127,024	105
CONCHA CANALES J.	88,585	840
CONNELL D.	79,925	31
CONNELL M.	99,308	525
CONNOLLY A.	115,865	160
CONTRACTOR C.	86,538	4,326
CONWAY S.	78,680	0
COOK B.	109,141	0
COOK L.	81,109	28
COOKE C.	89,473	0
COOKEY-GAM S.	116,472	0
COOKEY-GAM U.	110,217	0
COOLEN B.	154,312	3,648
COOLIDGE T.	78,257	0
COOMBES S.	117,122	0
COOMBS C.	97,403	1,542
COOPER D.	147,378	2,687
COOPER S.	106,978	0
COOPER T.	93,457	16,576
COPELAND C.	112,732	0
CORAY M.	111,478	210
CORNALE N.	86,422	208
CORREIA D.	103,747	0
CORRIGAN J.	93,499	120
CORTESE M.	89,557	0
CORTEZ C.	82,954	0
COSMAN N.	103,147	397
COSTA R.	110,477	0
COSTANZO L.	86,433	0
COULTHARD R.	119,430	2,030
COUTU-GODFREY C.	79,617	237
COWIE K.	114,206	0
COWIE T.	106,232	771
COX B.	78,878	0
COX C.	138,197	3,650
COX M.	210,222	2,800
COYNE C.	82,608	595
CRAIG C.	80,335	0
CRAIGIE A.	87,749	0
CRAWFORD E.	93,260	3,286
CRAWFORD L.	131,415	5,930
CRAWFORD N.	95,969	0
CRAWFORD T.	104,977	500
CUBBON V.	86,395	1,442
CUI X.	101,264	0
CULOS E.	149,678	2,264
CULVER G.	88,093	0
CUMBERBATCH M.	115,429	0
CURLL S.	127,752	0
CURRAN P.	115,844	5,377
CURRIE C.	101,400	21
CURTIS H.	135,682	147
CVACI R.	101,953	0
CYRENIAN S.	104,486	0
DA ROCHA JUNIOR S.	115,033	516
DADWAL D.	87,039	653
DAFOE S.	81,023	74

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
DAI X.	86,344	0
DAIGLE C.	91,460	13,680
DAILLY P.	107,494	0
DALE R.	82,490	235
DALLA PACE G.	112,511	53
DALMAN S.	93,581	372
DALUPANG R.	95,177	0
DALWADI N.	80,864	1,154
DAMON C.	113,823	361
DAMSTROM M.	100,021	1,402
D'ANDRADE C.	125,302	1,024
DANG M.	110,736	0
DANGGAS T.	80,609	0
DANSO A.	88,673	525
DANTAS MARTINIANO M.	91,744	0
DANTU P.	93,679	0
DARGAHI M.	111,912	157
DARKE M.	135,846	689
DARLING L.	108,165	832
DAROUGH B.	113,911	2,623
DASIKA H.	112,713	0
DASILVA S.	115,390	0
DASSANI V.	105,384	145
DATT B.	99,181	0
DAVIDSON B.	110,084	240
DAVIES P.	136,764	3,287
DAVIS J.	83,561	536
DAVIS N.	80,537	60
DAY C.	90,833	0
DE BEAUPRE J.	125,708	0
DE BEYER C.	76,356	0
DE CICCO A.	86,793	0
DE FREITAS M.	103,495	1,276
DE GOEDE T.	105,173	1,789
DE GUZMAN N.	113,970	0
DE GUZMAN S.	93,197	0
DE LEENHEER B.	112,029	0
DE LEON S.	114,305	31
DE LEUR P.	178,078	26,453
DE MAGALHAES XAVIER D.	75,382	525
DE OLIVEIRA MOURA NETO A.	93,261	1,049
DE PICCIOTTO R.	85,431	0
DE SOUZA COSTA LIMA D.	76,185	0
DEACON G.	151,669	2,217
DEAN D.	125,473	23,510
DEAN T.	109,023	0
DEGROOT J.	132,575	785
DEHAL H.	85,938	0
DEISINGER L.	112,783	0
DEKERF J.	128,599	656
DEL DEGAN H.	80,446	0
DELA CRUZ C.	95,785	0
DELANEY D.	106,986	0
DELLA-COLETTA B.	102,218	0
DEMBICKI P.	101,346	51
DEMREN M.	145,682	0
DENG Y.	164,283	37
DENMAN N.	80,382	0
DENNIS M.	85,467	0
DEOL A.	107,132	90
DEPOURCQ J.	131,198	430
DER K.	145,934	178
DER W.	85,307	652
DERBY L.	131,688	3,080
DERINZY M.	98,881	1,346
DESAI S.	104,899	0
DESAI Z.	85,055	0
DESBIENS M.	140,359	0
DESJARLAIS M.	112,758	62
DEVANI R.	82,018	0
DEVARAPALLY N.	96,253	0
DEVEREUX N.	77,614	0
DEVGAN U.	85,794	121
DHALIWAL A.	93,584	401
DHALIWAL A.	81,186	0
DHALIWAL A.	110,848	421
DHALIWAL A.	79,303	0
DHALIWAL K.	175,710	3,895
DHALIWAL R.	102,091	2,097
DHALIWAL S.	88,976	1,503
DHALIWAL S.	94,833	0
DHALIWAL S.	114,678	0
DHANANI S.	110,552	0
DHANJI J.	93,632	0
DHARI A.	82,166	210
DHARIWAL K.	114,524	1,855
DHAWAN M.	116,151	253
DHILLON G.	81,023	0
DHILLON K.	108,779	91
DHILLON K.	120,240	244
DHILLON M.	77,722	0
DHILLON N.	96,857	420
DHILLON P.	79,233	3,037
DHILLON S.	96,509	1,681
DHILLON S.	75,970	0
DHULKU H.	79,938	20
DHUT J.	82,806	0
DI SPIRITO J.	100,547	269
DIAL G.	103,893	345
DIAL R.	77,114	0
DIAZ M.	88,966	0
DICDIQUIN C.	132,471	4,782
DIGGENS B.	146,948	277
DIMAYUGA JUNG S.	108,143	0

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
DINH S.	81,148	0
DIONNE R.	98,942	97
DISPIRITO M.	101,776	65
DITTY L.	101,264	1,345
DIXON C.	113,258	0
DO V.	80,225	193
DOBELL K.	96,410	243
DOBSON J.	123,004	1,504
DODGSHON T.	101,556	2,634
DODIG S.	118,803	181
DOE A.	84,277	747
DOELL L.	109,710	0
DOLBY K.	107,273	0
DOLGIN J.	103,506	0
DOLHANTY J.	109,810	3,177
DOMINGUEZ M.	116,199	0
DONAHUE S.	80,590	8,111
DONALD C.	78,878	0
DONALDSON I.	93,753	4,600
DORADEA-CABRERA D.	132,713	1,636
DORE R.	99,143	296
DORICIC J.	179,172	4,388
DOSANJH J.	85,105	0
DOUGAN D.	96,731	3,986
DOUGLAS C.	99,617	528
DOUGLAS S.	90,091	1,000
DOURNOVO L.	84,512	4,055
DOURNOVO P.	112,447	212
DOUTHWAITE J.	94,583	770
DOWDING A.	95,918	962
DOWDING I.	98,048	155
DOWE A.	90,108	647
DOWNEY M.	101,824	8,133
DOYLE M.	116,889	830
DRESKAI E.	118,651	0
DREW J.	123,830	3,573
DREXLER S.	119,695	0
DRUMMOND J.	129,286	925
DRYBURGH D.	82,091	0
D'SA J.	80,618	0
D'SILVA B.	75,530	894
D'SOUZA D.	78,183	0
DUCHARME L.	89,988	0
DUDLEY A.	196,329	1,406
DUGAS R.	103,354	0
DULAI H.	85,952	0
DUNATOV M.	144,215	0
DUNBAR A.	92,804	0
DUNCAN C.	80,280	316
DUNN H.	82,566	4,265
DUNN K.	99,462	0
DUNPHY N.	88,093	107
DUONG D.	106,147	0
DUONG K.	114,454	6,472
DUPUY C.	100,339	0
DUQUETTE J.	75,450	2,655
DURDA N.	85,307	0
DUSSEAULT T.	106,309	3,409
DYKSTRA C.	85,539	0
DYKSTRA J.	89,274	0
DYNOWSKI R.	94,269	0
DYWELSKA J.	83,007	50
DZIUBA D.	87,804	0
EASTWOOD G.	347,348	6,529
EDGEWORTH J.	347,438	5,635
EDWARDS B.	168,881	1,094
EDWARDS C.	124,467	1,977
EDWARDS J.	87,675	0
EDWARDS R.	130,986	4,396
EEUWES J.	169,866	0
EGAN K.	89,605	58,551
EGAN S.	167,058	463
EGELI D.	110,909	1,940
EHSANI A.	92,071	0
ELANGOVAN A.	103,669	0
ELDEHIMI H.	117,850	0
ELIOPOULOS K.	118,979	285
ELLIOTT D.	121,376	853
ENG K.	86,531	42
ENG M.	164,214	1,818
ENRIQUEZ M.	107,267	0
EPP L.	111,599	8,286
EPPICH J.	89,807	1,352
ERAVIKULANGARA J.	81,096	0
ERICKSON D.	125,089	54
ESPIN T.	109,044	1,015
ESPINOSA C.	90,823	3,298
ESTRADA L.	85,065	0
ESTRADA M.	97,925	0
EUN B.	80,650	883
EUSTACE A.	143,874	3,353
EVANS C.	109,483	421
EVANS E.	108,693	2,583
EVANS H.	93,599	0
EVANS S.	85,306	0
EVANS T.	106,808	90
EVEN A.	134,167	214
EXLEY D.	78,960	0
FAFARD N.	153,115	2,833
FAIRBAIRN C.	108,084	258
FAIRBAIRN K.	90,371	1,384
FAIRFAX D.	120,599	0
FAISSAL GLOT V.	99,311	0
FAIZI S.	84,046	410

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
FANCOURT S.	80,528	0
FANE M.	107,364	2,617
FANG J.	89,514	0
FANG M.	126,428	768
FANTINIC N.	113,658	210
FARLOWE M.	102,272	1,391
FARMER M.	104,796	0
FARRELL S.	89,928	0
FAULCONER R.	109,902	239
FAUROT K.	109,094	291
FAY G.	105,082	0
FAYERS K.	105,724	6,250
FAZIO R.	81,382	679
FEARNCOMBE D.	216,065	4,702
FEBBRAIO M.	98,396	0
FEDOSEEV E.	119,774	0
FEIST T.	102,780	0
FENG H.	96,993	1,604
FENG J.	124,272	955
FENG K.	98,408	0
FENG Y.	109,982	0
FENG Z.	81,367	0
FEOKTISTOVA M.	151,718	3,199
FERGUSON C.	118,408	103
FERGUSON M.	92,652	4,151
FERRARI R.	81,846	33,821
FERRERAS J.	118,544	0
FERRETTI P.	79,384	0
FIALA P.	105,112	0
FIGUEROA A.	109,792	25
FILIPCHUK D.	115,627	356
FILTNESS S.	103,122	268
FINCH S.	131,268	1,936
FINDLAY S.	108,486	1,125
FINDLAY S.	75,152	50
FINLAY S.	196,102	5,601
FINSTAD B.	98,167	0
FIPKE D.	83,796	0
FISCHER P.	95,164	0
FISHER R.	201,164	37
FITZMAURICE A.	78,657	17
FLANDEZ F.	93,097	925
FLETCHER R.	99,503	397
FLEURY N.	85,596	0
FLOEN R.	156,697	21,023
FLOOD N.	106,063	0
FODOR K.	100,230	1,207
FOLEY J.	137,083	0
FOLEY M.	110,669	66
FOORT A.	120,667	1,710
FOOT D.	89,884	0
FORD D.	113,543	7,833
FOROUGHI N.	90,438	0
FORREST D.	109,144	591
FORRESTER E.	112,588	0
FORSTER M.	99,813	3,580
FORSYTH S.	196,828	3,278
FORTH C.	90,849	555
FOWLER M.	87,409	60
FOWLES S.	116,167	284
FOX J.	99,488	26
FRANCU R.	121,503	0
FRANGOLIAS J.	121,186	564
FRANK K.	90,528	20
FRANSSEN H.	117,122	0
FRANZ D.	90,420	525
FREEMAN L.	75,027	0
FREMPONG A.	135,970	3,412
FRENCH C.	102,864	25
FRICK ALELUIA DA COSTA T.	79,745	0
FRIESEN B.	79,300	237
FRITZ J.	148,490	1,021
FROESE M.	87,083	2,458
FRY N.	93,583	19
FU C.	95,174	79
FU D.	104,619	2,033
FU K.	84,454	0
FU M.	80,182	100
FUCHIHARA C.	79,508	0
FUCHS C.	89,614	21,136
FUENTES G.	94,195	203
FULLER J.	85,709	0
FULLER R.	96,193	0
FUNG E.	136,873	618
FUNG P.	119,291	78
FUNK C.	85,739	23
FURTULA K.	106,213	2,439
GABA A.	94,399	0
GABANI V.	79,716	158
GAGNE P.	88,708	0
GAIM K.	113,378	336
GAJJAR D.	114,889	251
GALANG J.	100,283	0
GALANO TAN C.	108,993	1,140
GALHON I.	78,609	146
GALI J.	95,114	242
GALLANT M.	95,133	6,651
GALLANT M.	77,804	194
GAMBHIR G.	119,013	925
GAMBLE S.	106,610	1,534
GANDHI P.	116,559	0
GANESAN V.	99,059	0
GANTLA S.	75,881	0
GARAY SANCHEZ P.	110,420	210

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
GARCIA HERNANDEZ J.	109,032	0
GARCIA P.	108,990	0
GARDNER J.	167,672	1,439
GARES T.	86,687	0
GARRETT L.	108,997	1,641
GARRETT R.	117,897	160
GARRETT R.	87,454	0
GAUCHER R.	116,444	2,643
GAUDET R.	75,853	0
GAULEY K.	223,753	7,438
GAUTAM N.	147,064	0
GAUTAM S.	100,158	0
GAVIN C.	114,920	0
GAVRILA D.	111,847	65
GAYLER R.	96,022	0
GE X.	78,960	0
GEE W.	109,594	214
GEETU G.	84,664	0
GELIN K.	131,955	438
GELINAS S.	122,894	3,126
GELLARD J.	90,508	39
GENEAU K.	85,277	1,937
GENEROSO E.	101,938	0
GEORGE B.	82,059	110
GEORGE L.	103,140	4,990
GEORGE PAUL M.	92,463	0
GERAK S.	106,348	3,431
GERMANN B.	115,869	103
GERRY S.	106,414	0
GHAG S.	126,014	0
GHANAVIZCHIAN N.	96,484	1,154
GHANBARI S.	98,954	0
GHEIDI S.	106,595	0
GIBBS M.	139,168	3,000
GIBSON T.	97,961	1,547
GIESBRECHT A.	81,324	0
GIGLIO D.	107,968	11,230
GILES B.	93,582	93
GILES J.	179,338	2,021
GILL A.	126,108	8,922
GILL A.	106,212	0
GILL A.	82,251	0
GILL A.	106,739	2,026
GILL B.	99,682	0
GILL C.	102,752	776
GILL D.	87,942	531
GILL D.	79,794	0
GILL D.	83,564	0
GILL G.	93,201	0
GILL G.	77,827	724
GILL J.	90,320	0
GILL K.	105,343	86
GILL N.	114,155	251
GILL S.	117,288	0
GILL S.	96,914	26
GILL S.	83,760	0
GILL S.	92,444	1,255
GILL S.	82,738	0
GILL S.	96,066	0
GILL S.	78,881	0
GILL T.	91,864	0
GILLICH C.	132,009	8,893
GINTER G.	181,941	4,366
GIRARD M.	177,986	3,306
GIRARD R.	102,896	0
GIRODAT A.	87,307	3,571
GODMAIRE L.	85,838	645
GOEPEL J.	84,671	2,596
GOHN T.	82,105	246
GOLD T.	101,347	0
GOLDSWORTHY K.	142,070	1,453
GOLUZA J.	115,570	0
GOMES A.	141,598	270
GOMES QUIJANO C.	85,208	2,980
GOMES SOBRAL FILHO R.	75,959	778
GOMEZ J.	75,538	47
GONZALEZ A.	128,566	870
GONZALEZ N.	176,608	3,169
GOODMAN P.	113,265	1,540
GOPAKUMAR V.	132,618	695
GOSAL K.	91,588	0
GOSAL S.	106,255	0
GOSAL T.	129,249	677
GOSWAMI M.	84,125	15
GOUNDER K.	85,929	60
GOVINDARAJ S.	140,651	452
GOWER L.	79,696	0
GRABOWSKY A.	77,898	0
GRACE M.	143,388	860
GRAMS A.	191,450	3,182
GRANDE J.	82,426	205
GRANGER B.	91,082	0
GRANT C.	96,618	210
GRANT D.	111,676	210
GRANT L.	79,221	0
GRASS T.	115,778	1,007
GRATTON A.	131,017	2,762
GRAUER J.	85,307	0
GRAVEL P.	146,150	1,568
GRAVELLE D.	112,322	0
GRAY T.	109,602	417
GRAYSON G.	103,957	0
GRAZIANO M.	84,044	0
GRAZIANO M.	85,294	0

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
GREEN D.	76,645	0
GREEN R.	79,637	355
GREER C.	129,693	277
GREGOIRE J.	122,976	0
GREGOR R.	108,870	0
GREGOV V.	105,670	1,781
GRENIER L.	154,344	2,428
GREWAL C.	154,077	542
GREWAL D.	78,508	40
GREWAL H.	79,988	8,503
GREWAL R.	122,053	0
GREWAL R.	89,811	0
GREWAL R.	84,528	0
GREWAL R.	76,406	9
GREWAL S.	89,386	0
GREWAL S.	95,767	0
GRIEP S.	87,900	0
GRIFFITH L.	99,528	2,082
GRISEDALE M.	121,023	0
GROBOWSKY R.	106,743	2,443
GRODS B.	89,812	0
GROENING G.	79,525	0
GROSSE L.	133,943	448
GROVER R.	103,002	210
GRYB N.	116,150	0
GUADAGNO V.	115,700	0
GUALBERTO S.	80,992	0
GUERRA L.	110,916	4,906
GUERRA N.	79,780	0
GUI Y.	110,153	0
GUILLEN CRUZ F.	75,320	10,451
GUIN S.	83,299	1,850
GULLETT L.	178,403	2,439
GUNN A.	132,658	0
GUNNARSON S.	106,367	6,031
GUO W.	121,051	0
GUO Y.	91,642	0
GUPTA A.	114,179	0
GUPTA A.	82,943	760
GUPTA M.	91,171	0
GUPTA V.	167,716	1,596
GURUNG B.	99,891	35
GUSTAFSON R.	89,620	1,291
GUTIERREZ D.	90,787	29
GUTSU F.	79,790	0
GUVEN S.	106,246	0
GYAWALI C.	77,082	785
HA P.	83,537	37
HAAF C.	113,006	0
HAAF S.	121,157	191
HABIB B.	111,391	1,521
HACHEY D.	96,285	0
HACKL T.	88,350	0
HADFIELD J.	105,285	1,004
HAIG I.	108,532	0
HAIRE S.	85,724	3,278
HALE K.	133,923	7,248
HALL K.	183,083	2,594
HALL T.	80,754	0
HALL T.	82,405	0
HALLIDAY K.	113,465	273
HAM J.	109,081	0
HAMADE D.	102,879	0
HAMILTON A.	140,279	259
HAMILTON E.	101,180	113
HAMILTON L.	78,878	0
HAMILTON S.	79,089	13
HAMPSON A.	101,628	0
HAN J.	100,679	2,446
HAN K.	101,706	0
HAN W.	79,995	0
HANCOCK A.	106,969	4,854
HANCOCK S.	133,881	694
HANDE T.	161,456	1,160
HANEEF A.	103,884	0
HANLEY S.	85,671	0
HANLEY T.	81,789	0
HANNA R.	108,713	7
HANS S.	83,086	47
HANSEN B.	91,330	275
HANSOM A.	104,759	813
HANSON B.	98,758	0
HAQ A.	95,945	0
HARBORD N.	79,317	50
HARDEN M.	86,473	0
HARDER T.	81,804	73
HARDMAN S.	79,289	0
HARDY K.	85,225	0
HARDY P.	118,216	0
HARGRAVE M.	109,916	11,379
HARMS J.	84,390	0
HARMSE W.	89,894	0
HARPER G.	95,990	658
HARRINGTON K.	79,304	0
HARRINGTON S.	191,439	1,150
HARRIS D.	81,350	410
HARRIS S.	107,439	8,373
HARRISON M.	88,284	0
HARROD L.	84,232	0
HART A.	100,345	274
HART C.	90,754	442
HARVEY H.	86,752	341
HARVEY S.	85,225	6,392
HARWOOD M.	120,826	0

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
HASSEN R.	120,606	0
HATTON K.	166,392	192
HAUSCH R.	130,446	0
HAVERLAND C.	157,669	5,101
HAWK R.	82,316	0
HAWKINS M.	79,676	15
HAWRYSH K.	85,225	0
HAWS T.	109,832	455
HAYEK S.	83,637	1,122
HAYES R.	103,462	220
HAYRE G.	93,581	20
HAYRE R.	128,121	786
HAYWARD S.	131,637	2,160
HAYWOOD G.	75,007	80
HAZLETT C.	136,918	0
HAZLETT K.	117,796	5,993
HAZON K.	116,805	664
HAZON P.	84,215	111
HE C.	93,177	0
HE L.	88,911	925
HE M.	162,266	1,185
HE Z.	93,854	525
HEATH P.	86,164	371
HEDSTROM D.	104,552	8,450
HEER A.	94,069	0
HEER A.	76,371	1,286
HEER G.	102,413	0
HEER T.	81,699	0
HEERENS A.	83,799	0
HEERSAHOTA S.	80,030	3,284
HEGGS A.	105,799	263
HEGINBOTTOM J.	219,724	2,173
HEISKANEN B.	120,248	0
HEITMAN D.	94,880	0
HENDER N.	102,160	210
HENDESSI M.	89,486	0
HENDRICKSON A.	109,812	359
HENDRIKSEN L.	135,879	648
HENG D.	167,818	7,256
HEPPLE D.	147,457	1,689
HERMISTON J.	80,400	1,764
HERRERA RIVEROS J.	113,191	533
HERRINGTON G.	109,080	0
HERTSLET B.	82,802	0
HERTSLET D.	160,554	210
HEUCHERT T.	109,934	1,414
HEYE C.	82,373	0
HIBBERT L.	162,078	3,182
HICKMORE C.	112,097	78
HIEBERT FARIA J.	121,481	4,491
HIEBERT K.	143,252	2,158
HILDER M.	138,743	479
HILL D.	99,557	2,804
HILL D.	134,872	8,559
HILL D.	94,214	210
HILL E.	100,620	0
HINTON M.	161,640	3,221
HITT R.	103,415	210
HIZON E.	119,107	0
HO A.	132,412	0
HO C.	126,076	0
HO C.	117,902	180
HO F.	121,099	0
HO I.	107,072	143
HO KIN W.	105,765	0
HO L.	81,818	0
HO M.	85,308	0
HO M.	119,702	2,015
HO M.	119,569	80
HOBBS K.	107,314	0
HOBBS K.	116,326	139
HOBSON A.	114,627	596
HODACSEK S.	104,087	533
HOFFARD N.	87,315	0
HOFFMAN T.	104,163	11,309
HOFFMANN K.	107,332	0
HOHLBEIN L.	113,931	633
HOLBROOK J.	98,966	615
HOLISKO S.	101,154	0
HOLLEFREUND G.	190,939	5,896
HOLLEFREUND K.	96,422	0
HOLLIDAY K.	77,056	75
HOLLOWAY R.	107,302	491
HOLMES D.	96,787	0
HOLMES G.	102,868	136
HOLT D.	85,210	0
HONEYMAN N.	120,691	6,969
HONG B.	101,018	2,986
HONG L.	75,442	206
HONG L.	100,058	1,140
HOODA R.	78,960	0
HOOVER R.	131,860	5,322
HOPKINSON T.	113,688	90
HORVATH J.	108,018	0
HOSKINS J.	123,260	985
HOSKINS L.	103,074	16
HOSSEINI S.	116,728	0
HOU J.	92,666	367
HOUBEN J.	116,163	2,112
HOVLAND T.	90,868	210
HREICH J.	110,434	2,132
HSU A.	105,779	5,306
HSU S.	79,523	235
HU H.	86,768	9

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
HU X.	106,626	2,599
HUANG A.	76,100	0
HUANG C.	76,726	519
HUANG E.	80,139	0
HUANG J.	103,179	94
HUANG L.	79,522	0
HUBER J.	107,328	10,850
HUEN L.	91,180	53
HUGHES B.	102,570	2,702
HUGHES K.	111,143	0
HUGHES N.	80,120	7,257
HUH T.	83,974	0
HUI A.	77,294	0
HUI C.	96,889	0
HUI J.	112,465	0
HUI K.	101,336	40
HUI K.	81,773	0
HUI M.	94,094	45
HUI M.	200,267	1,491
HUI M.	104,181	0
HUI P.	86,157	0
HULL R.	85,307	50
HULSTEIN J.	153,728	3,180
HUNDAL K.	135,748	884
HUNDAL S.	100,478	841
HUNDAL S.	106,226	0
HUNDLE G.	82,855	200
HUNT E.	80,763	3,801
HUNT S.	103,829	0
HUR K.	93,581	0
HURZIN B.	104,252	36
HUSSAIN B.	101,447	0
HUYNH T.	78,234	115
HYDE H.	80,425	0
HYDER S.	78,207	0
HYRCHA S.	79,459	0
IBITOYE O.	76,868	925
IDLER K.	104,857	0
IERACI M.	92,816	29
IEVTUSHENKO A.	111,640	0
IGNACIO B.	116,191	0
IHEMANMA S.	111,278	0
IKEDA M.	103,592	0
ILICI A.	108,687	264
INGRAM D.	85,332	0
INVENTO A.	110,671	0
IP S.	120,799	1,756
IP V.	131,064	0
IQBAL R.	81,753	0
IRKAL G.	103,981	0
ISBISTER R.	116,703	0
ISIC E.	93,874	0
ISMAGILOVA J.	121,901	1,063
ITAKURA R.	107,862	61
IVAN N.	115,593	708
IVANOV D.	100,632	0
IVANOVSKI R.	77,408	0
JACKSON D.	121,653	0
JACKSON G.	95,528	145
JACKSON G.	139,050	4,359
JACKSON K.	103,908	399
JACKSON M.	86,821	2,270
JACKSON S.	98,167	0
JACKSON T.	75,672	25
JACOB M.	95,699	0
JACOB V.	75,687	2,338
JACOB W.	117,900	0
JACOBSEN M.	99,109	2,195
JACOBSON C.	152,002	988
JACOBY M.	115,122	324
JACQUART D.	102,694	710
JAGPAL R.	111,247	468
JAHN R.	93,581	0
JAIN K.	82,767	0
JALDIN T.	104,266	0
JAMES S.	107,869	384
JANDA R.	80,818	27
JANDAY S.	80,531	0
JANG C.	103,993	0
JANG H.	92,483	0
JANG K.	95,792	844
JANG S.	80,472	0
JANGRA P.	75,027	120
JANSEN A.	131,016	3,198
JARDINE P.	86,579	2,994
JASSAL M.	88,530	3,108
JASWAL B.	96,826	4,523
JAYARATHNA B.	83,809	0
JEET J.	112,106	0
JEFFERSON D.	75,615	0
JEFTIC M.	170,776	3,751
JEHANGIR I.	90,608	0
JENKINS E.	84,922	0
JENKINS M.	103,030	0
JENNINGS L.	84,624	744
JENSEN N.	94,367	546
JENSEN S.	75,876	0
JEONG M.	101,856	0
JESSA K.	117,852	304
JHIM U.	119,059	190
JHUTTI B.	112,402	250
JIA J.	113,508	0
JIA N.	133,309	436
JIANG M.	90,057	0

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
JILANI S.	102,080	252
JIMENEZ REID C.	106,545	0
JOHAL C.	111,682	88
JOHAL G.	181,586	1,338
JOHAL I.	110,401	932
JOHAL R.	157,394	696
JOHAL S.	84,482	27
JOHNSON C.	111,600	6,130
JOHNSON C.	110,560	123
JOHNSON D.	110,269	0
JOHNSON L.	126,940	0
JOHNSON N.	82,614	89
JOHNSON R.	117,313	386
JOHNSON R.	77,850	0
JOHNSON S.	90,707	0
JOHNSTON M.	110,724	2,591
JOHNSTONE B.	87,460	90
JOIYA S.	95,322	210
JOLLY T.	89,802	136
JONES A.	75,691	406
JONES B.	101,347	0
JONES R.	104,711	0
JONES T.	113,290	13,179
JOON Y.	123,347	0
JORDT T.	81,319	0
JORGE C.	202,763	3,329
JOSAN N.	76,763	210
JOSEPH R.	88,968	0
JOSEPH-NIDUA J.	110,212	210
JOSEPHRAJ FERNANDO M.	103,132	525
JOW A.	118,730	3,299
JOYCE S.	134,583	340
JUCO M.	128,304	107
JUCO-PADGHAM M.	82,442	0
JUDGE J.	156,605	3,639
JUDGE N.	111,602	0
JUKIC S.	101,154	0
JUMA A.	89,791	0
JUNEJA N.	88,000	0
JUNEJA N.	84,199	0
JUNG R.	113,525	236
JURIC I.	105,162	256
JUTLA H.	192,463	195
JUTTNER J.	82,265	0
KAAY A.	102,083	246
KABA N.	86,572	64
KADAM S.	99,690	0
KAIGON S.	78,950	25,793
KAILA K.	106,222	0
KAILA N.	167,106	801
KAILA N.	89,963	581
KAILA-GREWAL I.	118,014	2,254
KAILEY H.	93,906	0
KAJIWARA D.	123,449	13
KALNINS L.	98,266	1,302
KALSI R.	76,556	0
KAMBOH C.	103,277	1,133
KAMBOJ S.	97,559	0
KAMKAR N.	78,960	0
KAN J.	125,719	11,345
KAN S.	80,702	93
KANANI R.	101,085	0
KANE R.	78,949	0
KANG G.	104,330	0
KANG S.	100,544	700
KANJI H.	80,094	0
KAPOOR A.	129,345	1,248
KAPUR S.	105,619	73
KARAN D.	82,211	144
KARIMKHANZAND A.	102,118	542
KARPINSKI L.	103,384	0
KARRAN S.	97,244	0
KARWAL A.	77,335	0
KATARIA H.	104,653	35
KATILA S.	89,023	0
KATINIC A.	100,909	490
KAUR G.	82,851	0
KAUR G.	81,234	0
KAUR H.	97,564	0
KAUR J.	110,392	91
KAUR J.	75,238	2,485
KAUR J.	75,157	0
KAUR J.	81,369	0
KAUR M.	131,465	1,652
KAUR P.	99,696	0
KAUR P.	82,435	0
KAUR R.	75,310	0
KAUR S.	116,550	0
KAUR S.	78,990	0
KAUR S.	89,676	0
KAYSER M.	136,724	319
KAZAKOFF B.	84,552	0
KAZI A.	75,708	0
KEARNS M.	85,840	0
KEEPENCE T.	111,911	336
KEERY D.	123,009	275
KELCH K.	107,529	0
KELLEPPAN A.	99,475	10
KELLER S.	104,302	1,210
KELLINGTON S.	111,029	151
KELSO S.	105,229	0
KEMP D.	83,897	1,083
KEMP P.	332,396	15,370
KENNEDY E.	118,317	3,257

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
KENNEDY L.	81,549	25
KENNELLY-MOHR B.	99,804	5,784
KENT W.	83,324	225
KEOUGH D.	140,433	13,737
KER A.	124,038	10,126
KESSLER R.	104,062	2,429
KETLER B.	75,833	1,053
KEW K.	114,612	0
KEW N.	81,699	0
KHAKH G.	120,722	1,846
KHALIL S.	101,773	92
KHAMSANORH S.	86,657	137
KHAN E.	86,933	0
KHAN M.	80,824	0
KHAN R.	85,307	29
KHAN S.	115,230	0
KHAN S.	78,123	20
KHAN S.	90,697	288
KHANGURA N.	108,431	633
KHANNA R.	84,807	0
KHATAMI A.	91,138	0
KHIYANI M.	92,619	0
KHOO LIRETTE D.	75,286	81
KIDD C.	105,689	200
KIERNAN C.	86,065	0
KILBRAI B.	85,307	53
KILLEY S.	79,132	0
KILPATRICK A.	101,374	12
KIM B.	88,490	1,135
KIM D.	85,307	0
KIM G.	76,848	0
KIM H.	105,484	0
KIM H.	147,387	2,095
KIM J.	104,356	61
KIM J.	102,071	0
KIM K.	92,654	50
KIM M.	84,804	0
KIM M.	87,798	1,604
KIM M.	109,742	0
KIM S.	188,106	768
KIM S.	113,700	1,285
KIMAYONG K.	79,352	0
KIMBLE M.	112,990	729
KIMURA D.	156,544	1,399
KINAMORE T.	102,210	0
KING B.	76,875	0
KING G.	84,945	0
KING J.	106,194	688
KING R.	108,442	72
KINNEY S.	103,829	19
KINSEY W.	109,602	0
KIRBY C.	114,452	9,773
KIRKER L.	78,632	0
KIRKHAM R.	191,555	3,182
KIRKPATRICK K.	104,967	3,330
KIRODIAN S.	108,095	0
KIRTON W.	109,034	623
KITCHEN T.	140,826	451
KITSON B.	78,052	682
KLAR A.	153,382	3,182
KLEEFSTRA Z.	197,257	3,354
KLEIN K.	106,770	2,551
KLER K.	108,341	210
KNAPE P.	101,346	0
KNECHTLE A.	107,871	313
KNEZEVIC B.	77,425	0
KNIGHT A.	78,960	0
KNIPPELBERG S.	86,050	0
KNULL B.	85,307	0
KO J.	108,014	0
KOBLANSKI T.	85,446	0
KOCHHAR R.	78,706	0
KOENEN A.	75,565	0
KOHUT L.	149,517	7,103
KOIVUKANGAS A.	93,581	0
KOKARE S.	92,840	0
KOKOT A.	88,154	262
KOLE D.	103,437	5,662
KOLOCKA Z.	101,176	138
KOLODZINSKI G.	121,543	3,058
KOLSRUD T.	75,052	86
KONG C.	76,956	0
KONG J.	157,039	4,474
KONG K.	87,402	1,914
KONG S.	110,053	0
KONNO Y.	102,317	3,895
KOONAR H.	94,948	0
KOONER H.	114,478	2,812
KOPCHUK K.	129,438	954
KORE N.	85,133	70
KOSTUR S.	121,007	0
KOTAMARTHY A.	96,579	0
KOTANI H.	102,599	0
KOTHANDAPANI S.	113,190	0
KOTHARI S.	123,818	0
KOTHIWALA N.	107,554	25
KOTSABOIKIDIS H.	168,831	3,182
KOUDI N.	121,533	0
KOUJULA N.	110,799	284
KOWALCHUK M.	82,462	0
KOWNACKI J.	80,920	0
KOZAR J.	158,066	3,431
KRALJ H.	82,610	188
KRAVAC M.	85,463	95

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
KRIMMER J.	101,465	3,523
KRISHNA MURTHY J.	109,190	0
KRISHNAMACHARI R.	86,775	0
KRISMER T.	81,264	0
KRISTOPAITIS A.	82,026	0
KRIVTSOV O.	85,374	0
KROCHMAL K.	81,128	0
KUAN C.	79,093	0
KUBESOVA H.	100,895	8,748
KULAKOV O.	112,959	1,392
KULAR K.	79,398	272
KULLAR J.	103,578	0
KULLMAN N.	120,306	0
KUMAR D.	103,985	270
KUMAR D.	79,165	0
KUMAR R.	117,083	103
KUMARAN S.	113,899	0
KUNDI M.	86,581	0
KUNDI R.	102,175	35
KURTENACKER M.	85,359	0
KUTTETH HARIHARAN H.	143,939	683
KWAN A.	140,258	908
KWAN J.	103,866	255
KWOK C.	106,884	955
KWOK J.	114,949	738
KWOK M.	102,670	0
KWOK Y.	108,821	519
KWON H.	95,092	0
KWON T.	110,009	0
LABOUCAN K.	96,732	0
LAC H.	118,822	0
LACHANAS M.	116,259	0
LACHLAN L.	98,095	18
LAHERSTORFER K.	80,115	0
LAI A.	107,140	0
LAI H.	81,930	4,666
LAI R.	101,028	0
LAI S.	146,209	220
LAI Y.	99,489	6,668
LAIL A.	93,470	334
LAING L.	119,351	6,003
LAKHANI L.	85,703	0
LAL D.	94,693	57
LAL K.	80,765	3,888
LAL N.	86,050	0
LAL S.	110,700	2,209
LALLI K.	78,940	0
LAM A.	79,075	0
LAM B.	103,173	372
LAM C.	135,660	327
LAM C.	100,265	50
LAM L.	77,511	229
LAM M.	111,134	295
LAM R.	122,051	1,225
LAM S.	81,526	0
LAM T.	110,834	210
LAM T.	146,531	0
LAM V.	101,346	25
LAM V.	103,554	0
LAMBERT C.	78,510	24
LAMBOUR PEPIO P.	84,524	0
LAMIEL F.	104,703	0
LANG G.	133,477	708
LANG K.	76,890	0
LANGEVIN M.	84,755	123
LANGILLE L.	114,928	370
LAO A.	107,637	0
LAPAIRE D.	134,407	4,044
LAPLUME T.	98,363	524
LAPOINTE C.	84,117	326
LARDEN J.	76,571	6,538
LARDEN L.	94,566	4,402
LAROSE L.	85,225	0
LARSSON K.	102,965	0
LATHIGEE D.	169,451	7,953
LAU H.	78,960	0
LAU J.	111,194	0
LAU K.	94,089	0
LAU M.	80,917	0
LAU R.	107,719	1,901
LAUDADIO S.	175,296	3,182
LAUGUICO K.	103,782	497
LAUPRECHT H.	117,934	0
LAURETA C.	81,597	0
LAVIE E.	121,241	1,983
LAVORATA Y.	81,004	12
LAW S.	89,311	0
LAW T.	78,960	0
LAWAL A.	103,579	246
LAWRENCE A.	82,315	1,384
LAWRENCE J.	147,095	5,776
LAWS B.	76,915	0
LAZARUS P.	131,760	4,922
LAZENBY K.	106,934	747
LAZIC N.	85,309	0
LAZIC T.	82,802	0
LE D.	77,755	0
LE ROUX L.	77,207	22
LE T.	82,136	85
LEARNED D.	131,474	4,000
LEBRUN D.	201,643	9,410
LEDUC B.	87,546	0
LEDUC E.	93,583	0
LEE A.	154,400	2,560

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
LEE A.	136,608	522
LEE A.	102,284	154
LEE B.	102,499	89
LEE C.	98,768	1,009
LEE C.	100,771	0
LEE D.	101,635	0
LEE D.	91,683	0
LEE E.	79,615	0
LEE E.	93,581	1,585
LEE F.	113,438	23
LEE G.	110,761	73
LEE H.	91,798	0
LEE H.	78,761	356
LEE J.	85,307	10
LEE J.	77,181	0
LEE J.	101,650	0
LEE J.	103,976	0
LEE K.	104,666	370
LEE K.	96,073	0
LEE K.	104,552	1,140
LEE M.	129,528	1,712
LEE M.	83,916	0
LEE M.	168,992	3,368
LEE M.	158,489	943
LEE M.	106,864	0
LEE M.	105,450	0
LEE P.	154,933	0
LEE R.	136,938	1,704
LEE S.	104,877	770
LEE S.	115,103	425
LEE T.	80,463	0
LEE V.	144,702	1,972
LEE W.	80,753	0
LEE W.	88,673	0
LEE Y.	78,407	237
LEE Y.	171,477	37
LEESON J.	90,379	1,864
LEE-YOUNG D.	113,244	0
LEE-YOUNG G.	114,879	355
LEGGETT K.	121,660	0
LEI A.	83,175	0
LENCH B.	95,958	0
LENCOVIC C.	106,992	1,948
LEONG G.	75,338	146
LEONG P.	349,292	7,969
LEONHARD E.	98,285	0
LEPINE J.	77,983	61
LESPERANCE J.	171,384	775
LESSARD E.	131,010	0
LESTON L.	111,450	145
LEUNG C.	107,120	23
LEUNG C.	75,160	1,866
LEUNG E.	123,989	3,830
LEUNG K.	104,126	0
LEUNG L.	84,635	0
LEUNG P.	110,763	0
LEUNG W.	97,757	925
LEUS C.	101,373	0
LEVERT L.	80,496	0
LEVY S.	75,368	3,819
LEWIS A.	168,327	1,740
LEWIS C.	143,586	0
LEWIS D.	129,745	146
LEWIS D.	107,034	0
LEWIS N.	102,913	0
LI A.	215,613	14,173
LI C.	128,968	279
LI C.	106,717	10
LI E.	191,758	1,607
LI G.	93,861	0
LI J.	95,128	11
LI J.	121,738	71
LI K.	106,609	4,924
LI K.	77,631	0
LI R.	174,907	2,273
LI S.	103,121	0
LI X.	82,807	4,177
LI Y.	123,446	2,388
LI Y.	149,104	421
LI Y.	77,601	0
LI Y.	91,034	1,200
LI Y.	107,506	525
LI Z.	113,206	2,399
LI Z.	116,138	0
LI Z.	92,150	0
LIANG F.	104,945	2,136
LIANG Y.	128,104	594
LIANG Y.	128,082	50
LIAO Y.	89,258	774
LIGUORI T.	99,533	60
LILJE S.	79,250	0
LIM H.	87,182	0
LIM J.	92,552	8,849
LIM K.	118,177	0
LIM L.	81,737	10
LIM M.	77,044	210
LIM M.	76,113	244
LIM T.	104,436	0
LIM Y.	98,534	0
LIN C.	90,119	0
LIN H.	101,945	0
LIN J.	86,069	0
LIN M.	139,640	564
LIN M.	89,805	858

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
LIN R.	127,235	1,700
LIN X.	104,808	0
LIN Y.	96,191	67
LIN Y.	77,114	1,718
LINDEN R.	103,589	0
LINDSAY A.	82,100	0
LINDSAY M.	154,121	3,182
LINTON N.	201,254	5,273
LINZMEIER J.	123,103	0
LIOW K.	102,742	0
LIPKEWICH R.	107,140	0
LIPPELT M.	118,186	3,963
LISE R.	85,739	51
LITT G.	101,939	70
LIU A.	79,146	0
LIU B.	152,925	1,839
LIU C.	103,767	271
LIU D.	102,039	0
LIU H.	107,126	62
LIU J.	113,771	0
LIU K.	75,841	0
LIU S.	106,055	2,362
LIU T.	117,957	0
LIU Y.	114,784	53
LIU Y.	139,595	1,010
LLEWELLYN M.	75,031	0
LO C.	81,232	485
LO C.	91,466	0
LO F.	156,296	891
LO K.	109,602	210
LO M.	90,985	42
LO V.	85,307	0
LOACH A.	263,381	1,176
LOAYZA G.	81,914	449
LOCHRIE L.	120,586	0
LOCK M.	116,238	103
LOCK S.	84,143	25,479
LOGAN A.	82,957	0
LOISELLE S.	137,539	3,640
LONDON J.	83,799	729
LONDON S.	115,138	110
LONDONO G.	128,431	0
LONG S.	77,422	0
LONGMIRE C.	78,448	313
LOOS F.	102,108	0
LOOS R.	139,380	0
LOPEZ M.	80,270	25
LOPEZ-DEE M.	128,821	1,903
LOPTHIEN S.	75,791	32
LOUCAKOS S.	122,981	200
LOUGHLIN J.	120,687	5,587
LOUIE J.	81,369	0
LOUIE T.	85,942	1,870
LOUIE V.	102,233	138
LOUIE W.	108,974	1,645
LOUNGSAY J.	78,878	0
LOW Y.	97,637	0
LOWE K.	104,713	610
LOZANO J.	87,136	30
LU C.	111,343	0
LU Q.	107,132	106
LU R.	91,982	0
LU T.	100,210	525
LUCHIES J.	115,481	770
LUDDU M.	104,075	86
LUI L.	122,706	63
LUI W.	85,180	0
LUKANOV I.	96,956	1,212
LUM C.	77,624	250
LUM MIN S.	104,288	300
LUM R.	96,248	61
LUM S.	104,674	0
LUM W.	104,431	0
LUNDELL M.	88,010	0
LUO D.	78,960	0
LUO J.	107,767	900
LUONG S.	112,677	579
LUONG T.	77,584	296
LUU J.	114,506	544
LUU M.	114,585	0
LY J.	85,197	0
LYFORD A.	96,991	535
LYNCH M.	84,130	244
LYNN J.	75,780	50
LYON B.	108,736	1,572
LYONS D.	101,271	25
MA A.	118,343	721
MA B.	81,418	0
MA G.	83,875	0
MA K.	83,320	69
MA S.	145,784	792
MA V.	114,966	0
MA W.	113,434	0
MA Y.	98,606	0
MAAN N.	81,701	0
MABEY T.	99,034	54
MAC DONALD S.	95,146	19
MACALINO R.	93,499	467
MACAULEY S.	83,544	1,835
MACBURNIE M.	92,944	164
MACDONALD A.	130,998	152
MACDONALD C.	111,189	0
MACDONALD N.	88,874	1,204
MACDONALD R.	91,662	378

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
MACDONALD T.	78,748	163
MACDUFF L.	76,256	0
MACEACHERN M.	92,466	0
MACEK S.	96,766	35
MACFARLANE E.	87,484	0
MACGILLIVRAY L.	101,319	47
MACGREGOR B.	93,581	0
MACINNIS B.	126,806	1,678
MACINTOSH C.	78,486	0
MACK D.	105,643	210
MACK K.	76,135	358
MACKAY B.	94,065	806
MACKAY K.	125,601	601
MACKAY M.	129,004	853
MACKENZIE C.	80,037	0
MACKENZIE S.	82,494	0
MACKENZIE Z.	78,878	0
MACKIE L.	93,482	112
MACLEAN V.	88,327	0
MACLEOD S.	133,292	809
MACMEEKIN C.	98,329	2,086
MACNEIL C.	137,733	0
MACRI S.	107,239	0
MADAN P.	149,708	874
MADANAYAKE U.	106,309	2,039
MADDALA R.	132,888	0
MADSEN K.	89,533	10,350
MADSEN K.	99,607	728
MAFRAJI A.	136,318	0
MAGALHAES CHRISPIM A.	116,984	2,029
MAGANA H.	85,067	0
MAGILL A.	113,116	1,162
MAGLIAN C.	78,401	95
MAH J.	169,487	1,010
MAH S.	104,599	168
MAHARAJ S.	104,075	0
MAI V.	111,209	0
MAIER B.	137,493	17,366
MAIN J.	117,437	1,160
MAIO A.	105,483	0
MAJETY L.	99,728	0
MAJKRAK A.	78,706	276
MAJOR J.	86,812	163
MAKAN R.	86,790	12
MAKULAVICIUS P.	105,665	210
MALAEB M.	85,771	210
MALAWIYA R.	95,940	816
MALEKAR S.	122,588	0
MALHI H.	77,456	0
MALIK S.	107,184	0
MALLARI L.	102,211	272
MALLEK A.	153,981	3,328
MALM A.	104,593	0
MALONE A.	87,586	0
MALVANKAR A.	107,295	0
MAN L.	170,380	0
MAN M.	193,753	2,728
MANCHANDA S.	88,871	0
MAND J.	79,747	0
MANDAIR J.	128,700	397
MANDER S.	108,942	1,450
MANDERSCHEID B.	78,960	0
MANG D.	85,275	1,808
MANG J.	103,828	0
MANGAT P.	85,497	1,262
MANGATTUVILAYIL J.	82,380	0
MANGLA M.	80,678	3,913
MANHAO R.	123,975	1,122
MANHAS R.	85,307	597
MANHAS S.	92,427	3,138
MANI R.	77,025	0
MANKUZHI SUDHA M.	92,750	0
MANN B.	85,004	0
MANN B.	79,224	0
MANN K.	83,592	0
MANN P.	111,636	210
MANN S.	182,125	1,444
MANOLA J.	101,857	188
MANPREET KAUR M.	107,237	0
MANSELL S.	96,481	210
MANSOURZADEH N.	101,276	0
MANUEL H.	120,118	151
MANUEL J.	97,771	0
MANUEL K.	118,571	0
MANZOOR A.	75,867	0
MAO X.	92,031	4,470
MAO Y.	124,711	0
MAPLE T.	157,476	8,325
MARA C.	107,290	274
MARASIGAN J.	81,488	0
MARBAN K.	77,735	0
MARBELLA C.	104,787	42
MARBELLA D.	95,529	0
MARCHI J.	178,989	4,326
MARCOTTE L.	104,092	236
MARIA V.	121,156	0
MARINI M.	121,220	0
MARINO C.	80,861	50
MARINOV I.	89,022	0
MARION C.	134,534	739
MARKEVICH S.	78,960	0
MARLES K.	112,008	523
MARR D.	84,687	8
MARRINGTON K.	83,473	2,004

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
MARSH J.	77,532	0
MARSHALL J.	84,272	0
MARSHALL J.	133,571	0
MARSHALL K.	86,753	0
MARSHALL L.	134,803	1,186
MARTE A.	114,548	0
MARTENS B.	85,307	0
MARTENS T.	77,193	0
MARTIN D.	114,558	9,702
MARTIN J.	101,542	0
MARTIN L.	85,294	0
MARTIN M.	155,640	94
MARTIN S.	110,825	269
MARTINS J.	112,357	64
MARTINS PANTOJA R.	83,013	0
MARTON F.	127,797	12,939
MARU J.	99,888	161
MARVEL D.	131,734	215
MARZBANI S.	102,780	0
MASLOVA A.	77,087	6,751
MASON C.	78,960	0
MASON D.	101,346	751
MASSULLO C.	125,004	205
MATHARU H.	101,788	0
MATHESON C.	117,091	1,710
MATHEW A.	86,336	235
MATHEW A.	105,504	0
MATTA KUMARESH A.	124,758	0
MATTAMEL D.	115,378	0
MATTER C.	82,865	0
MATTHEWS R.	151,410	1,320
MATTHEWS S.	105,326	5,630
MATTIELLO L.	87,049	155
MATTU J.	93,490	0
MATTY C.	79,598	0
MATYAS M.	79,712	0
MAUGER R.	133,629	244
MAURO J.	107,437	0
MAURO L.	101,714	210
MAURO L.	105,952	1,332
MAVILA J.	111,880	0
MAXWELL W.	93,150	2,201
MAY L.	82,240	5,521
MAYNARD D.	78,467	454
MAZZON L.	107,213	600
MCANDREW J.	77,544	0
MCARTHUR T.	94,630	0
MCAULEY A.	109,623	0
MCBAIN M.	132,394	2,612
MCCALL K.	87,446	0
MCCARTHY G.	87,228	0
MCCARTHY S.	87,114	4,188
MCCAULEY L.	107,755	4,396
MCCONNELL A.	153,826	1,580
MCCORMACK C.	95,874	0
MCCORMACK L.	85,307	210
MCCORMICK L.	103,867	0
MCCORMICK S.	114,759	88
MCCORMICK T.	82,818	1,196
MCCRACKEN S.	173,409	3,182
MCCREERY L.	162,477	4,010
MCCULLOUGH R.	193,307	4,770
MCCUNE J.	108,032	0
MCDANIEL J.	443,143	27,093
MCDONALD D.	93,581	0
MCDONALD J.	102,002	498
MCDONALD L.	82,826	0
MCDONALD S.	113,341	0
MCFARLAND R.	78,960	0
MCGILLIVRAY J.	82,043	296
MCGILVERY T.	150,119	7,240
MCGREGOR S.	104,765	0
MCKAY D.	105,926	108
MCKAY F.	101,346	2,068
MCKENZIE C.	81,700	0
MCKENZIE E.	76,809	6,479
MCKENZIE L.	106,348	3,582
MCKINNEY S.	164,704	7,156
MCKNIGHT B.	87,204	1,718
MCLEAN S.	109,623	43
MCLELLAN J.	107,150	0
MCMAHON D.	109,634	556
MCMAHON S.	98,609	0
MCMANUS E.	109,181	58
MCMANUS P.	99,385	957
MCMILLAN P.	106,698	84
MCMILLAN P.	169,423	261
MCMINN T.	94,966	0
MCNABB T.	78,368	0
MCNAMARA S.	109,920	240
MCNEILL S.	85,307	288
MCPARLAND C.	119,616	0
MCPARLAND R.	77,067	0
MCRAE G.	86,687	1,591
MCWILLIAMS R.	130,527	129
MEERES N.	76,782	0
MEHTA S.	75,515	80
MEILI S.	162,946	0
MEIMA R.	82,632	8,593
MELBARDE K.	83,636	0
MELCHERT M.	90,475	115
MELLO F.	83,229	1,647
MELLO GOTARDO BARROS HADDAD F.	81,200	0
MELNIKOVA A.	112,621	52

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
MELO DA SILVA T.	113,507	0
MELO P.	76,398	109
MELVILLE D.	76,528	0
MENA R.	78,878	0
MENARD D.	223,633	4,045
MENDEZ V.	104,029	20
MENDONCA L.	119,628	2,596
MENDOZA A.	79,017	0
MENDOZA M.	82,186	0
MENG J.	87,378	624
MERALI K.	91,213	0
MERCIER C.	76,284	293
MESQUITA TANAKA C.	89,110	24
MESZAROS J.	104,920	45
METZNER K.	83,055	0
MEYER T.	108,400	770
MHWE I.	81,384	0
MICHAEL E.	99,559	194
MIKE K.	89,260	10
MIKKELSEN B.	118,024	12
MILES M.	77,980	0
MILES S.	84,603	1,387
MILLER A.	106,659	2,675
MILLER C.	83,770	185
MILLER L.	147,195	4,712
MILLER L.	109,378	210
MILLER M.	85,843	0
MILLER R.	109,602	434
MILLER R.	122,671	4,753
MILLS D.	103,193	0
MILNE A.	82,796	420
MILNER M.	121,633	501
MIM D.	110,506	0
MINARTO J.	96,794	12
MING Z.	100,168	20
MIRANDO A.	85,307	0
MISKINIS S.	87,527	0
MISKO L.	108,195	420
MISRA N.	198,233	0
MISTRY N.	110,511	2,664
MISURA B.	85,020	0
MITBRODT E.	82,006	2,884
MITIC D.	131,955	4,315
MITUTA M.	113,415	245
MIYASHITA A.	119,580	2,426
MODI R.	94,795	7,498
MOFFAT C.	82,297	0
MOGER K.	86,901	76
MOHAMMED J.	116,123	798
MOHAMMED P.	94,259	0
MOHAN DAS N.	101,754	1,511
MOHAN P.	110,278	0
MOIZUMI T.	117,295	213
MOK L.	101,346	0
MOK M.	84,305	446
MOLEMA M.	160,224	3,517
MOLINA A.	78,960	0
MOLINELLI S.	117,669	1,443
MOLNAR B.	117,601	202
MONIZ J.	76,717	174
MONK C.	79,696	30
MONSEN T.	80,381	0
MONTEIRO K.	85,130	3,524
MONTGOMERY M.	112,606	2,151
MONZON C.	76,567	0
MOORE C.	84,349	0
MOORE K.	80,807	0
MOORE S.	78,960	193
MOORE S.	102,566	0
MORAIS M.	78,408	0
MORAN N.	108,739	564
MORAN T.	89,473	30
MOREIRA N.	104,122	0
MORGAN J.	104,050	441
MORGAN J.	87,801	1,995
MORGAN R.	78,960	0
MORIN D.	147,688	203
MORIN S.	155,485	207
MORLEY L.	113,186	0
MORNEAU R.	87,886	82
MORO D.	106,742	0
MORRIS C.	136,673	0
MORRIS J.	82,746	0
MORRIS T.	85,307	0
MORRIS T.	97,760	115
MORRISON K.	80,224	0
MORTIMER M.	87,458	3,065
MORTON T.	77,508	19
MOY W.	78,960	0
MRAKIC M.	103,538	56
MUGHAL A.	141,449	8,587
MUHAR H.	82,134	56
MUHLE M.	95,827	1,674
MULLER J.	79,643	0
MUNG D.	95,211	0
MUNIAN R.	84,960	0
MUNIPALLE S.	78,874	0
MUNN K.	163,668	1,914
MUNT K.	105,137	0
MURCIA BRITTO PENA S.	77,872	0
MURPHY S.	109,838	0
MURRAY H.	99,044	1,264
MURRAY R.	115,964	7,734
MUSSELMAN M.	122,030	19

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
MUTCHER R.	78,856	1,610
MVUNDURA O.	234,007	0
MWENDWA A.	116,040	0
MYERS A.	102,853	0
NADALIN K.	119,339	11,678
NADURAK K.	82,403	0
NAGAMOORTHY N.	79,973	0
NAGANDLA S.	171,505	4,078
NAGRA M.	92,616	3,331
NAGY C.	129,322	518
NAICKER R.	105,402	0
NAIDU L.	93,582	0
NAIDU N.	103,332	1,018
NAIKER A.	76,699	0
NAKASHIMA S.	101,778	19
NALLOMKUZHIYIL H.	100,586	0
NAMANYA R.	111,246	0
NAMDJOO D.	99,100	29
NANOS L.	103,307	0
NANUAN J.	100,318	0
NAQVI A.	116,410	187
NARAINA K.	81,274	0
NARAYAN R.	98,386	18,600
NARAYAN R.	81,101	0
NARESH K.	135,516	10,247
NARUM M.	103,851	0
NARWAL J.	100,078	0
NASH A.	93,850	0
NASIRIAN L.	96,157	0
NATHAN V.	161,689	389
NAUNHEIMER P.	96,347	210
NAVARRO M.	89,765	0
NAZARIA H.	100,697	0
NEAL P.	109,589	4,822
NEARING T.	90,508	124
NEB A.	89,362	210
NEESE N.	153,176	2,371
NEJAT H.	83,324	0
NELSON B.	85,307	0
NELSON J.	84,010	0
NELSON K.	124,942	3,960
NELSON T.	81,046	0
NEMATIFAR M.	147,766	785
NETTO A.	97,576	684
NEUFELD M.	126,774	747
NEUMANN C.	76,791	0
NEWBERY R.	88,367	65
NEWMAN T.	106,223	397
NG A.	130,399	167
NG A.	84,556	0
NG B.	83,086	0
NG C.	150,951	856
NG C.	114,439	0
NG E.	110,773	0
NG J.	135,554	489
NG J.	90,739	0
NG J.	131,622	1,597
NG J.	92,343	107
NG K.	85,409	10
NG L.	112,761	35
NG L.	104,161	0
NG P.	103,361	0
NG P.	113,511	0
NG T.	90,187	346
NG W.	87,838	0
NG WILLIAMSON S.	80,288	0
NG Y.	104,150	0
NG Y.	111,156	53
NGAI C.	118,921	0
NGAI F.	85,380	0
NGAN G.	88,307	210
NGAN J.	90,078	0
NGO H.	115,868	0
NGUYEN D.	149,773	626
NGUYEN D.	83,129	0
NGUYEN J.	209,927	2,137
NGUYEN L.	151,463	0
NGUYEN L.	120,735	975
NGUYEN N.	112,296	0
NGUYEN Q.	87,281	871
NGUYEN Q.	163,098	0
NGUYEN T.	114,328	430
NGUYEN T.	104,529	0
NGUYEN T.	102,028	307
NGUYEN T.	110,390	186
NGUYEN V.	81,063	3,368
NGUYEN V.	85,854	0
NIBBELINK A.	154,357	0
NICHOLAS C.	82,330	0
NICKASON N.	164,262	3,247
NICKEL J.	79,606	0
NICOLL A.	84,945	0
NICOLSON J.	80,266	0
NIEMELA K.	76,149	0
NIEWELER E.	103,777	670
NIJJER R.	77,456	0
NIKOLIC I.	80,550	77
NILLAS R.	82,362	0
NIMI D.	85,307	0
NISHI K.	124,431	0
NISHIDA A.	84,560	0
NIU Y.	125,568	955
NIVEA N.	93,340	0
NIXDORF T.	80,513	0

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
NIYODUSENGA L.	78,606	0
NOBLE V.	85,798	25
NOEL T.	114,137	406
NOMURA K.	93,363	0
NONATO H.	81,153	0
NOORI F.	109,888	0
NOUJAIME R.	131,827	267
NOVENO M.	102,120	0
NUMBERE O.	104,599	0
NUNN J.	147,144	9,688
NUTLAND K.	107,141	733
NUTTER L.	96,126	133
NYAMANDI V.	131,715	0
O'BRIEN A.	103,217	0
O'BRIEN D.	105,495	0
O'BRIEN K.	100,747	0
O'CONNOR M.	94,331	381
ODDY E.	111,389	7,509
ODEYALE T.	102,118	0
OGIRAL R.	81,367	0
OH H.	81,605	0
O'HALLORAN B.	78,381	35
OKAFIEMHIN L.	100,548	0
O'KEEFFE P.	118,703	1,483
OLABANJI O.	132,125	3,409
OLAH M.	85,048	19,549
OLAR N.	103,827	153
OLDFIELD M.	84,454	1,511
OLEYNIK S.	105,247	257
OLIVEIRA M.	106,519	1,843
OLOVSON-CLEVELAND E.	105,736	0
OLSEN A.	87,965	210
OLSON D.	89,922	11,963
OMULE K.	112,333	7,197
O'NEILL J.	82,859	0
ONG J.	84,231	76
ONG S.	133,238	1,175
ONYEAGBA N.	98,103	0
OOI S.	219,277	4,584
OPDAHL C.	128,755	3,637
OPENSHAW S.	113,366	482
OPRONI M.	90,521	1,930
OR V.	103,217	210
ORD K.	110,102	2,568
OREA R.	139,972	0
O'REGAN K.	136,840	1,143
ORENC F.	107,199	302
ORENDAIN G.	125,644	0
ORIEUX C.	82,739	0
O'ROURKE D.	84,691	0
ORR J.	113,568	5,734
ORR L.	120,969	1,554

EMPLOYEE NAME	REMUNERATION	EXPENSES
OSADCZUK S.	116,883	1,152
OSBORN J.	99,241	2,639
OSEMWINGIE J.	152,761	2,410
OSMOND A.	86,119	410
OSOBIK I.	169,143	2,765
OSTROWKA K.	119,104	141
O'TOOLE T.	131,620	627
OTWAY K.	91,242	0
OUELLET D.	83,265	0
OUELLETTE C.	86,096	0
OUELLETTE J.	107,579	56
OUELLETTE K.	79,261	0
OUELLETTE L.	113,723	911
OWEN-BLAS M.	140,036	270
OWEN-KING K.	166,247	4,480
PABLA S.	100,303	0
PABLO C.	113,690	0
PACHINI R.	101,348	0
PAEZ J.	142,770	1,646
PAGALA F.	102,437	0
PAGE C.	90,389	2,472
PAHWA P.	77,799	0
PAHWA S.	97,491	0
PAISLEY R.	116,776	70
PAL A.	101,004	0
PAL E.	96,004	210
PALANISAMY C.	94,633	525
PALEN R.	92,718	539
PALIA K.	89,256	24
PALING C.	76,329	0
PALK S.	130,629	451
PALMER L.	78,358	4,462
PALMER L.	77,364	3,279
PALTA D.	102,478	327
PALTIEL C.	141,592	758
PAMPALIAN M.	85,722	0
PAN G.	86,835	0
PANDEY R.	130,309	0
PANDEY Y.	109,399	749
PANG C.	106,164	0
PANG J.	89,001	0
PANG W.	120,995	0
PANNEERSELVAM S.	78,118	0
PANNU J.	112,972	0
PANOV K.	75,484	42
PANOV S.	104,670	7,898
PANTUSA A.	90,701	0
PAPAIYA R.	106,328	1,864
PARFENIUK T.	100,570	0
PARHAT R.	114,254	29
PARK J.	102,137	730
PARK J.	82,507	0

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
PARK J.	114,369	33
PARK K.	80,916	1,450
PARK S.	146,422	3,323
PARK Y.	79,286	0
PARKER K.	80,753	300
PARKER M.	97,821	790
PARKER T.	132,253	1,945
PARKES M.	145,191	3,182
PARKHOR J.	96,516	2,303
PARKIN C.	78,960	0
PARKIN T.	116,974	6,642
PARMITER R.	75,952	93
PARROTT C.	97,621	0
PARRY J.	114,818	1,133
PARSONS B.	95,671	2,750
PASCUAL S.	104,986	0
PASKALIDIS K.	82,377	0
PASQUIER A.	86,045	0
PASSMORE T.	81,527	0
PATEL D.	121,986	356
PATEL N.	111,961	0
PATEL R.	108,033	0
PATEL S.	117,893	0
PATEL S.	119,963	0
PATERSON C.	122,559	2,098
PAU M.	112,952	0
PAULIC M.	108,326	0
PAULSON A.	105,143	0
PAVAN T.	82,583	0
PAWLUK L.	82,888	0
PECORELLI A.	165,492	4,144
PEDDAMAIL S.	89,749	0
PEERS K.	108,627	687
PELEGRIN E.	108,867	525
PEMKOWSKI D.	176,893	11,699
PENG B.	88,108	0
PENN J.	118,963	2,837
PENNER N.	89,981	0
PENNINGTON K.	86,793	0
PEREIRA S.	136,201	1,206
PEREZ D.	75,353	0
PEREZ E.	111,362	0
PEREZ J.	83,055	441
PERRIN C.	75,738	0
PERRY E.	101,346	210
PETRIE C.	78,960	0
PETRIE M.	146,839	4,941
PETROVA Y.	124,995	1,120
PETTIT A.	123,976	1,806
PHAM K.	92,652	2,285
PHAM T.	101,396	2,159
PHELAN D.	98,288	55
PHILLIPS C.	117,019	2,784
PHILLIPS K.	87,164	368
PHILLIPS T.	85,307	0
PHUNG N.	115,001	0
PHUNG R.	81,964	0
PICARD J.	80,837	1,406
PICCOTT M.	78,960	67
PICILLO M.	103,140	389
PICKERING N.	88,792	21
PICKETT L.	91,150	0
PIERCE M.	132,986	916
PILLAI S.	106,753	0
PINIACH P.	163,785	462
PIRES C.	84,780	0
PIRES M.	105,425	0
PIRY J.	78,970	0
PITEAU T.	102,228	240
PITT C.	102,352	0
PLAHA R.	107,685	612
PLASTINO S.	86,883	126
PLOMP R.	118,731	9,779
PLUMMER M.	124,629	2,342
POHL T.	78,794	489
POIRIER R.	134,159	2,065
POLESHUK B.	191,560	0
POLLARD G.	99,102	0
POLLITT T.	118,995	1,120
POP T.	112,214	0
POPA T.	112,296	0
POPE M.	80,001	0
PORT C.	148,098	3,087
PORTERFIELD B.	115,385	0
POSTNIKOFF B.	112,708	1,448
POTTER W.	78,228	179
POTTERY J.	145,358	10,900
POTTS F.	121,476	0
POTTS L.	109,034	0
POTYKA B.	130,401	2,424
POULSON L.	115,236	2,597
PRABHAKAR K.	129,937	0
PRAIN L.	132,178	1,442
PREDDY I.	105,066	1,585
PREDEAUX D.	97,914	558
PREFONTAINE N.	82,989	0
PRELLWITZ J.	154,337	7,516
PREMACK C.	102,251	0
PRENCIPE T.	86,683	0
PRESANNA KUMAR G.	80,172	0
PRESSLY R.	81,756	16,315
PRICE G.	156,893	6,352
PROCKIW K.	207,459	4,903
PROULX M.	82,870	19,612

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
PULIKOTTIL BENNY H.	79,006	0
PULKO M.	129,472	850
PUMMELL L.	79,912	333
PUREWAL S.	89,535	4,016
PUREWAL T.	84,866	0
PURI T.	103,829	133
PUYAT M.	95,523	0
QI F.	109,602	656
QIAO K.	112,810	1,224
QIU D.	165,076	127
QIU W.	100,114	0
QIU X.	105,219	0
QUAN M.	109,182	210
QUEIJA DEL VALLE C.	100,561	369
QUENNEVILLE M.	120,228	79
QUIRING J.	84,943	0
QUITIVES A.	80,179	4,118
QUON A.	79,377	439
RACHAMADUGU P.	127,555	9
RACHEY K.	76,281	0
RADOS K.	102,222	0
RADOSEVIC D.	95,329	0
RAEDLER R.	93,480	424
RAES S.	87,803	0
RAFFARD D.	100,703	0
RAHIMI B.	129,063	0
RAHMAN H.	99,857	415
RAHMEIER BARRETO E.	114,284	0
RAI H.	121,771	60
RAI K.	136,620	93
RAI S.	97,670	0
RAI S.	129,276	858
RAI V.	164,887	1,721
RAINEY J.	82,842	0
RAJAN JACOB A.	174,819	1,742
RAJAN S.	97,987	0
RAJU K.	75,935	66
RAKH V.	88,294	0
RAM A.	91,816	0
RAMBERG V.	119,910	0
RAMLU A.	80,542	0
RAMSAY L.	107,387	0
RAN J.	77,609	0
RANDHAWA H.	75,071	1,567
RANDHAWA K.	105,563	261
RANDHAWA S.	85,639	0
RANGARAJU RADHAMANI M.	116,569	753
RANI D.	85,233	0
RANIGA B.	113,224	226
RANIGA L.	110,147	0
RAPOSO M.	106,926	0
RATCHFORD A.	81,916	0
RATHBONE J.	101,974	594
RAWAT A.	80,896	0
RAWLINGS L.	81,023	0
RE F.	169,637	1,774
READ C.	168,946	1,021
READ L.	83,079	0
REDILA B.	93,050	0
REED C.	77,982	360
REEVES A.	99,043	955
REGNIER R.	101,329	0
REGUSH H.	157,309	8,500
REID A.	116,417	10,423
REID E.	105,990	0
REILLY J.	115,278	2,333
REIMER D.	179,943	2,703
REINHARDT K.	96,030	36
REITER M.	110,359	0
REITER S.	87,235	0
REMPEL E.	107,636	1,581
REMPEL T.	119,397	0
RESTALL K.	96,658	770
RETEL K.	84,227	0
REYES E.	75,921	210
REYNOLDS J.	108,824	0
REZANSOFF L.	75,481	0
REZNIK N.	120,211	459
RIASAT W.	107,739	0
RIBEIRO D.	130,687	1,302
RIBEIRO M.	98,145	0
RICARDO FAISSAL A.	93,050	0
RICHARD L.	80,464	16
RIDDLE A.	114,842	0
RIDLEY N.	175,888	1,945
RIGGS C.	86,544	30
RIGOLO V.	86,251	0
RILE R.	78,878	0
RISHI S.	119,426	338
RISPIN M.	124,872	19,506
RIVA T.	93,582	0
RIVERA J.	85,970	0
RIVERA P.	109,338	0
RIZZO T.	76,106	0
RIZZUTI G.	82,560	0
ROBERTS C.	88,402	0
ROBERTS J.	110,451	821
ROBERTS S.	201,213	6,811
ROBERTSON B.	104,063	174
ROBERTSON J.	83,002	963
ROBERTSON J.	153,071	1,593
ROBERTSON K.	104,601	0
ROBERTSON M.	98,198	1,184
ROBINSON G.	80,053	4,384

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
ROBINSON J.	85,295	0
ROBINSON K.	140,461	936
ROBIRTIS D.	92,711	0
ROBSON A.	129,258	4,596
ROCHA B.	90,892	0
RODDICK K.	129,952	4,112
RODRIGUEZ COLINDRES L.	79,320	0
RODRIGUEZ E.	115,699	0
ROEST C.	86,345	73
ROGERS S.	75,912	715
ROGERS-TONGKO C.	75,610	304
ROHNE A.	109,268	0
ROKKAM S.	135,979	932
ROLAN PINHEIRO F.	76,633	0
ROLFSEN C.	103,439	0
ROMANIUK L.	126,990	1,799
ROMARD T.	103,810	1,595
ROMERO DA CRUZ D.	117,631	200
ROMERO K.	76,169	176
RONDEAU A.	126,366	2,564
RONNAU CABRAL C.	79,871	0
ROONEY E.	117,762	1,527
ROOT A.	183,645	3,199
ROSALES R.	86,421	0
ROSE-LALACH B.	88,738	1,316
ROSENBERG T.	110,122	429
ROSSETTI M.	110,344	3,140
ROWLAND L.	115,702	428
ROWLEDGE L.	101,346	448
ROWNTREE P.	112,906	6,862
ROY C.	107,393	2,448
ROY S.	79,955	0
RUDKOWSKI A.	101,346	0
RUDOLPH S.	99,975	0
RUEST N.	110,170	516
RUGGLES R.	93,581	0
RUGGLES S.	129,761	6,916
RUMBLE G.	199,229	1,957
RUSSELL B.	82,797	6,330
RUSSELL J.	76,490	0
RUST D.	78,878	210
RYE K.	204,827	0
RYMER-KEIL K.	117,246	18,746
SAATI S.	77,450	250
SABET F.	85,307	0
SABHERWAL A.	75,279	115
SADAYA R.	101,250	0
SADGROVE L.	111,393	0
SADRA M.	172,834	1,290
SAFARI Z.	106,287	0
SAFIQ S.	82,111	186
SAFRUIK G.	104,307	5,590
SAGER C.	100,937	0
SAHAY F.	78,960	0
SAHOTA R.	153,346	4,071
SAHOTA S.	105,656	0
SAINI S.	110,792	0
SAKAI K.	105,766	231
SAKULER C.	106,621	357
SALAHUB J.	88,790	0
SALAVER Z.	89,486	0
SALKAR Y.	107,589	0
SALVADOR J.	83,986	0
SAMA N.	111,769	0
SAMANIEGO C.	85,496	0
SAMSON-CHIN M.	75,146	0
SANDER B.	81,710	0
SANDER C.	84,221	229
SANDHER G.	90,274	603
SANDHU A.	78,291	25
SANDHU C.	75,496	0
SANDHU H.	88,039	0
SANDHU J.	88,416	0
SANDHU J.	85,130	0
SANDHU K.	94,508	0
SANDHU L.	188,061	3,928
SANDHU M.	79,932	1,154
SANDHU M.	121,596	5,183
SANDHU P.	103,736	404
SANDHU R.	100,086	0
SANDHU S.	101,613	0
SANDHU S.	132,114	38
SANDHU T.	109,994	1,313
SANDOVER S.	87,189	0
SANGHA A.	77,462	0
SANGHA A.	79,243	31
SANGHA H.	98,710	0
SANGHA S.	131,894	576
SANGRA A.	80,476	34
SANGRA H.	76,155	1,569
SANKARANARAYANAN M.	109,609	0
SANTELLI R.	79,366	0
SANTILLAN B.	83,898	0
SANTOS C.	85,955	0
SANTOS M.	105,296	0
SARAN S.	102,377	1,568
SARGENT D.	229,167	1,087
SARKAR A.	114,704	842
SARTORE J.	162,883	1,160
SATANI A.	88,862	5,405
SAUNDRY R.	101,346	210
SAVINO B.	108,303	0
SAWHNEY J.	113,620	0
SAWHNEY K.	108,344	80

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
SAYERS T.	166,163	2,080
SCHAEFER K.	107,140	0
SCHAER K.	122,466	3,943
SCHANZENBACH V.	93,581	0
SCHAUS N.	81,467	38
SCHEDEL V.	80,995	2,550
SCHERMERHORN L.	79,396	0
SCHICK R.	93,581	0
SCHLAG M.	78,403	0
SCHMIDT A.	81,646	100
SCHMIDT M.	104,629	0
SCHMIDTKE N.	94,302	410
SCHNEIDER C.	80,950	0
SCHNEIDER K.	113,735	210
SCHNEIDER W.	114,789	0
SCHOEMAN H.	150,637	866
SCHORNAGEL S.	94,154	0
SCHROEDER T.	86,670	0
SCHURMANS C.	114,780	1,087
SCHUURMAN P.	101,264	210
SCHWARTZ C.	100,984	0
SCHWARZ K.	80,227	0
SCOTLAND J.	108,133	0
SCOTT A.	107,493	855
SCOTT M.	109,363	0
SCOTT S.	85,307	0
SCOTT S.	79,687	0
SCOVELL M.	101,292	228
SCRIMGER S.	109,091	0
SCUDELLER A.	122,779	0
SEAH H.	93,581	0
SEARS D.	88,090	2,012
SECREST J.	97,704	0
SEETHAPURA RAMAKRISHNA A.	119,676	0
SEHGAL S.	82,896	412
SEKHON T.	93,588	0
SELDNER A.	98,552	0
SELINE K.	112,158	490
SELVER B.	137,815	20,002
SEN S.	88,985	0
SENGHERA S.	151,587	4,218
SEOW S.	109,709	4,611
SEQUEIRA K.	78,970	0
SERBAN D.	103,964	0
SESSIONS S.	104,586	1,368
SETO G.	87,579	0
SETTICASI P.	207,953	2,611
SEVILLA G.	103,462	180
SEYED ABADI F.	83,005	0
SHAH F.	77,468	2,821
SHAH K.	101,375	0
SHAH V.	102,172	0
SHAHRES S.	87,328	0
SHAIKH T.	117,049	0
SHAKIBAFAR P.	106,599	299
SHAMSHER D.	86,409	150
SHANDALLA J.	80,774	0
SHANG J.	111,617	0
SHANKAR J.	98,788	2,148
SHANMUGAM THIRUNAVUKKARASU R.	113,906	0
SHANNON K.	127,297	479
SHAPTON S.	127,841	426
SHARAN S.	113,955	0
SHARMA A.	83,961	0
SHARMA A.	105,925	0
SHARMA A.	78,518	0
SHARMA D.	81,238	0
SHARMA G.	98,391	0
SHARMA H.	124,158	0
SHARMA N.	101,946	2,018
SHARMA S.	138,181	497
SHARMA S.	110,589	0
SHARMA S.	94,733	0
SHARMA S.	107,036	0
SHARMA T.	82,710	0
SHARMA V.	114,916	0
SHARP A.	91,661	0
SHARP L.	97,683	0
SHAW H.	76,958	220
SHAYEGAN J.	160,070	529
SHEEHAN D.	88,717	0
SHEELA SREEKANTAN S.	112,296	975
SHENKENFELDER K.	81,508	0
SHEPPARD D.	108,713	0
SHERGILL G.	78,889	0
SHETTY S.	89,763	0
SHETTY V.	110,939	0
SHEW W.	99,589	0
SHI J.	134,175	0
SHIBATA A.	133,651	43
SHIGEMATSU A.	101,346	682
SHIH J.	97,492	0
SHIN L.	87,737	0
SHINSKE S.	93,939	11,252
SHIRVANI A.	104,287	0
SHOBRIDGE H.	82,506	0
SHOKAR S.	115,810	238
SHOTBOLT C.	88,300	0
SHUKLA J.	76,956	0
SI P.	172,744	2,190
SIAM L.	81,937	0
SIDDIQUI A.	118,955	0
SIDHU A.	99,173	583
SIDHU M.	131,405	0

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
SIDHU M.	77,133	86
SIDHU N.	106,361	1,408
SIDHU P.	102,099	100
SIDHU P.	101,205	0
SIDHU R.	84,968	0
SIDHU R.	105,111	0
SIEMENS B.	141,820	0
SIERRA CALDERON A.	103,885	0
SIFNIOTIS L.	75,788	1,024
SIGURDSON E.	105,770	416
SILVEIRA P.	189,543	342
SIM D.	144,574	0
SIMMONS B.	101,264	0
SIMPSON B.	86,453	0
SIMPSON P.	116,109	91
SIMS C.	111,407	0
SINDAYEN E.	84,968	0
SINGH A.	136,192	0
SINGH A.	75,412	0
SINGH B.	128,004	1,586
SINGH J.	82,880	1,346
SINGH K.	81,712	12
SINGH P.	126,494	80
SINGH R.	87,689	0
SINGH S.	103,818	1,961
SINGH S.	138,827	0
SINGH S.	104,229	0
SINGHERA J.	91,707	0
SINITSIN C.	85,307	0
SIPOS S.	79,491	0
SIRIPURAPU D.	99,128	0
SIT G.	104,462	157
SIU B.	110,074	562
SIU C.	83,063	168
SIU T.	95,456	0
SIVALINGAM J.	117,315	0
SIWINSKI B.	101,614	0
SIY K.	111,756	1,424
SKILLING J.	76,679	0
SKJERPEN K.	87,536	0
SKOKAN L.	86,999	1,475
SLATER C.	76,245	0
SMATANOVA D.	108,634	46
SMILEY A.	101,886	210
SMITH A.	104,671	624
SMITH D.	89,439	0
SMITH H.	117,666	104
SMITH J.	135,364	1,160
SMITH J.	139,346	1,759
SMITH L.	88,099	19
SMITH P.	110,820	61
SMITH R.	85,307	80
SMITH T.	96,179	0
SMYTH K.	88,882	1,557
SNELGROVE T.	75,002	336
SNOOK D.	115,354	0
SO R.	89,282	0
SOAMES B.	93,581	9
SODHI J.	166,789	5,786
SOHIER A.	201,905	4,652
SOLEIMANIAN A.	116,856	0
SOLIS NUNEZ A.	84,569	0
SOMERS I.	117,410	0
SOND J.	111,184	2,652
SONG M.	109,775	103
SONI R.	109,313	500
SOO T.	122,003	327
SOOD S.	75,750	245
SOON L.	114,033	0
SOORAM R.	112,296	0
SOUIEDAN R.	80,459	0
SOUKEROFF K.	82,618	7,912
SOUNDARARAJAN A.	99,837	0
SOUSA F.	120,871	259
SOUTHWORTH M.	114,993	22
SOUVERYN C.	97,596	0
SPECHT J.	111,049	678
SPENCE A.	85,307	31
SPINDOR A.	115,850	73
SPITALE J.	101,368	497
SPONAGLE D.	91,158	0
SPRATT M.	119,530	1,970
SRIVASTAVA M.	96,557	925
ST DENIS J.	90,508	0
ST ELOI A.	75,060	0
ST. AMAND H.	75,410	0
ST. DENNIS L.	134,789	0
STACEY J.	84,503	310
STAFFORD C.	80,451	36
STANLEY C.	89,767	0
STANLEY S.	87,965	0
STAPELMANN M.	94,081	0
STAPLETON K.	113,164	1,888
STARK M.	109,831	0
STATTON D.	102,939	0
STATTON G.	87,614	0
STAUFFER K.	89,884	0
STEBBINGS E.	81,163	525
STEDEFORD R.	76,813	18
STEDING E.	101,264	0
STEDMAN A.	104,178	0
STEDMAN D.	78,702	0
STEEL A.	76,658	0
STEEL K.	90,188	0

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
STEELE B.	104,625	0
STEEN K.	106,098	972
STEFAN S.	82,345	0
STEIN P.	104,298	272
STEPHENSON D.	115,925	0
STERLING M.	93,863	0
STEVENS R.	99,949	0
STEVENSON N.	83,530	11,955
STEVENSON T.	104,654	1,119
STEWART A.	92,617	870
STEWART A.	114,362	5,319
STEWART J.	112,904	69
STIPEC J.	98,765	2,355
STIRLING C.	99,333	4,515
STOCKLEY S.	91,368	387
STONE-CAMPBELL J.	155,598	14,876
STRAMPE A.	101,953	0
STRATYCHUK K.	85,396	0
STRAUSS P.	264,423	22,829
STRIEMER H.	102,705	2,200
STROTHER C.	76,037	0
STRYDOM N.	98,109	1,719
STUBEL D.	90,209	0
STUKEL J.	116,239	423
STURGEON M.	75,457	0
SU D.	114,086	0
SUBASIOGLU H.	111,002	231
SUDIRGO J.	92,200	1,745
SUGATHAN J.	118,932	894
SUHAG A.	101,975	0
SUKHIJA R.	92,967	1,017
SULLIVAN S.	75,378	0
SULLIVAN S.	115,606	0
SUM A.	85,307	0
SUMAL P.	85,225	0
SUN H.	109,055	599
SUN K.	109,320	0
SUN M.	103,766	550
SUN W.	156,416	1,248
SUN X.	95,950	70
SUN Y.	90,143	1,850
SUNDAR P.	88,440	0
SUNG A.	110,654	1,140
SURABATHUNI S.	86,491	602
SURESH V.	84,989	1,154
SURIAN C.	84,223	0
SURINE R.	119,828	0
SUTAR A.	92,485	1,774
SUTHERLAND C.	163,785	2,965
SUTHERLAND M.	121,532	28
SUTHERLAND P.	96,556	0
SUTHERLAND R.	106,755	20
SUTHERLAND S.	106,367	6,324
SWEENEY J.	101,559	0
SWEETING A.	117,146	206
SWITZER E.	85,220	0
SWOBODA A.	83,406	3,676
SZETO C.	132,116	1,482
SZETO T.	79,705	0
SZKICA M.	88,145	0
SZOLADI R.	106,900	5,695
TAAMS E.	101,158	210
TAHERI P.	119,432	0
TAING C.	95,364	0
TAKHAR A.	116,743	626
TAKHAR P.	107,174	0
TALBOT-BOYLE M.	93,038	34
TAM B.	117,716	616
TAM K.	152,639	186
TAM M.	107,688	0
TAM P.	105,901	0
TAM W.	128,072	3,892
TAN C.	93,939	186
TAN J.	94,096	762
TAN J.	101,806	14
TAN L.	103,726	0
TAN T.	81,548	1,528
TAN V.	98,364	5,763
TAN Z.	106,365	283
TANG C.	113,488	0
TANG C.	111,267	307
TANG H.	77,681	0
TANG K.	111,196	0
TANG M.	109,357	103
TANG P.	109,451	6,181
TANG S.	110,600	120
TANG S.	86,488	0
TANG W.	117,817	0
TANG X.	96,729	4,630
TANG Y.	104,039	0
TANKE R.	104,187	250
TANTAY A.	97,014	0
TANTIKUL C.	115,245	0
TAO H.	94,123	0
TAO J.	91,112	0
TAPILANG M.	76,929	0
TARANTINO J.	169,763	4,136
TARGETT T.	81,072	0
TARUN E.	106,588	0
TARUN G.	107,140	0
TASCON A.	119,977	2,053
TASH A.	125,200	1,367

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
TATLA K.	93,732	0
TAY T.	113,959	0
TAYLOR A.	135,269	675
TAYLOR A.	101,264	0
TAYLOR C.	76,678	0
TAYLOR D.	86,117	533
TAYLOR G.	130,499	6,626
TAYLOR J.	76,706	500
TAYLOR K.	144,515	1,264
TAYLOR N.	82,247	0
TAYLOR N.	101,801	0
TAYLOR S.	99,130	0
TAZELAAR T.	142,222	245
TEIMOURI KHABAZI H.	78,922	228
TEIXEIRA T.	94,067	210
TEKLEHAIMANOT S.	111,340	355
TENG M.	105,263	0
TERAGUCHI L.	172,373	9
TERAO H.	84,716	0
TERMUENDE R.	132,894	3,997
TERRILLON L.	75,604	571
TERRILLON P.	100,396	1,154
THABRKAY S.	101,264	0
THANDI H.	88,289	0
THANDI S.	75,382	343
THANGAVELU H.	136,933	2,293
THAYYIL R.	106,589	0
THAZHE PURAYIL S.	106,980	0
THEKKEMADAM SUKUMARAN S.	123,314	0
THERRIEN E.	82,259	0
THICKENS D.	103,637	770
THIESSEN D.	75,557	111
THIND R.	134,401	0
THIND R.	107,487	2,524
THIYAGARAJAN S.	146,280	0
THOMAS ABRAHAM K.	110,571	0
THOMAS K.	109,899	0
THOMAS M.	114,325	0
THOMAS N.	89,411	1,235
THOMPSON A.	146,634	2,569
THOMPSON B.	88,723	202
THOMPSON K.	95,423	1,431
THOMPSON W.	154,800	324
THOMPSON Y.	78,307	0
THOMSON A.	78,174	22,316
THOMSON B.	78,891	716
THOMSON M.	102,203	1,582
THONGRIVONG S.	109,805	232
THORBURN F.	86,435	0
THORNLEY J.	153,314	9,911
THORSTEINSON K.	92,947	67
THORSTEINSON R.	115,143	477
THUKRAL G.	86,936	0
THUMBOLI S.	144,625	0
THUNDATHIL J.	86,793	0
TIAN G.	125,393	0
TIEDE J.	78,151	335
TIGHE T.	136,061	1,160
TIN F.	89,591	63
TIONGHOY C.	75,199	66
TITHECOTT C.	111,192	3,186
TIWANA G.	82,742	0
TIWANA R.	162,931	3,182
TKACHUK C.	149,962	19,870
TODD M.	132,543	556
TOEWS-KAUFMAN H.	131,329	3,256
TOKARYK N.	95,823	80
TOLLEFSON S.	89,742	0
TOMANEK N.	85,307	0
TOMAS E.	103,663	181
TOMAS J.	97,531	1,154
TOMLIN J.	75,465	1,153
TONELLO M.	115,033	210
TOOR P.	115,624	161
TOOR S.	193,658	4,322
TOOR S.	103,827	704
TOORA J.	84,937	2,172
TOPIC S.	96,196	0
TOROK R.	81,447	0
TORRECAMPO R.	77,508	17
TORRES D.	139,891	1,385
TOSIC-KOVACEVIC V.	128,175	0
TOWELL J.	80,665	0
TRAN C.	105,439	0
TRAN L.	83,338	1,035
TRAN N.	113,301	221
TRAN P.	137,726	933
TRAN S.	76,004	0
TRASK M.	108,977	1,940
TREMBLAY S.	108,389	1,732
TRENAMAN K.	106,251	3,434
TRINIDAD D.	82,336	210
TRINIO R.	79,785	0
TRIONFI S.	84,332	0
TSANG A.	111,351	0
TSANG W.	153,157	0
TSAO C.	105,500	110
TSE C.	131,720	62
TSE J.	90,262	0
TSE L.	190,741	324
TSENG T.	89,683	40
TSUI J.	229,864	1,566

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
TSUNG J.	112,109	27
TSUNG S.	119,058	0
TUAZON E.	145,572	1,126
TUHARSKY F.	75,826	0
TULI A.	88,995	1,095
TULI T.	111,919	0
TUNG W.	105,275	141
TUPPER C.	339,524	48,236
TURCOTTE J.	86,073	90
TURIK K.	76,988	0
TURIK R.	100,302	0
TURMAWAN P.	114,892	53
TURNER K.	109,945	171
TURNER M.	103,369	74
TWEEDIE A.	112,367	475
TWEEDIE E.	87,791	0
TWIBILL V.	90,378	1,218
TYLLER A.	115,834	0
UDALOVA I.	114,266	0
UKARDI S.	89,125	0
ULVETEG C.	130,537	1,300
UMLAS S.	77,465	45
UPPAL G.	78,562	0
UPPAL M.	123,438	103
UPPAL N.	80,455	0
UPPAL R.	89,288	183
URMENETA E.	99,570	1,462
URQUHART I.	100,972	652
USMANI F.	82,557	0
USMANI R.	84,822	525
UTOMO P.	87,582	234
VAAGEN E.	225,195	2,334
VAGHASIA K.	90,524	298
VAGNARELLI S.	86,886	418
VAID K.	76,042	1,039
VAINER-WONG T.	80,985	39
VAKHSHOURI K.	141,945	60
VALENTINE M.	104,650	1,055
VALIZADEH S.	111,658	0
VALLANCE-NUTIK E.	262,736	3,063
VALLE B.	117,310	265
VALLE J.	120,650	296
VAN C.	101,620	0
VAN DAM D.	80,553	100
VAN DYK K.	83,367	0
VAN GRONDELLE A.	137,777	0
VAN HERK K.	106,936	634
VAN HORLICK S.	77,393	1,235
VAN MARCK L.	114,877	358
VAN SCHAIK C.	131,846	6,915
VAN SICKLE M.	104,884	5,933
VAN STRALEN B.	100,815	0
VAN TUNEN M.	75,865	0
VANDEBORNE G.	131,904	432
VANDEN-EYKEL L.	84,221	0
VARNAI L.	90,390	0
VARONA V.	114,381	594
VASANTH KUMAR S.	83,238	69
VASQUEZ A.	85,307	11
VASQUEZ D.	81,389	0
VASS C.	112,214	0
VASSEL BOVE S.	88,141	6,898
VASWANI G.	93,581	165
VEFGHI S.	171,690	3,182
VELIKAJNE M.	78,946	3,948
VELLESCIG M.	181,590	1,170
VEMULAPALLI N.	103,297	0
VENDARGON J.	79,573	0
VENDITTI P.	105,760	0
VENDRAMETTO R.	113,284	0
VENKAT RAO SUNDAR RAO R.	90,925	0
VERBORGH C.	79,358	1,716
VERGARA M.	98,888	2,303
VERGES K.	114,735	111
VERMA A.	114,201	0
VERMETTE K.	120,255	0
VERMEULEN J.	113,548	257
VERMIERE J.	140,515	6,748
VERSTER A.	116,727	1,192
VERWEY S.	108,502	494
VETATH V.	100,149	565
VETTER E.	107,011	727
VETTER P.	81,838	0
VIDAM G.	90,426	0
VIDEH V.	108,288	0
VIEIRA J.	101,140	1,831
VIERNEZA M.	113,657	5,800
VIJAYACHANDRA KUMAR A.	102,108	0
VILLAMIL L.	96,275	0
VILLENA O.	93,621	0
VINCENT B.	153,297	0
VINCENZI S.	110,020	60
VINJAM S.	127,119	0
VIRDI Y.	125,447	0
VIRK J.	77,621	33
VISTAL M.	119,470	0
VO D.	87,094	0
VO R.	118,863	0
VO T.	87,327	3,137
VOHRADSKY G.	118,911	6,732
VOIGHT M.	127,795	320
VOLK M.	80,811	4,641
VOLLAPU R.	84,981	0
VONGSAVATH D.	76,331	40

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
VOROS M.	144,767	2,155
VRIEND C.	85,307	0
VU H.	90,331	60
VU M.	80,557	0
VUKIC N.	101,346	92
VUKOVIC H.	115,909	78
WAGAR L.	76,333	0
WAGNER C.	102,573	0
WAI D.	116,859	62
WAI J.	107,519	244
WALJI S.	113,308	2,079
WALKER A.	98,435	26,414
WALKER J.	205,770	5,383
WALKER M.	129,904	616
WALKER N.	78,702	1,507
WALLACE C.	76,896	1,373
WALLACE D.	86,022	210
WALLACE L.	78,735	210
WALLMAN M.	90,135	0
WALLS J.	116,827	279
WALSH K.	138,604	173
WALTERS J.	115,692	328
WALTON K.	79,474	0
WALTON M.	131,357	3,682
WAN I.	87,991	0
WAN K.	86,490	151
WAN R.	120,233	0
WANG F.	113,756	0
WANG G.	116,564	0
WANG H.	118,508	2,763
WANG H.	83,976	0
WANG J.	129,130	1,009
WANG Q.	112,293	0
WANG R.	198,565	1,498
WANG Y.	122,443	11,633
WANG Y.	84,857	50
WARD C.	84,026	282
WARD D.	101,907	88
WARD S.	101,704	317
WARD T.	107,082	702
WARDROP A.	108,471	1,812
WARNER G.	113,043	1,743
WARREN C.	80,171	31
WARRINGTON S.	75,541	76
WASNIK T.	105,567	0
WASSERMAN A.	79,344	3,138
WATERMAN N.	133,893	28
WATSON J.	80,759	29
WAURAN J.	78,663	0
WAY B.	78,186	2,243
WEAVER M.	87,223	5,041
WEBSTER T.	109,038	1,506
WEEKS J.	86,742	0
WEI L.	102,167	0
WEISHEIT A.	78,960	0
WELLS C.	84,260	0
WELLS H.	101,759	0
WELT L.	77,109	2,435
WEN J.	85,863	0
WENDLAND S.	92,060	0
WERK J.	116,136	17
WESNOSKI R.	96,888	0
WESSNER T.	94,091	0
WEST A.	77,308	60
WEST A.	110,067	304
WEST K.	104,048	235
WESTIN E.	78,443	0
WHEATLEY K.	123,582	0
WHELDON M.	107,940	770
WHITE D.	106,507	9,837
WHITE D.	94,997	15,621
WHITE R.	79,057	0
WHITE S.	123,858	0
WHITEHEAD S.	86,003	0
WHITING J.	116,738	76
WHITTAL M.	98,226	1,361
WICKS R.	78,573	0
WIDDOWSON R.	89,333	73
WIDDOWSON T.	94,885	639
WIENS R.	90,236	276
WIGARD C.	90,522	0
WIGGINS K.	88,428	0
WIJESINGHE R.	181,220	3,182
WILBURN D.	80,856	1,768
WILKINS L.	96,334	362
WILLIAMS L.	103,444	0
WILLIAMS M.	132,036	3,403
WILLIAMS P.	107,417	5,930
WILLIAMS R.	84,584	0
WILLIAMS W.	95,456	0
WILLIAMS W.	120,349	0
WILLIAMSON J.	86,824	0
WILSON C.	85,114	0
WILSON D.	76,548	0
WILSON G.	92,807	2,177
WILSON J.	100,236	84
WILSON J.	104,291	0
WILSON P.	105,818	0
WILSON S.	111,392	383
WILSON-JONES A.	106,367	9,329
WINDELS W.	118,565	0
WISE R.	133,279	874
WITT G.	112,465	7,849
WOJTASZEK M.	124,313	3,507

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
WOLFE S.	77,517	0
WOLFF C.	79,385	0
WON M.	75,561	275
WONG A.	103,195	0
WONG A.	100,504	802
WONG B.	91,348	17
WONG B.	240,175	5,886
WONG B.	94,127	437
WONG B.	85,363	0
WONG C.	108,060	29
WONG C.	118,382	0
WONG C.	80,835	0
WONG C.	126,632	1,135
WONG C.	91,065	0
WONG C.	78,598	58
WONG C.	93,635	0
WONG C.	80,419	50
WONG C.	100,350	0
WONG D.	141,002	0
WONG D.	75,194	0
WONG D.	79,667	0
WONG D.	270,583	20,745
WONG D.	89,102	2,558
WONG D.	170,217	5,659
WONG D.	124,616	3,950
WONG E.	87,197	798
WONG F.	75,820	0
WONG G.	75,472	0
WONG G.	86,636	0
WONG G.	83,166	6,257
WONG I.	171,059	425
WONG J.	139,368	0
WONG J.	79,779	210
WONG J.	97,721	258
WONG K.	146,773	1,304
WONG K.	105,316	718
WONG K.	100,501	474
WONG L.	107,416	0
WONG L.	76,894	100
WONG L.	85,734	0
WONG L.	119,064	219
WONG M.	99,867	0
WONG M.	116,760	0
WONG N.	164,286	999
WONG P.	118,565	5,640
WONG P.	99,718	325
WONG R.	81,097	0
WONG R.	84,934	0
WONG S.	91,353	0
WONG T.	117,562	1,140
WONG T.	114,783	18
WONG T.	81,152	0
WONG T.	156,512	424
WONG T.	134,616	1,950
WONG V.	81,236	389
WONG V.	85,434	0
WONG V.	95,723	0
WOO C.	102,221	0
WOO F.	82,965	184
WOO M.	127,441	965
WOO S.	107,918	1,368
WOOCHUK K.	106,328	1,928
WOOD J.	117,952	54
WOOD J.	160,312	24,032
WOOD K.	78,845	778
WOODGER L.	106,130	9,796
WOODROW E.	90,224	735
WOODSKE J.	85,307	0
WOODWARD I.	85,307	0
WU C.	85,307	0
WU Q.	119,002	0
WU S.	77,902	0
WYLIE L.	107,547	2,860
WYLLIE S.	75,615	0
WYLLIE T.	128,729	350
WYNHOVEN K.	114,717	3,937
WYTRWAL T.	105,047	0
XAVIER A.	106,163	0
XIE L.	96,509	0
XIE S.	146,257	2,401
XU B.	125,591	0
XU C.	162,053	1,054
XU H.	87,466	0
XU J.	103,287	0
XU J.	92,226	0
XU W.	99,597	0
XU Y.	93,268	0
XUE L.	122,369	0
YACIW S.	88,195	0
YAM C.	87,264	0
YAN F.	75,170	178
YAN W.	111,016	601
YANG A.	105,125	0
YANG D.	113,752	0
YANG G.	77,114	931
YANG L.	143,334	3,455
YANG X.	129,146	0
YANGA G.	101,787	2,137
YARDLEY C.	108,467	279
YASAYKO J.	99,464	81
YATASI I.	116,534	128
YATHAGIRI VENKATA B.	119,659	0
YAU J.	107,825	1,716
YAZDAN PANAH F.	105,589	0

Remuneration and expenses paid to employees for the year ended March 31, 2026

EMPLOYEE NAME	REMUNERATION	EXPENSES
YE J.	120,315	116
YEE B.	86,053	0
YEE K.	141,212	1,025
YEE M.	106,667	267
YEN C.	112,897	0
YEN C.	82,240	524
YEN F.	89,507	106
YEO C.	81,755	225
YERXA T.	133,125	363
YEUNG C.	169,083	710
YEUNG C.	130,909	0
YEUNG C.	104,443	12
YEUNG C.	103,299	0
YEUNG E.	169,800	3,182
YEUNG S.	84,456	0
YEUNG S.	119,633	1,942
YEVTUSHENKO L.	111,183	0
YIK T.	104,492	267
YIP C.	83,628	30
YIP C.	110,286	0
YIP D.	77,281	0
YIP H.	85,307	0
YIP J.	102,824	0
YODOGAWA M.	76,732	60
YONAMINE A.	87,273	0
YOON J.	113,207	2,625
YOUNG C.	144,089	2,267
YOUNG D.	106,673	106
YOUNG M.	168,365	2,058
YOUNG S.	118,401	0
YOUNG T.	111,837	0
YU D.	112,385	39
YU G.	139,963	1,011
YU L.	172,696	161
YU R.	177,247	2,358
YU W.	104,215	0
YU Z.	89,595	0
YUAN B.	82,589	0
YUAN Y.	199,053	1,702
YUAN Y.	115,210	0
YUE M.	135,338	1,317
YUEN B.	106,888	0
YUEN C.	79,909	210
YUEN I.	109,243	157
YUEN S.	117,975	2,592
YUEN T.	141,547	1,052
YUEN W.	85,307	0
YUK D.	120,340	32
YUN N.	86,641	1,410
YUNG M.	96,774	0
ZACHARIAH A.	77,257	0
ZACHARIAS R.	117,936	4,209
ZAFAR S.	111,176	0
ZAI A.	112,901	800
ZAIDI S.	77,715	0
ZAMBON D.	76,194	0
ZANACHELLI A.	85,307	0
ZANGENEH SIRDARI M.	109,520	525
ZANIC L.	89,158	8
ZANNIS F.	99,382	191
ZARE S.	104,123	1,291
ZDEBIAK C.	81,016	0
ZEMLIYA K.	75,018	0
ZENG C.	106,420	0
ZENG Q.	98,662	530
ZENONE C.	93,581	36
ZENONE G.	75,036	0
ZENONE V.	106,920	636
ZERBINOS P.	101,856	80
ZEREBESKI J.	86,793	0
ZHANG D.	113,208	0
ZHANG S.	94,245	1,065
ZHANG T.	96,429	0
ZHANG X.	108,657	0
ZHANG Y.	91,958	0
ZHANG Z.	129,809	0
ZHAO B.	117,100	0
ZHENG T.	139,938	0
ZHERKA T.	105,450	2,467
ZHONG J.	119,956	2,268
ZHOU J.	84,923	525
ZHOU W.	201,529	1,017
ZHOU X.	115,225	90
ZHU J.	92,691	955
ZHU R.	99,959	0
ZIELINSKI S.	94,167	33
ZINGER K.	92,148	1,675
ZOOD S.	119,259	0
ZORIATKHAH A.	81,148	0
ZORN P.	101,261	329
ZORN S.	82,316	0
ZOU Y.	106,607	0
ZYLSTRA M.	106,581	0
RECEIVER GEN. OF CANADA	32,520,826	0
TOTAL FOR OVER $75,000	$ 415,313,973	3,815,244
OTHER UNDER $75,000	$ 147,277,432	799,522
GRAND TOTAL	$ 562,591,405	4,614,766

There were 38 severance agreements made between ICBC and its non-unionized employees during fiscal year 2025/26. These agreements represent from 2 months to 18 months compensation.

Remuneration and expenses paid to the members of the board of directors for the year ended March 31, 2026

NAME	POSITION	MEETINGS ATTENDED[1]	RETAINERS	MEETINGS FEES[2]	TOTAL REMUNERATION[3]	EXPENSES[3]
ADEWUYI, B.[4]	BOARD OF DIRECTORS	6 of 7	17,250	11,786	29,036	2,345
	AUDIT COMMITTEE	3 of 4				
	GOVERNANCE & TECHNOLOGY	1 of 1				
	INVESTMENT COMMITTEE	1 of 1				
	OPERATIONS & PLANNING COMMITTEE	4 of 4				
BRUSON, E.[4]	BOARD OF DIRECTORS	6 of 6	17,250	11,029	28,279	18
	AUDIT COMMITTEE	4 of 4				
	GOVERNANCE & TECHNOLOGY	1 of 1				
	HUMAN RESOURCES & COMPENSATION COMMITTEE	1 of 1				
	INVESTMENT COMMITTEE	1 of 1				
	OPERATIONS & PLANNING COMMITTEE	3 of 3				
CHAN, N.[4]	BOARD OF DIRECTORS	7 of 7	22,716	12,056	34,772	13,180
	AUDIT COMMITTEE, CHAIR	5 of 5				
	GOVERNANCE & TECHNOLOGY	1 of 1				
	HUMAN RESOURCES & COMPENSATION COMMITTEE	1 of 1				
	INVESTMENT COMMITTEE	4 of 4				
	OPERATIONS & PLANNING COMMITTEE	1 of 1				
FLAMOND, P.[5]	BOARD OF DIRECTORS, CHAIR	2 of 2	5,766	3,460	9,226	1,497
	GOVERNANCE & TECHNOLOGY	2 of 2				
	HUMAN RESOURCES & COMPENSATION COMMITTEE	2 of 2				
HOLT, C.	BOARD OF DIRECTORS, CHAIR	5 of 6	25,875	15,624	41,499	9,089
	AUDIT COMMITTEE	2 of 4				
	GOVERNANCE & TECHNOLOGY	3 of 3				
	HUMAN RESOURCES & COMPENSATION COMMITTEE	2 of 3				
	INVESTMENT COMMITTEE	3 of 3				
	OPERATIONS & PLANNING COMMITTEE	3 of 3				
JIA, D.[4]	BOARD OF DIRECTORS	7 of 7	17,250	11,191	28,441	337
	AUDIT COMMITTEE	1 of 1				
	GOVERNANCE & TECHNOLOGY	1 of 1				
	HUMAN RESOURCES & COMPENSATION COMMITTEE	4 of 4				
	INVESTMENT COMMITTEE	4 of 4				
	OPERATIONS & PLANNING COMMITTEE	1 of 1				
LEWIS, C.	BOARD OF DIRECTORS	6 of 7	20,700	7,298	27,998	19
	HUMAN RESOURCES & COMPENSATION COMMITTEE	4 of 4				
	OPERATIONS & PLANNING COMMITTEE	4 of 4				
LOHMEYER, J.	BOARD OF DIRECTORS	7 of 7	17,866	10,110	27,976	1,666
	AUDIT COMMITTEE	4 of 5				
	INVESTMENT COMMITTEE	4 of 4				
MOUSHOS, J.[6]	BOARD OF DIRECTORS	7 of 7	17,990	11,624	29,614	1,905
	AUDIT COMMITTEE	1 of 1				
	GOVERNANCE & TECHNOLOGY	3 of 3				
	HUMAN RESOURCES & COMPENSATION COMMITTEE	3 of 3				
	INVESTMENT COMMITTEE	4 of 4				
	OPERATIONS COMMITTEE, CHAIR (until Jan 29, 2026)	4 of 4				

Remuneration and expenses paid to the members of the board of directors for the year ended March 31, 2026

NAME	POSITION	MEETINGS ATTENDED[1]	RETAINERS	MEETINGS FEES[2]	TOTAL REMUNERATION[3]	EXPENSES[3]
OLD, M.[4]	BOARD OF DIRECTORS	7 of 7	17,250	11,894	29,144	647
	AUDIT COMMITTEE	1 of 1				
	GOVERNANCE & TECHNOLOGY	4 of 4				
	HUMAN RESOURCES & COMPENSATION COMMITTEE	4 of 4				
	INVESTMENT COMMITTEE	1 of 1				
	OPERATIONS & PLANNING COMMITTEE	1 of 1				
SECKEL, A.	BOARD OF DIRECTORS	7 of 7	20,807	9,677	30,484	0
	AUDIT COMMITTEE	5 of 5				
	GOVERNANCE & TECHNOLOGY, CHAIR	4 of 4				
SUNDHU, B.	BOARD OF DIRECTORS	7 of 7	17,866	9,948	27,814	9,495
	GOVERNANCE & TECHNOLOGY	4 of 4				
	HUMAN RESOURCES & COMPENSATION COMMITTEE	4 of 4				
SUTTON, K.[4]	BOARD OF DIRECTORS	7 of 7	17,250	10,650	27,900	0
	AUDIT COMMITTEE	1 of 1				
	GOVERNANCE & TECHNOLOGY	3 of 4				
	HUMAN RESOURCES & COMPENSATION COMMITTEE	1 of 1				
	INVESTMENT COMMITTEE	1 of 1				
	OPERATIONS & PLANNING COMMITTEE	3 of 4				
TILFORD, B.	BOARD OF DIRECTORS	7 of 7	20,700	10,948	31,648	1,408
	GOVERNANCE & TECHNOLOGY	4 of 4				
	INVESTMENT COMMITTEE	4 of 4				
WILSON, D.	BOARD OF DIRECTORS	7 of 7	18,451	9,731	28,182	988
	HUMAN RESOURCES & COMPENSATION COMMITTEE	4 of 4				
	OPERATIONS COMMITTEE, CHAIR (as of Jan 30, 2026)	4 of 4				
WOOD, J.[7]	AUDIT COMMITTEE	1 of 1	910	433	1,343	0
GRAND TOTAL			$275,897	$157,459	$433,356	$42,594

[1] Meetings attended reflects the total number of meetings paid to each Director on the Board or Committee in the year ended March 31, 2026.

[2] Board and Committee meeting fees are $432.50 per half day and $865.00 per full day.

[3] Includes payment of remuneration for services and expenses in the year ended March 31, 2026, regardless of when those services were provided or expenses incurred. Total Remuneration includes meetings other than Board and Committee meetings and/or work undertaken attending to the business of the board.

[4] Bukkie Adewuyi, Étienne Bruson, Nelson Chan, Dawn Jia, Mike Old, and Kirsten Sutton were appointed to the Board of Directors on April 14, 2025.

[5] Paulette Flamond ended her term on the Board of Directors on July 31, 2025.

[6] Jennie Moushos ended her term on the Board of Directors on January 30, 2026.

[7] Janet Wood ended her term on the Board of Directors on April 16, 2025.

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
07 GN AUTOBODY LIMITED	1,828,719
0804297 BC LTD	213,896
0930810 BC LTD	187,727
0979460 BC LTD	455,941
1:1 QUALICARE HOME CARE	243,584
10 4 TOWING LTD	69,000
100 MILE GLASS LTD	66,926
100 MILE PHYSIOTHERAPY	59,187
1018412 BC LTD DBA SUSSEX INSURANCE	636,167
1034568 BC LTD DBA SUSSEX INSURANCE	866,521
1065034 BC LTD	28,906
1111348 BC LTD DBA INSURELINE BROKERS	453,588
1127546 BC LTD	49,380
1149702 BC LTD INSURELINE BROKERS (LNG)	329,925
1153717 BC LTD	750,579
1158459 BC LTD	62,889
11608231 CANADA INC	30,750
1170285 BC LTD DBA COMMUNITY INSURANCE	645,725
1189334 BC LTD	110,986
1204914 BC LTD	27,377
1207560 BC LTD	268,667
1227700 BC LTD	69,918
1229049 BC LTD DBA INSURELINE BROKERS	1,543,457
1235355 BC LTD DBA PERPETUAL INS SERVICES	222,729
1256892 BC LTD	54,889
1286311 BC LTD	73,433
1323205 BC LTD	103,776
1365712 BC LTD	101,262
1365897 BC LTD	37,751
1367436 BC LTD	26,589
1380197 BC LTD INSURELINE BROKERS (CEDAR)	589,623
1396194 BC LTD	33,651
1453258 BC LTD	125,506
1462378 BC LTD DBA ACE INSURANCE SERVICES	155,716
1468208 BC LTD	42,226
1487698 BC LTD DBA SUSSEX INS	700,588
1501409 BC LTD DBA SUSSEX INS	504,486
1504732 BC LTD	28,392
1522420 BC LTD	63,330
1559867 BC LTD	56,685
1A ADVANCED HOME HEALTH & NURSING CARE	842,293
1ST CHOICE MOBILITY PRODUCTS INC	27,197
1ST CLASS AUTO GLASS & UPHOLSTERY LTD	330,070
1ST TRAUMA SCENE CLEAN UP LTD	390,360
20/20 AUTO GLASS (ABBOTSFORD) LTD	1,131,359
2000 COLLISION EXPRESS & GLASS	2,091,312
24 HR COLLISION CENTER INC	5,140,684
24HR COLLISION CENTER SURREY INC	1,014,417
2538731 AR25	37,424
272 PHYSIOTHERAPY AND MASSAGE CLINIC INC	158,270
2859824 ONTARIO LTD	422,856
30 FORENSIC ENGINEERING	306,957
360 COLLISION CENTRES ABBOTSFORD	3,879,670

SUPPLIER NAME	AMOUNTS
365 AUTOGLASS LTD (KELOWNA)	155,698
365 AUTOGLASS LTD (RICHMOND)	400,599
4 U AUTO CARE INC	975,633
466824 BC LTD DBA B & W INSURANCE	1,836,758
485975 BC LTD DBA SUSSEX INSURANCE	587,884
5 STAR TOWING INC	65,177
556774 BC LTD DBA SUSSEX INSURANCE	629,391
610728 BC LTD DBA SUSSEX INSURANCE	1,060,663
677891 BC LTD DBA SUSSEX INSURANCE	646,280
695668 BC LTD DBA CITY CENTER INSURANCE	948,040
7 STAR WELDING AND FABRICATION LTD	26,142
77 SPA LTD	32,800
816751 BC LTD DBA SUSSEX INSURANCE	593,139
846589 BC LTD DBA SUSSEX INSURANCE	519,873
851765 BC LTD DBA SUSSEX INSURANCE	861,415
852773 BC LTD DBA SUSSEX INSURANCE	680,775
856028 BC LTD DBA SUSSEX INSURANCE	782,424
863981 BC LTD DBA SUSSEX INSURANCE	464,977
8860947 CANADA LTD	54,026
886324 BC LTD DBA SUSSEX INSURANCE	855,552
910 GOVERNMENT HOLDINGS LTD	2,285,457
911 INTERPRETERS INC	1,786,657
913364 BC LTD DBA SUSSEX INSURANCE	1,672,360
913365 BC LTD DBA SUSSEX INSURANCE	402,577
913367 BC LTD DBA SUSSEX INSURANCE	1,250,751
923450 BC LTD DBA SUSSEX INSURANCE	475,832
925218 BC LTD DBA SUSSEX INSURANCE	873,713
944048 BC LTD DBA SUSSEX INSURANCE	909,015
953121 BC LTD DBA SUSSEX INSURANCE	1,188,334
965687 BC LTD DBA SUSSEX INSURANCE	2,936,298
971924 BC LTD DBA SUSSEX INSURANCE	719,616
978173 BC LTD DBA SUSSEX INSURANCE	383,938
990645 BC LTD DBA SUSSEX INSURANCE	2,286,500
994768 BC LTD DBA SUSSEX INSURANCE	1,203,467
A & A WONG'S INSURANCE SERVICES LTD	211,286
A & J BODY SHOP (1983) LTD	1,256,921
A & S INSURANCE SERVICES LTD	486,700
A & T INSURANCE BROKER LTD	407,733
A 1 AUTO BODY LTD (LANGLEY)	896,304
A AND A TRUCK AND TRAILER REPAIR LTD	152,524
A AND R MOBILE TRUCK REPAIR LTD	27,951
A B SEE OPTOMETRY AND VISION THERAPY	198,448
A BETTER WAY HOME CARE (XENNIA MGMT)	307,012
A C & D (COQUITLAM) INSURANCE SERVICES	477,959
A C & D (PRINCE RUPERT) INSURANCE SERVICE	435,321
A C & D (QUESNEL) INSURANCE SERVICES	591,208
A C & D INSURANCE SERVICES LTD	560,900
A CANADIAN AUTOBODY AND SHOP LTD	46,390
A CLASS TRUCK AND TRAILER REPAIR LTD	113,712
A J TOWING INC	789,911
A JETWAY AUTOBODY REPAIR LTD	967,656
A M FORD SALES LTD	139,050
A PACIFIC AUTO TRIM AND GLASS (2014) LTD	682,957

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
A R S ASSESSMENT REHABILITATION SERVICES	43,470
A TO Z EUROPE AUTO CARE (1984) LTD	1,795,911
A TO Z TOWING AND RECOVERY LLC	68,157
A W JONES INSURANCE SERVICE LIMITED	295,522
A WEISER COUNSELLING & CONSULTING	29,632
A1 BULLER AUTO COLLISION LTD	1,036,972
A-1 PAUL'S TRAILER REPAIR LTD	518,919
A2D AUTOBODY & DETAIL INC	1,342,988
AA-1 WINDSHIELD & GLASS (UVEG INDUSTRIES)	481,910
AAA AUTO COLLISION INC	1,500,150
AAA BRIAN'S TOWING LTD	244,363
AAIM ADJUSTERS LTD	60,202
AALL GLASS LTD	600,995
AAMVA	27,140
AARON BUAT KINESIOLOGY	42,092
ABAWN AUTO TOWING LTD	35,750
ABBEY COLLISION LTD	2,541,174
ABBEY MEDICAL SUPPLIES LTD	131,726
ABBOSTFORD REVIVE REHABILITATION INC	435,063
ABBOTSFORD CHIROPRACTIC CENTRE	98,792
ABBOTSFORD CHRYSLER LTD	40,335
ABBOTSFORD HYUNDAI	28,136
ABBOTSFORD MISSION TAXI LTD	125,614
ABBOTSFORD PHYSIO AND MASSAGE	338,593
ABBOTSFORD SPORTS AND ORTHOPAEDIC PHYSIO	381,004
ABC AUTO & WINDOW GLASS LTD	714,781
ABC AUTOBODY LTD	1,069,185
ABC HOME SUPPORT LTD	191,485
A-BEST AUTOBODY & FRAME LTD	3,499,570
ABILITY HEALTHCARE GROUP INC	34,792
ABLE AUTO BODY (SURREY) LTD	3,162,880
ABLE AUTO BODY NEWTON (60806 BC LTD)	692,955
ABLE AUTO GLASS LTD	578,201
ABLE IN GROVE COLLISION (WALNUT GROVE)	2,096,051
ABLE WELLNESS FITNESS CLINIC LTD	351,346
ABS TRUCK REPAIR SOLUTION LTD	79,915
ABSOLUTE PHYSIOCARE AND SPORTS REHAB	425,154
ABSOLUTE PRIVATE INVESTIGATIONS LLC	25,505
ABSOLUTE THERAPY INC	63,153
ABSTRACT GLASS LTD	899,223
ABU O R DR INC	48,931
AC SUMNER CONSULTING INC	39,027
AC TAXI LTD	79,938
ACACIA HEALTH LTD (VICTORIA-TYEE RD)	31,895
ACACIA HEALTH LTD (VICTORIA-WILSON ST)	131,267
ACCELERATED NORTHERN SPORT & SPINE	56,911
ACCELL AUTOGLASS LTD	538,720
ACCENTURE INC	2,700,566
ACCESS COMMUNITY THERAPISTS LTD	312,586
ACCESSABLE HOME AND PROPERTY SERVICES	62,811
ACCESSIBLE DAILY LIVING CORPORATION	25,753
ACCOST INSURANCE & FINANCIAL CENTRE	1,279,763
ACCURATE AUTO BODY AND PAINT LTD	4,566,623

SUPPLIER NAME	AMOUNTS
ACCURATE LOCK AND SAFE CO LTD	78,748
ACCU-TECH SPECLTYS - YOUR RV DOCTOR	37,100
ACE AUTO GLASS LTD	909,148
ACE TRUCK & EQUIPMENT REPAIRS LTD	1,829,354
ACE WELLNESS CLINIC INC	162,560
ACERA INSURANCE SERVICES LTD	15,405,386
ACESO HEALTH CLINIC INC	261,388
ACHESON WELLNESS GROUP INC	85,288
ACKROYD INSURANCE AGENCIES LTD	589,215
ACKROYD PHYSIOTHERAPY CENTRE	276,694
A-CLASS AUTO BODY & PAINT LTD	2,269,119
ACR GLASS INC	622,992
ACTESON CONSULTING LTD	39,919
ACTILIFE PHYSIO THERAPY AND REHAB CLINIC	26,336
ACTION AUTO COLLISION LTD	270,231
ACTION ORTHOTICS & PROSTHETICS	30,644
ACTIVE CARE HEALTH LTD	31,878
ACTIVE INSURANCE & FINANCIAL MANAGEMENT	1,673,459
ACTIVE KINETICS INC	155,515
ACTIVE LIVING CHIROPRACTIC INC	120,776
ACTIVE SOLUTIONS HEALTH AND SPORT	71,845
ACTIVE THERAPY OSTEOPATHY CLINIC LTD	41,892
ACTIVE8 PHYSIOTHERAPY AND MASSAGE	80,116
ACU BRIDGE CLINIC INC	38,326
ACUBLISS WELLNESS INC	187,502
ACUCOMMUNITY INC	28,106
ACURA OF LANGLEY	40,559
ACX RIDGE MEADOWS (WMG C MOTORS)	319,905
ADAMS AUTO BODY SHOP	49,848
ADMIRAL INSURANCE SERVICES (VANCOUVER)	218,687
ADMIRAL INSURANCE SERVICES INC	211,696
ADOBE INC	252,806
ADRIAN'S RV REPAIRS LTD	78,124
ADVANCE COLLISION AUTO CENTRE LTD	34,424
ADVANCE CONCUSSION CLINIC (NEUROADVANCE)	171,905
ADVANCE CONCUSSION CLINIC (VANCOUVER)	688,711
ADVANCE DENTURE AND IMPLANT CENTRES INC	33,715
ADVANCE HEALTH AND WELLNESS CENTRE INC	113,571
ADVANCE TECH AUTOBODY & PAINT LTD	1,071,954
ADVANCE TOWING (FARMAND TRANSPORT)	130,310
ADVANCED HEALTH & SPORTS CLINIC PRKSVILLE	39,892
ADVANCED HEALTH SPORTS CLINIC INC	67,081
ADVANCED MEDICAL GROUP INC	55,056
ADVANCED NURSINGCARE INC	33,184
ADVANCED REHABILITATION CONCEPTS INC	55,626
ADVANTAGE AUTO GLASS LTD	116,989
ADVANTAGE AUTO LTD	168,076
ADVANTAGE COLLISION (2022) LTD	1,886,548
ADVANTAGE COLLISION INC	26,018
ADVANTAGE FORD	36,587
ADVENTURE RV CENTER LTD	76,503
AERIS PHYSIOTHERAPY HEALTH AND WELLNESS	362,688
AFFINITY FAMILY WELLNESS INC	606,963

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
AFFINITY INSURANCE SERVICES	82,739
AFFINITY STAFFING INC	1,826,044
AFFLECK HRABINSKY BURGOYNE LLP	768,429
AFFORDABLE AUTO RENTALS LTD.	35,314
AFFORDABLE AUTOGLASS LTD	696,997
AGGRESSIVE AUTO TOWING LTD	510,937
AGGRESSIVE TOWING AND RECOVERY	64,329
AGILE INTEGRATED HEALTH LTD	155,507
AGS AFFORDABLE GLASS SERVICES LTD	843,378
AIM ATHLETIC LTD	122,255
AIM AUTO GLASS LTD	666,840
AIM CEDAR WORKS LTD	91,865
AIM THERAPY AND WELLNESS CENTRE INC	70,107
AIRDRIE AUTOBODY	28,001
AK AUTOWORKS (AK AUTOBODY & REPAIR LTD)	2,173,821
AKIPS PTY LTD	36,570
ALBERNI TOWING LTD	392,813
ALBERT & SONS TOWING	33,682
ALBERTA HEALTH SERVICES	27,371
ALCESTER TOWING AND RECOVERY LLC	33,457
ALCOTT BUILDING MAINTENANCE	144,350
ALDER STREET AUTO BODY LTD	910,637
ALDERGROVE PHYSIOTHERAPY AND REHAB CENTRE	490,888
ALEXANDER HOLBURN BEAUDIN & LANG LLP	3,867,288
ALFRED HORIE CONSTRUCTION CO LTD	30,408
ALFRED PREMNATH DR	49,106
ALIA WELLNESS MASSAGE CENTRE LTD	136,868
ALIGN HEALTH PROFESSIONALS INC	34,264
ALIGN INTEGRATIVE HEALTH INC	58,234
ALIGNLIFE CHIROPRACTIC AND WELLNESS	35,659
ALIVE SPORTS TREATMENT CENTRE LTD	241,793
ALL ACCESS AUTO GLASS INC	646,418
ALL CAR AND TRUCK TOWING	80,888
ALL CARE PHYSIO (PURI PHYSIOTHERAPIST)	1,034,782
ALL COLLISION SERVICES LTD	458,158
ALL IN PHYSIOTHERAPY SPORT AND WELLNESS	295,296
ALL MAKES COLLISION CENTRE	53,793
ALL NATURAL CHINESE HEALTH CLINIC LTD	46,080
ALL PRO PHYSIO (THAKUR PHYSIO CORP)	30,487
ALL RISK INSURANCE AGENCIES LIMITED	681,454
ALL SEASONS AUTO GLASS LTD	517,873
ALL TECH TRANSPORT LTD (BUSTERS TOWING)	5,271,182
ALL WRITE INSURANCE AGENCIES LTD	6,076,264
ALLAN MCGAVIN SPORTS MEDICINE CENTRE	67,562
ALLAN MCGAVIN SPORTS MEDICINE PHYSIO	70,417
ALLAN MCGAVIN SPORTS PHYSIO AT PLAZA	122,591
ALLENA CHONG INSURANCE AGENCIES LTD	232,322
ALLIANCE MOBILITY SOLUTIONS LTD-KELOWNA	390,659
ALLIANCE MOBILITY SOLUTIONS LTD-RICHMOND	698,683
ALLIANCE WELLNESS CORP	174,951
ALLIANZ GLOBAL ASSISTANCE	487,629
ALLIANZ SE REINSURANCE (SWITZERLAND)	271,561
ALLIED COAST THERAPY COQUITLAM	435,461
ALLIED COAST THERAPY EAST VANCOUVER	441,852
ALLIED COAST THERAPY MAPLE RIDGE	615,851
ALLIED COAST THERAPY PITT MEADOWS	599,462
ALLIED COAST THERAPY PORT COQUITLAM	363,917
ALLIED COAST THERAPY PORT MOODY	361,251
ALLIED INSURANCE SERVICES INC	2,935,480
ALLSET AUTO GLASS 2024 LTD	482,694
ALL-WAYS TOWING (KUSTOM TOWING 2009 LTD)	379,545
ALL-WEST GLASS BURNS LAKE LTD	307,900
ALL-WEST GLASS CHETWYND LTD	282,643
ALL-WEST GLASS FT ST JOHN LTD	490,526
ALL-WEST GLASS HAZELTON LTD	68,942
ALL-WEST GLASS HOUSTON LTD	355,250
ALL-WEST GLASS KITIMAT LTD	455,310
ALL-WEST GLASS PRINCE GEORGE LTD	945,480
ALL-WEST GLASS PRINCE RUPERT LTD	279,422
ALL-WEST GLASS QUESNEL LTD	419,120
ALL-WEST GLASS SMITHERS LTD	928,087
ALL-WEST GLASS TERRACE LTD	381,098
ALL-WEST GLASS VANDERHOOF LTD	474,842
ALL-WEST HERITAGE GLASS LTD	203,737
ALLWEST REPORTING LTD	33,670
ALMIGHTY PHYSIOTHERAPY AND SPORTS CLINIC	108,839
ALOUETTE TRANSIT SYSTEMS LTD	41,609
ALPHA COLLISION	962,637
ALPHA MASSAGE THERAPY AND WELLNESS (COQ)	26,336
ALPHACARE THERAPY INC	26,979
ALPHAWEST HEALTH CENTRE INC	591,105
ALPINE COUNSELLING CLINIC LTD	175,384
ALPINE GLASS WINDOWS & DOORS LTD	1,213,827
ALPINE INSURANCE AGENCIES LTD	395,178
ALPORT INSURANCE AGENCIES INC	588,999
ALTEA PHYSIOTHERAPY AND WELLNESS CORP	187,340
ALTERNATIVE DISPUTE RESOLUTION INSTITUTE	31,185
ALTIC RECRUITMENT AND TECHNOLOGY INC	509,733
ALTURA MASSAGE THERAPY AND WELLNESS INC	58,916
ALTUS CHIROPRACTIC AND PHYSIOTHERAPY	161,725
ALVARIA TECHNOLOGIES UK LIMITED	270,605
AMANDA RICHMOND INC	62,248
AMARI MEDICAL PRACTICE	27,085
AMARI PHYSIO AND MASSAGE	255,575
AMAZON WEB SERVICES CANADA INC	1,135,564
AMBROSIO PHYSIOTHERAPY AND CONSULTING	48,844
AMC CASSELLS INSURANCE SERVICE INC	378,825
AMC EAGLERIDGE INSURANCE SERVICES (2012)	710,159
AMC INSURANCE SERVICE (2008) LTD	727,572
AMC INSURANCE SERVICE LTD	2,433,731
AMC INSURANCE SERVICES (2011) LTD	416,503
AMC INSURANCE SERVICES (2015) LTD	525,063
AMC INSURANCE SERVICES (BRUNETTE) LTD	1,026,039
AMC MCPHERSON INSURANCE AGENCIES LTD	214,812
AMC VILLAGE INSURANCE SERVICES (2019)	713,193
AMERESCO	34,011

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
AMERICAN AG (CANADIAN BRANCH)	97,636
AMERICAN FAMILY CONNECT PROP & CAS	326,767
AMEX AUTO BODY LTD	1,496,110
AMG AUTO GLASS	89,497
AMIA HEALTH INC	44,951
AMJ AUTO GROUP (RAPID AUTOBODY LTD)	3,004,871
AN ELEGANT MIND COUNSELLING INC	26,250
ANBIN HEALTH AND WELLNESS LTD	43,598
ANDRE'S COLLISION REPAIRS LTD	632,594
ANDY SORENSEN AUTOBODY & FRAME LTD	1,352,340
ANEW OT CONSULTING AND REHAB LTD	316,661
ANGEL HEART HEALTH CARE INC	29,561
ANGELA PALLAN SURREY DELTA FAMILY COUNSEL	68,827
ANGELS THERE FOR YOU HOME & HEALTH (LANG)	29,605
ANGELS THERE FOR YOU HOME & HEALTH (RICH)	42,408
ANGUS REID GROUP	52,605
ANKA PILATES & REHABILITATION CENTRE INC	40,646
ANSON PHYSIOTHERAPY	64,366
ANTLE TOWING LTD	61,332
AON REED STENHOUSE INC	1,835,167
AON SOLUTIONS CANADA	637,750
AP INSURANCE SERVICES LTD	493,555
APAC AUTO GLASS (WESPAC AUTO GLASS LTD)	525,364
APAC AUTO GLASS BURNABY LTD	410,353
APEX CHIROPRACTIC INC	26,510
APEX COLLISION (SHUTTLEWORTH HOLDINGS)	467,690
APEX GLASS LTD	294,916
APEX INSURANCE SERVICES LTD	524,848
APEX PERFORMANCE AND REHAB INC	203,920
APEX PHYSIO & HEALTH CLINIC (SURREY)	219,244
APEX PHYSIOTHERAPY AND HEALTH CLINIC	346,362
APEX PREMIER PROPERTY SERVICES LTD	29,640
APLIN AND MARTIN CONSULTANTS LTD	30,620
APLUS GLASS SERVICES INC	533,684
APNA CHIROPRACTIC AND WELLNESS CENTRE INC	55,988
APNA LAW LLP	790,110
APOLLO CLINIC CHILLIWACK LTD (THE)	452,179
APOLLO CLINIC INC (THE)	809,032
APPLE AUTO GLASS (ABBOTSFORD)	414,351
APPLE AUTO GLASS (CHILLIWACK)	377,579
APPLE AUTO GLASS (KAMLOOPS)	1,214,475
APPLE AUTO GLASS (NANAIMO)	975,609
APPLE AUTO GLASS (VERNON)	1,033,514
APPLE INSURANCE & FINANCIAL SERVICES	1,315,527
APPLEWOOD AUTOBODY TOWING & GLASS	1,141,794
APPLEWOOD KIA SURREY	84,210
APPLEWOOD LANGLEY KIA	78,502
APPLEWOOD MAZDA SURREY	149,759
APPLEWOOD MITSUBISHI	130,548
APPLEWOOD NISSAN RICHMOND	35,385
APPLEWOOD NISSAN SURREY	33,283
APPLEWOOD PERFORMANCE CENTER	26,308
APS TRUCK AND TRAILER REPAIR LTD	37,285

SUPPLIER NAME	AMOUNTS
AQUARIUS PHYSIO KINESIOLOGY AND MASSAGE	37,106
AQUATIC CENTRE ORTHOPAEDIC AND SPORTS	134,806
ARA TRUCK AND TRAILER REPAIR LTD	100,166
ARBOR BODY SHOP (1980) LTD	860,669
ARBOUR COUNSELLING CENTRE LTD	40,365
ARBUTUS RV & MARINE SALES (COBBLE HILL)	72,049
ARBUTUS RV & MARINE SALES (LADYSMITH)	51,541
ARBUTUS RV & MARINE SALES (MERVILLE)	75,982
ARBUTUS RV & MARINE SALES (PORT ALBERNI)	145,853
ARBUTUS RV & MARINE SALES (SIDNEY)	73,761
ARC THERAPY CLINIC	35,812
ARCADIA WELLNESS LTD	42,204
ARCH REINSURANCE CANADA	513,840
ARCHIPELAGO REHAB CORP	132,091
ARE YOU BETTER YET THERAPY INC	26,001
ARETE PERFORMANCE AND REHABILITATION LTD	149,273
ARI FINANCIAL SERVICES INC	181,868
ARIA CONVENTION CENTRE LTD	36,634
ARIA TOWING LTD (DELTA)	99,580
ARISTA REHABILITATION INC	77,144
ARKA PHYSIOTHERAPY	127,825
ARMSTRONG COLLISION LTD	1,580,772
ARMSTRONG PHYSIOTHERAPY CLINIC	62,314
AROMAOASIS HEALTH INC	38,976
ARROW TRANSPORTATION SYSTEMS	28,778
ARROWHEAD REHAB GROUP (GREWAL PHYSIO)	50,297
ARROWSMITH TOWING	26,794
ARTHUR J GALLAGHER CANADA LIMITED	332,108
ARUKAH REHAB CORPORATION	406,369
ARUNDO REINSURANCE (FRANCE)	746,847
ARZ MASSAGE AND WELLNESS INC (LANGLEY)	33,005
ARZ MASSAGE AND WELLNESS INC (SURREY)	39,406
AS GLASS LABS LTD	32,370
ASANA PHYSIOTHERAPY	64,413
ASC COLLISON REPAIR	3,262,986
ASCENT PHYSIOTHERAPY (KENDRA MULLIGAN PT)	27,614
ASHES TO ANSWERS FIRE INVESTIGATION INC	68,062
ASSESSMEND INC	591,610
ASSOCIATE CHIROPRACTIC CLINIC	52,103
ASSOCIATED ECONOMIC CONSULTANTS LTD	35,453
ASSURED HEALTH GROUP	97,212
ASTROGRAPHIC INDUSTRIES LTD	457,778
AT EASE PHYSIOTHERAPY (SUSANNAH REID PT)	58,886
AT PAIN SOLUTIONS LTD	27,110
ATHLOS PHYSIOTHERAPY INC	27,433
ATI TRUCK BODY AND PAINT	3,135,583
ATLAS AUTO BODY LTD	4,432,473
ATLAS PHYSIOTHERAPY (PT HEALTH)	219,026
ATRIUM PHYSIO AND PERFOMANCE CORP	26,980
ATS TRAFFIC BRITISH COLUMBIA	46,505
ATTS SPECIALISTS	259,814
ATWAL'S INSURANCE & FINANCIAL CENTRE	1,005,805
ATWATER INSURANCE AGENCY LTD	349,551

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
AUDI RICHMOND	30,815
AUDY AUTOBODY VICTORIA INC	2,929,514
AURA HEALING AND BEAUTY CENTRE	42,591
AURORA INTEGRATIVE MEDICAL LTD	32,552
AURORA TOWING AND HEAVY HAUL LTD	66,585
AUSTIN REAL ESTATE CONSULTANTS	35,542
AUTO BOSS COLLISION INC	699,909
AUTO PLUS INSURANCE AGENCY INC	683,579
AUTO SENSE COLLISION LTD	2,453,893
AUTO WEST BMW (MTK AUTO WEST LTD)	121,087
AUTOBODY ONE (CR7 PERFORMANCE LTD)	2,158,318
AUTO-COM REFINISHING (B & H VENTURES)	47,396
AUTOFOCUS GLASS INC	508,047
AUTOGAME REPAIR SERVICES LTD	27,203
AUTOMIND COLLISION REPAIR (BURNABY)	1,949,504
AUTOMIND COLLISION REPAIR (COQUITLAM)	5,909,356
AUTOMIND COLLISION REPAIR (RICH-OLAFSEN)	1,586,496
AUTOMIND COLLISION REPAIR (RICH-VULCAN)	5,189,361
AUTOMIND COLLISION REPAIR (SQUAMISH)	2,207,494
AUTOMOTIVE RETAILERS ASSOCIATION	41,034
AUTOSONIC AUTOBODY & REPAIR	1,305,235
AUTOWEAR ACCESSORIES	25,665
AUTOWEST AUTOBODY LTD	1,616,774
AVA COUNSELLING	40,098
AVENUE ALIGNMENT & BODY SHOP LTD	1,884,196
AVENUE AUTO GLASS LTD	619,548
AVISCAR INC	71,677
AVITA HEALTH & MASSAGE THERAPY CENTER INC	246,887
AXIS INSURANCE MANAGERS INC	424,747
AXIS REINSURANCE	1,274,829
AZALEA PHYSIO (WEST VAN - MARINE DR)	52,107
AZALEA PHYSIOTHERAPY (WEST VAN - 16TH ST)	204,124
B & D AUTO BODY LTD	8,805,787
BACK AND BODY WELLNESS CENTRE INC	999,995
BACK IN BALANCE FAMILY CHIROPRACTIC CORP	67,807
BACK IN MOTION REHAB INC (ABBOTSFORD)	231,506
BACK IN MOTION REHAB INC (COQUITLAM)	161,862
BACK IN MOTION REHAB INC (LANGLEY)	122,568
BACK IN MOTION REHAB INC (RICHMOND)	121,943
BACK IN MOTION REHAB INC (SURREY)	76,216
BACK IN MOTION REHAB INC (VANCOUVER)	243,558
BACKBONE REHAB INCORPORATED	52,708
BACKS IN ACTION WELLNESS CENTRE LTD	550,812
BADRY COLLISION REPAIRS INC	1,097,352
BAIOCCO VENTURES LTD	33,269
BAJA AUTOBODY LTD	317,789
BAKER NEWBY LLP	915,719
BALANCE LAB (INNOVATIVE BALANCE LAB INC)	752,318
BALANCE POINT ACUPUNCTURE & INTEGRATIVE	139,709
BALFOUR AUTOBODY & MECHANICAL LTD	450,952
BANK OF MONTREAL	153,583
BANNISTER ALL MAKES COLLISION (VERNON)	544,256
BANNISTER CHEV BUICK GMC (CHILLIWACK)	295,883
BANNISTER CHEV BUICK GMC (DAWSON CREEK)	26,151
BANNISTER CHEVROLET BUICK GMC (EDSON)	30,650
BANNISTER CHILLIWACK CHRYSLER DODGE JEEP	41,301
BANNISTER COLLISION AND GLASS KAMLOOPS	319,244
BANNISTER COLLISION AND GLASS KELOWNA	473,628
BANNISTER COLLISION CHILLIWACK	422,006
BANNISTER FORD PENTICTON (SKAHA FORD INC)	42,503
BANNISTER HYUNDAI CHILLIWACK	27,322
BANWAIT DATINDER DR CHIROPRACTIC INC	253,888
BARE'S PAINT & BODYWORKS	1,294,917
BARNES HARLEY-DAVIDSON BUELL	116,803
BARNES HARLEY-DAVIDSON KAMLOOPS	44,789
BARNES HARLEY-DAVIDSON VICTORIA	180,325
BARNES POWERSPORTS VICTORIA	97,539
BARNES WHEATON CHEVROLET BUICK GMC LTD	44,435
BARRIERE AUTO & TRUCK TOW	74,164
BARTLETT CONTRACTING LTD	91,931
BASE PHYSIO AND WELLNESS	198,901
BASELINE HEALTH AND WELLNESS INC	30,161
BASELINE WELLNESS BURNABY INC	70,805
BASRA CHIROPRACTIC CLINIC INC (DELTA)	147,105
BAUMANN GANT AND KEELEY	37,580
BAVARO AUTOBODY (ROCKNEST INVESTMENTS)	897,305
BAY CITY INSURANCE SERVICES LTD	885,587
BAYSHORE HEALTHCARE LTD (BURNABY)	150,390
BAYSHORE HEALTHCARE LTD (KELOWNA)	62,322
BAYSHORE HEALTHCARE LTD (VICTORIA)	94,559
BAYSIDE CHIROPRACTIC CORPORATION	93,965
BAYVIEW AUTO TOWING (2000) LTD	249,483
BC AUTO GLASS (SHIELDX AUTO GLASS)	301,870
BC AUTO GLASS LTD	292,546
BC BACK CLINIC (BC BACK INSTITUTE INC)	444,371
BC CASE MANAGEMENT LTD	265,300
BC HYDRO	904,660
BC INJURY CARE AND EXERCISE INC	216,866
BC INSURANCE AGENCIES INC DBA INSURELINE	1,436,145
BC MEDEQUIP HOME HEALTHCARE LTD	1,660,292
BC PROFESSIONAL LEGAL INTERPRETERS INC	123,918
BC TIRE	34,264
BC TOWING INC	55,523
BC UTILITIES COMMISSION	711,784
BCAA INSURANCE AGENCY	18,845,710
BD MITCHELL PROSTHETIC & ORTHOTIC SERVICE	278,873
BE GROUNDED COUNSELLING	104,041
BEAR CREEK MEDICAL CLINIC	31,506
BEAR CREEK PHYSIOTHERAPY & SPORTS CLINIC	288,243
BECK GLASS INC	58,824
BECK ROBINSON & COMPANY	303,958
BEE JAY AUTO WRECKING & TOWING LTD	92,619
BEGBIE GLASS CO LTD	293,205
BEHAVIOURAL HEALTH CARE	41,084
BEKKERING YORK BARRISTERS LLP	2,742,971
BEL AIR TAXI LTD	135,888

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
BEL RED AUTO REBUILD BELLEVUE	141,959
BELIEVE IN POSSIBILITIES	44,328
BELLROCK HEALTH LTD	208,441
BELMONT COLLISION (1975) LTD	3,175,505
BELMONT PHYSIOTHERAPY AND HEALTH CLINIC	163,824
BENEVA INC	174,941
BENJAMIN TOWING CORP	87,153
BEN'S TOWING & AUTOWRECKING (REVELSTOKE)	216,948
BEN'S TOWING & AUTOWRECKING (SALMON ARM)	253,993
BEN'S TOWING & AUTOWRECKING (SICAMOUS)	45,362
BENTALLGREENOAK CANADA LP	266,432
BERGERON ALEXI	33,525
BERMUDA AUTO GLASS LTD	319,092
BERNARD LLP	101,286
BERTSCHI LAW	666,481
BEST AUTO BODY & PAINT LTD	1,249,434
BEST CHOICE COLLISION LTD	710,006
BEST SELECT INSURANCE SERVICES 2018 INC	907,430
BEST TOWING (HEARST)	113,734
BEST TOWING (NIPIGON)	67,074
BEST-VALU GLASS 2001 INC	720,133
BETA THERAPEUTICS INC	102,306
BETTY'S ACUPUNCTURE AND WELLNESS CENTER	25,928
BEYER TOWING (BEYER BODY SHOP INC)	45,556
BEYOND CARE WELLNESS LTD	28,738
BEYOND PHYSIOTHERAPY (ABBOTSFORD)	133,924
BEYOND PHYSIOTHERAPY (LANGLEY)	275,548
BEYOND PHYSIOTHERAPY (SURREY-152 ST)	52,370
BEYOND PHYSIOTHERAPY (SURREY-FRASER HWY)	741,663
BEYOND PHYSIOTHERAPY (SURREY-KING GEORGE)	605,008
BEYOND PHYSIOTHERAPY (WHITE ROCK)	48,020
BFL CANADA RISK AND INSURANCE SERVICES	2,658,493
BG REHAB GROUP INC	371,019
BHALLA RISHI DR INC	53,500
BIG BULL COLLISION REPAIR INC	29,036
BIG CITY'S AUTO BODY LTD	1,257,291
BIG HEARTS HOME HEALTHCARE (COQUITLAM)	293,439
BIG HEARTS HOMEHEALTHCARE (VANCOUVER)	256,132
BIG RIG COLLISION GRANDE PRAIRIE LTD	118,858
BIG RIG TOWING AND RECOVERY (CALGARY)	28,539
BILKEY LAW CORP	2,179,667
BILKHU TRAILER REPAIR INC	31,712
BILL REVIEWIQ LLC	45,929
BILLA AUTO GLASS & CALIBRATION LTD	85,950
BILL'S HEAVY DUTY ENTERPRISES 2004 LTD	1,088,375
BIORECON ENGINEERING INC	58,244
BIOSCRIPT PHARMACY (RICHMOND)	46,421
BIRGIT MARSCHALL PHYSIOTHERAPY	46,634
BISHOP MASSAGE AND WELLNESS CLINIC INC	33,846
BISH'S RV JUNCTION CITY	27,103
BISMARK COLLISION FACILITY (SRAG HLDGS)	1,881,167
BKV ENTERPRISES LTD	26,307
BLACK & WHITE AUTOBODY LTD	2,556,731
BLACK JACK TOWING LTD	329,715
BLACKBIRD PHYSIO HAND TO SHOULDER CENTRE	37,715
BLAIR MACKAY MYNETT VALUATIONS INC	25,866
BLASKOVICH WHIPLASH AND INJURY CLINIC INC	58,522
BLOCK 81 HOLDINGS LTD	362,810
BLOOMBERG FINANCE LP	86,234
BLUE CHIP AUTO GLASS & DETAILING	78,294
BLUE CHIPS AUTO GLASS LTD	887,557
BLUE CHIPS COLLISION REPAIR	2,607,430
BLUE HORIZON MASSAGE THERAPY LTD	64,694
BLUE LEAF MASSAGE THERAPY AND WELLNESS	27,763
BLUE OAK PHYSIO AND WELLNESS CLINIC INC	280,153
BLUE SKY PHYSIOTHERAPY AND REHAB CENTRE	370,876
BLUEBIRD CABS LTD	44,775
BLUEBIRD ORTHOPEDICS & SPORTS PHYSIO	132,173
BLUECAT NETWORKS INC	169,403
BLVD WELLNESS AND RECOVERY	59,268
BMC SOFTWARE CANADA INC	290,408
BMT GROUP SERVICES LTD	180,870
BMW LANGLEY (LANGLEY LUXURY AUTOMOTIVE)	336,006
BMW VICTORIA / AUDI VICTORIA	82,059
BOARDROOM 44 CONSULTING INC	88,764
BODY WORKS SPORTS PHYSIOTHERAPY	49,825
BODYFOLIO HEALTH PENINSULA VILLAGE LTD	53,230
BODYMIND WELLNESS CENTRE INC	116,236
BODYPLUS COLLISION REPAIR LTD	1,213,322
BODYTUNE MASSAGE THERAPY WELLNESS	124,169
BOLLA PAMELA ISAAC DR INC	40,659
BOLTON AUTO COLLISION	29,685
BONALIFE ACUPUNCTURE AND HERBAL MEDICINE	75,115
BOND REPRODUCTIONS INC	29,769
BONIFACE GIOVANNA	46,047
BONNY'S TAXI LTD	95,863
BORDEN LADNER GERVAIS LLP	384,430
BOSCH BUILDING TECHNOLOGIES INC	403,950
BOSTON MOBILITY SOLUTIONS LLC	25,306
BOTTOMLINE TECHNOLOGIES (CANADA) INC	666,311
BOWERS FUNERAL SERVICE	34,465
BOYD AUTO BODY & GLASS (ABBOTSFORD)	1,253,058
BOYD AUTO BODY & GLASS (BURNABY)	1,295,426
BOYD AUTO BODY & GLASS (LANGLEY)	1,314,423
BOYD AUTO BODY & GLASS (MAPLE RIDGE)	2,134,255
BOYD AUTO BODY & GLASS (NANAIMO)	1,249,498
BOYD AUTO BODY & GLASS (NEW WESTMINSTER)	1,282,362
BOYD AUTO BODY & GLASS (RICHMOND)	1,148,018
BOYD AUTO BODY & GLASS (SAANICHTON)	1,465,661
BOYD AUTO BODY & GLASS (SIDNEY)	1,089,786
BOYD AUTO BODY & GLASS (SOUTH VANCOUVER)	2,157,490
BOYD AUTO BODY & GLASS (VICTORIA)	1,224,943
BOYD AUTOBODY & GLASS (LANGFORD)	1,560,234
BOYD AUTOBODY & GLASS (SURREY)	2,138,783
BOYUK TOWING	50,483
BRABY MOTORS LTD	26,518

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
BRADBURY SIPPEL LAW CORPORATION	942,254
BRANDT PETERBILT	69,747
BRANDT TRACTOR LTD	47,205
BRC GROUP	75,028
BREAKTHRU KINETICS LTD	301,679
BRENTWOOD CHIROPRACTIC GROUP	49,776
BRIAN HUA PHYSIOTHERAPIST CORP	33,464
BRIAN JESSEL BMW PRE-OWNED	119,478
BRIAN JESSEL BMW/SUBARU	241,877
BRIAN'S GLASS LTD	506,728
BRICKYARD PHYSIOTHERAPY	307,188
BRIDGE LAKE TOWING	102,333
BRIDGEPORT COLLISION	2,744,500
BRITANNIA AGENCIES (1986) LTD	300,097
BRITE'N UP AUTO CLEANING COMPANY	179,134
BRIX WELLNESS KELOWNA LTD	48,787
BROADWAY COLLISION (PORT COQUITLAM)	2,089,831
BROADWAY COLLISION (PORT MOODY)	709,395
BROADWAY STATION PHYSIOTHERAPY & WELLNESS	116,813
BROCK LEFEBVRE MASSAGE THERAPIST	39,387
BROCO AUTO GLASS & UPHOLSTERY (BURNABY)	808,545
BROCO AUTO GLASS & UPHOLSTERY (MPL RIDGE)	626,274
BROCO AUTO GLASS & UPHOLSTERY (RICHMOND)	1,099,475
BROCO AUTO GLASS (LANGLEY)	1,909,622
BROCO GLASS (PORT KELLS)	766,389
BROCO GLASS (WHITE ROCK)	783,651
BROOKS CORNING COMPANY LTD	62,062
BROTHERS AUTOBODY REFINISHERS LTD	3,178,570
BROWN BROS FORD SALES (TEB ENTERPRISES)	51,702
BRUCE TATTRIE LAW CORPORATION	91,681
BRYAN MCWILLIS REGISTERED MASSAGE THERAPY	26,237
BRYAN'S AUTO BODY (SQUAMISH) LTD	1,026,059
BRYN SHARKEY PROFESSIONAL CORP	100,390
BST THERAPEUTIC CORPORATION	35,123
BUCKLE MASSAGE THERAPY INC	32,112
BUDGET BRAKE & MUFFLER (ABBOTSFORD)	61,276
BUDGET BRAKE & MUFFLER (LANGLEY)	61,857
BUDGET BRAKE & MUFFLER (SURREY-72 AVE)	92,538
BUDGET BRAKE & MUFFLER (SURREY-FRASER)	89,599
BUDGET BRAKE & MUFFLER (VANC-2ND AVE)	42,809
BUDGET BRAKE & MUFFLER (VANC-SW MARINE)	28,746
BUDGET GLASS LTD	1,152,585
BUDGET RENT A CAR (DEVON TRANSPORT LTD)	44,141
BUDGET RENT A CAR (NANAIMO/TERMINAL)	43,116
BUDS INDUSTRIAL INSTALLATIONS LTD	44,441
BULKLEY VALLEY INSURANCE SERVICES LTD	1,317,934
BULLET AUTO GLASS LTD	525,121
BULL'S TOWING AND RECOVERY LTD	38,557
BUNTAIN INSURANCE AGENCIES LTD	2,114,305
BURNABY AUTO BODY (1986) LTD	230,779
BURNABY HEALING ACUPUNCTURE & HERB CLINIC	33,065
BURNABY HEIGHTS PHYSIOTHERAPY CORP	136,829
BURNABY KAWASAKI RETAIL LTD	133,894
BURNABY NEUROMUSCULAR MASSAGE THERAPY	65,565
BURQUITLAM EVERGREEN REHAB AND WELLNESS	1,196,002
BURQUITLAM PHYSIOTHERAPY	101,626
BURRARD AUTOSTRASSE COLLISION LTD	6,539,886
BURRARD CENTER FOR MASSAGE THERAPY	115,217
BURRARD MASSAGE THERAPY	34,731
BURRARD PHYSIOTHERAPY	140,807
BUSINESS INFORMATION GROUP INC	99,391
BUZZ'S AUTOBODY LTD	3,202,780
BY REHAB LIMITED	46,901
C & C INSURANCE AGENCIES (RICHMOND) LTD	413,964
C & C INSURANCE AGENCIES LTD	1,438,633
C & K COLLISION (CHANG KWONG AUTO BODY)	1,500,951
C & L INSURANCE SERVICES INC	1,548,042
C & R TRUCK WEST LTD	2,074,096
C G COYLE & ASSOCIATES INC	1,176,467
C ME PEDESTRIAN REFLECTORS	170,240
C R COASTLINE TOWING & TRANSPORT LTD	282,442
C&D INSURANCE SERVICES LTD	192,237
CACTUS COLLISION & PAINT INC	1,975,327
CALEDONIAN CLINIC LTD	38,191
CALGARY HEAVY TOWING INC	44,176
CALLA STRATEGIES	31,894
CAM CLARK FORD LINCOLN LTD	1,808,711
CAM CLARK FORD RICHMOND LTD	27,813
CAMBIE PHYSIO & HEALTH CLINIC (NEW WEST)	259,740
CAMBIE PHYSIO & HEALTH CLINIC (RICHMOND)	312,841
CAMBIE PHYSIO & HEALTH CLINIC (VANCOUVER)	100,646
CAMPBELL & FAIRWEATHER PSYCHOLOGY GROUP	36,012
CAMPBELL RIVER RV AND MARINE SALES	26,333
CAMPBELL SAUNDERS & CO	25,843
CAMPING WORLD AVONDALE	30,446
CAMPING WORLD OCALA	37,815
CAMPUS CHIROPRACTIC	32,813
CAMPUS HONDA VICTORIA	31,277
CAMPUS NISSAN VICTORIA	43,972
CAN INTEGRATED HEALING CENTRE INC	25,517
CAN WEST FIRE INVESTIGATIONS INC	62,605
CANADA KANGTAI HEALTHCARE CO LTD	215,650
CANADA POST CORPORATION	16,226,888
CANADIAN 4X4 AUTO BODY REPAIR	40,088
CANADIAN BLACK BOOK INC	131,250
CANADIAN CAR AND TRUCK RENTAL LTD	42,661
CANADIAN COUNCIL OF MOTOR TRANSPORT ADMIN	101,204
CANADIAN KING ENTERPRISES LTD	39,024
CANADIAN PAIN AND REGENERATIVE INSTITUTE	94,713
CANADIAN TRUCK AND TRAILER REPAIR INC	38,806
CANDY AUTOBODY INC	759,209
CANNON CLINIC	25,512
CANUCK TOWING & SERVICES LTD	73,662
CANYON COUNTRY LLC	37,678
CAPITAL AUTOGLASS & UPHOLSTERY (SIDNEY)	274,240
CAPITAL AUTOGLASS & UPHOLSTERY (VICTORIA)	237,275

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
CAPITAL GLASS COURTENAY (AJ'S GLASS CTR)	679,516
CAPITAL WEST INSURANCE AGENCIES INC	283,517
CAPITAL WEST INSURANCE SERVICES (SURREY)	273,463
CAPITAL WEST INSURANCE SERVICES LTD	975,231
CAPSTONE INSURANCE SERVICES LTD	1,906,476
CAPTURE FUNCTION CONSULTING INC	206,033
CARAHSOFT CANADA INC	113,235
CARDINAL POINT HEALTH CENTRE	35,334
CARE AND CURE PHYSIOTHERAPY AND MASSAGE	70,795
CARE AT HOME SERVICES ADVANCIA SOLUTIONS	122,676
CARE PLUS ACUPUNCTURE AND REHAB	168,816
CARFIX COLLISION CENTRE	1,097,986
CARFRA LAWTON LLP	4,494,748
CARIBOO CHEVROLET BUICK GMC LTD	105,976
CARIBOO TOWING	104,271
CARING SHEPHERD HOME CARE SERVICES INC	134,622
CAR-PART.COM	140,000
CARPENTER TRAVIS	33,768
CARRAIG LAW GROUP LLP	887,466
CARRUTHERS DUPLESSIS LAW CORP	5,795,836
CARRYING FORWARD CENTRE	38,535
CARSTAIRS TOWING	43,208
CARSTAR ABBOTSFORD (MAXIMUM COLLISION)	4,692,248
CARSTAR AIRDRIE	35,421
CARSTAR CALGARY BLACKFOOT SHAW	44,152
CARSTAR CALGARY SUNRIDGE	52,677
CARSTAR CHILLIWACK (WALLYS AUTO BODY)	1,380,004
CARSTAR CLOVERDALE (MID WEST BODY SHOP)	1,911,102
CARSTAR COLLISION AND GLASS KELOWNA	2,054,258
CARSTAR ONOWAY	34,976
CARSTAR SPRUCE GROVE	34,815
CARTER CHEV CADILLAC BUICK GMC BBY	53,325
CARTER MOTORSPORTS (CARTER MOTOR CARS)	79,936
CASCADE INSURANCE AGENCIES (BURNABY) INC	434,240
CASCADE MOUNTAIN PROJECTS LTD	120,543
CASCADE PHYSIOTHERAPY AND CHIROPRACTIC	127,458
CASCADIA CHIROPRACTIC CENTRE	76,692
CASCADIA SHADING DESIGN	56,265
CASEY LAW OFFICES	1,108,727
CASMAN INSURANCE AGENCY & FINANCIAL GROUP	615,376
CASSADY & COMPANY	1,095,147
CASSIAR MASSAGE THERAPY CLINIC	47,058
CATALYST KINETICS BC LTD	835,904
CATALYST KINETICS COQUITLAM LTD	132,999
CATALYST KINETICS SURREY LTD	136,199
CATCH WELLNESS INC	144,540
CATHAY PACIFIC INSURANCE AGENCY LTD	175,649
CAVE CURE AND THERAPIES INC	73,037
CB STRENGTH AND KINESIOLOGY	26,596
CBI FRASER VALLEY LIMITED PARTNERSHIP	184,680
CBI HEALTH CALGARY	33,488
CBI HEALTH CENTRE CHILLIWACK (KEITH WILS)	130,535
CBI HEALTH CENTRE COURTENAY GRANT	34,913
CBI HEALTH CENTRE CRANBROOK	122,053
CBI HEALTH CENTRE DUNCAN	85,262
CBI HEALTH CENTRE EAGLE CREEK	60,796
CBI HEALTH CENTRE FRASER VALLEY	79,900
CBI HEALTH CENTRE GOLDEN EARS	75,939
CBI HEALTH CENTRE NANAIMO	174,068
CBI HEALTH CENTRE NANAIMO AQUATICS	115,600
CBI HEALTH CENTRE PORT ALBERNI	73,356
CBI HEALTH CENTRE PORT COQUITLAM	86,752
CBI HEALTH CENTRE SURREY FLEETWOOD	144,559
CBI HEALTH CENTRE VANCOUVER	31,529
CBI HEALTH SCS LP	53,536
CBI LANGLEY (CANADIAN BACK INSTITUTE)	87,447
CBI LIMITED (JR REHAB)	1,318,143
CBI LIMITED (ORION HEALTH)	982,866
CBI OT SERVICES FRASER VALLEY	377,897
CBI OT SERVICES NANAIMO	710,126
CBI OT SERVICES VICTORIA	258,741
CBI SURREY LIMITED PARTNERSHIP	39,512
CBRE LIMITED	2,259,789
CCR RE (CANADA BRANCH)	553,750
CDW CANADA CORP	1,895,782
CEDAR CHIROPRACTIC AND PHYSIOTHERAPY	235,209
CEDAR COAST LAW GROUP	423,510
CEDAR HILLS CHIROPRACTIC	25,037
CEDAR VALLEY PHYSIOTHERAPY & PAIN CLINIC	359,676
CEDARS SINAI MEDICAL CENTER	53,163
CELEBRATION FORD SALES	45,064
CELLTEX COLLISION REPAIRS LTD	502,664
CELTIC SYSTEMS (CELTIC CROSS HLDGS INC)	496,302
CEMEN TECH	91,427
CENTRAL AGENCIES LTD	1,531,766
CENTRAL CHIROPRACTIC LTD (THE)	216,013
CENTRAL CITY INSURANCE SERVICES INC	558,831
CENTRAL ISLAND TOWING LTD (LADYSMITH)	92,156
CENTRAL PARK CHIROPRACTIC INC	79,795
CENTRAL PARK PHYSIOTHERAPY	878,560
CENTRAL REHABILITATION	74,145
CENTRAL VALLEY CHIROPRACTIC CORP	47,001
CENTRAL VALLEY INSURANCE SERVICES LTD	2,645,887
CENTRO MEDICAL AND SURGICAL CENTRE	33,833
CENTURY CHIROPRACTIC CLINIC (VAN-16 AVE)	286,005
CENTURY CHIROPRACTIC CLINIC (VAN-NANAIMO)	246,653
CENTURY COLLISION (DAI SUN AUTO GROUP)	2,553,926
CEP FORENSIC INC	236,919
CERNA COLLISION LTD	1,589,633
CERTIFIED PROSTHETICS & ORTHOPEDICS CO	292,129
CF VENTURES BUILDING SERVICES INC	75,385
CGI INFORMATION SYSTEMS AND MANAGEMENT	819,749
CHAD AND JOHANNA REED INC	26,961
CHAIR STUFF SALES LTD	351,037
CHAIRLINES (CANADA CHAIRLINES LTD)	175,267
CHAMBERS OLSON LTD	501,460

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
CHAMPION COLLISION CENTRE LTD	1,799,259
CHAMPION TOWING LTD	600,242
CHAMPLAIN HEIGHTS PHYSIO & MASSAGE CLINIC	122,092
CHAMPLAIN SQUARE PHYSIOTHERAPY	610,579
CHANGEPAIN CLINIC INC	349,342
CHAP'S CRAFTSMAN COLLISION	2,563,610
CHARAKA REHAB INC (NEW WESTMINSTER)	35,841
CHARAKA REHAB INC (SURREY)	1,069,347
CHAREST LEGAL SOLUTIONS INC	570,273
CHARLES AUTO BODY & COLLISION	93,340
CHARLESWORTH INSURANCE SERVICES LTD	827,746
CHARLIE'S AUTO BODY (CHARLIE'S COLLISON)	1,313,731
CHARTING PATHWAYS COUNSELLING (VANC)	35,249
CHAS & ASSOCIATES CONSULTING INC	491,273
CHASE AUTO AND WINDOW GLASS	247,433
CHD HOLDING LTD	25,630
CHEEMA G S DR INC	37,990
CHEMO RV SALES & SERVICE (100 MILE HOUSE)	163,683
CHEMO RV SALES & SERVICE (150 MILE HOUSE)	118,248
CHEMO RV SALES & SERVICE (QUESNEL)	62,673
CHEN HUAN WEI	80,878
CHEN JUNG HSIN	37,958
CHEN YING CONG	55,864
CHENG DONG SHENG	25,702
CHENRUIS ACUPUNCTURE AND HERB CLINIC LTD	53,656
CHETWYND GLASS (2017) LTD	158,012
CHILLIWACK AUTO GLASS & UPHOLSTERY LTD	483,793
CHILLIWACK COUNSELLING	76,749
CHILLIWACK FORD	82,914
CHILLIWACK INSURANCE AGENCIES LTD	771,282
CHILLIWACK PHYSIO HUB INC	266,047
CHILLIWACK TAXI LTD	69,468
CHILLIWACK VOLKSWAGEN (AUTOCANADA)	27,747
CHIMNEY HILL REVIVE REHAB INC	180,925
CHIPPERFIELD MOBILE PHYSIO AND WELLNESS	571,276
CHIROPRACTIC LIFE CENTRE	42,491
CHOICE INSURANCE SERVICES INC	2,157,164
CHRIS BOLAN LAW	735,406
CHRIS KIM HEALTH GROUP 2 INC	233,329
CHRIS STOKES PHYSICAL THERAPIST HEALTH	108,156
CHRISTENSEN COLLISION LTD	2,430,918
CHU KEVIN	37,258
CIRA MEDICAL SERVICES	51,975
CIRCUIT COLLISION AND AUTO GLASS	3,062,122
CIS INSURANCE BROKERS LTD	499,946
CITATION RV AND TRAILERS LTD	29,460
CITY GLASS & WINDSHIELD SHOP LTD	280,623
CITY MOTORS (1981) LTD	42,354
CITY OF ABBOTSFORD	464,125
CITY OF BURNABY	1,082,457
CITY OF CAMPBELL RIVER	58,707
CITY OF CHILLIWACK	304,228
CITY OF COQUITLAM	1,312,964
CITY OF COURTENAY	127,553
CITY OF CRANBROOK	28,861
CITY OF DAWSON CREEK	78,776
CITY OF DELTA	467,448
CITY OF FERNIE	27,483
CITY OF GREENWOOD	111,237
CITY OF KAMLOOPS	275,668
CITY OF KELOWNA	349,415
CITY OF KIMBERLEY	45,779
CITY OF LANGFORD	226,831
CITY OF MAPLE RIDGE	332,822
CITY OF MISSION	190,740
CITY OF NANAIMO	224,859
CITY OF NEW WESTMINSTER	1,614,293
CITY OF NORTH VANCOUVER	994,119
CITY OF PENTICTON	91,902
CITY OF PORT ALBERNI	123,997
CITY OF PORT COQUITLAM	243,023
CITY OF POWELL RIVER	49,544
CITY OF PRINCE GEORGE	331,775
CITY OF PRINCE RUPERT	31,791
CITY OF RICHMOND	833,736
CITY OF SURREY	1,215,671
CITY OF TERRACE	100,260
CITY OF TRAIL	44,035
CITY OF VANCOUVER	1,460,627
CITY OF VERNON	252,236
CITY OF VICTORIA	424,246
CITY OF WEST KELOWNA	81,300
CITY OF WHITE ROCK	89,180
CITY PHYSIOTHERAPY CLINIC	257,400
CITY WIDE SCOOTER AND WHEELCHAIR SALES	25,171
CITYLINE AUTO GLASS (SKYLINE MOTORS LTD)	1,081,155
CITYWIDE AUTOMOTIVE CORP	25,353
CLAIMSPRO INC	797,112
CLARK AUTO BODY LTD	703,302
CLASSIC COLLISION LTD	508,010
CLASSIC GLASS & AUTO (R & I HOLDINGS LTD)	838,826
CLASSIC IMAGE AUTO BODY LIMITED	1,170,951
CLASSIC LIFECARE LTD (VANCOUVER)	72,582
CLASSIC TOWING GOLDEN	61,612
CLAYTON HEIGHTS 188 ST PHYSIO & SPORTS	457,241
CLAYTON HEIGHTS CHIROPRACTIC	106,939
CLAYTON HEIGHTS MEDICAL CLINIC	28,268
CLAYTON HEIGHTS SPORTS AND THERAPY CENTRE	630,639
CLAYTON TOWING	184,838
CLEAR VIEW GLASS & UPHOLSTERY LTD	505,570
CLEARBROOK CHIROPRACTIC & MASSAGE CLINIC	297,009
CLEAR-VIEW GLASS	587,085
CLEARWATER GLASS LTD	171,635
CLEARWATER TOWING LTD	45,170
CLEARWAY RENTALS LTD (ABBOTSFORD)	35,179
CLEARWAY RENTALS LTD (LANGLEY)	30,122

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
CLENLAW INVESTIGATION AND ADJUSTING INC	330,099
CLOVER HILLS REHABILITATION INC	255,696
CLOVER PHYSIO	94,394
CLOVER TOWING 2015 LTD	8,400,353
CLOVERDALE AUTO METAL (1979) LTD	2,737,140
CLOVERDALE INSURANCE SERVICES LTD	809,300
CLOVERDALE PHYSIOTHERAPY & SPORTS CLINIC	650,191
CLR HEALTHCARE INC	87,153
CLUB TOWING AND HEAVY RECOVERY LTD	237,276
CLYDE'S TOWING LLC	38,022
CMC TECH INC	31,292
CMJ EQUIPMENT	37,065
CNTCM HEALTH CENTRE INC	37,996
COACHE COLLISION LTD	4,327,113
COACHWERKS RESTORATION	25,098
COAL HARBOUR MEDICAL CLINIC	27,607
COAST CARE LTD	79,503
COAST CLAIMS SERVICE LTD	528,141
COAST LIFE CHIROPRACTIC	34,731
COAST MOUNTAIN CHEVROLET BUICK GMC LTD	93,395
COAST PERFORMANCE REHAB KITSILANO INC	59,989
COAST PERFORMANCE REHABILITATION INC (NV)	174,812
COAST PHYSIOTHERAPY SECHELT INC	28,031
COAST REPORTING SERVICES INC	116,413
COAST TRUCK & TRAILER REPAIR LTD	39,898
COASTAL ACTIVE HEALTH INC	38,822
COASTAL COMMUNITY INSURANCE SERVICES	3,701,946
COASTAL FORD SALES LTD (BURNABY)	31,252
COASTAL HAND CLINIC (SURREY)	66,526
COASTAL KINESITHERAPY	25,507
COASTAL PHYSIOTHERAPY & SPORTS REHAB LTD	56,538
COASTAL ROOTS HEALTH CENTRE LTD (SOOKE)	78,086
COASTAL ROOTS HEALTH CENTRE LTD (VICT)	28,625
COASTLINE GLASS LTD	714,352
COASTLINE HEALTH AND PERFORMANCE LTD	140,922
COBBLE HILL TAXI (2016) LTD	32,303
COCHRANE IMAGE AUTO BODY	40,504
COHENE COUNSELLING AND PSYCHOLOGY	29,550
COLLIBRA INC	298,639
COLLINGWOOD INSURANCE CENTRE 2014 INC	40,289
COLLINGWOOD INSURANCE CENTRE INC	544,061
COLLINGWOOD MEDICAL CLINIC	43,331
COLLINS MANUFACTURING COMPANY LTD	219,670
COLLISION ANALYSIS LTD	116,926
COLLISION CRAFT	1,204,270
COLORWORKS TOM'S CUSTOM AUTOBODY (COQ)	4,325,100
COLORWORKS TOM'S CUSTOM AUTOBODY (POCO)	2,680,175
COLORWORKS VICKERY COLLISION	1,129,169
COLOUR PERFECTION AUTO COSMETIC LTD	1,372,539
COLUMBIA COLLISION REPAIRS LTD	3,897,867
COLUMBIA GLASS (1972) LTD	674,522
COLUMBIA INTEGRATED HEALTH CENTRE	302,119
COLUMBIA PACIFIC CONSULTING GROUP LTD	2,091,944
COLUMBIA SPEECH AND LANGUAGE SERVICES INC	283,171
COLWOOD BACK TO BACK CHIROPRACTIC	189,713
COMFORT KEEPERS (NORTH VANCOUVER)	44,368
COMFORT ZONE MOBILITY AIDS (THE)	58,976
COMMERCIAL CARPET MAINTENANCE	111,971
COMMERCIAL TRAILER SERVICES	31,631
COMMERCIAL TRUCK EQUIPMENT CO	258,635
COMMIT AUTOBODY AND REPAIR (2012) LTD	596,051
COMMUNICARE THERAPY INC	28,962
COMMUNITY THERAPISTS 1998 INC	1,358,456
COMO LAKE CHIROPRACTIC INC	91,909
COMOX PHYSIOTHERAPY CLINIC	48,644
COMOX VALLEY CHRYSLER DODGE JEEP RAM LTD	49,716
COMOX VALLEY TOYOTA	27,339
COMPASS CONSULTING ENGINEERS INC	101,473
COMPASS OCCUPATIONAL THERAPY INC	104,633
COMPASSION CENTRE WELLNESS (THE)	46,300
CONCEPT PHYSIOTHERAPY (VERNON)	86,788
CONCUSSION CARE KELOWNA	391,131
CONFLUENCE HEALTH	73,730
CONNECT COMMUNITIES	105,206
CONNECT INSURANCE BROKERS INC	143,119
CONNELL GAELAN	84,870
CONSTABLE GERALD BREESE CENTRE	110,000
CONTEMPORARY COACHWORKS INC	42,927
CONTEMPORARY COACHWORKS NORTH	56,803
CO-OP HOME HEALTH CARE	71,751
CO-OPERATORS INSURANCE AGENCIES LIMITED	6,563,204
COOPER'S TOWING LTD	120,847
COPPER CITY PHYSICAL THERAPY INC	35,709
COPPER MOUNTAIN CTR FOR CHINESE MEDICINE	27,715
COQUITLAM AGENCIES (1982) LTD	423,344
COQUITLAM FAMILY CHIROPRACTIC INC	64,063
COQUITLAM INTEGRATED HEALTH	60,810
COQUITLAM TOWING & STORAGE CO LTD	1,340,927
COQUITLAM WELLNESS CENTRE INC	430,100
CORE AUTOBODY & REPAIR LIMITED	2,204,672
CORE CONNECTION MOBILE PHYSIOTHERAPY	172,342
CORE FITNESS AND REHAB INC	25,428
CORE FOCUS TRAINING LTD	123,094
CORE KINESIS PHYSIOTHERAPY	175,825
CORNERSTONES CHIRO (TYLER BEVERLY DR)	38,160
CORNISH MARGOLIS BOYD MEDIATION & ARBIT	43,334
CORPORATE COURIERS LOGICTICS ULC	62,472
CORTEX CLINICAL COUNSELLING	44,992
CORVUS LAW CORPORATION	516,039
COSMOS AUTOCARE (COSMIC COLLISION LTD)	1,576,346
COSMOS COLLISION LTD	62,745
COSSETTE MEDIA INC	4,025,478
COTTON'S RECOVERY SOLUTIONS	71,720
COTTONWOOD AUTO BODY LTD	755,123
COUGAR PAINT & COLLISION INC	33,062
COUNTRY CAMPING LEISURE PRODUCTS	101,236

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
COUNTRY HILLS CHRYSLER	43,657
COUNTRY HILLS COLLISION	26,691
CO-UP AUTO BODY REPAIRS	1,959,342
COURTENAY COLLISION SERVICES LTD	1,498,140
COURTENAY RV SPECIALISTS	77,589
COWICHAN ACTIVE REHABILITATION CORP	120,314
COWICHAN COLLISION LTD	2,381,188
COWICHAN TOWING 2020 LTD	105,627
COZENS WIENS LLP	1,242,663
COZY'S TOWING	185,447
CPRI MEDICAL AND REHAB NEW WESTMINSTER	85,138
CR LAWYERS LLP	126,432
CRAFTSMAN COLLISION ABBOTSFORD CENTRAL	2,842,148
CRAFTSMAN COLLISION ABBOTSFORD WEST	2,330,804
CRAFTSMAN COLLISION AUTO GLASS KELOWNA	213,111
CRAFTSMAN COLLISION AUTO GLASS SURREY	871,744
CRAFTSMAN COLLISION BOUNDARY & 1ST AVE	2,587,171
CRAFTSMAN COLLISION BRENTWOOD	2,526,035
CRAFTSMAN COLLISION BRIDGE ST VICTORIA	2,812,768
CRAFTSMAN COLLISION CAMBIE & MARINE	3,780,517
CRAFTSMAN COLLISION CHILLIWACK	3,563,230
CRAFTSMAN COLLISION COLWOOD	4,445,879
CRAFTSMAN COLLISION COQUITLAM	2,851,249
CRAFTSMAN COLLISION CRANBROOK	2,998,404
CRAFTSMAN COLLISION ESQUIMALT	2,740,926
CRAFTSMAN COLLISION KAMLOOPS	4,478,608
CRAFTSMAN COLLISION KELOWNA CENTRAL	3,321,134
CRAFTSMAN COLLISION LANDMARK WAY	2,405,555
CRAFTSMAN COLLISION LANGLEY BYPASS	3,579,480
CRAFTSMAN COLLISION MAIN & 3RD	4,129,577
CRAFTSMAN COLLISION MAPLE RIDGE	4,632,644
CRAFTSMAN COLLISION METROTOWN	3,396,418
CRAFTSMAN COLLISION NEWTON	2,615,004
CRAFTSMAN COLLISION NORTH NANAIMO	3,047,584
CRAFTSMAN COLLISION NORTH VAN EAST	4,169,105
CRAFTSMAN COLLISION NORTH VAN WEST	5,708,067
CRAFTSMAN COLLISION PENTICTON	1,902,885
CRAFTSMAN COLLISION PORT COQUITLAM	3,180,522
CRAFTSMAN COLLISION PORT MOODY	2,114,138
CRAFTSMAN COLLISION POWELL EAST VAN	2,154,443
CRAFTSMAN COLLISION QUESNEL	3,172,453
CRAFTSMAN COLLISION RICHMOND	3,490,652
CRAFTSMAN COLLISION RUTLAND	1,808,056
CRAFTSMAN COLLISION SALMON ARM	1,357,945
CRAFTSMAN COLLISION SURREY SCOTT RD	3,851,601
CRAFTSMAN COLLISION VERNON	3,977,802
CRAFTSMAN COLLISION WALNUT GROVE	3,253,434
CRAFTSMAN COLLISION WEST KELOWNA	2,914,422
CRAFTSMAN COLLISION WHITE ROCK/S SURREY	4,910,689
CRAGAR'S AUTOBODY AND TOWING	49,068
CRANBROOK GLASS & WINDSHIELD	871,807
CRAWFORD AND COMPANY INC	63,159
CREATIVE DOOR SERVICES LTD	69,510
CREATIVE FITNESS AND KINESIOLOGY INC	223,895
CREATIVE MOBILITY (KELOWNA)	166,886
CREATIVE MOBILITY (PENTICTON)	109,189
CREATIVE THERAPY CONSULTANTS (CASTLEGAR)	225,668
CREATIVE THERAPY CONSULTANTS (KAMLOOPS)	170,423
CREATIVE THERAPY CONSULTANTS (KELOWNA)	935,272
CREATIVE THERAPY CONSULTANTS (NANAIMO)	222,684
CREATIVE THERAPY CONSULTANTS (PENTICTON)	346,790
CREATIVE THERAPY CONSULTANTS (PR GEORGE)	152,485
CREATIVE THERAPY CONSULTANTS (TERRACE)	62,422
CREATIVE THERAPY CONSULTANTS (VANCOUVER)	39,046
CREATIVE THERAPY CONSULTANTS (VERNON)	171,535
CREDEX FINANCIAL SERVICES INC	33,112
CREEKSIDE CHIROPRACTIC LTD	98,897
CREEKSIDE PHYSIOTHERAPY	93,147
CRESTON CLASSIC GLASS & TRIM	80,116
CRESTON PHYSIOWORKS AND MORE	75,961
CRESTON VALLEY ADAPTATIONS	59,083
CRITERION WELLNESS CLINIC INC	434,395
CROSS ROADS PHYSIOTHERAPY	83,391
CROSSROADS COLLECTIVE LLP	60,967
CROWE MACKAY LLP	174,665
CROWN DIAMOND WELLNESS CENTER LTD	664,740
CROWN GLASS LTD	159,152
CRYSTAL GLASS CANADA LTD (BURNABY)	217,246
CRYSTAL GLASS CANADA LTD (CHILLIWACK)	463,866
CRYSTAL GLASS CANADA LTD (CRANBROOK)	314,641
CRYSTAL GLASS CANADA LTD (EDMONTON)	33,700
CRYSTAL GLASS CANADA LTD (KAMLOOPS)	1,143,993
CRYSTAL GLASS CANADA LTD (KELOWNA)	432,326
CRYSTAL GLASS CANADA LTD (LANGLEY)	206,057
CRYSTAL GLASS CANADA LTD (MAPLE RIDGE)	386,142
CRYSTAL GLASS CANADA LTD (PRINCE GEORGE)	578,115
CRYSTAL GLASS CANADA LTD (QUESNEL)	534,562
CRYSTAL GLASS CANADA LTD (SALMON ARM)	547,453
CRYSTAL GLASS CANADA LTD (VERNON)	515,902
CRYSTAL GLASS CANADA LTD (WEST KELOWNA)	408,642
CSN ADVANCE COLLISION (LIFT AUTO GROUP)	6,550,466
CSN ALASKA HI-WAY AUTO BODY (LIFT GROUP)	3,969,786
CSN AZORCAN (LIFT AUTO GROUP)	3,053,254
CSN BC COLLISIONS (LIFT AUTO GROUP)	1,870,248
CSN BF COLLISION (LIFT AUTO GROUP)	2,319,135
CSN BM COLLISION (LIFT AUTO GROUP)	2,723,091
CSN CALGARY (LIFT AUTO GROUP)	78,552
CSN CASCADE COLLISION SERVICES LTD	36,654
CSN CB'S AUTO TECH (LIFT AUTO GROUP)	834,375
CSN CHETWYND (LIFT AUTO GROUP)	1,537,657
CSN DAWSON CREEK (LIFT AUTO GROUP)	2,772,601
CSN DAYTON (LIFT AUTO GROUP)	5,429,792
CSN FRANK'S (LIFT AUTO GROUP)	4,054,404
CSN KELOWNA PERFORMANCE (LIFT AUTO GROUP)	4,864,350
CSN LADNER AUTO BODY	1,530,293
CSN MARK V (LIFT AUTO GROUP)	2,881,039

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
CSN MCCURDY (LIFT AUTO GROUP)	2,679,339
CSN MERRITT (LIFT AUTO GROUP)	2,217,007
CSN NORGATE (LIFT AUTO GROUP)	5,210,168
CSN NORTHLINE (LIFT AUTO GROUP)	3,525,100
CSN PARAMOUNT (LIFT AUTO GROUP)	2,601,548
CSN PENTICTON (LIFT AUTO GROUP)	2,837,636
CSN PORT COQUITLAM (LIFT AUTO GROUP)	3,594,364
CSN SPRINGFIELD (LIFT AUTO GROUP)	1,117,789
CSN SUPERIOR (LIFT AUTO GROUP)	1,965,462
CSN TOP GUN (LIFT AUTO GROUP)	1,623,392
CSN TRISTAR COLLISION (LIFT AUTO GROUP)	3,456,620
CSN WEST KELOWNA (LIFT AUTO GROUP)	3,642,182
CSN WHITEHORSE (LIFT AUTO GROUP)	47,188
CUNDARI SEIBEL LLP	5,210,569
CUSTOM PAINT AND AUTOBODY INC	38,779
CUSTOM PROSTHETIC SERVICES LTD	34,212
CUSTOM VAC SERVICES LTD	60,090
CUSTOMER SERVICE PROFESSIONALS NETWORK	411,130
CUTBANKS AUTOBODY LTD	1,138,144
CYGNUS DESIGN GROUP INC (THE)	246,080
D & D DISABILITY MANAGEMENT	532,489
D & K BODY SHOP CO LTD	449,991
D AND D DISABILITY MANAGEMENT	706,037
D J'S PAINT AND BODY (1987) LTD	1,858,519
D R REHAB INC	49,784
DADSON CONSULTING SERVICES INC	64,904
DAKOTA TOWING INC (KELOWNA)	153,986
DAKOTA TOWING LTD (ROULEAU)	26,243
DALE CHARLES AND ASSOC PHYSICAL THERAPIST	182,580
DALES ALIGNMENT & BRAKE SERVICE LTD	107,953
DAMINI PHYSIOTHERAPY CORP	118,296
DAMON'S DUNN RIGHT TOWING & RECOVERY	286,077
DAMS FORD LINCOLN SALES LTD (LANGLEY)	4,141,029
DAMS FORD LINCOLN SALES LTD (SURREY)	59,248
DAN THE MAN'S AUTOBODY AND GLASS LTD	1,627,260
DANA J BROMLEY INC	68,772
DAN'S DIESEL INC	57,924
DAN'S KAMLOOPS COLLISION CENTRE LTD	4,197,366
D'ARCY'S GLASS (2010) LTD	832,354
DARWIN WONG MASSAGE THERAPY LTD	83,733
DATA COMMUNICATIONS MANAGEMENT CORP	87,753
DAVE MOORE TRANSPORT AND RECOVERY	33,836
DAVID A BUSCH LAW CORPORATION	56,494
DAVID A JOYCE LAW CORPORATION	414,031
DAVID CHONG CLINICAL COUNSELLING	34,039
DAVID EYTAN ABRAHAM	51,700
DAVID THOMPSON REGISTERED MASSAGE THERAPY	57,532
DAVIE AND ASSOCIATES	981,783
DAVIES HOME HEALTHCARE LTD	28,712
DAWSON INTERNATONAL TRUCK CENTRES LTD	61,328
DAWSON TRUCK REPAIRS LTD	36,171
DAY & NITE TOWING & AUTOWRECKING	145,836
DAYTONA MOTORSPORTS VANCOUVER	121,572

SUPPLIER NAME	AMOUNTS
DC PROTOW SERVICES	91,713
DEAN NEUMANN PLC	127,591
DEAR THERAPY INC	48,943
DEARBORN FORD (DEARBORN MOTORS LTD)	356,071
DECO PLUS PAINTING AND CONTRACTING LTD	45,375
DEEP PHYSIO (S & J MOXON PHYSIOTHERAPIST)	60,795
DEEPAK BHASIN PHYSICAL THERAPIST CORP	30,856
DEL ORO TOWING LTD	553,165
DELOITTE LLP	5,686,186
DELTA RISE PHYSIO & SPORTS CLINIC	33,940
DELTA SUNSHINE TAXI (1972) LTD	93,705
DELTA WHEELCHAIR VANS	31,616
DENCO CYCLE 2002 INC	47,091
DENHAM FORD (BC) LTD	31,650
DEN'S LADYSMITH COLLISION CENTRE INC	845,789
DENT TO GO PAINTLESS DENT REPAIR LTD	55,205
DEPAOLI LORIS	52,477
DEPENDABLE COLLISION LTD	1,886,838
DESIGN ROOFING AND SHEET METAL LTD	100,730
DESLAURIERS CHIROPRACTIC GROUP INC	85,794
DESTINATION HONDA BURNABY	471,495
DESTINATION TOYOTA BURNABY	7,210,083
DEVON TRANSPORT LTD (BUDGET RENT-A-CAR)	1,639,250
DIAMOND AUTO & WINDOW GLASS	208,505
DIAMOND AUTO GLASS LTD	917,877
DICK'S TOWING (EVERETT)	50,431
DICK'S TOWING (MT VERNON)	36,451
DIGITAL LIFESTYLES	41,868
DIGITAL MESSAGING TECHNOLOGIES SOLUTIONS	40,415
DILIGENT CANADA INC	34,574
DIONNE GLASS LTD	230,016
DIRECT IME CORP	4,245,753
DISABILITY ALLIANCE BC SOCIETY	30,000
DISCOVERY CHIROPRACTIC	39,712
DISCOVERY CLAIMS SERVICES LTD	547,474
DISCOVERY COLLISION CENTRE	996,778
DISCOVERY HONDA (DISCOVERY MOTORS LTD)	26,400
DISTRICT OF CLEARWATER	204,470
DISTRICT OF HUDSON'S HOPE	156,685
DISTRICT OF NEW HAZELTON	512,121
DISTRICT OF NORTH VANCOUVER	357,843
DISTRICT OF SAANICH	289,403
DISTRICT OF SQUAMISH	59,439
DISTRICT OF SUMMERLAND	63,840
DISTRICT OF WEST VANCOUVER	45,553
DIVERSIFIED HEALTH CLINIC LTD	67,557
DL ADJUSTERS LTD	334,661
DLA PIPER CANADA LLP	299,973
DMAC AUTO GLASS LTD	567,843
DN AUTO CORP	29,168
DO WELL THERAPY RILEY INC	73,782
DOBSON'S GLASS LTD	1,684,856
DOC'S AUTO BODY (2012) LTD	4,193,658

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
DON WOTHERSPOON & ASSOCIATES (POCO) LTD	343,592
DON WOTHERSPOON & ASSOCIATES LTD	318,829
DON'S AUTO TOWING LTD	1,204,564
DOROTA HEDZELEK PAIN COUNSELLING & PSYCH	84,491
DOSANJH GURINDER	124,719
DOSANJH NAVCHAITEN K DC DR INC	29,317
DOWNTOWN HEALTH INC	286,047
DOWNTOWN SERVICE TOWING LTD	361,845
DR B CAULFIELD'S CHIROPRACTIC CORPORATION	38,732
DR R C P K CHIROPRACTIC CORPORATION	55,055
DRAKE TOWING SERVICES LTD	278,750
DRIFT AUTOBODY & PAINT LTD	805,271
DRIFTWOOD SPORT AND WELLNESS INC	122,961
DRIVE IN AUTO REPAIR	81,631
DRIVEN ISLAND AGENCIES LTD DBA INSURELINE	2,435,936
DRUMMOND LAW CORPORATION	323,102
DRW NEUROPERFORMANCE INC	37,167
DUECK CHEVROLET BUICK CADILLAC GMC LTD	2,725,750
DUECK DOWNTOWN CHEVROLET BUICK GMC LTD	39,009
DUECK RICHMOND CHEV BUICK CADILLAC GMC	2,223,504
DUKE REFRIGERATION AND HVAC LTD	1,176,602
DULAY PAVDEEP	255,835
DUMOULIN BOSKOVICH LLP	7,206,331
DUNAMIS VENTURES REHABILITATION SERVICES	37,445
DUNBAR PHYSIO (CURTAIN PHYSIOTHERAPIST)	76,776
DUNCAN AUTO BODY (G DUNCAN AUTO BODY)	1,681,527
DUNCAN CHIROPRACTIC CLINIC INC	43,091
DYE & DURHAM COMPANY INC	51,781
DYE & DURHAM CORPORATION	2,103,474
DYNAMIC BALANCE PHYSIO & VESTIBULAR REHAB	80,021
DYNAMIC REHABILITATION SERVICE	38,107
DYNASTY GLASS LTD	375,701
DYNATRACE CORPORATION OF CANADA LTD	1,261,270
DZ FITNESS	44,530
EAGLE AUTOMOTIVE CENTER (LARRY'S SERVICE)	1,184,310
EAGLE RIDGE PHYSIOTHERAPY	373,008
EAGLE ROCK TOWING (ARMSTRONG)	210,921
EAGLE ROCK TOWING (SALMON ARM)	71,526
EAGLE ROCK TOWING (SICAMOUS)	45,384
EAST END AUTO BODY SHOP LTD	1,399,147
EASTHILL PHYSIO & ACUPUNCTURE (VERNON-25)	306,732
EASTHILL PHYSIO & ACUPUNCTURE (VERNON-26)	188,469
EASY ALLIED HEALTH CORP (COQUITLAM)	794,991
EASY ALLIED HEALTH CORP (N VANC-LONSDALE)	37,770
EASY ALLIED HEALTH CORPORATION	133,503
EBRAHIM SALIM DR INC	95,609
ECLIPSE PHYSIO AND SPORTS INJURY CLINIC	125,634
ECOGREEN CLEANING INC	52,548
ECONO GLASS LTD	70,284
ECONOMY GLASS SUPPLIER LTD	499,236
EDMONTON DIESEL DOCTOR LTD	115,610
EDMONTON KENWORTH LTD	85,268
EDMONTON TOWING SERVICES LTD	152,007
EDMONTON TRAILER SALES & LEASING LTD	64,626
EFFECTIVE AUTO BODY REPAIR LTD	1,708,169
EGRESS SOFTWARE TECHNOLOGIES INC	160,723
EISENKREIN SERVICES LTD	94,161
EKAAS RESOLVE	45,712
ELAN DATA MAKERS	30,995
ELC TOWING DISPATCH SOLUTIONS	261,811
ELECTRA HEALTH INC	1,054,764
ELEMENT FLEET MANAGEMENT INC	427,572
ELEMENTAL ARCHITECTURE AND INTERIORS INC	125,352
ELIGN HEALTH CENTRE (ESSENTIAL CHIRO)	43,547
ELIMITOX HEALTH CENTRE LTD	31,279
ELITE BODY SHOP LTD	4,522,019
ELITE HEALTH AND WELLNESS LTD	153,673
ELITE PHYSICAL THERAPY AND REHAB CENTRE	86,134
ELITE PHYSIOTHERAPY (D ABENANTE PT)	47,326
ELITE SPORTS PHYSIO AND MASSAGE	154,865
ELITE XPRESS COLLISION SERVICES	4,675,470
ELIZABETH LYALL LAW CORPORATION	76,779
ELK VALLEY GLASS LTD	332,812
ELLIOTT T G DR INC	106,145
ELSERI YAFA DR LTD	386,904
ELU WELLNESS LTD	76,362
ELYSIAN HEALTH TECHNOLOGIES LTD	148,807
EMC THERAPY INC	169,115
EMERALD CUT TURF AND TREE CO	25,310
EMPATHY HEALTH	73,463
EMPOWER PHYSIOTHERAPY	106,625
ENDERBY AUTO BODY LTD	874,941
ENHANCE SPORT AND WELLNESS CORP	38,320
ENTEGRAL HOLDINGS LLC	250,796
ENTERPRISE RENT A CAR CANADA COMPANY	53,958,337
ENVIROMETAL TOWING LTD	93,881
EPIC INVESTMENT SERVICES BC INC	27,212
EPOCH INTEGRATED HEALTH INC	467,205
EQUILIBRIUM MASSAGE THERAPY INC	119,011
EQUILIBRIUM THERAPEUTICS EAGLE CREEK LTD	57,213
EQUILIBRIUM THERAPEUTICS INC	216,972
EQUITE ASSOCIATION	43,995
ERNST AND YOUNG LLP	464,587
ESIT ADVANCED SOLUTIONS INC	2,817,112
ESMAIL NAYEEM	33,880
E-SQUARE AUTOWORKS LTD	3,085,679
ESRI CANADA LIMITED	38,657
ESSENTIAL AUTO COLLISION LTD	503,868
ESSEX COLLISION SERVICES LTD	3,508,686
ESSEX INSURANCE AGENCY (1ST AVE) INC	522,745
EUNA SOLUTIONS INC	74,782
EUROSPEC AUTOBODY (2001) LTD	455,866
EVERCLEAN FACILITY SERVICES LTD	114,628
EVEREST REINSURANCE COMPANY (CANADIAN)	1,603,130
EVERGREEN CHIROPRACTIC INC	27,381
EVERGREEN CHIROPRACTIC LANGLEY CITY INC	1,332,949

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
EVERGREEN CHIROPRACTIC LANGLEY INC	92,462
EVERGREEN CLINIC (EVERGREEN CHIROPRACTIC)	445,404
EVERGREEN REHABILITATION SERVICES	426,684
EVERYBODY WELLNESS CLINIC INC	162,374
EVOKE WELLNESS CENTRE & MASSAGE THERAPY	41,426
EVOLUTION SPORT THERAPY INC	232,316
EVOLVE ASSESSMENTS AND DIAGNOS LTD	91,016
EVOLVE MOVEMENT CORP (VANC-KNIGHT ST)	152,678
EVOLVE MOVEMENT CORP (VANC-VICTORIA DR)	67,297
EVOLVE THERAPEUTIC MASSAGE INC	261,887
EVOSPORT KERRISDALE INC	123,056
EXCALIBUR DATA SYSTEMS CORPORATION	57,680
EXCEL AUTOBODY LTD	756,825
EXCEL PHYSIOTHERAPY CORP (PORT MOODY)	50,780
EXCELLENCE AUTO GLASS LTD (BURNABY)	468,482
EXCELLENCE AUTO GLASS LTD (COQUITLAM)	1,947,615
EXCELLENCE AUTO GLASS LTD (RICHMOND)	551,664
EXCEPTIONAL TOWING & RECOVERY LTD	127,441
EXO CONTRACTING LTD	206,332
EXP SERVICES INC	41,996
EXPERT AUTO GLASS LTD	508,503
EXPERT COLLISION (2002) LTD	1,150,630
EXPERT VOCATIONAL INC	28,626
EXPLICO ENGINEERING	27,517
EXPRESS GLASS LTD	226,887
EXPRESS LANE AUTOBODY LTD	2,445,985
EXPRESSIONS COUNSELLING LTD	227,937
EYFORD PARTNERS LLP	6,245,635
F & W TOWING LTD	55,874
F A BARTLETT TREE EXPERT COMPANY (THE)	26,719
F ADAMS & ASSOCIATES INSURANCE SERVICES	1,152,955
F F R GLASS SERVICE LTD	1,113,403
F KARA HOLDINGS LOWER LTD	52,620
FABRIS MCIVER HORNQUIST & RADCLIFFE	600,491
FACTORE MOTORS LTD	141,365
FAIRLANE COLLISION REPAIRS LTD	1,261,881
FAIRWARE PROMOTIONAL PRODUCTS LTD	172,810
FALCON BEACH AUTO SERVICE AND TOWING	27,009
FALCON EQUIPMENT LTD	68,862
FALL LINE FITNESS LTD	52,828
FALSE CREEK COLLISION (FC COLLISION LTD)	1,620,975
FAMILY GLASS LTD	1,569,571
FANGS MASSAGE THERAPY	37,191
FARBROOK AUTO WRECKING (1979) LTD	88,349
FARIZHENDI PHYSIOTHERAPY CORP	374,313
FARR AJIR MD PC	46,616
FASKEN MARTINEAU DUMOULIN LLP	521,301
FAST AUTO GLASS SURREY LTD	1,027,205
FAST TRACK INVESTIGATIONS LTD	485,284
FASTPLOW CONSTRUCTION INC	36,976
FASTRACK AUTOBODY LTD	2,639,200
FASTRACK GLASS LTD (MAPLE RIDGE)	152,345
FASTRACK GLASS LTD (MISSION)	483,857
FASTWAY TOWING	40,199
FAWCETT INSURANCE AGENCY LTD	406,025
FEDERAL EXPRESS CANADA LTD	85,930
FELLOWS TOWING	62,432
FENG LI NATURAL HEALING LTD	78,910
FENG YUN	48,104
FENNELL'S RV REPAIR LTD	43,778
FERNWOOD MOVEMENT ACADEMY	33,093
FERNY'S AUTO BODY SHOP LTD	2,046,557
FERREIRA COLLISION CENTRES LTD	9,822,175
FERREIRA COLLISION CENTRES LTD (GIBSONS)	743,016
FH&P LAWYERS LLP	800,543
FHC REACTIVE INJURY MANAGEMENT LTD	946,372
FIFE & SERVICE TOWING	36,758
FIGUEIREDO ELIZABETH	30,459
FINE POINT ACUPUNCTURE AND WELLNESS	45,964
FIRST CHOICE TOWING (2007) LTD	151,524
FIRST RESPONSE GLASS LTD	657,123
FIRST TOUCH REHAB LTD (MAPLE RIDGE)	55,469
FIRST TRUCK CENTRE INC (WILLIAMS LAKE)	78,185
FIRST WESTERN INSURANCE SERVICES INC	501,454
FISIOMED MOBILE CLINIC	355,304
FISKCO HEALTH AND PERFORMANCE INC	25,933
FIT AND FINE REHAB	165,501
FIT NATION FITNESS INC	81,843
FITNESSOMC CLINIC INC (BURNABY)	33,992
FITNESSOMC CLINIC INC (LANGLEY)	25,202
FIX AUTO ABBOTSFORD EAST (H&R COLLISION)	7,829,039
FIX AUTO ABBOTSFORD WEST (RENASCENT AUTO)	3,763,511
FIX AUTO BURNABY SOUTH (BC AUTOBODY)	3,027,076
FIX AUTO CANADA INC	2,236,638
FIX AUTO CHILLIWACK (RENASCENT COLLISION)	4,179,675
FIX AUTO KAMLOOPS (KAMLOOPS FORD LINCOLN)	4,825,535
FIX AUTO KELOWNA (D2 AUTO BODY KELOWNA)	1,860,629
FIX AUTO LANGLEY (ALLSTAR COLLISION)	2,702,536
FIX AUTO MILLSTREAM (AUDY AUTOBODY INC)	4,587,743
FIX AUTO PARKSVILLE (PARKSVILLE CHRYSLER)	1,406,266
FIX AUTO PITT MEADOWS (EXTREME AUTOBODY)	2,516,587
FIX AUTO PORT MOODY (0923986 BC LTD)	1,627,359
FIX AUTO POWELL RIVER (AQUA STAR HLDGS)	1,524,315
FIX AUTO PRINCE GEORGE CENTRAL	1,360,512
FIX AUTO QUESNEL (PETE RENYARD AUTO BODY)	3,550,776
FIX AUTO SALMON ARM (PRO BODY SHOP)	4,156,450
FIX AUTO SURREY (VANCOUVER SPEED AUTO)	1,228,527
FIX AUTO VANCOUVER EAST (0982774 BC LTD)	1,115,140
FIX AUTO VERNON CENTRAL (STAR AUTOBODY)	3,464,887
FIX AUTO WESTSHORE (AUDY AUTOBODY INC)	2,862,110
FIX HEALTHCARE LTD (VICTORIA-JOHNSON ST)	213,839
FIX HEALTHCARE LTD (VICTORIA-JUTLAND RD)	222,178
FIXMAN AUTO GLASS REPAIR LANGLEY LTD	564,523
FIXMAN AUTO GLASS REPAIR LTD	969,039
FLEET STREET COLLISION (KIRMAC AUTO)	2,072,291
FLEETWOOD CHIROPRACTIC (AFFINITY CHIRO)	58,670

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
FLOURISH HEALTHCARE EDUCATION	37,523
FLOURISHING HEARTS PSYCHOTHERAPY	35,693
FOCUS FORWARD COUNSELLING INC	110,544
FOCUS PHYSIOTHERAPY AND WELLNESS INC	144,704
FOCUS REHABILITATION AND CONSULTING INC	248,158
FOOTBRIDGE CENTRE FOR INTEGRATED ORTHO	127,431
FOOTHILLS TRUCK AND TRAILER SERVICE	59,756
FORD ROAD MEDICAL CLINIC	25,618
FORENSIC DYNAMICS INC	127,133
FOREST GATE CONSTRUCTION AND MAINTENANCE	87,787
FORGE INTEGRATED HEALTH INC	404,722
FORM AND MOTION PHYSIOTHERAPY	35,047
FORRESTER RESEARCH LIMITED	140,570
FORT FABRICATION & WELDING LTD	59,403
FORT MOTORS LTD	45,945
FORT SPORT AND FAMILY PHYSIO	115,230
FORTE SPORTS & ORTHOPAEDIC PHYSIO CLINIC	151,396
FORTIS PHYSIOTHERAPY AND WELLNESS CLINIC	136,992
FORTISBC	387,380
FORTIUS PHYSIO AND COMPLEMENTARY HEALTH	40,063
FORWARD MIND COUNSELLING INC	160,373
FORWARD REHABILITATION	26,971
FOUL BAY PHYSIOTHERAPY CORPORATION	70,234
FOUNDATION BODY LAB INC	79,850
FOUNDATION CHIROPRACTIC INC	183,528
FOUNDATION REHAB	93,496
FRAME GIDON DR INC	28,886
FRANKFURT AUTOBODY (AUTOMIND COLLISION)	3,784,883
FRASER CANYON GLASS LTD	426,871
FRASER CARE CLINIC	63,933
FRASER HEALTH AUTHORITY	1,279,280
FRASER HEIGHTS INSURANCE SERVICES LTD	376,866
FRASER RIVER PAINT AND BODY LTD	4,432,012
FRASER RIVER REHABILITATION LTD	117,988
FRASER STREET PHYSIOTHERAPY	146,329
FRASER VALLEY AUTOGLASS (ABB-PEARDONV)	216,795
FRASER VALLEY AUTOGLASS (ABB-S FRASER)	87,275
FRASER VALLEY BRAIN INJURY ASSOCIATION	32,500
FRASER VALLEY CHIROPRACTIC	235,072
FRASER VALLEY FIRE PROTECTION LTD	32,934
FRASER VALLEY HEALTH AND WELLNESS CENTRE	30,773
FRASER VALLEY PROSTHETICS LTD	125,132
FRASERLIFE WILLOWBROOK PHYSIO & REHAB INC	238,235
FRASERVIEW COLLISION REPAIR LTD	2,698,154
FRASERWAY RV GP LTD (ABBOTSFORD)	372,102
FRASERWAY RV GP LTD (KAMLOOPS)	76,290
FRASERWAY RV GP LTD (KELOWNA)	70,443
FRASERWAY RV GP LTD (PRINCE GEORGE)	91,597
FRED GOWER AUTOBODY & PAINT	1,668,717
FREE MOTION CHIRO & WELLNESS CORP	55,721
FREEDOM FORD SALES LTD	25,924
FREEDOM PHYSIOTHERAPY	32,464
FREEWAY TRUCK REPAIR AND TIRE SHOP LTD	127,306
FRESH PHYSIO (ENGAGE PHYSIOTHERAPY INC)	50,842
FRESH TRACKS PHYSIO (FRASER PHYSIO)	37,986
FRONTDESK QUEUE MANAGEMENT SYSTEMS INC	265,997
FUCHS DOMINIQUE	76,992
FULCRUM THERAPY LTD	176,944
FULL CIRCLE 360 FACILITIES INC	151,918
FULL RANGE PHYSIOTHERAPY AND WELLNESS	354,888
FULL THROTTLE ENTERPRISES BC LTD	25,640
FULL TILT TOWING AND TRANSPORT LTD	40,199
FULLSTORY INC	141,102
FUNCTION FIRST OT AND REHAB SERVICES	71,691
FUNCTION FOCUS	51,055
FUNCTIONABILITY REHABILITATION SERVICES	1,415,400
FUNCTIONAL PHYSIO AND WELLNESS	46,746
FUNCTIONAL THERAPY AND WELLNESS INC	352,476
FUSION AUTO WORKZ LTD	30,048
FUSION PHYSIO (HINLOPEN PHYSIO CORP)	317,887
FUTURE CLIMATES REFRIGERATION LTD	75,067
G & A AUTOBODY REPAIRS LTD	204,781
G BAUMEISTER LTD	34,852
G&G AUTO BODY REPAIR & SALES LTD	956,601
GA CHECKPOINT (PORT COQUITLAM)	26,922
GAGNON MICHAEL A DR CHIROPRACTIC SERVICES	61,848
GALAXY WELLNESS INC	145,744
GALLAGHER VOCATIONAL SERVICES LTD	86,047
GALLO VITUCCI KLAR LLP	39,490
GAMDUR CHINESE MEDICINE AND ACUPUNCTURE	45,600
GARAGE NORMAND POUDRIER INC	46,078
GARDAWORLD CASH SERVICES CANADA CORP	170,320
GARLINGTON LOHN AND ROBINSON	30,083
GARRICK AUTOMOTIVE LTD	62,283
GARRISON INSURANCE SERVICES INC	244,687
GARTNER CANADA CO	510,478
GARY'S TOWING EQUIPMENT XPRESS	43,051
GASCON AND ASSOCIATES	142,557
GASPARIN MORRIS & LANA DRS CHIROPRACTIC	73,970
GATEWAY GLASS LTD	81,525
GATEWAY HEALTH AND WELLNESS CENTRE	45,671
GATHERCOLE SHANE DR CHIROPRACTIC CORP	29,104
GATOR AUTO GLASS	165,966
GAUTAM & ASSOCIATES LAW CORPORATION	445,066
GAYA RECONNECT (VANC-16TH AVE)	30,204
GAYA RECONNECT (VANC-NANAIMO ST)	86,540
GAZAWI CHIROPRACTIC INC	65,101
GB GLASS EXPRESS	796,993
GBG INSURANCE SERVICES LTD	337,661
GD ASSESSMENTS INC	321,811
GEMINI ADJUSTERS LTD	136,164
GENECARE MASSAGE AND WELLNESS	51,237
GENERAL CREDIT SERVICES INC	654,986
GENERATION DIGITAL LTD	32,688
GENUINE ATHLETICS INC	307,728
GEO H HEWITT CO LTD (THE)	46,378

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
GEORGE'S BODY SHOP LTD	1,376,039
GEORGIA STRAIGHT COLLISION LTD	2,293,605
GEORGIA STRAIGHT TOWING AND RECOVERY	339,802
GERMAINE CHIROPRACTIC CORPORATION	46,430
GERRY ENNS CONTRACTING LTD	138,336
GERTZ GORDON DR CHIROPRACTIC CORP	79,562
GET WELL PHYSIO & SPORTS INJURY (ABBOTS)	175,930
GET-AWAY RV CENTRE LTD	31,071
GFL ENVIRONMENTAL SERVICES INC	47,329
GHD CONTRACTORS LTD	247,797
GIBRALTAR CONSTRUCTION	280,028
GIESBRECHT HD REPAIRS LTD	57,383
GILBOY'S TOWING	51,636
GILLESPIE & COMPANY LLP	2,800,544
GILMAY RV (GILMAY ENTERPRISES LTD)	159,826
GILMORE DOCULINK	640,803
GILMORE PHYSIO & PILATES (KIM SUNGHA)	50,819
GIROUX OWEN REGISTERED MASSAGE THERAPY	27,671
GITLAB INC	181,255
GLACIER GLASS PG LTD	672,985
GLACIER MOBILE GLASS LTD	1,717,007
GLACIER TOYOTA (BULKLEY AUTOMOTIVE LTD)	214,700
GLACIER VIEW GLASS LTD	336,107
GLADWIN PHYSIOTHERAPY AND HEALTH CLINIC	66,723
GLADZ AUTOGLASS	159,987
GLASS DOCTOR OF SUNSHINE COAST	411,937
GLASSCO AUTO & WINDOW (LANGLEY)	300,506
GLASSCO AUTO & WINDOW (RICHMOND)	263,872
GLASSCO AUTO & WINDOW (SURREY)	984,260
GLASSMASTERS AUTOGLASS (KELOWNA)	505,330
GLENMORE CHIROPRACTIC INC	137,830
GLENMORE MEDICAL CLINIC LTD	41,055
GLENN MOUNTAIN PHYSIOTHERAPY CORPORATION	163,454
GLENN'S RV INC	89,666
GLENOAK FORD SALES (VICTORIA FORD)	47,133
GLOBAL EXCEL MANAGEMENT INC	483,506
GLOBAL INSURANCE AGENCY (2007) LTD	332,654
GLOBAL INSURANCE AGENCY (2008) LTD	507,260
GLOBAL INSURANCE AGENCY LTD	243,673
GLORIA WELLNESS CENTRE INC	48,662
GLOVER PHYSIO AND WELLNESS	102,216
GLOVER ROAD CHIROPRACTIC AND MASSAGE	58,908
GMR ADVANCED AUTOWORKS (ROB'S AUTO CARE)	1,550,910
GN INSURANCE AGENCY LTD	1,047,853
GO AUTO SURREY CHRYSLER DODGE JEEP RAM	3,314,685
GO KIA WEST	38,571
GO LANGLEY MITSUBISHI	375,392
GO LANGLEY SUBARU	40,106
GO PHYSIOTHERAPY SPORTS & WELLNESS	39,324
GO PRO SHINE AUTOBODY LTD	1,786,608
GO RICHMOND CHRYSLER DODGE JEEP RAM	2,022,705
GOAL DIRECTED OCCUPATIONAL THERAPY INC	182,154
GODOY & VERVERGAERT INSURANCE ONLY INC	603,414
GODOY'S INSURANCE ONLY (LANGLEY) INC	359,829
GODOY'S INSURANCE ONLY INC	272,882
GOLD KEY COLLISION CENTRE	2,644,352
GOLD KEY INSURANCE SERVICES LTD	3,868,174
GOLD MEDAL HEALTH CENTER (RICHMOND)	379,468
GOLD MEDAL HEALTH CENTER (SURREY)	308,724
GOLDEN ELEMENT THERAPEUTICS AND WELLNESS	70,311
GOLDEN EMPIRE COLLISION LTD	516,152
GOLDEN HEART INTEGRATED HEALTH INC	64,960
GOLDEN LIFE MANAGEMENT	54,569
GOLDEN MAPLE PHYSIOTHERAPY SPORTS INJURY	25,756
GOLDEN SHIELD ADJUSTERS LTD	301,497
GOLDEN VALUE RV	38,602
GOLDEN WAY HEALTH CARE	116,932
GOLDLEAF INSURANCE SERVICES INC	829,985
GOLDMINE INSURANCE SERVICES (ABBOTSFORD)	1,115,222
GOLDMINE INSURANCE SERVICES LTD	1,256,065
GOOD RELATIONS CONSULTING	260,163
GOOD THERAPY CHIROPRACTIC INC	69,376
GOODFELLAS TOWING	47,940
GOODLAWYER INC	184,811
GOODSEED HEALTH CARE INC	242,585
GORDON & REES LLP	546,441
GOTCARE (A2B DIRECTCARE INC)	478,042
GOVERNMENT AGENT - ATLIN	49,680
GOVERNMENT AGENT - BELLA COOLA	138,905
GOVERNMENT AGENT - DEASE LAKE	99,279
GOVERNMENT OF ALBERTA	174,354
GRACE MOBILE CARE INCORPORATED	29,693
GRACE PHYSIOTHERAPY CENTRE	128,372
GRACE PLUS TCM CLINIC	28,288
GRAMPA'S RV LTD	281,888
GRAND FORKS GLASS LTD	458,617
GRAND FORKS PHYSIO & ACTIVE WELLNESS	157,902
GRAND PERFORMANCE AUTO CENTRE INC	2,283,376
GRAND PRIX AUTO AND SERVICES LTD	46,590
GRANDCITY AUTOBODY (RICHMOND) LTD	5,796,416
GRANDCITY AUTOBODY LTD	5,353,069
GRANDE PRAIRIE AUTO REPAIR	33,417
GRANT J C DR CHIROPRACTIC INC	31,412
GRANTON MOTORS LTD	41,559
GRANVILLE MEDICAL CLINIC	43,011
GRASS CREEK VENTURES	78,743
GRAY MIKE	32,862
GRAYMAR ENVIRONMENTAL SERVICES	38,133
GREATWEST KENWORTH LTD (CALGARY)	43,134
GREATWEST KENWORTH LTD (CLAIRMONT)	29,253
GREEN MAIDS CANADA (SAN LORENZO INV)	53,608
GREEN TREE REHABILITATION	36,427
GREENLEAF ACUPUNCTURE AND HERB CLINIC LTD	49,645
GREENLEAF INVESTMENTS LTD DBA C&N INS	2,260,871
GREENSTONE CHIROPRACTIC	31,280
GREG G WARTAK RMT LTD	64,589

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
GREGSON CHIROPRACTIC INC	83,711
GREGSON CONSULTING	51,657
GRETOW RECOVERIES INC	40,269
GREWAL PHYSIOTHERAPIST CORP	142,340
GREYSPACE MAINTENANCE INC	55,430
GRIFFITH BROS SERVICE CENTRE LTD	39,422
GROUP 7 INSURANCE BROKERS INC	564,345
GROWTH FINANCIAL CORP DBA HG INSURANCE	558,328
GROWTH FINANCIAL CORP DBA WHITLOCK INS	209,521
GROWTH FINANCIAL DBA CRESTON VALLEY INS	851,434
GROWTH FINANCIAL DBA KELOWNA VALLEY INS	828,395
GRUNBERG PATTERSON CENTRE FOR COUNSELLING	26,409
GSI AUTO CENTRE INC	26,797
GT CRAFTSMAN COLLISION	4,552,578
GTS GLASS WORKS REFINISHING (VANCOUVER)	207,686
GTS GLASS WORKS REFINISHING (VERNON)	53,158
GUENETTE CHRISTIAN DR CHIROPRACTIC CORP	41,019
GUIDEWIRE SOFTWARE CANADA ULC	196,436
GUIDEWIRE SOFTWARE INC	15,009,736
GUILD YULE LLP	71,510
GUILDFORD CAB (1993) LTD	85,928
GUILDFORD PHYSIOTHERAPY & SPORTS CLINIC	579,010
GUISACHAN PHYSIOTHERAPY CLINIC	62,776
GULF ISLANDS INSURANCE AGENCIES LTD	157,583
GURJIT CHOHAN REGISTERED MASSAGE THERAPY	29,138
GUSTAFSONS AUTO SERVICE LTD	2,239,459
GUY YATES TOWING	55,389
H & L GLASS (2022) LTD	119,304
H D TOWING AND REPAIR	53,455
HABITAT HEALTH	93,269
HABITAT INSURANCE AGENCIES LTD	141,157
HAFIZI BOBAK DR CHIROPRACTIC INC	34,248
HAIGHT BROWN & BONESTEEL LLP	954,783
HAIL SPECIALIST	25,233
HALCO GLASS LTD	1,170,634
HALEY SC CHRYSLER DODGE JEEP RAM	72,734
HALL LACRESHA LABANKS	67,980
HALLMARK PHYSIO AND WELLNESS CLINIC	31,001
HAMILTON DUNCAN LAW CORPORATION	2,178,520
HAMMER COLLISION & GLASS	1,558,376
HANBIT OMC	28,543
HANEY PHYSIOTHERAPY	137,184
HANIN INSURANCE SERVICES INC	520,415
HANNOVER RUCK SE (CANADIAN BRANCH)	2,784,928
HAN'S ACUPUNCTURE HEALING ARTS	62,370
HANSER'S ENVIRONMENTAL AND REMEDIATION	60,008
HANSER'S WRECKER CO	173,044
HANSSON ANN DR INC	102,764
HARAJIT S LAIL PROFESSIONAL CORPORATION	28,213
HARBORVIEW MEDICAL CENTER	75,757
HARBOUR INSURANCE AGENCIES LTD	169,505
HARBOURVIEW AUTOHAUS LTD	41,317
HARBOUR-VIEW COLLISION LTD	1,742,684
HARBOURVIEW REHABILITATION	170,560
HARDT FITNESS	31,103
HARMONY CHIROPRACTIC AND WELLNESS CLINIC	156,020
HARMONY HONDA	36,313
HARMONY VITALITY HEALTH LTD	128,658
HARPER GREY LLP	1,550,630
HARRIS & BRUN LAW CORPORATION	9,560,007
HARRIS & LEIB INSURANCE BROKERS LTD	618,897
HARRIS AND COMPANY	765,106
HARRIS INSURANCE SERVICES (RICHMOND) LTD	807,993
HARRIS INSURANCE SERVICES (VANCOUVER) LTD	379,474
HARRIS VICTORIA CHRYSLER DODGE JEEP RAM	27,436
HARTSHORNE & MEHL	7,531,700
HARTWELL THERAPY & WELLNESS (39 AVE)	125,437
HARTWELL THERAPY & WELLNESS (MAIN ST)	156,947
HARTWELL THERAPY & WELLNESS (ONTARIO ST)	170,471
HASSAN HARON AL DR	30,436
HATTER THOMPSON SHUMKA & MCDONAGH	1,838,405
HAVEN WELLNESS COLLECTIVE (BROADWAY)	69,462
HAWES HOME AND YARD CONTRACTING INC	31,080
HAYER HEALTH AND PHYSIOTHERAPY INC	338,961
HAYMACK AUTO GLASS & UPHOLSTERY LTD	877,413
HAYMACK AUTO GLASS (BURNABY)	336,457
HAYMACK AUTO GLASS (LANGLEY)	744,617
HD HOME CARE LIMITED	201,681
HEADWAY REHABILITATION INCORPORATED	37,987
HEAL YOUR SELF MASSAGE THERAPY & WELLNESS	40,583
HEALING MAXX (KAUR HEALING LTD)	213,722
HEALING SENSE CLINIC LTD	104,578
HEALING TOUCH ACUPUNCTURE & HERBAL CLINIC	38,664
HEALINGPRO THERAPEUTICS	99,442
HEALTH CRAFT CLINIC CORP	56,229
HEALTH ONE PHYSIO & HAND CLINIC (MISSION)	565,348
HEALTH ONE PHYSIO & HAND CLINIC (SURREY)	101,548
HEALTH4YU WELLNESS CORP	66,633
HEALTHLAND CLINIC LTD	44,420
HEALTHOPIA ORIENTAL HEALTHCARE CENTRE	27,786
HEALTHX PHYSICAL THERAPY	85,034
HEARINGLIFE CANADA LTD	33,927
HEATH LAW LLP	516,982
HEATHER A WHITE INC	59,508
HEAVYSIDE JANET DR	25,410
HEMLOCK HARLING DISTRIBUTION INC	524,461
HEMLOCK PHYSIOTHERAPY	162,628
HEMMERLING & ASSOCIATES LAW OFFICE	2,424,421
HENDRY SWINTON MCKENZIE INSURANCE SERVICE	233,466
HERBERS AUTOBODY REPAIR LTD	25,997
HERITAGE CHIROPRACTIC & SPORTS MEDICINE	36,667
HERITAGE OFFICE FURNISHINGS LTD	1,129,304
HERO HOME CARE (NORTH SHORE HOME CARE)	28,047
HERTZ CANADA LIMITED	683,856
HEWLETT PACKARD ENTERPRISE CANADA CO	1,103,910
HI GROVE HOLDINGS LTD	225,709

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
HICKS PACIFIC CENTRE INSURANCE SERVICES	200,996
HIDDEN TREASURE RESTORATION COURTENAY LTD	461,177
HIGH CALIBER AUTO COLLISION & REPAIR LTD	4,344,455
HIGH DEFINITION FITNESS LIMITED	31,928
HIGH IMPACT LAB INC	26,575
HIGH ROAD LANGLEY	91,184
HIGH ROAD LANGLEY (VANCOUVER MOTORRAD)	82,264
HIGHROADS MEDICAL CLINICS	77,160
HIGHWAY 97 TOWING AND MECHANICAL LTD	70,490
HIGHWAY THREE SOLUTIONS 2013 LTD	621,626
HI-LIGHT AUTOBODY 2003 LTD	1,709,640
HILLCREST PHYSIOTHERAPY	278,450
HILLTOP AUTO BODY	580,065
HILLTOP AUTO GLASS	119,617
HILLTOP MEDICAL CLINIC	66,738
HILLTOP TOYOTA (KAIZEN HOLDINGS LTD)	68,306
HILTOP BODY SHOP LTD	737,362
HINO CENTRAL FRASER VALLEY	70,109
HIRA ROWAN LLP	81,516
HIRSCH GABRIEL DR INC	31,762
HKG HOLDINGS INC DBA SUSSEX INSURANCE	694,858
HM MEDICAL NETWORK LTD	29,245
HME MOBILITY AND ACCESSIBILITY	1,590,979
HNC ALLIANCE HOLDINGS INC DBA SUSSEX INS	627,549
HODES JONATHAN L S	31,593
HODGSON KING AND MARBLE LTD	34,808
HODGSON ORTHOPEDIC GROUP	540,587
HOGIES TOWING	38,413
HOLACO CONSTRUCTION (1997) LTD	2,774,995
HOLIDAY INN EXPRESS AND SUITES	40,614
HOLISTIC TOTAL CARE LTD	39,697
HOLMES STEWART VON ANTAL	2,136,056
HOME INSTEAD (COURTENAY)	210,747
HOME INSTEAD (NANAIMO)	28,642
HOME INSTEAD (RICHMOND)	107,985
HOME INSTEAD PORT COQUITLAM	38,788
HOME INSTEAD SENIOR CARE BURNABY	77,200
HOME INSTEAD SENIOR CARE EDMONTON	57,876
HOME IS BEST CAREGIVER SERVICES LTD	46,811
HOME2STAY	75,374
HOMESTEAD INSURANCE AGENCIES LTD	304,474
HOMETOWN TOWING AND RECOVERY LTD	85,452
HONEST DEE HEALTH CARE LTD	31,365
HONEY AND GARLIC HEALTH STUDIO	139,829
HONOUR TOP CLEANING SERVICES LTD	151,054
HOPE AUTO BODY LTD	1,295,808
HOPE TOWING LTD	131,237
HORIZANT INC	133,866
HORIZON AUTOBODY COLLISION LTD	1,175,438
HORIZON WEST INSURANCE SERVICES LTD	440,595
HORIZON WEST INSURANCE SERVICES VANCOUVER	143,755
HORSESHOE BAY HEALTH AND PERFORMANCE	80,255
HORSWILL PHYSIOTHERAPIST CORPORATION	79,865

SUPPLIER NAME	AMOUNTS
HOSKINS FORD SALES LTD	67,116
HOTHI SANGHERA PHYSIOTHERAPIST CORP	321,706
HOU FRANK L DR INC	30,868
HOULE ELECTRIC LIMITED	1,794,366
HP CANADA CO	678,617
HSJ LAWYERS LLP	1,118,664
HUANG JUNG YUAN	35,619
HUB CITY MOTORS & EQUIPMENT LTD	120,968
HUB INTERNATIONAL (BRENTWOOD) LTD	557,630
HUB INTERNATIONAL (HALIFAX)	51,739
HUB INTERNATIONAL (RICHMOND AUTO MALL)	6,264,209
HUB INTERNATIONAL CANADA WEST ULC	6,244,802
HUB INTERNATIONAL INSURANCE BROKERS	61,377,322
HUB INTERNATIONAL INSURANCE BROKERS (HCW)	762,222
HUMANITY WELLNESS INC	40,682
HUMHEJ DEANNA	63,552
HUNDAL COUNSELLING CENTRE (ABBOTSFORD)	27,197
HUTCH'S RV SERVICE LTD	146,131
HWS LAW GROUP LLP	126,043
HYDE PARK INSURANCE AGENCIES LTD	1,370,188
HYPERVIEW TECHNOLOGIES INC	118,546
I SEVA WELLNESS INC	554,690
IBM CANADA LTD	10,428,300
IC FINANCIAL CORP DBA INSUREBC PARKSVILLE	133,214
IC FINANCIAL CORP DBA INSUREBC SURREY	79,607
IC FINANCIAL CORP DBA INSUREBC VICTORIA	537,410
IC SYSTEM INC	56,711
ICARE INSURANCE BROKERS LTD	1,361,225
ICEBERG COUNSELLING INC	36,748
ICOLLAB HEALTHCARE	35,174
ICON LAW GROUP	2,367,235
IGNIS ORIGIN AND CAUSE INVESTIGATIONS	251,453
IMA SOLUTIONS INC	9,149,478
IMAGE SIGN AND LIGHTING LTD	521,298
IMC WESTSHORE (IMC MOTORCYCLES LTD)	69,983
IMIMOBILE CANADA ULC	37,086
IMPACT AUTO AUCTIONS LTD	10,151,889
IMPACT KINESIOLOGY AND SPORTS INJURY	61,978
IMPERIAL AUTOBODY (JKT AUTO BODY LTD)	2,390,017
IMPERIAL PARKING CANADA CORP	232,554
IMPULSE HEALTHCARE GROUP INC	143,930
IMPULSE SPORT THERAPEUTICS INC	94,748
IN INSURANCE AGENCY LIMITED	522,746
IN MOTION PHYSIO & WELLNESS WHITE ROCK	54,288
IN TOUCH CHIROPRACTIC (AHREN J ROY CORP)	52,268
INDEED CANADA CORP	50,809
INDIGENOUS & COMMUNITY ENGAGEMENT ICE INC	28,560
INDIGO PARK CANADA INC	71,340
INDIGO PHARMACY (NEW WESTMINSTER)	88,147
INDIGO WELLNESS CLINIC INC	156,844
INDUSTRIAL ALLIANCE (EPIC INVESTMENT)	2,493,140
INFINITE LIFE POTENTIAL INC	52,403
INFINITY HEALTH LLP	3,672,815

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
INFINITY INSURANCE SERVICES (SCOTTSDALE)	318,435
INLAND KENWORTH LTD (LANGLEY)	3,026,210
INLAND KENWORTH LTD (PRINCE GEORGE)	2,504,307
INLET INTEGRATED HEALTH CORP	30,474
INLET WELLNESS GALLERY INC	47,522
INLINE HEALTH PROFESSIONALS INC	51,014
INNOVA THERAPY INC (COQUITLAM)	56,219
INNOVATE HEALTH (MINHAS SATRUP DR CHIRO)	39,070
INNOVATIVE FITNESS ABBOTSFORD	97,259
INNOVATIVE FITNESS COQUITLAM	45,652
INS CLAIMS SERVICES LTD	1,810,869
INSIGHT DRIVING SOLUTIONS INC	31,978
INSIGHT OPTOMETRY & OCCUPATIONAL THERAPY	38,904
INSIGHTS LEARNING & DEVELOPMENT CANADA	159,735
INSPINE THERAPY (COQUITLAM)	544,247
INSPINE THERAPY (PORT MOODY)	408,897
INSPIRE ABILITY	133,097
INSPIRE CUSTOMER CONTACT PARTNERSHIP LTD	117,900
INSPIRED VISIONS COUNSELLING	47,553
INSTA GLASS (CHILLIWACK)	1,539,538
INSTA GLASS (SECHELT)	377,634
INSURANCE BROKERS ASSOCIATION OF BC	55,854
INSURANCE BUREAU OF CANADA	197,533
INSURANCE SERVICES DEPT OF LONDON DRUGS	7,584,433
INSUREBC (ABBOTSFORD) INSURANCE SERVICES	955,287
INSUREBC (AMBLESIDE) INSURANCE SERVICES	242,727
INSUREBC (ARBUTUS) INSURANCE SERVICES LTD	349,368
INSUREBC (DEEP COVE) INSURANCE SERVICES	319,926
INSUREBC (LANGLEY) INSURANCE SERVICES LTD	395,755
INSUREBC (LANSDOWNE) INSURANCE SERVICES	654,005
INSUREBC (LEE & PORTER) INSURANCE SERVICE	231,959
INSUREBC (MARPOLE) INSURANCE SERVICES LTD	186,660
INSUREBC (MEADOWTOWN) INSURANCE SERVICES	1,542,942
INSUREBC (MISSION) INSURANCE SERVICES LTD	226,951
INSUREBC (OLYMPIC VILLAGE) INS SERVICES	385,564
INSUREBC (QUEENSBOROUGH) INS SERVICES LTD	242,460
INSUREBC (SARDIS) INSURANCE SERVICES LTD	283,327
INSUREBC (SQUAMISH) INSURANCE SERVICES	1,337,064
INSUREBC (STATION SQUARE) INSURANCE SERV	127,597
INSUREBC (UNIVERSITY) INSURANCE SERVICES	401,821
INSUREBC (VANCOUVER DOWNTOWN) INS SERVICE	105,074
INSUREBC (WEST END) INSURANCE SERVICES	271,923
INSUREBC (WESTVIEW) INSURANCE SERVICES	232,574
INSUREBC (WILLOWBROOK) INSURANCE SERVICES	1,162,074
INSUREBC (YALETOWN) INSURANCE SERVICES	420,230
INSURELINE BROKERS (ALDER) INC	33,739
INSURELINE BROKERS (ANCHOR) INC	101,886
INSURELINE BROKERS INC	519,917
INSYNC PHYSIOTHERAPY BURNABY HEIGHTS	30,369
INTEGRA MEDICAL CONSULTING INC	3,148,935
INTEGRA PHYSIO (SURREY)	65,054
INTEGRATED FUNCTIONAL HEALTH (LANGLEY)	141,706
INTEGRATED FUNCTIONAL HEALTH (SURREY)	390,949
INTEGRIS INSURANCE SERVICES LTD	2,024,955
INTEGRITY ASSISTED LIVING SOLUTIONS LLP	86,705
INTERACTIVE SPORTS CLINIC CORP	28,408
INTERCITY EQUITY CORP DBA CAULFEILD INS	560,063
INTERCITY EQUITY CORP DBA LEADERS INS	205,256
INTERCITY EQUITY CORP DBA PORT MOODY INS	582,069
INTERCOASTAL HEALTH & WELLNESS CENTRE LTD	176,892
INTERCONTINENTAL TRUCK BODY (BC) INC	109,410
INTERIOR FRAME AND COLLISION	417,370
INTERIOR HEALTH	715,231
INTERIOR HOMECARE SOLUTIONS (KAMLOOPS)	26,194
INTERIOR MEDICAL TRANSPORT AMBULANCE	80,640
INTERIOR MOBILE GLASS INC	269,564
INTERIOR SAVINGS INSURANCE SERVICES INC	5,113,176
INTERIOR TRUCK & TRAILER SERVICE	103,446
INTERMARK LAW	47,658
INTERNATIONAL MOTORCYCLE BROKERS (LANG)	124,643
INTERNATIONAL REGISTRATION PLAN INC	34,988
INTERNATIONAL WORK EXCHANGE LTD	44,897
INTREPID INVESTIGATIONS INC	183,501
INTUITIVE INDEPENDENCE REHAB (AIRPORT RD)	860,542
INTUITIVE INDEPENDENCE REHAB (VEDDER RD)	875,490
INVERMERE GLASS LTD	298,378
INVESTMENT PROPERTY DATABANK LTD	58,145
ION PERFORMANCE AND WELLNESS INC	152,113
IP AUTO SERVICES LTD	1,972,310
IPSOS LP	2,084,756
IRON MOUNTAIN CANADA OPS ULC	270,816
IRONWOOD INSURANCE AGENCIES LTD	1,502,586
IRVING CHIROPRACTIC CORPORATION	181,048
IRVING COLLISION REPAIRS	50,908
IRWIN & BILLINGS	226,045
ISCOPE CONCUSSION & PAIN CLINIC (LANGLEY)	1,244,429
ISCOPE CONCUSSION & PAIN CLINIC (N VANC)	736,966
ISCOPE CONCUSSION & PAIN CLINIC (SURREY)	2,851,335
ISHERWOOD BODY & FENDER LTD	4,873,344
ISIDORE LANDSCAPES INC	127,903
ISLAND DEAF AND HARD OF HEARING CENTRE	38,360
ISLAND FORD (DFS MOTORS LTD)	42,689
ISLAND HEALTH	187,665
ISLAND INSURANCE AGENCY LTD	2,346,251
ISLAND MEDIQUIP (COURTENAY)	29,284
ISLAND MEDIQUIP (DUNCAN)	36,614
ISLAND MEDIQUIP (NANAIMO)	36,187
ISLAND MEDIQUIP (VICTORIA)	91,918
ISLAND OPTIMAL HEALTH AND PERFORMANCE INC	87,918
ISLAND PRO OCCUPATIONAL THERAPY INC	169,563
ISLAND TEMPERATURE CONTROLS LTD	42,309
ISLAND THUNDER TOWING	96,622
ISLAND TRUCK & AUTO COLLISION LTD	2,610,113
ISLAND VISION THERAPY AND REHABILITATION	25,107
ITEX INC (TECHNOLOGY INTEGRATION GROUP)	230,995
ITF 0866691 BC LTD	66,489

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
ITI SOLUTIONS CANADA INC	250,117
IVANHOE CAMBRIDGE II INC	493,031
IVAN'S AUTO BODY LTD	2,108,673
J & B AUTOGLASS LTD	45,982
J A ORIENTAL MEDICINE 2020 LTD	33,286
J ACUPUNCTURE AND MASSAGE CLINIC	43,170
J ADAMS AUTOBODY LTD	67,654
J AND S THERAPEUTIC MASSAGE THERAPY CORP	84,832
J D TOWING INC	68,285
J F VISION AUTOGLASS BURNABY LTD	1,138,148
J F VISION AUTOGLASS LTD (RICHMOND)	785,469
J F VISION AUTOGLASS VANCOUVER LTD	559,941
J RENNICKS CHIROPRACTIC INC	43,120
J VON MEDICAL CLINIC	29,231
J&H ALEXANDER LTD	542,824
JACK C K YOUNG AND ASSOCIATES INC	112,115
JACK W CHOW INSURANCE SERVICES LTD	202,261
JACK'S TOWING 2010 LTD (ABBOTSFORD)	2,466,777
JACK'S TOWING 2010 LTD (MISSION)	509,051
JACOBSON FORD SALES LTD	218,570
JAG MEDIATION CORPORATION	255,766
JAGDEEP DHALIWAL CHIROPRACTIC INC	38,125
JAGDEO REHAB LIMITED	72,168
JAGUAR LAND ROVER RICHMOND	227,714
JAJ MARTIN PHYSIOTHERAPIST CORP	137,175
JAMBO	134,694
JAMIE DAVIS TOWING & STORAGE LTD (GOLDEN)	242,183
JAMIE DAVIS TOWING & STORAGE LTD (HOPE)	459,939
JANICE HANSEN MEDIATION SERVICES LTD	28,857
JANICE LOW PHYSIOTHERAPY	79,832
JANISHA JANISHA	29,664
JANKE PAUL DR	601,604
JAN-PRO CLEANING SYSTEMS OF VANCOUVER	102,919
JAN'S PRECISION AUTOBODY	7,134,872
JASPREET HAYRE INC	96,882
JASSAL CHIROPRACTIC INC	88,786
JAY'S CUSTOM TOWING	77,512
JC PRO AUTO REPAIR LTD	944,170
JED CHINESE MEDICAL CLINIC INC	27,520
JEEVA PHYSIO (SURREY-104 AVE)	249,523
JEEVA PHYSIO (SURREY-76 AVE)	332,850
JENSEN AUTO GLASS	80,990
JERICHO INTEGRATED CLINIC INC	28,580
JIM PATTISON CHRYSLER JEEP DODGE SURREY	4,403,755
JIM PATTISON HYUNDAI COQUITLAM	75,921
JIM PATTISON HYUNDAI SURREY	173,362
JIM PATTISON LEXUS NORTHSHORE	38,313
JIM PATTISON SUBARU VICTORIA	31,223
JIM PATTISON TOYOTA DOWNTOWN	50,254
JIM PATTISON TOYOTA DUNCAN	45,256
JIM PATTISON TOYOTA NORTH VANCOUVER	41,195
JIM PATTISON TOYOTA SURREY	5,048,905
JIM PATTISON TOYOTA VICTORIA	34,771
JIM PATTISON VOLKSWAGEN SURREY	28,239
JINLONG TCM AND ACUPUNCTURE CLINIC INC	37,729
JISUNG ACUPUNCTURE AND HERBOLOGY CLINIC	27,149
JJ SPAPLUS FAMILY SPA LTD	25,235
JJB INSURANCE AGENCIES INC	1,360,598
JJKN ENTERPRISES (NAGRA JUSTINE)	112,604
JK BALANCE ACUPUNCTURE AND HERBS CLINIC	35,548
JL BROTHERS AUTOBODY (RA PERFORMANCE)	561,064
JL PHYSIOTHERAPY (LUI JONATHAN CHUNG JUN)	59,447
JM ADJUSTING SERVICES INC	46,564
JMI AGENCIES (LANGLEY) LTD DBA JOHNSTON	208,786
JOB DONE RIGHT PAINTING CO INC	98,285
JOCELYN TRABER COUNSELLING	25,391
JOHAL AMIT DR CORPORATION	91,132
JOHN FLEMING AUTO INSURANCE AGENCY LTD	368,711
JOHN ROSS INSURANCE SERVICE LTD	172,864
JOHNSON'S TOWING (BELLINGHAM)	25,422
JOHNSTON MEIER INSURANCE AGENCIES LTD	25,105,469
JOINT EFFORT REHAB & PERFORMANCE LTD	31,806
JOINTWORKS CHIROPRACTIC INC	102,142
JONES EMERY LLP	1,061,725
JOURNEYS RV REPAIR INC	101,936
JOY OF LIFE HEALTH CARE INC	69,594
JROWE MASSAGE	29,329
JUBILEE RV CENTRE	116,286
JUNG CHUCK H DR INC	552,403
JUNXION STRATEGY CANADA INC	43,189
JUST LIKE FAMILY HOME CARE (CHILLIWACK)	322,023
JUST LIKE FAMILY HOME CARE (NANAIMO)	82,668
JUST LIKE FAMILY HOME CARE (SURREY)	147,283
JUST LIKE FAMILY HOME CARE (VICTORIA)	56,589
JUSTICE INSTITUTE OF BC	38,966
K TURNBULL AND COMPANY LTD	58,338
K2VIEW LTD	651,272
KA ACTIVE REHAB RX LTD	52,677
KAINE LAW CORP	178,255
KAIZEN KINESIOLOGY	153,115
KAKAKHEL PHYSIOTHERAPIST CORP	42,400
KALAWSKY COLLISION CENTRE LTD	2,106,352
KALER AUTO BODY REPAIR LTD	55,527
KALIA D AND S DRS MEDICAL CORPORATION	37,952
KAMALDEEP GILL OCCUPATIONAL THERAPY	199,725
KAMI CABS LTD	63,088
KAMI INSURANCE AGENCIES LTD	159,607
KAMLOOPS ACTIVE HEALTH	63,742
KAMLOOPS CLAIMS AND RECOVERY SERVICES	294,499
KAMLOOPS FORD LINCOLN LTD	34,358
KAMLOOPS HONDA CARS (BAYFIELD PLACE HLDG)	516,053
KAMLOOPS INSURANCE SERVICES INC	1,275,161
KAMLOOPS RAM	49,958
KANE SHANNON WEILER LLP	5,520,469
KARL MALONE'S BODY & PAINT	36,845
KARP PERSONAL TRAINING AND REHAB	372,059

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
KARPUK STEPHEN J DR CHIROPRACTIC	34,611
KASIAN ARCHITECTURE INTERIOR DESIGN	188,062
KASTELEIN STOUT INSURANCE AGENCIES INC	288,844
KAUSHAL PHYSIOTHERAPIST CORPORATION	215,600
KAYVON HEALTH SERVICES LTD	142,252
KBM AUTOWORKS / LUMBY TOWING	98,763
KC REHAB INC	44,433
KD HOMECARE SERVICES LTD	57,006
KDM WELDING & MANUFACTURING LTD	254,234
KEEGAN PATRICIA JOHNSTON DOCTOR OF CHIRO	45,106
KEEGZ SOUTH COUNTRY TOWING LTD	263,425
KELOWNA AUTOBODY (DFC AUTO LTD)	2,928,751
KELOWNA BMW / MINI KELOWNA	94,600
KELOWNA CABS (1981) LTD	104,542
KELOWNA CHRYSLER DODGE LTD	1,313,721
KELOWNA FORD LINCOLN SALES LTD	39,130
KELOWNA GLASS (SUNKO HOLDINGS LTD)	1,814,760
KELOWNA HARLEY-DAVIDSON	89,369
KELOWNA MERCEDES-BENZ	81,531
KELOWNA TOYOTA	58,290
KELVIN PHYSIOTHERAPY CLINIC	161,904
KEN'S LANDSCAPING LTD	52,758
KENSINGTON INSURANCE SERVICES LTD	704,630
KENSINGTON MEDICAL CLINIC	35,971
KENZIE WELLNESS CENTRE	289,495
KERNAGHAN ADJUSTERS (S J KERNAGHAN LTD)	29,741
KERRISDALE KINESIOLOGY	65,380
KERRISDALE PHYSIOTHERAPY	100,536
KESHIKI GARDENING	32,304
KEVIN BROOKS ENTERTAINMENT INC	65,170
KEY LEGAL GROUP LLC	28,738
KEYES JOHN DR INC	27,533
KEYSTONE ENVIRONMENTAL LTD	3,750,063
KEYSTONE HEALTH	40,364
KEYSTONE INSURANCE BROKERS LTD	1,343,771
KEYWEST ASPHALT 332 LTD	109,411
KHALILI BIJAN	149,619
KHALSA PHYSIOTHERAPY CLINIC	269,583
KICKSTART PHYSIO AND WELLNESS CENTER	159,006
KIDSTON HELM ROSS LAWYERS LLP	3,000,631
KILLARNEY THERAPEUTIC HEALTH INC	28,611
KIM DANIEL	37,425
KIM HONGSHIK	38,878
KIM JUAN	33,852
KIM'S KUSTOM AUTOBODY	2,083,499
KIN LAB ACTIVE REHAB SPECIALISTS INC	945,230
KINCOAST PHYSIOTHERAPY	128,545
KINDSPINE CHIROPRACTIC AND WELLNESS	94,140
KINECT PHYSIOTHERAPY AND WELLNESS CORP	102,405
KINECTIV SPORT AND HEALTH	527,643
KINEMATICS SPORTS MEDICINE AND REHAB INC	433,014
KINETIC ENERGY HEALTHCARE & WELLNESS	304,982
KINETIC EVOLUTION LTD	285,075
KINETIX MEDICINE INC	26,081
KINEXIONS HEALTH INC	26,298
KING GEORGE PHYSIOTHERAPIST AND REHAB	231,581
KING INSURANCE SERVICES (2015) LTD	145,036
KINITRO PHYSIOTHERAPY AND SPORTS CLINIC	396,086
KINNECTED HEALTH AND REHABILITATION INC	29,024
KIRBY INSURANCE AGENCIES LTD	1,322,388
KIRKWOOD MANAGEMENT SERVICES (VANC)	154,367
KIRMAC COLLISION & AUTOGLASS ABBOTSFORD	5,579,777
KIRMAC COLLISION & AUTOGLASS CHILLIWACK	2,773,686
KIRMAC COLLISION & AUTOGLASS COQUITLAM	3,274,077
KIRMAC COLLISION & AUTOGLASS EDMONDS	2,923,043
KIRMAC COLLISION & AUTOGLASS KAMLOOPS	2,310,238
KIRMAC COLLISION & AUTOGLASS KELOWNA	1,559,544
KIRMAC COLLISION & AUTOGLASS LANGLEY	4,606,077
KIRMAC COLLISION & AUTOGLASS MR-227 ST	3,213,733
KIRMAC COLLISION & AUTOGLASS MR-DEWDNEY	2,400,921
KIRMAC COLLISION & AUTOGLASS NEW WEST	3,731,051
KIRMAC COLLISION & AUTOGLASS NEWTON	6,181,667
KIRMAC COLLISION & AUTOGLASS NORTH RICH	4,210,290
KIRMAC COLLISION & AUTOGLASS NORTH VANC	3,166,950
KIRMAC COLLISION & AUTOGLASS PORT COQ	4,845,952
KIRMAC COLLISION & AUTOGLASS RIDGE MEADOW	2,976,599
KIRMAC COLLISION & AUTOGLASS SCHOOLHOUSE	4,007,195
KIRMAC COLLISION & AUTOGLASS SOUTH RICH	3,049,519
KIRMAC COLLISION & AUTOGLASS VANC-1ST AVE	4,714,521
KIRMAC COLLISION & AUTOGLASS VANC-MARINE	5,524,267
KIRMAC COLLISION & AUTOGLASS VERNON	2,283,968
KIRMAC COLLISION & AUTOGLASS WALNUT GROVE	2,527,939
KIRMAC COLLISON & AUTOGLASS LANGLEY FRSER	4,413,988
KITIMAT INSURANCE SERVICES LTD	244,034
KITSILANO PHYSIOTHERAPY CLINIC	153,009
KK OCCUPATIONAL THERAPY SERVICES	26,257
KKBL NO 348 VENTURES LTD	863,851
KLIMKO INSURANCE BROKERS LTD	563,858
K-LINE TRAILERS LTD	618,062
KMB AUTOBODY	489,499
KNIGHT EASTON TURNER & ASSOCIATES	102,173
KNIGHT SIGNS (PACIFIC SIGN GROUP INC)	146,025
KOA ACUPUNCTURE AND WELLNESS INC	36,024
KOCHHAR SARTHAK DR	52,185
KOCUREK PATRICIA	27,735
KOKANEE PHYSIO & SPORTS MEDICINE CLINIC	56,789
KOLE DAVID DR CHIROPRACTIC CORPORATION	46,992
KOMAR TOWING (KOMAR ENTERPRISES LTD)	25,439
KONICA MINOLTA BUSINESS SOLUTIONS CANADA	1,070,070
KOOL COUNTRY AUTO PARTS	61,618
KOOTENAY CAR CARE INC	1,537,566
KOOTENAY COLUMBIA HOME MEDICAL EQUIPMENT	232,901
KOOTENAY GLASS & MIRROR LTD	195,399
KOOTENAY HEALTH SERVICES INC	237,789
KOOTENAY INS SERVICES LTD DBA MCBAIN	712,512
KOOTENAY INSURANCE SERVICES LTD	2,438,750

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
KOOTENAY INTEGRATED (CASTLEGAR CHIRO)	114,688
KOOTENAY LAW CORPORATION	130,926
KOOTENAY THERAPY CENTRE	161,156
KOREAN ACUPUNCTURE AND WELLNESS CLINIC	71,638
KOREAN KYUNG HEE ACUPUNCTURE INC	38,414
KOREAN REINSURANCE (KOREA)	64,001
KORN FERRY CA LTD	31,134
KORVA WORLD CLASS COLLISION LTD	4,052,522
KOVACS AND NORELL	2,152,842
KPMG LLP	311,360
KP'S AUTO BODY SHOP (PKP ENTERPRISES INC)	1,246,063
KRELL WELLNESS CENTER (PG-SOUTHRIDGE)	99,230
KRG INSURANCE BROKERS (WESTERN) INC	385,756
KRUGER NEURO-REHABILITATION INC	65,775
KTS TRUCK REPAIR LTD	68,498
KUEHNE REAL ESTATE CANADA LTD	400,710
KURTZKIS STELLA MELINA	62,114
KUSIC AND KUSIC LTD	813,761
KWICK HEAVY TOWING	50,441
KWICK TOWING INC	154,424
KYI REHABILITATION INC	149,568
KYLA KLEANING AND CONTRACTING LTD	32,548
L C U INSURANCE AGENCIES LTD	750,520
LADNER INSURANCE SERVICES INC	223,225
LADNER VILLAGE PHYSIOTHERAPY INC	141,130
LAIRD WHEATON CHEVROLET BUICK GMC	2,522,560
LAKE CITY COLLISION CENTRE	1,914,911
LAKE CITY GLASS LTD	50,055
LAKE CITY TOWING	46,403
LAKESHORE PHYSIOTHERAPY	67,222
LAKESIDE HEARING LTD (KELOWNA)	35,445
LAKESIDE PHYSIO & SPORTS INJURY CLINIC	69,170
LAKETOWN LAW (DAVID P YEREMA LAW CORP)	583,406
LAM BRIAN OT	63,372
LAM LEGAL TRIAL LAWYERS	1,052,963
LAMBERT LAW (WM RORY LAMBERT LAW CORP)	223,404
LANCASTER MOBILITY LTD	80,227
LANDMARK INSURANCE SERVICES LTD	459,896
LANDMARK WELLNESS INC	97,146
LANGFAB FABRICATORS LTD	139,030
LANGFAB MANUFACTURING NORTH	50,215
LANGFORD PHYSIO & MEDICAL ACUPUNCTURE LTD	43,351
LANGLEY ACUPUNCTURE CLINIC	34,562
LANGLEY FAMILY CHIROPRACTIC INC	53,421
LANGLEY HYUNDAI (LANGLEY MOTOR SPORT)	83,038
LANGLEY PAIN RELIEF ACUPUNCTURE	61,423
LANGLEY PHYSIOTHERAPIST CORPORATION	414,109
LANGLEY TOYOTA	48,103
LANMON TCM AND MASSAGE THERAPY INC	45,991
LANSDOWNE PHYSIOTHERAPY CLINIC	124,654
LANTZVILLE WELLNESS CENTRE	78,894
LASER HEALTH SOLUTIONS CHIROPRACTIC CORP	47,486
LAT MULTILINGUAL TRANSLATION & MARKETING	36,525
LAUNCH REHAB BROADMOOR INC	593,371
LAUNCH REHAB COQUITLAM INC	167,592
LAUNCH REHAB INC (NEW WESTMINSTER)	329,363
LAUNCH REHAB LOUGHEED INC	41,114
LAUNCH REHAB NORTH BURNABY	539,065
LAVANCO BUILDING MAINTENANCE LTD	217,308
LAW AND CHAU PHYSIOTHERAPIST CORPORATION	49,566
LAWSON LUNDELL	176,837
LAZAR SUSAN FAYE DR INC	41,656
LCY WELLNESS CLINIC LTD	130,617
LE PAGE JUDY	34,618
LEADING EDGE GLASS LTD	762,045
LEADING EDGE PHYSIOTHERAPY LANDMARK	124,376
LEADING HEALTH PHYSIO & SPORTS CLINIC INC	145,933
LEE CLAUDIA	57,466
LEE MIN TCM HERB AND ACUPUNCTURE CLINIC	26,006
LEE'S AUTOPRIDE COLLISION LTD	32,750
LEE'S PHYSIOTHERAPY	382,527
LEGACIES HEALTH CENTRE (BURNABY)	338,809
LEGACIES HEALTH CENTRE (NORDEL WAY)	900,406
LEGACIES HEALTH CENTRE (NORTH VANCOUVER)	110,947
LEGACIES HEALTH CENTRE (SURREY)	514,352
LEGACY BUILT LTD	42,119
LEGEAR PELLING INSURANCE AGENCIES LTD	904,440
LEGEND PHYSIO AND REHAB CLINIC LTD	290,700
LEGEND PHYSIOTHERAPY AND WELLNESS	1,357,333
LEI'S TOTAL CARE CLINIC	48,349
LEISURELAND RV CENTRE INC	102,618
LEN'S PERFORMANCE AND CYCLE	26,205
LES LOGICIELS MOZZAIK365 CANADA INC	78,400
LES SCHULTZ AUTOBODY AND GLASS	1,066,064
LESLIE OLIVER DR	110,576
LESYENO WELLNESS CENTER LTD	52,806
LET'S HEAL HEALTH AND WELLNESS CENTRE	66,547
LEVITT-SAFETY LTD	160,278
LEWIS MOTOR SALES NORTH BAY INC	64,270
LEXISNEXIS CANADA INC	96,860
LEYEN JENNIFER	133,560
LF TRUCK CENTRE	44,482
LIFE AND MOTION CHIROPRACTIC AND WELLNESS	39,961
LIFE BALANCE WELLNESS LTD	312,464
LIFE FLIGHT INTERNATIONAL	146,322
LIFE FLIGHT NETWORK	185,854
LIFE FORCE CHIRO PLUS WELLNESS GROUP INC	28,338
LIFEMARK HARVEY AVENUE (KELOWNA)	366,701
LIFEMARK HEALTH CORP (LANGLEY)	134,140
LIFEMARK PHYSIOTHERAPY HAZELWOOD	241,197
LIFEMARK PHYSIOTHERAPY KAMLOOPS	129,187
LIFEMARK PHYSIOTHERAPY SQUAMISH	106,347
LIFEMARK PHYSIOTHERAPY SURREY-104 AVE	213,422
LIFEMARK PHYSIOTHERAPY SURREY-NORDEL	150,128
LIFEMARK PHYSIOTHERAPY VIEW ROYAL	64,178
LIFEMARK PHYSIOTHERAPY WEST KELOWNA	223,330

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
LIFEMARK SPORT MEDICINE (RICHMOND)	456,991
LIFEMARK SPORTS MEDICINE (KELOWNA)	210,769
LIFESUPPORT AIR MEDICAL SERVICES INC	75,700
LIFEWORKS FAMILY CHIROPRACTIC	104,562
LIFT PERFORMANCE & REHABILITATION CLINIC	188,963
LIGHTHOUSE HEALTH CHIROPRACTIC CLINIC LTD	81,595
LIGHTHOUSE TRAUMA COUNSELLING (VANCOUVER)	79,887
LILLOOET AUTOBODY TOWING AND SALVAGE LTD	75,291
LILLOOET GLASS AND TIRE LTD	135,654
LIMAS AUTOBODY AND GLASS LTD	4,887,305
LIMELIGHT PHYSIOTHERAPY	119,506
LIMELIGHT WELLNESS CENTER LTD	87,904
LIMITLESS OT SOLUTIONS INC	31,426
LIND JENSEN SULLIVAN AND PETERSON	60,531
LINDSAY HART LLP	50,401
LINK INSURANCE SERVICES LTD	1,435,092
LINK REHAB INC (BURNABY)	339,907
LINKEDIN CORPORATION	419,249
LITTLE VALLEY RESTORATIONS LTD	3,206,318
LIVE WELL PHYSIOTHERAPY	306,211
LIVING BRIDGES THERAPY COLLECTIVE	27,481
LIVING LINE OT (THE)	50,346
LIVINKER CLEANING SOLUTIONS INC	33,959
LLOYD'S UNDERWRITER SYNDICATE NO 0623	103,767
LLOYD'S UNDERWRITER SYNDICATE NO 1969	187,554
LLOYD'S UNDERWRITER SYNDICATE NO 2623	125,065
LLOYD'S UNDERWRITER SYNDICATE NO 4711	350,301
LM PHYSIOTHERAPY INC	147,287
LOCAL HEALTH AND CORPORATE WELLNESS INC	57,785
LOCAL MOTION THERAPY (INICIO WELLNESS)	40,915
LOCUS HEALTH CENTRE INC	147,071
LOGIC REHAB LTD	346,222
LONDON DRUGS	33,966
LONG LAKE SPORTS & ORTHO (RUTHERFORD RD)	131,088
LONG LAKE SPORTS & ORTHOPAEDIC (THIRD ST)	47,967
LONG VIEW SYSTEMS CORPORATION	7,033,745
LONSDALE & 19TH MEDICAL CLINIC	35,406
LOONG WELLNESS INC	53,186
LORD OF FLOORS INC	31,250
LOUGHEED HYUNDAI (LIKANDA HOLDINGS LTD)	42,046
LOUGHEED PHYSIOTHERAPIST CORP	27,127
LOVE THIS THERAPY INC	32,004
LOVETT WESTMACOTT	46,272
LPR COUNSELLING	99,626
LS LIFE SKILLS THERAPY SERVICES (LANGLEY)	1,510,197
LS LIFE SKILLS THERAPY SERVICES (SURREY)	248,046
LUKE AND THERESA'S NATURAL THERAPY CLINIC	28,149
LUKE CHANG PHYSIOTHERAPIST CORP	92,044
LUMA VITA COUNSELLING INC	36,543
LUXIA COUNSELLING (FIKA REHAB)	40,696
LY CHIROPRACTIC INC	27,449
LY OCCUPATIONAL THERAPY SERVICES	41,715
LYNN VALLEY ORTHOPAEDIC & SPORTS PHYSIO	237,942
LYONS AUTO BODY LTD	29,041
LYONS LANDSCAPING LTD	72,645
M AND M HEALTH CLINIC INC	184,990
M AND S TRAILER REPAIR	25,377
M B COLLISION RICHMOND INC	14,558,654
M G COLLISION REPAIRS LTD	2,057,996
M3 COLLISION COMPANY LIMITED	261,585
MAACO COLLISION REPAIR (AIRDRIE)	25,315
MAACO COLLISION REPAIR (KELOWNA)	1,350,610
MACAMEAU TOWING	400,692
MACCABEE TANKS LTD	1,121,839
MACDONALD BOYLE & JEFFERY	74,629
MACDONALD'S HOME HEALTH CARE	1,034,702
MACDONALD'S PRESCRIPTIONS LTD	86,897
MACFARLANE INSURANCE AGENCIES LTD	244,449
MACKENZIE CHIROPRACTIC ASSOCIATES INC	40,405
MACKOFF MOHAMED (LESLIE MACKOFF LAW CORP)	2,937,602
MACLEAN CHIROPRACTIC AND MASSAGE	29,529
MAD BODIES	151,541
MAGETA PHYSICAL THERAPY CLINIC LTD	148,393
MAGNUM TRAILER AND EQUIPMENT ULC	1,512,724
MAID TO CLEEN INC	81,978
MAIN CARE PHYSIOTHERAPY INC	147,708
MAIN STREET INSURANCE SERVICES LTD	218,952
MAIN YAN PHYSIOTHERAPY	78,783
MAINLAND AUTOMOTIVE COLLISION (RICHMOND)	1,605,773
MAINLAND AUTOMOTIVE COLLISION (VANCOUVER)	5,170,674
MAINLAND FORD LTD	2,640,509
MAINLAND GLASS INC	49,679
MAINLAND MASSAGE THERAPY BURNABY LTD	103,651
MALIBU COLLISION (ROADKNIGHT HOLDINGS)	3,166,568
MANBIR SANDHU PHYSIOTHERAPIST CORPORATION	97,814
MANGAT JASPREET PAUL SING	63,254
MANGO MEDICAL CLINIC	46,375
MANHAS COQUITLAM HOLDINGS LTD	309,366
MANN JOTINDER SINGH DR	38,787
MANN RAJ DR	39,302
MANN VIJAYDEEP	32,105
MANN WELLNESS INC	223,793
MANNING COLLISION REPAIR LTD 1989	26,555
MANOR INSURANCE SERVICES LTD	441,727
MAPLE AUTO GLASS & UPHOLSTERY INC	491,102
MAPLE RIDGE PHYSIOTHERAPY & PAIN CLINIC	400,536
MAPLE TOWING CORP	36,395
MAPLELEAF INSURANCE SERVICES LTD	253,087
MAPLELEAF REHAB LTD	38,281
MAPLELIFE PHYSIOTHERAPY AND WELLNESS	221,078
MARANELLO AUTO REFINISHING LTD	45,181
MARCHANT HEALTH	27,864
MARCUS WARTAK REGISTERED MASSAGE THERAPY	57,834
MARINE DRIVE COLLISION LTD	2,086,792
MARIO'S TOWING LTD (HOPE)	1,069,847
MARIO'S TOWING LTD (KAMLOOPS)	1,033,737

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
MARIO'S TOWING LTD (KELOWNA)	1,918,691
MARIO'S TOWING LTD (MERRITT)	523,191
MARIO'S TOWING LTD (PRINCETON)	264,582
MARIO'S TOWING LTD (REVELSTOKE)	909,599
MARK SLATER CHIROPRACTIC CORP	44,063
MARK TWEEDY MEDIATION AND ARBITRATION	122,361
MARK'S AUTO BODY LTD	3,351,463
MARKS LEQUIPEUR	61,930
MARPOLE CHIROPRACTIC CLINIC	40,495
MARPOLE PHYSIOTHERAPY	109,054
MARSH CANADA LIMITED	704,483
MARY PHYSIOTHERAPY CLINIC	63,190
MASKALL'S COLLISION AND GLASS INC	828,576
MASRI BASSAM A DR INC	57,645
MASSE ANDREA	159,664
MASTER AUTOBODY	948,691
MASTER CARE JANITORIAL & FACILITY SERVICE	98,719
MASTER TOUCH AUTOBODY SERVICE LTD	789,663
MASTERGLASS AUTOGLASS LTD (KELOWNA)	1,609,687
MASTERGLASS AUTOGLASS LTD (PENTICTON)	390,708
MASTERGLASS AUTOGLASS LTD (WEST KELOWNA)	440,018
MASTERMIND BRAIN OPTIMIZATION	31,659
MATHESON DEIDRE	51,849
MATRIX REHABILITATION CORPORATION	111,187
MATSON DRISCOLL AND DAMICO LTD	509,741
MAUDIE PHYSIOTHERAPIST CORPORATION	48,342
MAXCARE WELLNESS CENTER LTD	103,940
MAXHEALTH CHIROPRACTIC CLINIC	52,722
MAXIMUM COLLISION LTD	5,784,435
MAXUM AUTOMOTIVE REFINISHING LTD	1,836,605
MAXXAM INSURANCE SERVICES (BURNABY) LTD	5,105,118
MAXXAM INSURANCE SERVICES (KELOWNA) LTD	932,888
MAXXAM INSURANCE SERVICES (NANAIMO) LTD	1,248,642
MAXXAM INSURANCE SERVICES (PENTICTON) LTD	1,188,057
MAXXAM INSURANCE SERVICES INC	3,187,890
MAYER LLP	72,806
MAYNE AUTO GLASS	211,733
MBS INTEGRATED MEDICINE AND WELLNESS	35,578
MCAULEY CLAIMS SERVICES LTD	26,294
MCCALLUM PHYSIOTHERAPY	369,800
MCCANN SHAWN C DR INC	29,689
MCCARTHY TETRAULT LLP	121,700
MCCONNAN BION O'CONNOR & PETERSON	467,357
MCDONALD & COMPANY	833,462
MCKELVEY STEWART	27,245
MCL SOLUTIONS CONSULTING SERVICES INC	366,239
MCLEOD ROSS LITIGATION LAWYERS	97,695
MCQUARRIE HUNTER LLP	283,082
MD AUTO GLASS (MAX DREAM INC)	281,423
MEA FORENSIC ENGINEERS & SCIENTISTS LTD	1,823,082
MEADOWFAIR PHYSIO & SPORTS INJURY CLINIC	366,000
MEADOWLIFE PHYSIO AND HEALTH CLINIC	138,274
MEADOWRIDGE COLLISION LTD	3,498,918
MEAD-WESCOTT LARISSA	40,241
MECHAM SALES AND SERVICE 1978 LTD	35,542
MEDI VAN CANADA INC	31,876
MEDIA EXPERTS IPG INC	90,668
MEDICAL ARTS CENTRE	31,343
MEDICAL SERVICES PLAN	2,494,619
MEDICHAIR NORTHERN BC	184,198
MEDSTAR SPORT PHYSIO AND HEALTH	159,029
MEGA ASSISTANCE SERVICES INC	148,131
MEIKLE LAURA	34,344
MELODY MARTIN LAW CORPORATION	2,593,991
MELTWATER NEWS CANADA INC	240,666
MENAKI REHAB	67,100
MEND BODYWORKS LTD	188,949
MEND MOBILE HEALTH LTD	136,222
MERCEDES-BENZ BOUNDARY	137,598
MERCEDES-BENZ NORTH VANCOUVER	5,330,412
MERCEDES-BENZ RICHMOND	94,364
MERCEDES-BENZ SURREY	42,796
MERCEDES-BENZ VANCOUVER	67,382
MERCURY ADJUSTERS INC	607,846
MERCY MEDICAL CENTER REDDING	75,952
MERIDIAN INSURANCE AGENCIES LTD	639,368
MERIDIAN LAW CORPORATION	8,165,885
MERIDIAN REHAB CONSULTING (KAMLOOPS)	74,764
MERIDIAN REHAB CONSULTING (KELOWNA)	279,951
MERIDIAN REHAB CONSULTING (PENTICTON)	224,984
MERIDIAN REHAB CONSULTING (VANCOUVER)	161,225
MERIDIAN REHAB CONSULTING (VERNON)	347,050
MERIDIAN RV MFG LTD	303,786
MERRITT PERSISTENCE TRAINING CENTRE	29,007
MERVYN'S THE BODY SHOP (1994) LTD	5,644,043
METRO COUNSELLING THERAPY SERVICES	136,754
METRO HEALTHCARE	51,469
METRO MOTORS LTD	2,998,488
METRO THERAPEUTICS MASSAGE THERAPIST CORP	37,942
METROPOLITAN INSURANCE BROKERS LTD	397,541
METROTOWN ACTIVE HEALTH (BURNABY)	176,978
METROTOWN FAMILY CHIROPRACTIC	125,752
METROTOWN INSURANCE SERVICES INC	320,916
METROTOWN MITSUBISHI (DEER LAKE SALES)	93,114
METROTOWN ORTHOPEDIC AND SPORTS PHYSIO	337,462
MICHAEL AHMADI LAW CORPORATION	156,640
MICHAEL O'MEARA LAW CORPORATION	79,164
MICHEL DRAPEAU LAW OFFICE	43,964
MICRO FOCUS SOFTWARE SOLUTIONS CANADA	286,651
MICROSERVE BUSINESS COMPUTER	4,661,726
MICROSOFT CANADA INC	9,742,607
MID ISLAND TOWING & TRANSPORT LTD	887,464
MID VALLEY (OKANAGAN) INS AGENCIES LTD	288,105
MID VALLEY INSURANCE AGENCIES LTD	5,951,860
MIDAS AUTO SERVICE (SURREY-KING GEORGE)	31,973
MIDAS AUTO SERVICE (VANCOUVER-KINGSWAY)	26,944

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
MID-ISLAND AUTO COLLISION LTD	2,365,561
MIDTOWN RV LTD	102,087
MIDVAN COLLISION (MID VAN MOTORS LTD)	1,075,370
MIKE'S AUTOMOTIVE SERVICES (M F WADMAN'S)	1,235,138
MILE AUTO INC	214,919
MILE ZERO MOTORSPORTS LTD	47,292
MILL BAY TOWING AND RECOVERY LTD	126,532
MILLENNIAL ACUPUNCTURE AND HERBS CLINIC	43,296
MINCIELI BODY MECHANICS	41,649
MIND BODY SPINE LTD	52,539
MING YI TANG TCM LTD	54,769
MINI RICHMOND (MTK AUTO WEST LTD)	307,325
MINISTER OF FINANCE	115,074
MINISTER OF FINANCE - BC MAIL PLUS	662,455
MINISTER OF FINANCE - CITIZEN'S SERVICES	333,583
MINISTER OF FINANCE - CLIMATE ACTION	204,592
MINISTER OF FINANCE - CLOUD BC	154,440
MINISTER OF FINANCE - EMPLOYER HEALTH TAX	10,437,725
MINISTER OF FINANCE - FINANCE & ADMIN	626,186
MINISTER OF FINANCE - GEOBC	104,738
MINISTER OF FINANCE - PUBLIC SAFETY	26,663,944
MINISTER OF FINANCE - SERVICE BC	476,128
MINISTER OF FINANCE - TECH SOLUTIONS	460,658
MINISTER OF FINANCE-TRANSPORTATION	2,372,332
MINISTRY OF FINANCE AMBULANCE SERVICES	2,570,450
MINISTRY OF HEALTH	70,695
MINOO CARES (AMACO ENTERPRISES LTD)	52,838
MINORU TRUCK BODIES LTD	132,162
MINT AUTO BODY LTD	2,218,506
MINT PDR AND GLASS LTD	79,330
MINUTEMAN PRESS	40,993
MISS MILLY HOUSE CLEANING SERVICES 2005	61,694
MISSION ACUPUNCTURE AND HERB CLINIC	32,470
MISTER AUTO GLASS (100 MILE HOUSE)	223,395
MISTER OTTO GLASS (WILLIAMS LAKE)	311,775
MITCHELL AND MITCHELL PLLC	167,716
MITCHELL INTERNATIONAL INC	1,315,469
MITCHELL PRESS LTD	332,031
MITCHELL'S TOWING LTD (NORTH VANC)	877,711
MITCHELL'S TOWING LTD (SQUAMISH)	268,215
MITEK FINE AUTO INC	33,962
MITRATECH HOLDINGS CANADA INC	168,555
MIYOUNG CHO COUNSELLING & TRAUMA THERAPY	43,926
MJ PHYSIO	191,898
MJA AUTOBODY LTD	796,146
MK AUTO BODY	49,445
MMBC RECYCLING INC	228,007
MMM MEDIATIONS	129,255
MNP DIGITAL INC	90,720
MOBILE HOME CARE INC	46,674
MOBILITY RX INC	69,274
MODERN AUTO BODY LTD	40,137
MODERN DAY HOME HEALTH CARE LTD	38,095
MODULAR HEALTH CARE LTD	275,713
MODWELL MASSAGE THERAPY INC	144,037
MOLLY MAID KELOWNA	25,069
MOMENTUM THERAPEUTICS	125,393
MONASHEE AUTO BODY (1979) LTD	2,037,963
MONTROSE PHYSIOTHERAPY AND HEALTH CLINIC	47,843
MONUMENT HEALTH AND PHYSIOTHERAPY INC	71,388
MORELLI CHERTKOW LLP	1,419,858
MORGAN CREEK LAW	3,828,062
MORGAN CREEK SENIORS COMMUNITY	50,289
MORGAN CROSSING SPORTS MED CLINIC LTD	129,128
MORGAN DAVID W DR INC	172,410
MORGAN'S GLASS CO LTD	114,654
MORITA AUTO BODY SERVICES LTD	749,580
MORLOG CHIROPRACTIC INC	128,577
MORREY AUTO BODY AND GLASS	5,916,687
MORREY MAZDA OF THE NORTHSHORE	27,018
MORROW WILLNAUER CHURCH LLC	31,327
MOSAIC INTERPRETATION SERVICES	30,408
MOTION LAB (THE) - RICHMOND	284,137
MOTION LAB (THE) - SURREY	368,897
MOTION PHYSIO & WELLNESS	75,751
MOTION PRO HEALTH & WELLNESS (BURNABY)	336,060
MOTION SPECIALTIES (BURNABY)	57,750
MOTION SPECIALTIES (NANAIMO)	137,453
MOTION SPECIALTIES (VICTORIA)	39,526
MOTION TERRACE	87,110
MOTION TORONTO	42,252
MOTIONWORX PHYSIOTHERAPY	106,338
MOTIVA PHYSIOTHERAPY STUDIO	103,948
MOTIVATED HEALTH AND PERFORMANCE	116,907
MOTORISE DESLANDES	26,386
MOTORWAY TRUCK & TRAILER REPAIR LTD	54,156
MOUNTAIN GLASS AND MIRROR	491,179
MOUNTAIN HEALTH & PERFORMANCE	25,690
MOUNTAIN HIGHWAY MEDICAL CLINIC LTD	33,719
MOUNTAIN HWY COLLISION LTD	1,861,805
MOUNTAINVIEW HARLEY DAVIDSON	77,104
MOUNTAINVIEW HEALTH & WELLNESS (NEW WEST)	440,801
MOUNTAINVIEW HEALTH & WELLNESS (SURREY)	62,974
MOUNTAINVIEW INSURANCE SERVICES LTD	850,722
MOUNTAINVIEW KINESIOLOGY LTD	169,744
MOUNTAINVIEW MOTORSPORTS	45,274
MOUNTAINVIEW MOVEMENT INC (MAIN ST)	29,432
MOUNTAINVIEW TEAM	104,071
MOUNTVIEW MASSAGE THERAPY AND WELLNESS	46,556
MOVE HEALTH AND WELLNESS (KING GEORGE)	97,226
MOVE HEALTH AND WELLNESS INC (137A ST)	341,200
MOVE HEALTH AND WELLNESS INC (96 AVE)	73,009
MOVE RX PERFORMANCE AND WELLNESS INC	27,021
MOVE TO MOTION (BHUVDEEP ATWAL PHYSIO)	634,281
MOVEMENT RE-CREATED	30,393
MOVEMENT ROOM PERFORMANCE AND REHAB INC	391,209

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
MOVEO SPORT & REHAB CENTRE INC (LANGLEY)	101,451
MOVEO SPORT & REHAB CENTRE INC (N VANC)	183,122
MOVES YOU PHYSIOTHERAPY	115,864
MOXA LADY HEALTH AND WELLNESS	36,588
MRUS MASSAGE THERAPY	29,505
MS AMLIN AG (BERMUDA BRANCH)	112,002
MS MOTORSPORTS LTD	1,344,520
MSA 24 7 TOWING CALGARY LTD	49,207
MSA 24/7 TOWING LTD	210,117
MSA FORD SALES LTD	26,543
MSG GLOBAL SOLUTIONS CANADA INC	370,196
MSK HEALTH AND PERFORMANCE (BURNABY)	112,674
MSK HEALTH AND PERFORMANCE (VANCOUVER)	145,034
MT 7 AUTOBODY	795,147
MT LEHMAN PHYSIOTHERAPY	95,206
MTTM AUTO GROUP LTD	1,762,228
MULTIGRAPHICS LTD	27,859
MULTIPLE INSURANCE SERVICES (2012) INC	569,516
MULTIPLE INSURANCE SERVICES INC	1,116,696
MUNDIE'S TOWING STORAGE & SERVICE (1976)	2,183,642
MUNICH REINSURANCE COMPANY OF CANADA	528,834
MUNICIPAL DISTRICT OF BIGHORN NO 8	26,771
MURCHINSON THOMSON AND CLARKE LLP	566,258
MURRAY AUTO GROUP WHITE ROCK LTD	132,017
MURRAY BUICK GMC PENTICTON	146,706
MURRAY CHEV OLDS PONTIAC BUICK GMC FSJ	44,394
MURRAY CHEVROLET BUICK GMC MERRITT	73,772
MURRAY HONDA CHILLIWACK	55,131
MURRAY JAMIESON	2,080,010
MURRAY PONTIAC BUICK GMC ABBOTSFORD	53,485
MURRAY RESTORATIONS LTD	487,249
MURRAYVILLE FAMILY PRACTICE	37,545
MURRAYVILLE HEALTH AND WELLNESS	54,594
MURRICK INSURANCE SERVICES (CAMBIE) LTD	496,320
MURRICK INSURANCE SERVICES (DELTA) LTD	800,652
MURRICK INSURANCE SERVICES (DOWNTOWN) LTD	990,878
MURRICK INSURANCE SERVICES (KILLARNEY)LTD	708,997
MURRICK INSURANCE SERVICES (LANGLEY) LTD	1,177,611
MURRICK INSURANCE SERVICES (WEST END) LTD	640,315
MVMNT CHIROPRACTIC AND WELLNESS	110,780
MW MOTOR WERKE INC	25,955
MY REST HEALTH STUDIO	36,341
MYODETOX CHINATOWN	42,932
MYODETOX FRASER	119,497
MYODETOX KITSILANO	77,523
MYODETOX MAIN	142,209
MYODETOX NORTH SHORE	55,667
MYODETOX OAK	90,916
MYODETOX RICHMOND	89,936
N ANAND PHYSICAL THERAPIST HEALTH CORP	66,771
NABAVI SEYED JAMALEDDIN	35,565
NADIA NEELY COUNSELLING	25,988
NAHAL ANAND	28,150
NAHANNI TRUCK & TRAILER REPAIR LTD	32,991
NAKUSP GLASS LTD	58,664
NANAIMO AUTOBODY AND GLASS LTD	807,655
NANAIMO CHRYSLER DODGE JEEP RAM LTD	31,588
NANAIMO HONDA CARS (GRAEMOND HOLDINGS)	39,198
NANAIMO REALTY (NANAIMO) LTD	856,875
NANAIMO TOYOTA (EAVES MOTOR SALES LTD)	40,364
NANUQ LAW CORPORATION	45,444
NAOSU WELLNESS CO	625,639
NAPP ENTERPRISES LTD	35,563
NATIONAL CAR & TRUCK RENTALS (HALT HLDGS)	153,561
NATIONAL INDOOR RV CENTERS (LAS VEGAS)	49,438
NATIONAL INDOOR RV CENTERS (SURPRISE)	40,032
NATIONAL SEATING & MOBILITY (ABBOTS)	25,378
NATIONAL SEATING & MOBILITY (KELOWNA)	215,089
NATIONAL SEATING & MOBILITY (NANAIMO)	57,387
NATIONAL SEATING & MOBILITY (PORT COQ)	33,621
NATIONAL SEATING & MOBILITY (PR GEORGE)	280,282
NATIONAL SEATING & MOBILITY (SURREY)	27,086
NATIONAL SEATING & MOBILITY (VANCOUVER)	25,941
NATIONWIDE INSURANCE AGENCY (2018) LTD	388,097
NATURAL & ORGANIC LIFESTYLES INC	106,224
NAVACORD INSURANCE SERVICES BC	57,647,176
NAVARRO PHYSIOTHERAPY INC	40,210
NC RON'S TOWING (ACE AUTO WRECKING LTD)	743,321
NEAR BY AUTO COLLISION CENTRE	34,108
NEIGHBOURHOOD AUTO BODY LTD	4,394,107
NEIGHBOURHOOD AUTO GLASS & UPHOLSTERY	431,972
NELSON CHIROPRACTIC INC	33,578
NELSON CHRYSLER	1,508,704
NELSON MULLINS RILEY AND SCARB	102,302
NELSON'S GLASS LTD	623,955
NENO'S PAINT & BODY LTD	1,159,951
NEU MOVEMENT WELLNESS INC (VERNON)	80,029
NEU MOVEMENT WELLNESS KELOWNA (KANE RD)	55,341
NEU MOVEMENT WELLNESS KELOWNA (PANDOSY)	54,918
NEURO ZONE PHYSIOTHERAPY	52,896
NEURO-ABILITY REHABILITATION SERVICES	44,061
NEUROMOTION PHYSIO & REHAB (SURREY)	285,974
NEUROMOTION PHYSIO & REHAB (VIC)	138,373
NEUROPEAK PHYSIOTHERAPY & PERFORMANCE	260,416
NEUROPYSCHOLOLGICAL SERVICES OF NEW MEX	28,236
NEW BILLA AUTOBODY 2008 LTD	3,231,192
NEW DATA INVESTIGATIONS INC	291,951
NEW DIAMOND INSURANCE SERVICES LTD	265,625
NEW ENGLAND ORAL & COSMETIC FACIAL SURG	71,068
NEW HOPE CHIROPRACTIC CENTRE INC	27,474
NEW KALSI TRUCK TRAILER COLL & REPAIR	31,743
NEW LIGHT PHYSIOTHERAPY CLINIC	159,153
NEW LOOK AUTOBODY LTD	2,164,749
NEW PLANET COLLISION LTD	1,318,863
NEW PROFESSION SVA COLLISION LTD	2,948,720
NEW WEST AUTO METAL INC	2,303,757

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
NEW WEST COLLISION INC	2,435,192
NEW WEST PHYSIO	149,028
NEW WEST REPORTING SERVICES	52,889
NEW WEST SPORTS MEDICINE INC	83,700
NEW WEST TRUCK CENTRES (CALGARY 5925)	251,524
NEW WEST TRUCK CENTRES (CALGARY 6533)	42,364
NEW WORLD INSURANCE SERVICES LIMITED	499,526
NEWLEAF TOTAL WELLNESS CENTRE 2022 LTD	481,783
NEWPOINT INSURANCE SERVICES INC	1,681,356
NEWTON COURT CHIROPRACTIC LTD	92,984
NEWTON WHALLEY HIWAY TAXI LTD	54,054
NEXT ATHLETIX AND AESTHETIX	62,469
NGUYEN HUY NHAT	70,379
NGUYEN NAM PHUONG JULIE DR INC	25,033
NICHOLS ENVIRONMENTAL (CANADA) LTD	1,087,109
NICK'S AUTO BODY LTD	2,037,544
NICOLAS BOUCHARD COUNSELLING SERVICES	32,383
NIJJAR PHYSIOTHERAPIST CORP	50,106
NISSAN OF NANAIMO	36,179
NMSP ITF PR GUILDFORD LP	2,634,391
NMSP ITF PR QUEENS COURT LP	568,587
NO 1 AUTOBODY LTD	4,041,157
NO 1 COLLISION (1993) INC (LOUGHEED HWY)	12,327,867
NO 1 COLLISION (1993) INC (RICHMOND)	17,505,412
NO 1 COLLISION (1993) INC (VANC-3RD AVE)	12,014,654
NO 1 COLLISION (1993) INC (VANC-VERNON)	15,467,943
NO FEAR COUNSELLING CORP	1,375,512
NOBLEPROG CANADA CORP	30,934
NONI HEALTH CORP	183,563
NOON DAY MOON HOLDINGS LTD	141,848
NORBURN MEDICAL CLINIC	40,203
NORDEL PLUS AUTO GLASS LTD	52,008
NORELL CAROL - MEDIATOR	127,850
NORM'S AUTO REFINISHING LTD	2,388,268
NORTH COAST COLLISION LTD	583,060
NORTH DELTA CHIROPRACTIC AND THERAPY INC	96,143
NORTH EASTERN OCCUPATIONAL REHAB	51,817
NORTH ISLAND GLASS 2012 LTD	151,469
NORTH NAKUSP TOWING LTD	29,701
NORTH SHORE LAW LLP	253,199
NORTH SHORE NEUROPSYCHOLOGY	100,814
NORTH SHORE RV CENTRE LTD	28,710
NORTH SHORE SPORTS MEDICINE (BROOKSBANK)	92,509
NORTH SHORE SPORTS MEDICINE (DOLLARTON)	223,327
NORTH SHORE TAXI (1966) LTD	58,833
NORTH SHORE WELLNESS INC	101,587
NORTH STAR MOTORS LTD	70,184
NORTH SURREY CHIROPRACTIC CLINIC	51,891
NORTH VANCOUVER PHYSIO AND SPORTS CLINIC	126,058
NORTH WEST HONDA CENTRE	37,739
NORTHERN BC ORTHOPEDIC SERVICE	71,155
NORTHERN CAPITAL DESIGN & RENOVATION LTD	56,793
NORTHERN GLASS & CONTRACTING	250,364
NORTHERN GLASS AND DOORS LTD	377,411
NORTHERN HEALTH AUTHORITY	662,744
NORTHERN OT SERVICES INC	131,175
NORTHERN SAVINGS INSURANCE SERVICES LTD	1,662,402
NORTHERN TRUST COMPANY CANADA (THE)	43,293,323
NORTHGATE CHEVROLET BUICK GMC	36,204
NORTHLAND CHRYSLER JEEP DODGE	269,758
NORTHLAND HYUNDAI	132,567
NORTHLAND NISSAN (AUTOCANADA)	247,029
NORTHPOINT LEGAL LLP	4,353,332
NORTHVIEW INSURANCE BROKERS INC	486,481
NORTHWAY GLASS INC	308,107
NORTHWEST REHAB GROUP INC	50,393
NORTH-WESTERN SPRINTER GLASS INC	543,609
NOTORIOUS TOWING AND RECOVERY LTD	80,053
NOURBAKHSH AND CHRZASTOWSKA PHYSIO CORP	95,017
NOVA ACTIVE REHAB (RICHMOND)	56,441
NOVA ACTIVE REHAB (SURREY)	63,833
NOVA ACTIVE REHAB (VANCOUVER)	60,382
NOVA PHYSIOTHERAPY	230,220
NOVELTY PHYSIO & WELLNESS CLINIC INC	113,460
NOVO PHYSIO AND HEALTH (ABBOTSFORD)	67,645
NOVO PHYSIO AND HEALTH (LANGLEY 62 AVE)	26,747
NOVO PHYSIO AND HEALTH (LANGLEY 64 AVE)	129,706
NOVOMEDS CLINIC INC	492,275
NOVUS GLASS ALDERGROVE	812,212
NOVUS GLASS NORTH SHORE	843,422
NOVUS GLASS RICHMOND	117,027
NOVUS GLASS SURREY	634,366
NOVUS GLASS VANCOUVER	742,934
NUCOR ENVIRONMENTAL SOLUTIONS LTD	264,275
NUFLEX WELLNESS CARE	94,791
NUGGET GLASS (BSW ENTERPRISES LTD)	81,253
NURSE NEXT DOOR (KELOWNA SPRINGFIELD)	74,495
NUWAY COUNSELLING LIMITED	143,650
NYRC (NORTH YORK REHABILITATION CENTRE)	10,456,765
OAING JONATHAN	25,962
OAKRIDGE ORTHOPAEDIC PHYSIOTHERAPIST CORP	337,889
OAKWEST INSURANCE AGENCIES LTD	270,447
OASIS MISSION PHYSIOTHERAPY	173,144
OASIS WELLNESS (ELEVATION REHAB INC)	280,947
OBAMIYI SAMUEL DR	154,581
OCEAN PARK CHIROPRACTIC INC	31,094
OCEAN PARK FORD SALES LTD	70,293
OCEAN TRAILER (DELTA)	1,216,256
OCEAN TRAILER (MISSION)	27,500
OCEAN TRAILER (ROSSER)	68,978
OCONNOR AND ISAACS PHYSIOTHERPIST CORP	113,240
O'CONNOR RV CENTRE LTD	535,422
ODYSSEY REINSURANCE COMPANY (CANADIAN BR)	981,084
OK CLINICAL THERAPY GROUP (ABBOTSFORD)	69,399
OK REGION TOWING (PENTICTON)	44,585
OKANAGAN CLINICAL COUNSELLING (KELOWNA)	110,583

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
OKANAGAN GLASS LTD	111,603
OKANAGAN HEALTH AND PERFORMANCE INC	90,172
OKANAGAN INTEGRATIVE HEALTH INC	162,454
OKANAGAN PHYSIOTHERAPY INC	43,452
OKANAGAN VALLEY INSURANCE SERVICES LTD	1,326,194
OKANAGAN VISION THERAPY	76,345
OKANAGAN YARD WORKS	25,146
OLIVE PHYSIO & SPORTS INJURY CLINIC	93,012
OLIVE TREE WELLNESS CLINIC LTD	524,832
OLYMPUS TECHNICAL SERVICES INC	35,005
OMEGA AUTOBODY INC	1,231,166
OMICRON INTERIORS LTD	1,443,082
OMINECA GLASS SERVICES 2021 LTD	361,734
ON CALL SERVICE CENTER	390,551
ON IT TOWING AND RECOVERY LTD	39,988
ON LINE COLLISION LTD	5,611,655
ON SET GLASS INC	45,317
ON SIDE RESTORATION	58,020
ON TIME AUTO BODY LTD	210,025
ON TRACK PHYSIOTHERAPY & REHABILITATION	177,871
ONE OAK COUNSELLING	103,981
ONESTOP AUTOGLASS LTD	185,822
ONSITE AUTO GLASS	132,115
ONSITE MSK HOLDINGS CORP	109,051
OPAL PHYSIOTHERAPY AND HEALTH CLINIC	97,120
OPEN TEXT CORPORATION	835,013
OPENROAD LEXUS RICHMOND	36,799
OPENROAD RICHMOND AUTO BODY COQUITLAM	6,543,711
OPENROAD RICHMOND AUTO BODY EXPRESS	3,074,746
OPENROAD RICHMOND AUTO BODY LANGLEY	11,537,090
OPENROAD RICHMOND AUTO BODY PORT COQ	2,780,923
OPENROAD RICHMOND AUTO BODY WHITE ROCK	4,888,260
OPENROAD TOYOTA ABBOTSFORD	37,302
OPENROAD TOYOTA PEACE ARCH	44,476
OPENROAD TOYOTA PORT MOODY	25,655
OPENROAD TOYOTA RICHMOND	91,920
OPERATION RED NOSE	39,925
OPTIMAL CHIROPRACTIC	45,004
OPTIMAL RECOVERY PHYSIOTHERAPY CLINIC	445,516
OPTIMUM FAMILY CHIROPRACTIC INC	29,935
OPTIMUM HOME CARE INC (PENTICTON)	45,734
OPTIMUM SPORT AND HEALTH CENTRE	203,708
OPTIMUM THERAPY REHABILITATION SERVICES	139,273
OPTIV CANADA INC	62,747
OPTOMIZATION NEUROVISUAL PERFORMANCE	117,422
OPTO-MIZATION NEUROVISUAL PERFORMANCE	54,836
ORACLE CANADA ULC	2,818,085
ORCHARD FORD SALES LTD	54,645
ORCHARD PLAZA CHIROPRACTIC AND WELLNESS	125,041
ORIENT UNION TCM CLINIC LTD	54,073
ORIGIN AUTO SERVICES LTD	521,341
ORIGIN INTEGRATED HEALTH (COMOX)	165,115
ORKIN CANADA CORPORATION	124,728
ORTHOQUEST PEDORTHICS & REHABILITATION	38,165
OSOYOOS PHYSIOTHERAPY AND ACTIVE LIVING	107,422
OSSUR CANADA INC	27,855
OT CONSULTING TREATMENT SERVICES	46,444
OT PERFORMANCE REHAB (PRIME TIME REHAB)	66,811
OT WORKS LTD	1,441,951
OT4LIFE	52,819
OTTER POINT COLLISION LTD	704,238
OTXREHAB	198,032
OUR GLASS SHOP	112,086
OUTSYSTEMS INC	1,420,293
OVERDRIVE TOWING LTD	32,830
OVERNIGHT TRUCK TRAILER REPAIR	31,933
OX AND SON TOWING AND RECOVERY	63,574
P & H SUPPLIES LTD	134,435
P J COLLISION LTD	2,338,197
P&J TOWING AND RECOVERY INC	29,462
PACIFIC BREEZE CLEANING	46,041
PACIFIC CABS	96,838
PACIFIC CHEVROLET BUICK GMC LTD	1,250,670
PACIFIC COAST HEALTH SERVICES	63,762
PACIFIC COAST HEAVY TRUCK GROUP	47,688
PACIFIC COAST INSURANCE BROKERS LTD	1,791,529
PACIFIC INSURANCE AGENCIES LTD	158,318
PACIFIC LAW GROUP	14,447,910
PACIFIC LIFE CHIROPRACTIC INC	230,890
PACIFIC MOTION PHYSIOTHERAPY INC	86,112
PACIFIC PEAK THERAPY INC	402,021
PACIFIC PLACE INSURANCE SERVICES INC	268,683
PACIFIC PURE THERAPEUTICS LTD	86,266
PACIFICSTAR INSURANCE SERVICES LTD	324,503
PADDOCK JENNIFER	73,613
PAIN FREE HEALTH (PARMILON HEALTH INC)	302,227
PAIN FREE HEALTH (RICHMOND)	681,960
PAIN FREE HEALTH (SURREY)	806,052
PAIN FREE LADNER	150,561
PAIN POINT CLINIC (MODERN HEALING ARTS)	175,032
PAINE EDMONDS LLP	3,052,470
PAINPRO CITY SQUARE THERAPEUTICS INC	173,971
PAINPRO COAL HARBOUR THERAPEUTICS INC	556,163
PAINPRO COQUITLAM CENTRE THERAPEUTICS INC	302,694
PAINPRO METROTOWN THERAPEUTICS INC	353,203
PAINPRO SURREY MEMORIAL THERAPEUTICS INC	193,050
PAINPRO THERAPEUTICS INC	322,769
PAINTS BEYOND AUTO BODY VANCOUVER LTD	641,496
PALADIN SECURITY GROUP LTD	3,552,600
PALADIN TECHNOLOGIES INC	927,293
PAN AND FANG TRADITIONAL CHINESE MEDICINE	32,074
PANALYTICS RESEARCH GROUP INC	311,610
PANDA CLINIC BURNABY	377,919
PANDA CLINIC NEW WESTMINSTER	204,165
PANDA CLINIC SURREY (105 AVE)	452,775
PANDA CLINIC SURREY (152 ST)	54,121

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
PANORAMA OPTOMETRY	88,964
PANORAMA PHYSIOTHERAPY AND SPORTS CLINIC	416,630
PANTHER GLASS & UPHOLSTERY LTD	431,832
PARADISE CHIROPRACTIC CORPORATION	98,314
PARAGON COLLISION REPAIRS LTD	1,006,902
PARAGON GLASS	161,376
PARAMOUNT AUTO BODY (GRAND PRAIRIE)	27,476
PARENTEAU EMMANUEL DR	37,866
PARHAR GURDEEP DR INC	77,272
PARIO ENGINEERING & ENVIRONMENTAL SCIENCE	836,671
PARIS ACUMED LIMITED	38,883
PARK GEORGIA INS AGENCIES (2014) LTD	154,026
PARK GEORGIA INSURANCE AGENCIES (2014)	2,553,027
PARK HYE SOOK	40,517
PARK INSURANCE AGENCY LTD	638,562
PARK SHORE MOTORS LTD	25,357
PARKER'S AUTO BODY AND PAINT LTD	4,413,339
PARKER'S CHRYSLER DODGE JEEP LTD	748,960
PARKSVILLE PHYSIOTHERAPY CORPORATION	228,314
PARKSVILLE TOWING LTD	70,341
PARKWAY CREW INC (THE)	28,762
PARKWAY PHYSIO & PERFORMANCE (LANGFORD)	172,228
PARKWAY PHYSIO & PERFORMANCE (SOOKE)	250,388
PARKWAY PHYSIO & PERFORMANCE (VICTORIA)	622,750
PARKWAY PHYSIOTHERAPY PLUS PERFORMANCE	144,538
PARM SEROWN MASSAGE THERAPY INC	66,583
PARODIPHYSIO	42,678
PARTNER REINSURANCE COMPANY (CANADA)	1,488,877
PARTS FOR TRUCKS	35,118
PATHWAY RESOURCES LTD	262,084
PATTERSON FAMILY CHIROPRACTIC	38,179
PAYLESS AUTO TOWING LTD (NORTH VANCOUVER)	442,341
PAYLESS AUTO TOWING LTD (PEMBERTON)	99,379
PAYLESS AUTO TOWING LTD (SQUAMISH)	165,063
PAYLESS GLASS LTD	602,525
PB KINESIOLOGIST	46,410
PCL CONSTRUCTORS WESTCOAST INC	2,848,044
PCU WHS	154,750
PEACE COUNTRY TOYOTA INC	64,080
PEACE GLASS LTD	2,123,710
PEACE TOWING (BLACK RIVER MATHESON)	32,288
PEACE TOWING (BOLTON)	59,939
PEACEHEALTH (LOS ANGELES)	102,178
PEAK RESILIENCE COUNSELLING INC	37,801
PEAK TRAINING	30,906
PEAK VALLEY ACTIVE HEALTH INC	81,665
PEAKE & RICHMOND LTD	472,047
PEAKFORM WELLNESS (BURNABY)	34,786
PEAKFORM WELLNESS (VANCOUVER)	33,212
PEARL ACUPUNCTURE CLINIC	50,844
PEARLMAN AND LINDHOLM	1,326,573
PEGASUS INTEGRATED HEALTH INC	591,792
PELLING & ASSOCIATES INSURANCE BROKERS	220,528
PENDER AUTO BODY LTD	2,468,036
PENINSULA PHYSIOTHERAPY CLINIC	37,705
PENINSULA TOWING (D R AFFLECK HLDGS)	213,904
PENN INSURANCE AGENCIES LTD	436,887
PENNEY AUTO BODY LTD	5,792,950
PENTICTON AUTO GLASS LTD	321,635
PENTICTON CHIROPRACTIC CO	42,403
PENTICTON COLLISION CENTRE	2,457,627
PENTICTON HYUNDAI	36,605
PENTICTON KLASSIC KABS LTD	30,984
PENTICTON PAIN CLINIC	73,203
PENTICTON SKAHA PHYSIO & WELLNESS CENTRE	236,953
PENTICTON TOWING LTD	755,903
PENTICTON TOYOTA (KWP CARRIAGE INC)	50,301
PENTLAND'S PROSTHETIC & ORTHOTIC SERVICE	69,752
PERFECT AUTO & WINDOW GLASS LTD	1,001,479
PERFECTIONS CUSTOM PAINT & AUTOBODY LTD	766,743
PERFORMANCE BASE HEALTH	45,356
PERFORMANCE CHIROPRACTIC AND WELLNESS	320,803
PERFORMANCE HEALTH GROUP SURREY	210,941
PERFORMANCE INSTITUTE FOR SPORT	30,402
PERFORMANCE INTEGRATED HEALTH	32,264
PERFORMANCE POTENTIAL PERSONAL TRAINING	27,023
PERPETUAL INSURANCE SERVICES LTD	732,286
PERRY THOMAS L DR	42,843
PERSEVERANCE PHYSIO AND WELLNESS CENTER	106,852
PERSIST COUNSELLING SERVICES	29,392
PERSPECTIVE DESIGN BUILD LTD	26,651
PERSPECTIVE OPTOMETRY	31,293
PET AUTO BODY (1992) LTD	231,489
PETA CONSULTANTS (VANCOUVER) LTD	25,928
PETER F BUXTON LAW CORP	76,801
PETER F POOK INSURANCE AGENCIES LTD	1,161,371
PETERBILT PACIFIC INC (KAMLOOPS)	2,318,385
PETERBILT PACIFIC INC (PRINCE GEORGE)	2,917,984
PETERBILT PACIFIC LEASING (SURREY)	38,668
PETERSON COMMERCIAL PROPERTY MGMT INC	686,771
PETE'S TOWING LTD	64,885
PETROVIC SEAN	28,088
PG DIRECT AUTOMOTIVE CARE & REPAIR	29,993
PG KLASSIC AUTOBODY LTD	2,772,986
PH HEALTH CENTER INC	29,346
PH7 MIND AND BODY WELLNESS	49,544
PHARMASAVE	109,000
PHILBROOK'S BOATYARD LTD	89,516
PHILIP ACUPUNCTURE AND HEALING CLINIC	47,335
PHOENIX AUTOBODY REPAIRS	554,222
PHOENIX PHYSIOTHERAPY CLINIC	73,789
PHOENIX REHAB AND HOLISTIC HEALTH CENTRE	89,900
PHR PROACTIVE HEALTH AND REHABILITATION	88,094
PHYSIATRIX REHABILITATION INC	236,205
PHYSICAL PURSUIT PHYSIOTHERAPY CORP	46,142
PHYSICIAN DIRECT SERVICES	33,044

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
PHYSIO COLLECTIVE	234,767
PHYSIO COLLECTIVE STATION SQUARE	385,490
PHYSIO DISTRICT	33,559
PHYSIO ON THE RUN THERAPY INC	109,020
PHYSIO SHOP (THE) - TREVOR POTTS PHYSIO	95,139
PHYSIO2U-LOWER MAINLAND (HALL PHYSIO)	118,890
PHYSIO4CARE (KAUR'S PHYSIOTHERAPIST CORP)	103,362
PHYSIOEFFECT REHAB CORPORATION	49,191
PHYSIOFIRST PHYSIOTHERAPY CLINIC	260,055
PHYSIOHARDER THERAPY CLINIC	33,336
PHYSIOLAB CLINIC 41 LTD	58,884
PHYSIOLAB CLINIC HASTINGS LTD	228,498
PHYSIOLAB CLINIC KEEFER LTD	78,547
PHYSIOLAB CLINIC LTD	197,950
PHYSIOLIFE PHYSIOTHERAPY CLINIC	328,138
PHYSIOMOVES PHYSIO CLINIC (SURREY-128 ST)	128,230
PHYSIOMOVES PHYSIO CLINIC (SURREY-152 ST)	268,097
PHYSIOPLUS HEALTH AND WELLNESS LTD	86,872
PHYSIOPRO PHYSIO & ORTHO SPORTS CLINIC	279,032
PHYSIOSTATION AND SPORTS INJURY CLINIC	149,239
PHYSIOSTOP (DACIA H ZAVITZ PT)	75,852
PHYSIOWORKS HEALTH MANAGEMENT CORP	306,994
PHYSIOZONE HEALTH INC	112,171
PHYSIQUE THERAPY INC	204,597
PIERCE JACQUELINE DR MD INCORPORATED	35,962
PIH MAPLE RIDGE	32,839
PINCHIN LTD	70,749
PINE TREE AUTO BODY LTD	1,052,976
PINESTONE INTEGRATED HEALTH INC	139,326
PINETREE TCM CLINIC	31,314
PINEWOOD HAND THERAPY LTD	55,440
PINNACLE HOTEL AT THE PIER	25,356
PINPOINT PHYSIOTHERAPY	90,350
PIONEER GARAGE LIMITED	1,655,154
PIONEER MOTORS	44,742
PIONEER TECHNICAL SERVICES	47,462
PITNEY BOWES POSTAGE BY PHONE	333,969
PITT MEADOWS PHYSIOTHERAPY CLINIC LTD	155,494
PITT MEADOWS WELLNESS CENTRE CHIRO INC	131,153
PJ GLASS INC	267,390
PKW HEALTH CENTRE INC	40,121
PLATINUM PRO KINESIOLOGY	106,273
PLATINUM TOW AND TRANSPORT INC	28,184
PLAZA THERAPY LTD	36,270
PLEASANT VALLEY MASSAGE THERAPY INC	26,474
PLETT TRUCK REPAIR LTD	49,898
PMC HARVEY HOLDINGS CORP	204,588
PNV INSURANCE SERVICES LTD	357,723
POCO INSURANCE AGENCIES INC	371,387
POLACK WESLEY	31,286
POLARIS REHAB INC	212,599
POLSTAR COLLISION LTD	480,344
POLYCRETE RESTORATIONS LTD	149,599
POLYGON HEALTH CORP	75,077
POOLE SHAFFERY PC	139,982
PORSCHE CENTRE RICHMOND	42,651
PORSCHE CENTRE VANCOUVER	35,175
PORT ALBERNI PHYSIOTHERAPY CLINIC	107,365
PORT COQUITLAM PHYSIO & SPORTS (LAURIER)	113,414
PORT COQUITLAM PHYSIO & SPORTS (WILSON)	203,372
PORT KELLS COLLISION AND AUTO SALES	304,191
PORT MOODY AUTO & AIR CONDITIONING	80,067
PORT MOODY COLLISION AND PAINT SHOP LTD	1,393,770
PORTER CREEK COLLISION AUTOBODY AND PAINT	36,288
POWER PAVING	38,304
POWERSHIFTER DIGITAL (FKA POWERSHIFTER)	609,631
POWLS PHYSICAL THERAPIST CORP	29,993
POWLS WITTER SPINE & SPORTS PHYSIO CORP	69,839
PRABHDEEP BAINS KINESIOLOGY	54,833
PRACTICAR CAR & TRUCK RENTALS (JJH HLDGS)	306,626
PRANA PHYSIOTHERAPY (NEW WESTMINSTER)	28,503
PRANA PHYSIOTHERAPY (SURREY)	764,290
PRANCING HORSE AUTOBODY AND PAINT	1,835,713
PRECISELY SOFTWARE & DATA CANADA INC	91,575
PRECISION COMMERCIAL COLLISION CENTRE	2,280,794
PRECISION GLASS LTD	865,988
PRECISION MEDICAL MONITORING LTD	62,674
PREFERRED COLLISION KINGSTON	27,338
PREMIERE COLLISION LTD	1,739,408
PREMIUM MOBILITY PRODUCTS	65,766
PRESTIGE COLLISION & GLASS INC (KELOWNA)	4,585,883
PRESTIGE COLLISION & GLASS INC (VERNON)	1,820,620
PRESTIGE COLLISION & GLASS INC (WEST KEL)	3,917,006
PRESTIGE COLLISION & GLASS INC (WESTBANK)	644,177
PRESTIGE INSURANCE SERVICES LTD	1,886,057
PRESTIGE PHYSIO & SPORTS (ABB-MT LEHMAN)	256,197
PRESTIGE PHYSIO & SPORTS (ABB-S FRASER)	484,171
PRESTON CHEVROLET BUICK GMC CADILLAC LTD	41,509
PRESTON COLLISION LTD	3,406,155
PRESTON MATTHEWS GROUP INC (THE)	215,448
PRE-TECH COLLISION LTD	2,715,399
PRE-THERAPY CLINIC (BURNABY-LAUREL ST)	786,271
PRE-THERAPY CLINIC (BURNABY-WILLINGDON)	394,437
PRE-THERAPY CLINIC (RICHMOND)	333,389
PRE-THERAPY CLINIC (SURREY)	171,769
PRICEWATERHOUSECOOPERS LLP	1,985,072
PRIEST VALLEY PHYSIOTHERAPY AND REHAB	399,875
PRIMAL RADIANCE HUMAN ENERGY SYSTEMS LTD	83,233
PRIME COLLISION LTD	2,353,477
PRIME INSURANCE CENTRE LTD	1,395,907
PRIME RENTALS	40,321
PRIME SPORT PERFORMANCE AND THERAPY INC	30,159
PRIME STUDIO INC	45,337
PRIMERA THERAPY (SD HEALTH & WELLNESS)	34,761
PRINCE GEORGE FORD	30,790
PRINCE GEORGE TOYOTA	448,141

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
PRIORITY BUILDING SERVICES LTD	47,800
PRISM TOWING	94,460
PRISTINE GLASS LTD	320,166
PRO ALLIES INSURANCE SERVICES LTD	667,323
PRO KURE WELLNESS & HEALTH (SURREY-104)	42,177
PRO KURE WELLNESS & HEALTH (SURREY-108)	58,217
PRO MEDIC HEALTH AND SPORTS WELLNESS	259,536
PRO MOTION CLINIC	204,856
PRO PHYSIO CLINIC	129,856
PRO TOW	135,418
PRO WELLNESS MASSAGE THERAPY	143,911
PROACTIVE HOME CARE SERVICES LTD	56,893
PROACTIVE PHYSIO & SPORTS CLINIC (DELTA)	311,713
PROACTIVE PHYSIO & SPORTS CLINIC (SURREY)	355,633
PROACTIVE PHYSIOTHERAPY (PEACHLAND)	28,262
PROACTIVE PHYSIOTHERAPY (WEST KELOWNA)	238,285
PROCARE HEALTH AND WELLNESS INC	761,051
PROCARE PHYSIOTHERAPY CLINIC INC	33,613
PROCOLOR COLLISION GRANDE PRAIRIE	52,140
PROCOM CONSULTANTS GROUP LTD	4,125,794
PROFESSIONAL QUALITY ASSURANCE LTD	470,642
PROFIRE EMERGENCY EQUIPMENT INC	169,477
PRO-FIRST COLLISION REPAIR CENTRE	7,501,162
PROGRESS INVESTIGATIONS INC	64,572
PROGRESS SOFTWARE	256,168
PROGRESSIVE INSURANCE SERVICES LTD	354,916
PROGRESSIVE PHYSIOTHERAPY LTD	165,032
PROHEALTH MASSAGE THERAPY AND WELLNESS	29,758
PROJECT WHITECARD INC	94,349
PROLINE COLLISION CENTER	806,002
PROLINE GLASS LTD	47,214
PRONTO TOWING LTD	290,205
PROSIGHT GLASS (NORTH VANC-CROWN ST)	507,660
PROSIGHT GLASS (NORTH VANC-MACKAY RD)	898,545
PRO-SMART AUTO CARE (2024) LTD	445,074
PROSPER HEALTH (SURREY)	601,139
PROSPER HEALTH AND REHAB (LANGLEY)	64,399
PROSPER HEALTH VANCOUVER LTD	605,945
PROSPORT HEALTH CENTRE LTD (SUR-120 ST)	99,393
PROSPORT HEALTH CENTRE LTD (SUR-CROYDON)	85,748
PRO-TECH COLLISION CENTRE	1,185,184
PRO-TECH COLLISION LTD	1,582,776
PROUT ALISTER J E DR INC	300,349
PROVIDENCE HEALTH CARE	68,839
PROVIDENCE SACRED HEART	234,300
PROVINCE OF BC (BC ONLINE)	49,150
PROVINCE OF BC (MVB FEES)	647,985,577
PROVINCE OF BC (MVB FINES)	93,773,098
PROVINCE OF BC (PREMIUM TAX)	278,466,162
PROVINCE OF BC (SST/PST)	284,171,892
PRO-VISION REALTY AND INSURANCE SERVICES	363,565
PRYKE LAMBERT LEATHLEY RUSSELL LLP	1,146,595
PS AND CO BRANDING INC	1,242,409
PSPT SOLUTIONS CORP	142,163
PT HEALTHCARE SOLUTIONS (BBY-EDMONDS)	661,154
PT HEALTHCARE SOLUTIONS (BBY-KINGSWAY)	177,820
PUBLIC CHINESE MEDICAL CLINIC	43,570
PUBLIC SERVICE PENSION PLAN	214,219
PULSE PHYSIO PANORAMA	406,170
PULSE PHYSIOTHERAPY AND SPORT CLINIC	513,785
PULSE PHYSIOTHERAPY BROOKSWOOD	131,466
PULSE PHYSIOTHERAPY SOUTH SURREY	280,262
PULSE PHYSIOTHERAPY WILLOUGHBY LANGLEY	85,410
PULSE PRIMARY CARE FAMILY PRACTICE	64,318
PUNJAB TOWING INC	230,067
PURE AUTO GLASS LTD	42,352
PURE BODY BALANCE	68,619
PURE CARE CLINIC (LANGLEY)	104,917
PURE CARE CLINIC (MAPLE RIDGE)	81,828
PURE FORM PHYSIOTHERAPY (200 ST)	79,372
PURE FORM PHYSIOTHERAPY (72 AVE)	166,568
PURE HEALTH MASSAGE AND WELLNESS	32,084
PURE LIFE PHYSIO & HEALTH CTR (SUR-75A)	411,381
PURE LIFE PHYSIO & HEALTH CTR (SURREY-96)	343,255
PURE LIFE PHYSIOTHERAPY CLOVERDALE LTD	98,435
PURE LIGHT ACUMED	78,556
PURE MOTION PHYSIOTHERAPY	41,762
PURELY OCCUPATIONAL THERAPY (NEW WEST)	327,672
PURELY OCCUPATIONAL THERAPY LTD (SURREY)	36,170
PUROCLEAN KELOWNA	30,773
PUROLATOR INC	914,886
PURSUIT PHYSIOTHERAPY LTD	46,980
PUSHAP AUTO BODY & INTERIOR REPAIR LTD	5,683,115
Q L HUANG ACUPUNCTURE AND TCM	66,186
QA LAW	12,487,631
QAI LABORATORIES LTD	32,221
QI INTEGRATED HEALTH CENTRE	75,876
Q'S WELLNESS CLINIC	47,341
QUALICARE HOME CARE VERNON	259,528
QUALICARE HOMECARE KAMLOOPS	120,295
QUALICARE TRI-CITIES	176,881
QUALICUM PHYSIOTHERAPY CLINIC	63,090
QUALITY CHOICE AUTO & TRUCK COLLISION	3,674,823
QUALITY FIRST COLLISION REPAIRS 2013 LTD	2,676,234
QUALITY GLASS LTD	465,878
QUALITY TOWING	32,116
QUALTRICS LLC	359,231
QUANTUM MEDIATION	25,352
QUATTRO SEASONS MAINTENANCE INC	43,329
QUAY HEALTH WORKS CLUB (THE)	77,282
QUBECORE SPORTS AND REHAB INC	450,949
QUEENS MEDICAL CENTER (THE)	60,779
QUESNEL TOWING LTD	306,479
QUESNEL TOYOTA	62,840
QUIRING MOTORS (1994) LTD	686,487
QZEN ACUPUNCTURE AND HOLISTIC CLINIC	31,002

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
R & R'S REBEL CYCLE LTD	27,548
R AND R DIESEL REPAIR INC	52,469
R AND R OKANAGAN MOVEMENT COLLELCTIVE INC	126,091
R B S COLLISION REPAIRS LIMITED	1,332,197
R C ADAMS GLASS (R C ADAMS LTD)	136,018
R F MOORE CLAIMS SERVICE LTD	47,161
R+V VERSICHERUNG (GERMANY)	331,009
RAAVI'S HANDTHERAPY & PHYSIO CLINIC	390,718
RACE & COMPANY LLP	745,996
RADIUS GROUP (THE)	125,100
RAINBOW CHRYSLER DODGE JEEP LTD	44,274
RAINBOW INSURANCE AGENCY LTD	135,215
RAINCOAST COMMUNITY REHAB SERVICES INC	95,497
RAM ENVIRONMENTAL RESPONSE LTD	135,904
RAND & FOWLER INSURANCE AGENCIES INC	593,792
RAND & FOWLER INSURANCE COQUITLAM LTD	6,055,922
RAND & FOWLER INSURANCE LTD	1,032,001
RAND & FOWLER INSURANCE SERVICES LTD	2,119,978
RANGE HEALTH AND PHYSIOTHERAPY	45,066
RAPID AUTO GLASS LTD	1,720,147
RAPID INTERACTIVE DISABILITY MANAGEMENT	12,326,255
RAPID TOWING AND TRAFFIC MANAGEMENT	145,684
RATIONAL MIND INC	47,691
RAY F CHIN INC	377,452
RAYDAR AUTOBODY LTD	2,989,371
RBG TRUCK TRAILER REPAIR LTD	32,838
RCU INSURANCE SERVICES LTD	517,123
RE FUNCTION HEALTH GROUP INC	1,588,052
REACH REHABILITATION SERVICES LTD	584,649
READ JONES CHRISTOFFERSEN LTD	36,605
REAL INSURANCE SOLUTIONS (2018) INC	1,855,523
REALIGN CHIRO PHYSIO AND REHAB INC	190,909
REALSTREAM INCOME PROPERTIES LTD	212,416
REBALANCE PHYSIOTHERAPY	158,459
REBALANCE REHAB (OLSON PHYSIOTHERAPIST)	227,632
REBALANCEMD CANADA LTD	885,824
REBECCA YU MASSAGE THERAPIST CORP	115,338
REBORN AUTOBODY - LANGLEY SUPER CENTRE	7,503,570
REBORN AUTOBODY - MARINE DRIVE	424,476
REBORN AUTOBODY LANGLEY	5,636,903
REBORN AUTOBODY PORT COQUITLAM	4,616,160
REBOUNCE PHYSIO	181,147
REBOUND HEALTH AND FITNESS	80,746
REBOUND SPORT AND SPINE INC	62,438
RECEIVER GENERAL FOR CANADA	4,889,339
RECLAIM REHAB CONSULTING LTD (PORT COQ)	136,398
RECOVERBASE REHAB	28,345
REDFERN HEALTH CLINIC LTD	36,317
REDFLEX TRAFFIC SYSTEMS (CANADA) LTD	1,433,449
RED'S RECOVERY TOW & MECHANICAL HAZELTON	66,037
REFLECTIONS TRUCK BODY REPAIR LTD	5,726,867
REFLEX REHABILITATION INC	110,785
REFORM PHYSIOTHERAPY AND HEALTH LTD	140,303

SUPPLIER NAME	AMOUNTS
REGAIN HEALTH PHYSIO & HAND CLINIC	63,043
REGAL COLLISION LTD	455,036
REGENCY LEXUS	58,315
REGENERATIVE REHABILITATION SERVICES	149,340
REGENESIS PHYSIOTHERAPY & REHAB CLINIC	137,508
REGENT PACIFIC INSURANCE SERVICES	253,898
REHAB ZONE PHYSIO & MASSAGE CORPORATION	44,357
REHAB2RECOVER PHYSIO AND REHAB INC	55,211
REHABMAX PHYSIO & SPORTS INJURY CLINIC	132,549
REID LINDA	25,534
REIGNITE REHAB INC	50,383
RELEASINGS CHIROPRACTIC	26,039
RELIABLE AUTO BODY (2001) LTD	4,245,249
RELIABLE MAPLE RIDGE TOWING 1981 LTD	1,053,874
RELIABLE TOWING MERRITT LTD (MERRITT)	310,811
RELIABLE TOWING MERRITT LTD (PRINCETON)	25,904
RELIABLE TOWING MISSION LTD (CHILLIWACK)	298,691
RELIABLE TOWING MISSION LTD (MISSION)	239,486
RELIABLE TOWING MISSION LTD (ROSEDALE)	81,715
RELIANCE INSURANCE AGENCIES LTD	2,133,039
REMPEL ENGINEERING SERVICES LTD	66,843
RENEW MEDICAL FITNESS INC	94,001
RENEW PHYSIOTHERAPY AND SPORTS CLINIC	294,825
RENEWED WELLNESS (HANNAH V WHELPTON)	91,674
RESILIENT ATHLETICS INC	64,756
RESOLUTE SPIRIT	32,636
RESOLUTION BAY CONSULTING LTD	149,286
RESTART HEALTH CORPORATION	173,228
RESTORATION CHIROPRACTIC	32,059
RESTORE DETAIL AND GLASS LTD	73,287
RESTORE MASSAGE THERAPIST CORPORATION	44,613
RESTORE MOBILITY PHYSIO AND WELLNESS	199,828
RESTORE REHABILITATION INC	50,683
RESTORE SPORTS MEDICINE INC	54,411
REVAMP WELLNESS INC	471,626
REVENUE AUTOMATION INC	31,290
REVERE MASSAGE AND WELLNESS CENTRE	28,983
REVERE PHYSIOTHERAPY INC (VANC-MAIN ST)	139,936
REVERE PHYSIOTHERAPY INC (VAN-DUCHESS ST)	250,289
REVITALIZE PHYSIOTHERAPY (SURREY)	117,464
REVITALIZE PHYSIOTHERAPY (VANCOUVER)	65,218
REVIVE WELLNESS LTD	325,288
REVOLUTION RV AND TRAILER SERVICES LTD	122,310
REZILLIANT TOWING AND TRANSPORT LTD	205,698
RHODES HIERONYMUS JONES TUCKER	45,108
RIAR KULWANT DR INC	279,767
RICE FAMILY CHIROPRACTIC	99,746
RICH BOYZ MECHANICAL LTD (MCBRIDE)	41,532
RICH CITY COLLISION REPAIRS	4,480,439
RICHARDS BUELL SUTTON	50,741
RICHMOND AUTO BODY (RICHMOND)	12,719,566
RICHMOND AUTO BODY LTD (NORTH VANC)	9,513,084
RICHMOND AUTO GLASS LTD	1,561,559

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
RICHMOND BLUNDELL PHYSIO & SPORTS INJURY	613,636
RICHMOND CABS LTD	66,982
RICHMOND CENTRAL PHYSIOTHERAPY LTD	225,655
RICHMOND CHIROPRACTIC CENTRE	37,724
RICHMOND CLOUD HEALTH REHABILITATION	369,875
RICHMOND COUPLES & CHILD COUNSELLING INC	58,290
RICHMOND PHYSIOTHERAPY (PT HEALTH)	165,204
RICHMOND STEVESTON PHYSIO & SPORTS INJURY	346,463
RICH'S AUTO BODY & WRECKING LTD	2,464,426
RICOH CANADA INC	111,228
RIDEAU RECOGNITION SOLUTIONS INC	106,357
RIDGE VIEW HEALTH AND PERFORMANCE	164,484
RIGHT MANAGEMENT INC	31,715
RIMINI STREET INC	503,476
RISE AND BE WELLNESS CLINIC INC	38,188
RITCHIE COLLISION (LIFT AUTO GROUP)	1,782,824
RITE-WAY RV SERVICES LTD	115,093
RIVER CITY NISSAN	200,716
RIVERSHORE CHRYSLER JEEP	42,601
RIVERSIDE COLLISION ONGMAN	2,153,607
RIVERSIDE COLLISION QUEENSWAY	830,040
RIVERSIDE INSURANCE AGENCIES (1984) LTD	571,154
RIVERSYDE MOTORS INC	35,552
RIVERWOOD PHYSIOTHERAPY	87,579
RJAMES MANAGEMENT GROUP LTD	33,029
RJAMES MANAGEMENT GROUP LTD (CALGARY)	31,752
RJAMES WESTERN STAR (RJAMES MGMT GROUP)	643,153
ROADHOUSE TOWING LTD	232,662
ROADWAY TOWING LTD	1,095,803
ROAM HEALTH AND WELLNESS INC	379,013
ROBBINS PARKING SERVICE LTD	69,916
ROBERT R LAWLER PLC	521,166
ROBERT'S RV BODY & PAINT	30,321
ROBERTS TOWING AND RECOVERY (CHETWYND)	316,529
ROBERTS TOWING AND RECOVERY (DAWSON CRK)	77,482
ROBIN'S NEST CLINICAL COUNSELLING	88,937
ROCHESTER SOFTWARE ASSOCIATES	30,227
ROCKET SOFTWARE CANADA INC	93,775
ROCKY MOUNTAIN COLLISION REPAIR	1,643,149
ROGERS COMMUNICATIONS CANADA INC	346,395
ROGERS TOWING AND TRANSPORT	82,377
ROGERS WIRELESS	289,609
ROKO SERVICE LTD	34,088
ROLAND FLETCHER PHYSIOTHERAPIST CORP	35,997
ROSE NICHOLAS DR INC	106,354
ROSHAN HEALTHWAY MEDICAL CLINIC INC	32,018
ROSSELL ANA FERRARI	44,431
ROSSLAND COLLISION FRUITVALE	632,906
ROSSLAND COLLISION LTD	1,588,798
ROTOR PLUMBERS AND DRAINAGE LTD	123,014
ROUTLEY & COMPANY	628,753
ROWMAC ORTHOPEDIC SERVICES LTD	32,779
ROWSE JAMES B DR CHIROPRACTIC CORP	49,496
ROYAL AUTO BODY & PAINT LTD	26,577
ROYAL AUTOBODY CANADA (2757278 ONTARIO)	125,555
ROYAL AUTOBODY LTD	2,932,744
ROYAL BANK OF CANADA	1,808,477
ROYAL CITY HEALTH AND MANUAL THERAPY INC	487,476
ROYAL CITY TAXI LTD	40,828
RSM CANADA CONSULTING LP	54,923
RUDY & PETER BODY SHOP (2004) LTD	1,787,866
RUNNERS RV AND MARINE	46,087
RUNSHENGTANG CHINESE MEDICAL CLINIC LTD	27,557
RUPERT TOWING (SIXTEEN SERVICE LTD)	38,612
RUSH CLAIMS SOLUTIONS	147,541
RUSS' BODY SHOP (1988) LTD	1,832,910
RUSSELL HEALTH CORP	142,019
RUSSELL PROSTHETICS LTD	283,566
RUSSELL WILLIAM MATTHEW CHARLES	26,516
RUSTY'S AUTO TOWING LTD	1,377,438
RUTLAND GLASS (1994) LTD	231,078
RUTLAND PHYSICAL THERAPY (THOMPSON PHYSI)	154,559
RUTLAND PHYSICAL THERAPY INC	29,207
RYLEY BRENDAN	33,626
RYO ACUPUNCTURE & INTEGRATIVE CLINIC LTD	189,021
S & S INSURANCE SERVICES (SURDEL) LTD	589,553
S & S INSURANCE SERVICES LTD	462,263
S AND R MAVI LTD	178,825
S I SYSTEMS PARTNERSHIP	5,453,727
S SNIDER CONSULTING SERVICES INC	387,877
S T INSURANCE AGENCY LTD	502,880
S&S AUTOBODY AND PAINT LTD	564,209
SAANICH PHYSIO AND SPORTS CLINIC	192,501
SAANICHTON CHIROPRACTIC GROUP	53,447
SABA THERAPY	138,948
SABIL INSURANCE AGENCY (ALDERGROVE) LTD	1,020,441
SADA SYSTEMS INC	48,555
SADDLERIDGE PHYSIOTHERAPY CLINIC	25,794
SAFE CARE HOME SUPPORT LTD	271,970
SAFEWAY	29,524
SAGEBRUSH PHYSIOTHERAPY	25,991
SAHARA REHAB CONSULTING LTD	1,488,255
SAINT ALPHONSUS REGIONAL	171,888
SALDARRIAGA ROXANA DR INC	48,895
SALESFORCE COM CANADA CORPORATION	450,887
SALIUS PHYSIO (SINGLA PHYSIOTHERAPIST)	356,788
SALMON ARM ACUPUNCTURE CLINIC INC	30,965
SALT SPRING ISLAND TOWING & RECOVERY	66,019
SALVEEN LALLI PHYSIOTHERAPIST	94,827
SAMBERITO LANDSCAPING	57,335
SAMI'S AUTOBODY & PAINTING (1990 LTD)	99,816
SAMPSON DAVIE FANE VOLPIANA LLP	35,372
SAMRA AUTOBODY LTD	1,178,220
SANDERSON RYAN	37,528
SANDPIPER GARDENS & GLASS INC	225,611
SANGAM AUTO BODY LTD	4,169,029

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
SANGHA RAMONA RMT	39,000
SAP CANADA INC	1,180,683
SARAN CHIROPRACTIC CORP LTD	364,257
SARYA PHYSIOTHERAPY LTD	25,456
SAS INSTITUTE CANADA INC	308,849
SASCU INSURANCE SERVICES LTD	853,766
SAVE ON FOODS	44,828
SAXBEE INSURANCE AGENCIES LTD	2,406,444
SCARTH BRIAN ANDREW	35,634
SCHEER LAW PLLC	1,499,174
SCHILL INSURANCE BROKERS LTD	11,442,773
SCHULTZ-CRAFTSMAN COLLISION 1ST AVE	5,802,389
SCHULTZ-CRAFTSMAN COLLISION QUEENSWAY	2,387,798
SCOR CANADA REINSURANCE COMPANY	2,513,699
SCOTIABANK	62,313
SCOTT CONSTRUCTION GROUP	52,983
SCOTT ROAD INSURANCE SERVICES LTD	3,398,346
SCOTT TOWN AUTOBODY LTD	3,864,681
SCOTTSDALE PHYSIOTHERAPY CLINIC INC	121,909
SCRAP KING AUTOWRECKING & TOWING-CRESTON	135,233
SCRAP KING AUTOWRECKING & TOWING-SALMO	245,655
SCU INSURANCE SERVICES LTD	745,970
SEA TO SKY SPORTS PHYSIO	84,764
SEA WALL AUTOBODY & PAINT LTD	2,014,930
SEAN'S CLEANING 4 U LTD	79,987
SEASONS CONSULTING GROUP LTD	197,374
SECHELT INSURANCE AGENCY (1987)	549,220
SECOND GENERATION LANDSCAPES LTD	54,609
SECOND LIFE PSYCHOTHERAPY (SAM MAHMOUD)	54,808
SECOND LOOK AUTOBODY (1992) LTD	957,550
SECTION 8 CUSTOM FABRICATING LTD	30,428
SEHLEEAH SCHEVERS COUNSELLING	34,922
SELKIRK CAR RENTAL LTD	60,456
SELKIRK GLASS LTD	339,104
SENGHERA KING PHYSICAL THERAPIST CORP	105,545
SEO DONGGI	47,274
SEOUL ORIENTAL CLINIC	34,960
SEREDA PSYCHOTHERAPY GROUP (THE)	40,066
SERENITY COUNSELLING (SKO CONSULTING LTD)	32,625
SERVICE BC - STEWART GOVERNMENT AGENT	59,310
SERVICE GLASS LTD	291,428
SERVICEMASTER BURNABY S FRASER	118,814
SETTLED BY SCHAPIRO MEDIATIONS INC	60,480
SEVA PHYSIOTHERAPY	258,939
SEVEN STAR GLASS LTD	339,229
SEVEN SUMMITS REHAB AND HEALTH	25,263
SEXTON BRIAR DR INC	124,347
SEYMOUR HEALTH CENTRE INC (7TH AVE)	30,033
SHARONS INSURANCE SERVICES LTD	476,712
SHARP COLLISION REPAIR LTD	1,147,173
SHARPES INSURANCE SERVICES LTD	172,307
SHELBOURNE PHYSIOTHERAPY (VIC-COOK ST)	103,830
SHELBOURNE PHYSIOTHERAPY (VIC-SHELBOURNE)	397,103
SHELTER MUTUAL CANADA	176,358
SHERWOOD BUICK GMC	33,558
SHI CANADA ULC	40,166
SHIFT REHAB SERVICES (ALICIA KEIM)	123,568
SHL CANADA INC	60,893
SHONG KEVAN DR CHIROPRACTIC INC	27,483
SHOPPERS DRUG MART	25,673
SHORELINE OT SERVICES INC	75,417
SHRUJAY PROFESSIONAL SERVICES	35,075
SHUSWAP CHIROPRACTIC CLINIC	113,873
SHUSWAP COLLISION CENTER LTD	1,068,850
SIDEWINDER CONVERSIONS AND MOBILITY LTD	275,683
SIDHU KANWARINDER S DR INC	41,181
SID'S AUTO GLASS & DETAILING LTD	248,128
SIGN AUTOBODY REPAIR INC (THE)	25,085
SIGNAL COLLISION CRANBROOK	3,483,445
SIGNAL COLLISION LTD	2,175,806
SIGNIA CONSTRUCTION LTD	231,047
SILHOUETTE COLLISION (PLANET ERA ENT LTD)	4,031,920
SILVER CROSS AUTOMOTIVE INC	207,623
SILVER SPRINGS MEDICAL INC	29,383
SIMON ACUPUNCTURE AND HEALING CLINIC	61,903
SIMON MARGOLIS MEDIATION AND ARBITRATION	103,737
SIMPLE CLINIC LTD	206,538
SIMPLY COUNSELLING INC	91,020
SIMPLY LESS PAIN PHYSIOTHERAPY & WELLNESS	26,483
SIMPSON CONTROLS LTD	245,424
SINGLETON URQUHART REYNOLDS VOGEL LLP	5,566,365
SIRI AUTO GLASS LTD	549,403
SITKA LAW CORPORATION	1,487,006
SITKA PHYSIO AND WELLNESS	30,140
SK ENGINEERING LTD	39,186
SKAGIT REGIONAL HEALTH	37,776
SKINNER MICHAEL T	62,796
SKYVIEW INSURANCE BROKERS LTD	218,296
SLALOM CONSULTING ULC	247,099
SLATER MEDIATION	116,698
SLR CONSULTING (CANADA) LTD	562,349
SMART MOTION PHYSIO AND SPORTS CLINIC	366,984
SMART REHAB CONSULTING LTD (KAMLOOPS)	728,399
SMOKEY CREEK SALVAGE	74,479
SMP RV LTD	42,357
SN TRANSPORT LTD	102,221
SNAPBACK REHAB	77,790
SNOWLINE AUTOGLASS	45,273
SNS FITNESS AND REHAB	104,252
SODALES SOLUTIONS INC	142,800
SOFKO GARY A RMT	46,976
SOJA PETER J DR	32,686
SOLACE PHYSIOTHERAPY (RADIANT PHYSIO)	31,146
SOLID GOLD COLLISION (RRM COLLISION LTD)	197,854
SOLID GROUND NEUROPHYSIO	74,710
SOLID GROUND WELLNESS INC	27,180

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
SOLO GLASS LTD (LANGLEY)	416,155
SOLSTICE GLASS INC	580,367
SOLUTIONS COUNSELLING AND CONSULTING FIRM	99,113
SOMERS POULIN HALL	3,465,653
SONARIS EAR CENTER	32,029
SONG FAMILY CHIROPRACTIC INC	473,967
SOOKE EXERCISE THERAPY INC	33,716
SOOKE'S WESTCOAST COLLISION & GLASS	1,057,024
SOPRON AUTO BODY (P & T AUTO BODY LTD)	1,553,461
SORRENTO TOWING AND RECOVERY LTD	60,190
SOUND IDEARS INC	36,420
SOUND LAW LLP	522,651
SOUTH CENTRE PHYSIOTHERAPY CLINIC	99,305
SOUTH COAST FORD SALES LTD	29,149
SOUTH ISLAND PHYSIOTHERAPY INC	152,521
SOUTH NANAIMO WELLNESS CENTRE	79,183
SOUTH OKANAGAN PHYSIO & ACTIVE WELLNESS	240,216
SOUTH OKANAGAN SIMILKAMEEN BRAIN INJURY	28,933
SOUTH PEACE CHIROPRACTIC	41,157
SOUTH POINT CHIROPRACTIC	79,623
SOUTH SEAS AUTO BODY CO LTD	1,928,450
SOUTH THOMPSON RV	99,092
SOUTH VANCOUVER MEDICAL CLINIC	63,245
SOUTH VANCOUVER PHYSIOTHERAPY CLINIC	283,379
SOUTHCARE CHIROPRACTIC CORPORATION	47,990
SOUTHERN LAW LLP	46,334
SOUTHLAND INTERNATIONAL	46,428
SOUTHSIDE DOOR AND GATE LTD	140,484
SOUTHVIEW AUTO TOWING LTD	299,923
SPAL FACILITY SERVICES INC	166,325
SPARSH WELLNESS RETREAT	464,096
SPARTA HEALTH INC (SQUAMISH)	1,281,071
SPARWOOD TOWING	87,233
SPECIALIST REFERRAL CLINIC	415,822
SPECTRUM REHABILITATION SERVICE INC	132,392
SPEEDIER AUTO BODY SHOP LTD	1,855,612
SPEEDWAY TOWING LTD	37,777
SPEEDY GLASS (ABBOTSFORD)	1,786,500
SPEEDY GLASS (BURNABY-BOUNDARY RD)	1,154,879
SPEEDY GLASS (BURNABY-IMPERIAL ST)	853,058
SPEEDY GLASS (CAMPBELL RIVER)	1,260,497
SPEEDY GLASS (CASTLEGAR)	840,611
SPEEDY GLASS (CHILLIWACK)	1,361,067
SPEEDY GLASS (COQUITLAM-BARNET HWY)	1,440,266
SPEEDY GLASS (COQUITLAM-BRUNETTE AVE)	961,808
SPEEDY GLASS (COURTENAY)	1,088,785
SPEEDY GLASS (CRANBROOK)	711,150
SPEEDY GLASS (CRESTON)	658,302
SPEEDY GLASS (DAWSON CREEK)	654,009
SPEEDY GLASS (DUNCAN)	1,255,774
SPEEDY GLASS (KAMLOOPS-NOTRE DAME)	981,828
SPEEDY GLASS (KAMLOOPS-SEYMOUR ST)	462,241
SPEEDY GLASS (KAMLOOPS-TRANQUILLE)	949,396
SPEEDY GLASS (KELOWNA)	1,604,103
SPEEDY GLASS (LANGLEY)	2,642,328
SPEEDY GLASS (MAPLE RIDGE)	934,549
SPEEDY GLASS (NANAIMO-NICOL ST)	897,510
SPEEDY GLASS (NANAIMO-NORTH ISLAND HWY)	1,307,164
SPEEDY GLASS (NELSON)	637,651
SPEEDY GLASS (NEWTON)	1,406,795
SPEEDY GLASS (NORTH VANC-15TH ST)	693,239
SPEEDY GLASS (NORTH VANC-BROOKSBANK)	1,368,673
SPEEDY GLASS (NORTH VANC-MARINE DR)	1,298,045
SPEEDY GLASS (PARKSVILLE)	1,814,648
SPEEDY GLASS (PENTICTON)	981,731
SPEEDY GLASS (PORT ALBERNI)	792,576
SPEEDY GLASS (PRINCE GEORGE)	1,430,537
SPEEDY GLASS (RICHMOND)	1,767,695
SPEEDY GLASS (SALMON ARM)	614,520
SPEEDY GLASS (SIDNEY)	779,741
SPEEDY GLASS (SQUAMISH)	859,487
SPEEDY GLASS (TERRACE)	753,447
SPEEDY GLASS (VANCOUVER-392 KINGSWAY)	1,690,363
SPEEDY GLASS (VANCOUVER-899 KINGSWAY)	425,564
SPEEDY GLASS (VANCOUVER-MARINE DR SW)	636,379
SPEEDY GLASS (VANCOUVER-YORK AVE)	1,081,822
SPEEDY GLASS (VERNON)	1,065,666
SPEEDY GLASS (VICTORIA-GOVT ST)	1,308,800
SPEEDY GLASS (VICTORIA-ISLAND HWY)	1,423,539
SPEEDY GLASS (VICTORIA-PEMBROKE ST)	789,256
SPEEDY GLASS (WHITE ROCK)	1,334,363
SPEEDY GLASS (WILLIAMS LAKE)	492,154
SPINAL CORD INJURY BC	45,092
SPINEWORKS CHIROPRACTIC AND MASSAGE	179,082
SPINNERS AUTO GLASS INC	314,548
SPLASHES WASH LODGE INC	1,860,447
SPORTSPRO HEALTH CLINIC LTD	160,457
SPOT SOLUTIONS LTD	175,072
SPOTLITE CUSTOM COLLISION (1987) LTD	2,652,818
SPRING HONDA	232,742
SPRING MEDICAL CENTRE LTD	197,702
SS&C TECHNOLOGIES CANADA CORP	869,867
ST CHARLES BEND CAMPUS	143,856
ST CHARLES HEALTH SYSTEM	42,750
ST TRADITIONAL CHINESE MEDICINE LTD	25,345
STAHL PETERBILT INC	196,490
STAMPEDE GLASS LTD	1,003,396
STANCE PHYSIO CHIRO AND MASSAGE	61,001
STANDISH TOWING AND RECOVERY LTD	174,813
STANTEC CONSULTING LTD	510,170
STAPLES PROFESSIONAL INC	521,746
STAR AUTOBODY LTD	2,635,183
STARLITE AUTOBODY LTD	1,020,498
STARR FAMILY CHIROPRACTIC	115,314
START LINE HEALTH & WELLNESS (BEVERLY ST)	70,624
START LINE HEALTH & WELLNESS (GIBBIN RD)	154,770

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
STASIS REHAB (STASIS HEALTH CORP)	318,739
STATERA HEALTH (FALSE CREEK CHIRO INC)	27,466
STATION PHYSIOTHERAPY	216,123
STAUFFERS TOWING LLC	62,968
STAVROS AUTO BODY LTD	782,728
STEELE TOWING AND RECOVERY	69,786
STEFANAKIS HARRY DR INC	29,748
STEFISHEN PHYSIOTHERAPIST CORP	30,029
STEINHOFF BEVERLEY DR CHIROPRACTIC CORP	87,434
STENBERG COLLEGE	28,758
STEPHEN GRAFF FORENSIC ACCOUNTANT INC	125,879
STERICYCLE ULC	135,958
STERLING AUTOBODY (DELTA) LTD	1,063,046
STERLING GLASS AND DETAIL	468,428
STERLING HEALTH SERV (SIMON FRASER LODGE)	40,852
STEVE MARSHALL FORD LINCOLN LTD	77,943
STEVE MARSHALL MOTORS (1996) LTD	53,637
STEVENSON TOOR PHYSIOTHERAPIST	47,698
STEVES TOWING AND AUTOBODY	197,918
STEVESTON VILLAGE ORTHOPAEDIC & SPORTS	41,702
STEWART CHERYL LYNN	50,520
STEWART GLASS INC	271,558
STEWARTS COLLISION CENTER	863,394
STIFF GARCIA AND ASSOCIATES LLC	82,464
STILL CREEK COLLISION INC	1,336,642
STILL CREEK PRESS LTD	1,053,617
STOCHMAL MICHAEL DR CHIROPRACTIC INC	77,235
STOCKTON TOWING INC	50,477
STOKE FITNESS AND KINESIOLOGY	55,788
STOKED MASSAGE THERAPY AND WELLNESS	39,224
STRAIGHT EDGE AUTOMOTIVE	66,073
STRAIGHT UP DOORS AND WINDOWS	50,525
STRAIGHTLINE CHEVROLET BUICK GMC LTD	45,203
STRAIGHTLINE RV AND MARINE LTD	62,412
STRATIS INSURANCE AGENCY LTD	3,840,118
STREAMLINE AUTO & WINDOW GLASS LTD	811,671
STRENGTH THROUGH MOTION REHAB INC	107,691
STRIDE MOBILE PHYSIOTHERAPY	117,106
STRIKE RECOVERY AND PERFORMANCE INC	77,553
STRIVE HEALTH AND PERFORMANCE INC	303,374
STRIVE HEALTH BRENTWOOD INC	121,963
STRONG BODY HEALTH AND WELLNESS LTD	294,170
STT ORIENTAL MEDICAL CENTRE LTD	53,142
STUART CHIROPRACTIC	78,548
SU DR ACUPUNCTURE AND WELLNESS CLINIC	28,722
SUBARU OF NANAIMO	50,893
SUBARU OF PRINCE GEORGE	263,377
SUBURBAN MOTORS (VICTORIA FORD ALLIANCE)	3,078,270
SUCCESS REALTY AND INSURANCE LTD	354,581
SUCCESSABILITY CANADA INC	57,014
SUDDEN IMPACT AUTO BODY REPAIR LTD	1,819,178
SULLIVAN PHYSIOTHERAPY CLINIC	103,419
SUMAS AUTOGLASS CORPORATION	899,241
SUMAS MTN SPORT AND SPINE	196,618
SUMMERLAND GLASS AND MIRROR LTD	181,842
SUMMERLAND PHYSIOTHERAPIST CORP	38,000
SUMMERLAND RV CENTRE	96,821
SUMMIT LAW LLP	535,669
SUMMIT PEMBERTON COLLISION	1,339,087
SUMMIT TRAILER LTD (PENTICTON)	89,113
SUN CITY PHYSIOTHERAPY (KELOWNA-GLENMORE)	61,811
SUN CITY PHYSIOTHERAPY (KELOWNA-LAKESHOR)	97,775
SUN CITY PHYSIOTHERAPY (KELOWNA-ST PAUL)	154,927
SUN CITY PHYSIOTHERAPY (LAKE COUNTRY)	56,401
SUN COUNTRY TOYOTA	2,167,361
SUN LIFE ASSURANCE COMPANY OF CANADA	50,391,624
SUNCREEK AUTO GLASS LTD	933,693
SUNGOD SPORTS & ORTHOPAEDIC PHYSIO	585,895
SUNLIGHT HERB AND ACUPUNCTURE LTD	40,928
SUNNYSIDE AUTOBODY (1980) LTD	2,667,274
SUNPAC AUTO COLLISION	89,920
SUNRISE FORD SALES LTD	1,564,859
SUNRISE PHYSIOTHERAPY CLINIC	942,176
SUNRISE TRAILER SALES LTD	25,033
SUNRISE VICTORIA PHYSIOTHERAPY CLINIC	213,762
SUNSET GLASS	498,147
SUNSHINE COAST CHEVROLET BUICK GMC	51,184
SUNSHINE GLASS AND MIRROR LTD	359,004
SUNSHINE PHYSIOTHERAPY AND SPORTS CLINIC	80,219
SUNSHINE TOWING AND TRANSPORT	27,763
SUNSHINE VALLEY CHIROPRACTIC CORPORATION	62,343
SUNSTONE PHYSIOTHERAPY CLINC (DELTA)	393,311
SUNSTONE PHYSIOTHERAPY CLINC (SURREY)	369,586
SUNWAY AUTHENTIC CHINESE MASSAGE	70,480
SUNWEST AVIATION	41,410
SUNWEST RV CENTRE LTD	68,160
SUNWHEEL REHABILITATION	263,745
SUPER EURO AUTO LTD	2,538,765
SUPERIOR TOWING (ALBERTA)	45,298
SUPERIOR TOWING AND REPAIR	87,553
SUPERSTAR AUTO REPAIR CENTRE LTD	1,094,023
SUPREMEX INC	343,867
SURDEL CHIROPRACTIC CORPORATION	34,284
SURDEL REVIVE REHABILITATION INC	265,257
SURDELL KENNEDY TAXI LTD	342,721
SUREWAY INSURANCE SERVICES LTD	171,985
SURFSIDE CLEANING	179,780
SURGE WELLNESS LTD	174,025
SURREY 152 ST PHYSIO AND SPORTS CLINIC	674,732
SURREY 88 AVE PHYSIO & SPORTS CLINIC	310,042
SURREY AUTO GLASS LTD	545,103
SURREY AUTOBODY AND PAINT LTD	5,446,698
SURREY CHIROPRACTIC PHYSIO & MASSAGE LTD	591,769
SURREY HONDA	72,308
SURREY HWY 10 PHYSIO AND MASSAGE CLINIC	608,963
SURREY MITSUBISHI	307,037

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
SURREY POLICE SERVICE	119,107
SURREY SPORTS AND REHAB PHYSIO CORP	81,237
SURREY WIDE TOWING (GOLDEN TOWING LTD)	130,121
SUSANVILLE TOWING	44,405
SUSSEX INS AGENCY (COQUITLAM CENTRE) INC	408,914
SUSSEX INSURANCE AGENCY (AMBLESIDE) INC	230,716
SUSSEX INSURANCE AGENCY (CREST PLAZA) INC	2,855,406
SUSSEX INSURANCE AGENCY (DILWORTH) INC	256,318
SUSSEX INSURANCE AGENCY (KELOWNA) INC	1,934,865
SUSSEX INSURANCE AGENCY (LANGLEY) INC	794,278
SUSSEX INSURANCE AGENCY (MISSION) INC	1,605,332
SUSSEX INSURANCE AGENCY (ROYAL OAK) INC	1,239,674
SUSSEX INSURANCE AGENCY INCORPORATED	2,817,086
SUT BASRA DISPUTE RESOLUTION INC	75,579
SUTER BROOK INSURANCE SERVICES LTD	344,313
SWIFT HEALTH SERVICES INC	1,450,666
SWISS REINSURANCE COMPANY LTD (CANADIAN)	793,754
SYMMETRIX REHAB & EXERCISE INC (10 AVE)	253,333
SYMMETRY INJURY REHABILITATION LTD	980,508
SYMPHONY BRAIN PERFORMANCE	326,497
SYNAPSE ADAPTIVE THERAPY	61,134
SYNERGY HEALTH MANAGEMENT LTD	278,140
SYNERGY PSYCHOLOGICAL SERVICES	33,479
SYNERGY REHAB (ABBOTSFORD)	466,222
SYNERGY REHAB (DELTA)	574,675
SYNERGY REHAB (LANGLEY)	205,690
SYNERGY REHAB (SURREY-177B ST)	571,726
SYNERGY REHAB (SURREY-72 AVE)	1,001,749
SYNERGY REHAB (SURREY-FRASER HWY)	664,230
SYNERGY REHAB (SURREY-KING GEORGE)	1,074,127
SYNERGY REHABILITATION INC (BURNABY)	589,753
SYNERGY REHABILITATION INC (NEW WEST)	532,027
SYNERGY REHABILITATION INC (RICHMOND)	613,844
SYNERGY REHABILITATION INC (SUR-137 ST)	513,890
SYNERGY REHABILITATION INC (SUR-156 ST)	289,082
SYNERGY REHABILITATION INC (SUR-160 ST)	1,043,922
SYNERGY REHABILITATION INC (SUR-56 AVE)	373,959
SYNERGY REHABILITATION INC (SUR-72 AVE)	559,476
SYNERGY REHABILITATION INC (SUR-88 AVE)	810,528
SYNERGY REHABILITATION INC (SUR-96 AVE)	839,730
SYNERGY REHABILITATION INC (SUR-FRASER)	722,113
SYRIACUS INC	80,723
T F AUTO BODY (TUNG FAT MOTORS LTD)	2,205,591
T H PETTIT LAW CORP (PETTIT AND COMPANY)	3,984,492
T J'S AUTO BODY (1998) LTD	1,972,596
T S MCKENZIE INSURANCE AGENCIES LTD	483,405
TABERNER PAUL D - MEDIATOR	52,834
TAG AUTO BODY & COLLISION CENTRE	1,336,494
TAI CHI ACUPUNCTURE INC	45,399
TALBOT INSURANCE SERVICES LTD	387,080
TALENTCLICK WORKFORCE SOLUTION INC	26,012
TALL TREE INTEGRATED HEALTH (CORDOVA BAY)	583,177
TALL TREE INTEGRATED HEALTH (JAMES BAY)	545,435
TALL TREE PHYSIO AND HEALTH CENTRE (POCO)	232,358
TALL TREE PHYSIO AND HEALTH CENTRE (VANC)	725,410
TAMMY STAMNES & KEN WILSON INS AGENCY	3,512,076
TAOS WELLNESS CLINIC CORP	85,467
TATA CONSULTANCY SERVICES CANADA INC	7,156,808
TAURUS AUTO COLLISION CARE LTD	551,001
TAYLOR MOTOR SALES (REGINA-1 AVE)	32,569
TAYLORMOTIVE SERVICE LTD	3,988,518
TC VALLEY COLLISION	1,671,344
TD CANADA TRUST	52,080
TEAMWELL HEALTH RICHMOND	74,058
TEAMWORKS HEALTH CLINIC	168,872
TECHNICON INDUSTRIES LTD	262,090
TEH EZRA	184,173
TEKSYSTEMS CANADA CORP	1,491,652
TELUS COMMUNICATIONS INC	9,571,455
TELUS DIGITAL CDA INC	1,689,770
TELUS HEALTH CANADA LTD	1,826,056
TELUS HEALTH CARE	105,219
TELUS SERVICES INC	1,150,314
TERMINAL AUTO BODY (PARKSVILLE) LTD	3,585,854
TERRA NOVA MEDICAL CENTRE LTD	44,870
TERRA NOVA PHYSIOTHERAPY	48,916
TERRACE CHRYSLER LTD	31,848
TERRANOVA WORLDWIDE CORPORATION	26,614
TESS HEALTH CLINIC	208,319
TEXAS COLLISION CENTERS (PLANO CENTRAL)	52,223
TEXAS HEALTH PRESBYTERIAN HOSPITAL	25,862
TEZ HEALTHCARE SERVICES INC (DELTA)	383,554
TEZ HEALTHCARE SERVICES INC (VANCOUVER)	725,635
THERACORE HEALTH SERVICES INC	481,134
THERAPEX HEALTH CENTRE LTD	446,968
THERAPY MATTERS COUNSELLING INC	31,139
THERAPY NOW THERAPEUTICS INC	64,418
THERAPY PLACE COUNSELLING (THE)	25,079
THERAPY X CLINIC FLAGSHIP INC	130,635
THERMO KING OF BRITISH COLUMBIA INC	25,715
THIEL CHIROPRACTIC CORP	30,584
THINK PHYSIOTHERAPY INC (148 ST)	256,455
THINK PHYSIOTHERAPY INC (168 ST)	105,168
THOMPSON LEROSE & BROWN	173,011
THOMPSON RIVERS PHYSIOTHERAPY	29,099
THOMSON REUTERS CANADA	111,246
THORNDAL ARMSTRONG DELK BALKENBUSH	73,860
THREE PEAKS KINESIOLOGY INC	244,818
THREE POINT MOTORS	54,492
THREESIXTY PHYSIOTHERAPY HEALTH SERVICES	157,684
THUNDER VALLEY TOWING	32,233
THUNDERBIRD INSURANCE BROKERS LTD	344,961
THY INVESTMENTS LTD DBA SUSSEX AGENCY	929,090
TIGER TOWING LIMITED	468,966
TILLEY'S TRUCKING LTD	54,766
TIP TOP COLLISION LTD	43,357

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
TITAN ENTERPRISE INC DBA SUSSEX INSURANCE	522,684
TITAN PROJECT PHYSIOTHERAPY	299,761
TITUS WILL COLLISION CENTER	27,071
TJ CONSTRUCTION LTD	27,391
TLC AUTOMOTIVE SERVICES LTD	58,413
TLC MEDICAL	101,638
TMA AUTOBODY & SERVICES LTD	1,625,507
TNT TANK AND TRAILER REPAIR	134,501
TOA REINSURANCE COMPANY OF AMERICA (THE)	489,687
TOM THOMPSON AUTO GLASS LTD	1,804,463
TOMMY'S UPHOLSTERY LTD	80,830
TOM'S RV SERVICE & SUPPLIES LTD	129,690
TONUME INTEGRATED HEALTH	186,727
TONY LAU INSURANCE AGENCIES LTD	545,418
TOORA FITNESS AND REHAB	142,267
TOPNOTCH AUTO COLLISION LTD	33,180
TOTAL BODY HEALTH	125,679
TOTAL CARE CHIROPRACTIC & REHAB (ABBOTS)	54,552
TOTAL CARE CHIROPRACTIC & REHAB (SURREY)	140,598
TOTAL PHYSIOTHERAPY	39,261
TOTAL THERAPY REHAB & WELLNESS (CENTRAL)	913,646
TOTAL THERAPY REHAB & WELLNESS (DAWSON)	527,640
TOTEM TOWING (TRIPLE T DEVELOPMENTS LTD)	688,870
TOUCH BRAIN COUNSELOR LTD	86,634
TOW OF THE DAY	106,012
TOWERS WATSON CANADA INC	236,034
TOWERS WATSON SOFTWARE LTD	416,733
TOWN OF COMOX	124,610
TOWN OF GIBSONS	363,340
TOWN OF SIDNEY	451,190
TOWN OF VIEW ROYAL	51,860
TOWN TAXI (1987) LTD	26,093
TOWNLINE INSURANCE SERVICES LTD	851,103
TOWNLINE PHYSIOTHERAPY AND WELLNESS	572,925
TOWNSHIP OF LANGLEY	374,239
TOWSTAR TOWING AND RECOVERY LTD	166,746
TRACUMENT SOLUTIONS INC	54,745
TRADEMASTERS AUTOMOTIVE LTD	44,913
TRADEWIND INSURANCE SERVICES LTD	282,195
TRAIL OCCUPATIONAL THERAPY INC	67,138
TRAILERMAN TRAILERS LIMITED	66,081
TRAILSIDE PHYSIO (COQUITLAM)	103,498
TRAILSIDE PHYSIO (NEW WESTMINSTER)	127,474
TRAILSIDE PHYSIO (PORT COQUITLAM)	51,467
TRANSRE (CANADA)	955,479
TRANSWORLD MANAGEMENT LTD	188,823
TRAVCO RV SERVICE CENTRE LTD	35,610
TRAVELAND RV SUPERCENTRE COWICHAN	470,283
TRAVELAND RV SUPERCENTRE KELOWNA	147,580
TRAVELAND RV SUPERCENTRE LANGLEY	954,029
TRAVERSE INTEGRATED HEALTH	65,045
TRAVLOS ANDREW DR INC	154,253
TRELOAR PHYSIOTHERAPY CLINIC (8TH AVE)	717,038
TRELOAR PHYSIOTHERAPY KERRISDALE INC	204,112
TREV DEELEY MOTORCYCLES (1991) LTD	133,516
TRI-CITY INSURANCE BROKERS LTD	1,182,403
TRI-CITY PSYCHOLOGY SERVICES INC	31,685
TRIFECTA REHAB 2 INC	71,788
TRIFECTA REHAB INC	424,609
TRILIGHT CONSULTING INC	31,190
TRIMETRICS PHYSIOTHERAPY CLINIC	67,902
TRINITY PHYSIOTHERAPY SPORT AND WELLNESS	485,815
TRIUMPH PHYSIO AND WELLNESS	180,632
TROJAN COLLISION SERVICES LTD	5,495,926
TROJAN MECHANICAL CONSULTING LTD	39,010
TROY WOTHERSPOON INSURANCE SERVICES	4,990,320
TRUE CONDITIONING SERVICES INC	235,452
TRUE NATURE WELLNESS HOUSE LTD	59,714
TRUE PHYSIO AND PILATES INC (DELTA)	73,242
TRU-LINE AUTOBODY FRAME & WHEEL LTD	2,421,982
TRUONG CHIROPRACTIC	26,097
TSAWWASSEN COLLISION LTD	3,585,264
TSAWWASSEN INSURANCE BROKERS LTD	779,899
TTC THE THERAPEUTIC COLLECTIVE INC	136,679
TTEC DIGITAL CANADA INC	1,074,507
TUBER TOWING AND RECOVERY LTD	80,143
TURNBULL RUTH DR MEDICAL INC	32,299
TURNING POINT REHAB CANADA LTD	41,241
TURTLE BAY PHYSIOTHERAPY INC	70,421
TWIN RINKS ORTHOPAEDIC & SPORTS PHYSIO	226,517
TWINING SHORT AND HAAKONSON	83,530
TWINSTAR COLLISION LTD	1,521,431
TXL INSURANCE AGENCY INC	614,083
TYCROP TRAILERS INC	224,294
UBC CAMPUS AND COMMUNITY PLANNING	33,000
UBC SAUDER SCHOOL OF BUSINESS	365,489
UHC MANAGEMENT GROUP LTD	155,591
ULINE CANADA CORPORATION	31,288
UNDERDOGS POWER CORPORATION WORKLAND	78,120
UNDERWRITERS INSURANCE AGENCIES-POWELL	785,398
UNGAR PSYCHOLOGICAL CLINIC	41,676
UNIC GLASS LTD	260,109
UNITED AUTOMOTIVE INTERIORS LTD (SURREY)	25,222
UNITED CABS (COMOX TAXI LTD)	31,418
UNITED COLLISION REPAIR LTD	181,886
UNITED SEATING AND MOBILITY NUMOTION	38,230
UNITED TOWING SERVICES INC	25,050
UNITED WAY BRITISH COLUMBIA	50,102
UNITOW SERVICES (1978) LTD	981,938
UNIVERSAL AUTO COLLISION LTD	904,963
UNIVERSAL FORD LINCOLN	29,795
UNIVERSITY OF BRITISH COLUMBIA	136,686
UNPLUG HOUR WELLNESS INC	26,533
UP LEGAL GROUP LLP	3,076,858
UPLIFT THERAPY VIRTUAL CLINIC	53,372
UPWORDS MARKETING SOLUTIONS INC	199,133

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
URBAN PACIFIC LAND CORP	132,913
URGEL'S AUTO COLLISION LTD	1,594,410
UTCM ACUPUNCTURE RES & EDU COLLEGE	25,770
UVALL HEALTH LTD	60,391
V MAKIN MD INC	30,483
VALEO HEALTH CLINIC INC	224,519
VALHALLA PHYSIOTHERAPY	31,690
VALIANT INSURANCE BROKERS INC	134,420
VALLEY AUTO REPAIR INC	57,845
VALLEY CHIROPRACTIC	32,648
VALLEY DRIVING SCHOOL	34,064
VALLEY GLASS WESTBANK LTD	925,733
VALLEY PHYSIOTHERAPY LTD	32,754
VALLEY TOYOTA (RAINBOW AUTO CENTRE LTD)	88,409
VALLEY WIDE INSURANCE SERVICES INC	945,150
VALOUR INDEPENDENT MEDICAL ASSESSMENTS	69,862
VALUE AUTO GLASS LTD (ABBOTSFORD)	1,757,575
VALUE AUTO GLASS LTD (SURREY)	278,914
VAN DE POEL LEVY THOMAS ARNEAL LLP	58,988
VAN GAALEN PHYSIOTHERAPIST CORP	144,744
VAN HORNE TOWING (2000) LTD	294,151
VAN ISLE AUTO GLASS LTD	1,302,976
VAN SPORTS AND PHYSIOTHERAPY CLINIC	75,494
VAN-BURN COLLISION REPAIRS LTD	1,705,723
VANCITY AUTOBODY LTD	2,216,021
VANCITY PHYSIO (VUKOVIC PHYSIO CORP)	74,785
VANCOUVER AND SHANGHAI LANDS LTD	533,128
VANCOUVER AUTOBODY LTD	491,856
VANCOUVER AXLE AND FRAME LTD	157,506
VANCOUVER BACK INSTITUTE	340,057
VANCOUVER BROADGREEN ENTERPRISES LIMITED	34,629
VANCOUVER COASTAL HEALTH AUTHORITY	2,402,954
VANCOUVER COLLINGWOOD WELLNESS INC	545,448
VANCOUVER CONVERTIBLE TOPS	99,013
VANCOUVER FRASER PORT AUTHORITY	27,142
VANCOUVER HINO	69,214
VANCOUVER HOLDINGS (BC) LTD	201,582
VANCOUVER INTERNATIONAL ARBITRATION CTR	70,543
VANCOUVER INTERNATIONAL AUTO SHOW	52,573
VANCOUVER ISLAND HEALTH AUTHORITY	46,452
VANCOUVER ISLAND PHYSIOTHERAPY CLINIC	125,640
VANCOUVER ISLAND PROSTHETIC SERVICES INC	47,441
VANCOUVER ISLAND PSYCHOLOGICAL SERVICES	45,266
VANCOUVER MOTORSPORTS LTD	746,328
VANCOUVER PHYSIOTHERAPY AND SPORTS CLINIC	87,695
VANCOUVER PROSTHETICS AND ORTHOTICS INC	66,668
VANCOUVER RECOVERY ROOM REHAB	62,255
VANCOUVER TAXI LTD	71,800
VANCOUVER TRUCK COLLISION LTD	95,792
VANCOUVER WHEELCHAIR WORKS INC	38,068
VANDENBILT AUTO BODY LIMITED	1,205,920
VANDY DEVELOPMENTS LTD	141,032
VANPROP INVESTMENTS LTD	453,843
VANTAGE POINT WELLNESS	37,782
VAUGHAN OCCUPATIONAL CONSULTING	98,739
VAUGHANS FITNESS INC	90,323
VBG WINDOW & DOOR SOLUTIONS LTD	218,382
VDB PSYCHOLOGICAL AND VOCATIONAL ASSESS	44,415
VEDDER AUTO GLASS	310,219
VEGT ERIC J	51,430
VELOCITY COLLISION	80,177
VELOCITY TRUCK CENTER EDMONTON	50,457
VELOCITY TRUCK CENTRES (SURREY)	3,804,878
VENETTA ELIZABETH COUNSELLING INC	53,911
VENIER ASHLEY	26,517
VERCEL INC	147,409
VERIDOS CANADA LTD	6,152,268
VERITEXT LITIGATION SOLUTIONS CANADA INC	145,977
VERNON ACTIVE HEALTH CLINIC	308,284
VERNON AUTO TOWING LTD	383,040
VERNON CHIROPRACTIC AND MASSAGE INC	102,606
VERNON GLASS AND CAR CARE LTD	514,124
VERNON PHYSIOTHERAPY AND REHAB CLINIC	75,402
VERNON TOYOTA CENTRE	235,800
VERN'S CUSTOM AUTO LTD	414,119
VESPA METRO VANCOUVER	65,273
VIBA REHAB INC	26,260
VIBRANCE ACTIVE REHAB LTD	46,799
VICTORIA ATHLETE CENTRE 2020 INC (THE)	47,206
VICTORIA EXERCISE REHABILITATION CENTRE	74,390
VICTORIA SQUARE MEDICAL CENTRE	34,852
VICTORIA TAXI (1987) LTD	104,436
VICTORIA UNIVERSITY	63,362
VIET TRADITIONAL SPA & MASSAGE LTD	33,130
VIEWPOINT MEDICAL ASSESSMENT SERVICES INC	3,725,398
VILLA INSURANCE AGENCY LTD	877,274
VILLAGE OF ALERT BAY	44,547
VILLAGE OF LUMBY	271,974
VILLAGE OF MIDWAY	164,131
VILLENEUVE HOUSE	27,867
VIMAR EQUIPMENT	281,985
VINA INSURANCE SERVICES LTD	553,189
VINASAFE INSURANCE SERVICES LTD	510,619
VINCENT R ORCHARD LAW CORP	92,157
VIONA HOME CARE SERVICES INC (NORTH VAN)	46,514
VIONA HOME CARE SERVICES INC (WEST VAN)	34,670
VIRGIN HICKMAN (MARK V C VIRGIN LAW CORP)	45,746
VIRGIN MARK V C	134,309
VIRK INSURANCE AGENCIES LIMITED	325,607
VISION33 CANADA INC	101,220
VISTA DISABILITY MANAGEMENT INC (ONTARIO)	148,450
VISTA DISABILITY MANAGEMENT INC (POCO)	1,537,443
VITAE HEALTH AND SPORT LTD	88,206
VITAL HEALTH PHARMACY	52,700
VITAL LIFE PHYSIOTHERAPY CLINIC	211,915
VITAL MASSAGE THERAPY	67,188

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
VITAL PHYSIOTHERAPY CLINIC	120,815
VITAL POINT ACUPUNCTURE INC	59,433
VITALITY CHIROPRACTIC AND LASER THERAPY	69,494
VITALITY INTEGRATIVE HEALTH (GRANVILLE)	505,054
VITALITY INTEGRATIVE HEALTH (NO 1 RD)	217,558
VIVI THERAPY (ROXANNA DERKSON)	35,053
VN HEALTH INC	35,650
VOCATIONAL PACIFIC LTD	538,934
VOLT HEALTH AND REHABILITATION INC	68,732
VOLTECH ELECTRIC LTD	87,452
VOLVO CARS VICTORIA	27,360
VOYAGER RV CENTRE LTD	165,289
VRS CLIENT SERVICES SOCIETY	80,300
VTCARE TCM CLINIC	31,946
VULCAN METAL WORKS LTD	27,673
W AND S ATLAS CHIROPRACTIC AND BODY	38,277
WALDALE MANUFACTURING LTD	6,847,752
WALIA INSURANCE AGENCIES LTD	547,265
WALKER HEAVY DUTY	36,140
WALKER'S REPAIR CENTRE LTD	189,722
WALKEY INJURY CONSULTING AND SERVICES	52,865
WALLY'S TOWING & RECOVERY	359,372
WALNUT GROVE CHIROPRACTIC AND MASSAGE	118,103
WALROND LARISSA	34,863
WALT'S TOWING & AUTOMOTIVE	98,941
WANDERER RV LTD	30,897
WANETA AUTO AND EQUIPMENT REPAIR INC	60,725
WANG SHIWEI	45,622
WANG SHUOXIN	31,306
WANG XIAO XIAO RMT	28,781
WARAWA TERRANCE C CHIROPRACTIC DR INC	48,690
WARD CLAY DR INC	55,487
WARRINGTON PCI MANAGEMENT	2,102,493
WASTE CONNECTIONS OF CANADA INC	193,613
WATKIN MOTORS (MARJAK SERVICES LTD)	258,416
WAVE PHYSIO CORPORATION	107,329
WAVEFRONT CENTRE FOR COMMUNICATION (VAN)	28,847
WDI SERVICES LTD (DIV OF HERITAGE OFFICE)	891,031
WE CARE MEDICAL CLINIC	39,682
WEBBER ERIN	27,969
WEBSTER HUDSON & COOMBE LLP	6,314,770
WEEKS INSURANCE & FINANCIAL SERVICES INC	117,908
WEKARE NURSING & HOMECARE SERVICES	48,915
WELL AND ABLE INTEGRATED HEALTH LTD	26,450
WELL HEALTH CLINIC NETWORK INC (RICHMOND)	32,480
WELL HEALTH CLOVER CARE INC	33,120
WELL HEALTH MEDICAL CENTRES CEDAR HILL	44,860
WELL HEALTH MEDICAL CENTRES CENTRAL CITY	25,419
WELL HEALTH MEDICAL CENTRES KENSINGTON	48,122
WELL HEALTH MEDICAL CENTRES WILSON	36,117
WELL HEALTH SOUTH SURREY MORGAN CROSSING	37,860
WELL HEALTH TRITON INC	25,727
WELLHOUSE (THE) (R F WELLNESS GROUP)	92,941
WELLNESS HARMONY INSTITUTE CORPORATION	47,734
WELLNESS HQ (INCREMENTALITY HEALTH INC)	166,917
WELLNESS NORTH COUNSELLING LTD	38,646
WELLNESS TALKS HEALTH CENTRE INC	48,658
WESGROUP PROPERTIES LP	747,615
WEST 4TH PHYSIOTHERAPY CLINIC INC	129,798
WEST COAST COLLISION (MI'S ENTERPRISE)	1,015,989
WEST COAST DETAIL AND ACCESSORY CENTRE	648,722
WEST COAST KINESIOLOGY SERVICE INC	126,040
WEST COAST KINETICS INC	101,610
WEST COAST MEDICAL IMAGING	27,710
WEST COAST MOTOR SPORT LTD	100,649
WEST COAST REPAIR & COLLISION SERVICE	1,240,878
WEST COAST RV PARTS & SERVICE	94,973
WEST COAST TOYOTA	130,664
WEST END AUTO BODY LTD	4,330,248
WEST JENSEN CHIROPRACTIC CORPORATION	31,395
WEST VANCOUVER SPORTS & ORTHOPEDIC PHYSIO	27,080
WESTCOAST AUTOGLASS INC	176,323
WESTERN AUTO WRECKERS	277,359
WESTERN COAST INSURANCE SERVICES LTD	9,367,507
WESTERN FINANCIAL GROUP (NETWORK) INC	22,947,591
WESTERN STAR TRUCKS EDMONTON	85,945
WESTHAVER JOHN	25,416
WESTISLE HEATING AND COOLING	91,873
WESTKEY GRAPHICS LTD	35,480
WESTLAND INSURANCE GROUP LTD	66,720,466
WESTMINSTER TOYOTA (MARATHON MOTORS)	37,096
WESTSHORE TOWING LTD	466,167
WESTSIDE INTEGRATIVE NEUROTHERAPY	38,780
WESTSIDE PHYSIOTHERAPY (KELOWNA)	212,186
WESTSIDE PHYSIOTHERAPY AND HAND CLINIC	160,136
WESTWOOD HONDA	51,861
WESTWOOD TOTAL HEALTH	265,269
WHEATON CHEVROLET BUICK CADILLAC GMC LTD	2,479,793
WHEELER-HOMEMAKERS INSURANCE AGENCIES	193,632
WHISTLER GLASS LTD	401,916
WHISTLER PHYSIOTHERAPY	52,594
WHITE ROCK 16 AVE PHYSIO AND WELLNESS	777,289
WHITE ROCK ORTHOPAEDIC & SPORTS PHYSIO	74,038
WHITE ROCK SOUTH SURREY TAXI LTD	25,584
WHITECOURT PRECISION AUTO BODY	76,771
WHITELAW TWINING (WT BCA LLP)	1,631,305
WHOLE BODY HEALTH AND WELLNESS	54,997
WILD MOUNTAIN CLINICAL COUNSELLING	62,350
WILDEWOOD HEALTH INC	219,218
WILDWOOD HEALTH & PERFORMANCE	28,988
WILFRED LEONG INSURANCE AGENCIES LTD	158,429
WILLIAM PARTON AGENCIES LTD	106,288
WILLIAMS LAKE ACUPUNCTURE & HERBS CLINIC	44,042
WILLIAMS LAKE PHYSIOTHERAPY CLINIC	78,903
WILLIAMS MACHINERY LP	34,072
WILLIAMS MEADEN & MOORE INC	222,828

Amounts paid to suppliers for goods and services for the year ended March 31, 2026

SUPPLIER NAME	AMOUNTS
WILLIAMS SCOTSMAN OF CANADA INC	53,486
WILLIS CANADA INC	237,457
WILLIS LOUIE LTD	34,330
WILLIS SCHNEIDER KINESIOLOGY	29,320
WILLOUGHBY FAMILY CHIROPRACTIC	28,507
WILLOUGHBY MEDICAL CENTRE	25,334
WILLOW POINT COLLISION (TREDAL ENT LTD)	694,292
WILLOW WELLNESS PHYSIO & MASSAGE CLINIC	275,479
WILLOWBROOK CHIROPRACTIC	54,483
WILLOWBROOK COLLISION 2002 LTD	3,435,379
WILLY'S COLLISION (2005) LTD	1,937,346
WILSON KING AND COMPANY	189,027
WILSON M BECK INSURANCE SERVICES (KEL)	238,910
WILSON M BECK INSURANCE SERVICES (VICT)	217,737
WILSON M BECK INSURANCE SERVICES INC	837,575
WIND GLASS LTD (SURREY - 136 ST)	608,094
WIND GLASS LTD (SURREY - 55 AVE)	234,161
WINDSOR SQUARE CHIROPRACTIC AND MASSAGE	33,584
WINDWARD HEALTHCARE INC	459,208
WINFIELD HEAVY TRUCK & COLLISION REPAIRS	101,298
WINSTON PAUL DR MD INC	113,548
WISE MINDS COUNSELLING AND WELLNESS INC	57,758
WISEMAN STEPHEN R DR INC	40,344
WISHING WELLS COUNSELLING SERVICE INC	60,254
WONG BENNY SAI BUN	80,913
WONG BRADLEY	29,855
WONG C L DR CHIROPRACTIC INC	116,882
WONG DR AND ASSOC PROF PSYCHOLOGY CORP	75,073
WONG'S INSURANCE SERVICES LTD	614,457
WOOD WHEATON CHEV CADILLAC BUICK GMC LTD	429,725
WOOD WHEATON HONDA (NISHACAI HLDGS INC)	216,160
WOODGROVE CHRYSLER	40,952
WOODGROVE PINES WELLNESS CLINIC LTD	628,570
WOODLAND PHYSIOTHERAPY	130,858
WOODY'S RV WORLD LTD	53,224
WOOLFENDEN ANDREW MD INC	173,896
WORK SAFE BC	28,006
WORKABLE STEPS REHABILITATION	26,624
WORKERS' COMPENSATION BOARD	1,532,550
WP REHABILITATION STATION PHYSIOTHERAPY	127,291
WSP CANADA INC	189,278
WU ACUPUNCTURE CLINIC INC	81,916
WU HANS DR	33,627
WUJI HEALTH CLINIC	37,376
XIN GUO	30,028
XPERA RISK MITIGATION AND INVESTIGATION	1,338,954
Y & H WELLNESS	27,602
Y S QI GONG HEALTH CENTRE LTD	38,239
YAHK TOWING AND RECOVERY	83,648
YALETOWN HOLISTIC WELLNESS INC	192,654
YANGQI HEALING LTD	53,560
YEE INSURANCE SERVICES LTD	82,458
YELLOW CAB COMPANY LTD	286,608
YELLOWHEAD ROAD & BRIDGE FORT GEORGE LTD	558,001
YETI REFRIGERATION INC	36,887
YEUNG BILL DR CHIROPRACTIC INC	36,176
YIN AND YANG ACUPUNCTURE CLINIC INC	38,312
YONG WELLNESS CENTRE LTD	98,423
YOON CLINIC AND COMPANY INC	84,972
YOUR FAMILY FOOD MART LTD	251,680
YUEN JEANNINE	38,432
ZAK AND DECKER LAW	323,152
ZARWIN BAUM DEVITO KAPLAN SCHAER	60,014
ZHANG DAOQUAN	32,538
ZHANG ZUO PING	44,585
ZHERKA COUNSELLING AND PYSCHOTHERAPY INC	97,152
ZIGGY'S TOWING (SMITHERS)	159,760
ZIMMER COLLISION CENTRE	1,739,262
ZIMMER WHEATON PONTIAC BUICK GMC LTD	26,463
ZIWEI CHINESE MEDICINE & PHYSICAL THERAPY	29,610
ZOHO CANADA CORPORATION	27,141
ZONE 4 PHYSIOTHERAPY CORPORATION	301,512
ZYBUTZ CHIROPRACTIC CORPORATION	151,125
ZZ CHROME MFG INC	47,378

TOTAL FOR OVER $25,000	$	4,542,561,252
OTHERS UNDER $25,000	$	54,338,405
GRAND TOTAL	$	4,596,899,657

Plaintiff Firm Payments[1] for the year ended March 31, 2026 (in $ Millions)

PLAINTIFF LAW FIRM	PLAINTIFF COSTS & DISBURSEMENTS[2]	IN-TRUST SETTLEMENT PAYMENTS[3]	TOTAL PAID TO PLAINTIFF FIRM[4]
SLATER VECCHIO LLP	11	110	121
MURPHY BATTISTA LLP	8	93	101
KAZLAW INJURY & TRAUMA LAWYERS	5	61	66
PRESZLER INJURY LAWYERS	6	59	65
SIMPSON THOMAS & ASSOCIATES	5	53	58
PARSONS CORRIN LLP	4	50	54
RICE HARBUT ELLIOTT LLP	3	46	49
HAMMERCO LAWYERS LLP	3	28	31
COLLINS PARTNERS INJURY LAWYERS LLP	3	27	30
MUSSIO GOODMAN LLP	3	24	27
SPRAGGS & CO. LAW CORPORATION	2	24	26
AVIZE LAW GROUP	2	22	24
WARNETT HALLEN LLP	2	22	24
KOLB LAW CORPORATION	1	21	22
WALIA LAW GROUP	2	17	19
WATSON GOEPEL LLP	2	17	19
ZACHARIAS MCCANN LLP	2	16	18
BRIJ MOHAN & ASSOCIATES	2	16	18
DOSANJH LADNER ARORA TRIAL LAWYERS	1	15	16
DIAMOND & DIAMOND LAWYERS LLP	1	14	15
PUSHOR MITCHELL LLP	1	14	15
LINDSAY KENNEY LLP	1	14	15
KLEIN LAWYERS LLP	1	13	14
DYSON LAW FIRM	1	12	13
RICHARDS BUELL SUTTON LLP	1	12	13
VIRSA LAW GROUP LLP	1	11	12
MCQUARRIE HUNTER LLP	1	11	12
JEFFERY AND CALDER	1	11	12
KSW LAWYERS	1	10	11
CHOUINARD & COMPANY	1	10	11
LEAGUE & WILLIAMS LAW CORPORATION	1	10	11
DOAK SHIRREFF LAWYERS LLP	1	10	11
FASKEN MARTINEAU DUMOULIN LLP	1	10	11
MACISAAC & COMPANY	1	10	11
J CRAIG MOULTON LAW CORPORATION	1	10	11
ALG LAWYERS	1	10	11
MANDEEP RANDHAWA LAW CORPORATION	1	9	10
NIXON WENGER LAWYERS LLP	1	9	10
PEARLMAN LINDHOLM	1	9	10
TOTAL FOR OVER $10 million	87	940	1027
TOTAL FOR UNDER $10 million	54	651	705
GRAND TOTAL	141	1591	1732

Notes:

[1] Information provided is based on Payment Date recorded where the law firm is acting as Plaintiff Counsel and includes only amounts where the law firm is the Payee or Payee (in trust), and includes all payments for all claims coverages, for all open and closed claims. Amounts paid directly to claimants or other third party service providers are not included in the table above.

[2] Plaintiff Costs and Disbursements include sales taxes.

[3] In-Trust Settlement Payments include amounts paid to Plaintiff Firm on behalf of claimants. A portion of the Settlement Payments is retained by firms as part of their fees and costs for legal services.

[4] Payments made to law firms when acting on behalf of ICBC as defense counsel are not included in the table above.